

LET'S **CONNECT**
BUDGET
2016

Approved
Business Plan
and Budget
2016 - 2018

Brampton is one of the fastest-growing and diverse cities in Canada and more than 600,000 people call it home. By 2041 we expect to see our population grow to almost 900,000. In order to accommodate this growth we are focussed on building and maintaining a liveable and vibrant city.

Our vision for Brampton is a connected city that is innovative, inclusive and bold. As a team, we work together to move the city forward through our strategic priorities of: Good Government, Smart Growth, Move and Connect, and Strong Communities.

We believe that robust community engagement is the cornerstone to delivering services that our residents want. Our 2016-2018 Business Plan and Budget reflects the feedback received from our residents and reflects how we will deliver what our vibrant and growing city needs.

Preliminary budget discussions and final budget deliberations provided the opportunity for education and discussion, and our residents' feedback has been incorporated into this budget.

When surveyed earlier in the year, our citizens said that they are proud of our facilities and the services that we deliver. Our long-term focus includes continued investment in aging infrastructure (roads, buildings and equipment), the introduction of multi-year budgeting and the completion of a long-term Financial Master Plan.

We are investing in our infrastructure priorities to help address the needs of our community – now and into the future. With a vision to be a forward-thinking global city, we're moving forward and building a better Brampton together.



Linda Jeffrey
Mayor
City of Brampton

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Executive Summary

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I am pleased to present the City of Brampton's 2016-2018 Approved Business Plan and Budget.

The 2016 budget was prepared using two methods: traditional and full accrual. The traditional method allows the City to establish property tax rates to fund delivery of its municipal services. The full accrual method, an expanded budget including non-cash adjustments, was prepared to enable year-end results to be compared to financial statements. Together, both methods provide taxpayers and residents with enhanced transparency and accountability.

Commencing with the 2016 budget year, the City introduced multi-year budgeting. This approach enables staff, Council and taxpayers to plan ahead to 2018, and supports the long-term Financial Master Plan currently under development.

This three-year plan presents the City's initiatives in an open, transparent and meaningful way, addresses the ongoing issue of aging infrastructure upkeep, and identifies future and ongoing impacts of decisions made today.

The City's "Let's Connect Budget 2016" initiative continued to involve the citizens of Brampton through various education, communication and engagement efforts. Input received provided groundwork upon which we developed business plans in areas the public identified as important.

The City's new Strategic Plan was finalized in 2015, and the 2016-2018 Business Plan and Budget reflects a commitment to moving the City forward. With that comes the challenge of balancing growth with expectations. Brampton continues to grow rapidly, and it is our goal to manage that growth responsibly, while continuing to provide the best possible service to current citizens and businesses.

We believe this business plan and budget reflect a balance between the priorities of the community and a fiscally responsible approach to running the City.

Brampton continues to be a great City in which to live and work. Looking ahead, we will continue to provide the levels of service citizens have come to expect, build on our strengths and move the City forward.

Staff would like to thank the public for their input into the process and we encourage ongoing communication on this and other matters.



Peter Honeyborne
Treasurer

2016	Operations			Infrastructure			Overall Total Increase		
	% Increase to Property Taxes Collected	Tax Bill Impact		% Increase to Property Taxes Collected	Tax Bill Impact		% Increase to Property Taxes Collected	Tax Bill Impact	
		%	\$		%	\$		%	\$
City of Brampton	2.9%	1.3%	\$55	2.0%	0.9%	\$38	4.9%	2.2%	\$93
Region of Peel	0.9%	0.3%	\$14	1.0%	0.4%	\$16	1.9%	0.7%	\$30
School Boards	0.0%	--	--	0.0%	--	--	0.0%	--	--
Combined		1.6%	\$70		1.3%	\$54		2.9%	\$124

**Amounts and percentages may not add to totals due to rounding*

***Based on 2016 Average Home Assessment of \$398,000**
Overall Total Increase = \$31 per \$100,000 assessed value

2017	Operations			Infrastructure			Overall Total Increase		
	% Increase to Property Taxes Collected	Tax Bill Impact		% Increase to Property Taxes Collected	Tax Bill Impact		% Increase to Property Taxes Collected	Tax Bill Impact	
		%	\$		%	\$		%	\$
City of Brampton	2.9%	1.3%	\$59	2.0%	0.9%	\$40	4.9%	2.3%	\$98
Region of Peel	1.1%	0.4%	\$18	1.0%	0.4%	\$16	2.1%	0.8%	\$34
School Boards	0.0%	--	--	0.0%	--	--	0.0%	--	--
Combined		1.7%	\$76		1.3%	\$56		3.0%	\$133

**Amounts and percentages may not add to totals due to rounding*

***Based on 2016 Average Home Assessment of \$398,000**
Overall Total Increase = \$33 per \$100,000 assessed value

2018	Operations			Infrastructure			Overall Total Increase		
	% Increase to Property Taxes Collected	Tax Bill Impact		% Increase to Property Taxes Collected	Tax Bill Impact		% Increase to Property Taxes Collected	Tax Bill Impact	
		%	\$		%	\$		%	\$
City of Brampton	2.2%	1.0%	\$47	2.0%	0.9%	\$42	4.2%	2.0%	\$89
Region of Peel	1.0%	0.4%	\$17	1.0%	0.4%	\$17	2.0%	0.7%	\$33
School Boards	0.0%	--	--	0.0%	--	--	0.0%	--	--
Combined		1.4%	\$64		1.3%	\$59		2.7%	\$122

**Amounts and percentages may not add to totals due to rounding*

***Based on 2016 Average Home Assessment of \$398,000**
Overall Total Increase = \$31 per \$100,000 assessed value

Brampton Facts

Brampton is one of the fastest-growing cities in Canada and it will continue to change as much in the coming years as it has in the last twenty. As our landscape changes, our demographic has also undergone a transformation.

Brampton is now one of the most diverse municipalities in the country. It is vitally important that we understand who we are and where we are going in order to plan for our future.

Well-integrated and first-rate transit, welcoming neighbourhoods, community centres, libraries, parks and pathways – everything that embodies the character of a healthy and thriving city, we have it all. As we continue to build on our successes it is important for us to make choices today that will ensure value for our residents over time.

We will continue to work hard so that our city can become a hub of innovation, investment and growth.

Growing Population

Brampton is a designated growth centre in the province of Ontario. With an official population of 523,911 (2011), and a

current population of about 600,000, Brampton is the ninth largest city in Canada; fourth largest in Ontario and third largest in the Greater Toronto Area. Brampton's population is expected to reach approximately 830,000 people by 2031.

Young Demographic

Brampton is a young city with a median age of 34.7 years. Brampton's population is younger than the ten most-populated cities in Canada, as well as the province of Ontario and the Toronto region.

Immigration Drives Economic Growth

For the first time in its history, the number of residents living in Brampton born outside of Canada exceeded 50 per cent of the population. In other words, the foreign-born population in Brampton is greater than the Canadian-born population. Immigration continues to be a major influence in the growth and diversification of Brampton's population, labour force, employment, household income, business enterprises and institutions. This is a differentiating factor that is shaping a new, highly energetic image of the city.

Municipal Service Delivery

Municipal Services in Brampton are provided by two tiers of government. The Region of Peel is the “upper tier” and the City of Brampton is the “lower tier”. Common services provided by each level are outlined below:



The **Region of Peel** provides such services as:

- Ambulance services
- Housing services
- Police services
- Public health
- Regional roads
- Social services
- Waste collection and recycling
- Water treatment and supply
- Waste water collection and treatment



The **City of Brampton** provides such services as:

- Arts and culture
- By-law enforcement
- Economic development
- Fire services
- Parks and recreation
- Provincial offences administration
- Planning new community developments and enhancing existing neighbourhoods
- Public transit
- Snow removal
- Tax collection
- Local roads



Overall, we estimate that Brampton's economy is fundamentally sound and strong. With continued population and employment growth, the future economic performance of the Brampton market is positive. Brampton's economy is expected to continue on its positive economic growth curve going into 2016, although at a modest pace.

Between 2011 and 2013, the Brampton economy generated a Gross Domestic Product, or GDP per capita of approximately \$50,000 or \$25 Billion. This represents the value of all goods and services produced.

With an estimated GDP of \$33 Billion this year, Brampton will have contributed 10% to the overall productivity of the GTA. The GTA represents about 25% of the nation's productivity.

Brampton's economy is also well diversified. The 9,000 business establishments and a workforce of 200,000 located in Brampton represent a wide range of industry sectors and regional clusters.

The main economic sectors include manufacturing (and its sub-sectors such as auto/aerospace assembly and component parts), food and beverage, life sciences, and information and communications technology.

The economic base includes representation in all phases of the supply chain including head-office, production, transportation, warehousing and retail/wholesale trade. Culture industries, along with professional and business services are also represented in Brampton both in the labour force and local occupations or workforce.

While the Canadian economy has been facing challenging times in numerous sectors and struggling to see growth, the real estate market has been holding steady and showing resilience. In spite of the Canadian dollar and crude oil prices simultaneously dropping, employment cutbacks and Statistics Canada's announcement that the economy is in a recession, the industrial-commercial real estate market continues to achieve modest but steady growth in the Greater Toronto Area (GTA).

The real estate market in Brampton has sustained a top 6 position in Canada with respect to Total Construction Activity according to Statistics Canada. The latest figures for September 2015 place Brampton over the \$2 billion mark in total construction activity, another impressive year.

Brampton's competitive tax rates and regulatory environment, extensive transportation network and close proximity to major labour and consumer markets (specifically the GTA market of 6 million), and availability of land has created positive demand in the Brampton real estate sector.

Brampton's anticipated growth is supported by its Official Plan and a diverse economic base. The City's vision and strategy continues to be strongly based and equally focused on the redevelopment of the Queen Street Corridor; and on the attraction of new industrial-commercial development in its strategically located business parks distributed along major infrastructure in the City.

A diverse Industrial-Commercial inventory continues to provide companies of various types and sizes with multiple options. These will continue to increase as additional employment lands become available. With globalization, however, the corporate relocation process has become more competitive and those cities and regions that are most nimble and flexible will excel.

Brampton's robust population and employment growth supports economic expansion over the next 25 years. And this is the underlying good news story.

Brampton Indicators	YTD Sept 2014	YTD Sept 2015	Variance (15/14)
Total New Employment ¹	1,516	645	-57.50%
Total New Business ¹	155	159	2.60%
Unemployment Rate % (Region of Peel) ²	8	8.2	0.2
Total Construction Value ³	\$1,714,620,182	\$2,382,771,428	39.00%
Residential Construction Value ³	\$1,172,616,011	\$1,953,097,161	66.60%
Industrial Construction Value ³	\$79,973,725	\$186,308,285	133.00%
Commercial Construction Value ³	\$104,359,785	\$62,810,479	-39.81%
Institutional Construction Value ³	\$354,777,601	\$176,368,828	-50.30%
Housing Resale Activity ⁴	6,708	7,485	11.60%
Average House Price ⁴	\$444,004	\$487,998	9.90%
Housing Permits (units) ³	3,189	4,842	51.80%
Industrial Vacancy Rate % (Q3-2015/2014) ⁵	5.9	4.4	-1.5

- Sources:
1. City of Brampton Economic Development Office
 2. Statistics Canada Labour Force Survey, September 2015 – September 2014
 3. City of Brampton Building Division, September 2015
 4. Monthly MarketWatch (Toronto Real Estate Board) September 2015
 5. GTA Q3 2015/2014 Industrial Statistics - (Colliers International)

Compiled by: City of Brampton - Economic Development Office - Business Information and Competitive Policy

2014 Building Permit activity exceeded projections as a result of new home sales activity (4,355 low rise dwelling units) and the associated retail sales sector growth.

The institutional building sector was also impacted by residential growth with permits issued for 4 new complete schools and 17 school additions.

	Permits	Construction Value	Revenues
2014 Year End	6,892	\$2.26 billion	\$17.0 million
2015 Projected	6,300	\$2.00 billion	\$14.7 million
2015 Year to Sep 30	6,712	\$2.38 billion	\$17.5 million

With the issuance of the building permit for the new Peel Memorial Centre for Integrated Health and Wellness (construction value of \$253.1 million) and construction well underway, it is anticipated that central area redevelopment interest and activity will be evident in 2015.

2015 Building Permit activity projections reflect the overall development forecast with low rise residential permits expected to be in the 3,500 - 3,800 unit range and commercial/institutional activity to remain consistent, reflecting residential growth. The actual permits issued for

low rise residential units up to the end of Q3 2015 exceed the overall 2015 projected permits, largely due to Regional development charge increases effective fall of 2015.

After the first six months of 2015, Brampton was the 6th most active construction marketplace in Canada (7th in 2014) and similar to previous years maintained a strong ranking across all categories but commercial.

	2014 Year End		2015 Year to September 30	
	New	Additions	New	Additions
New residential units	4,366	--	4,539	--
Permits - industrial	4	8	7	11
Permits - commercial retail	38	1	9	3
Permits - commercial office	2	3	6	--
Permits - institutional	11	24	8	1

Brampton continued to be among the top two construction markets in the GTA in the first half of 2015 (the largest being City of Toronto) and was among the top regions in Ontario. Brampton continues to be the most active construction marketplace in the Region of Peel.

Brampton's City Council is composed of the Mayor and ten Councillors, who are elected to Council for a four-year term.

The Mayor and six of the Councillors also represent the City as members of the Region of Peel Council.

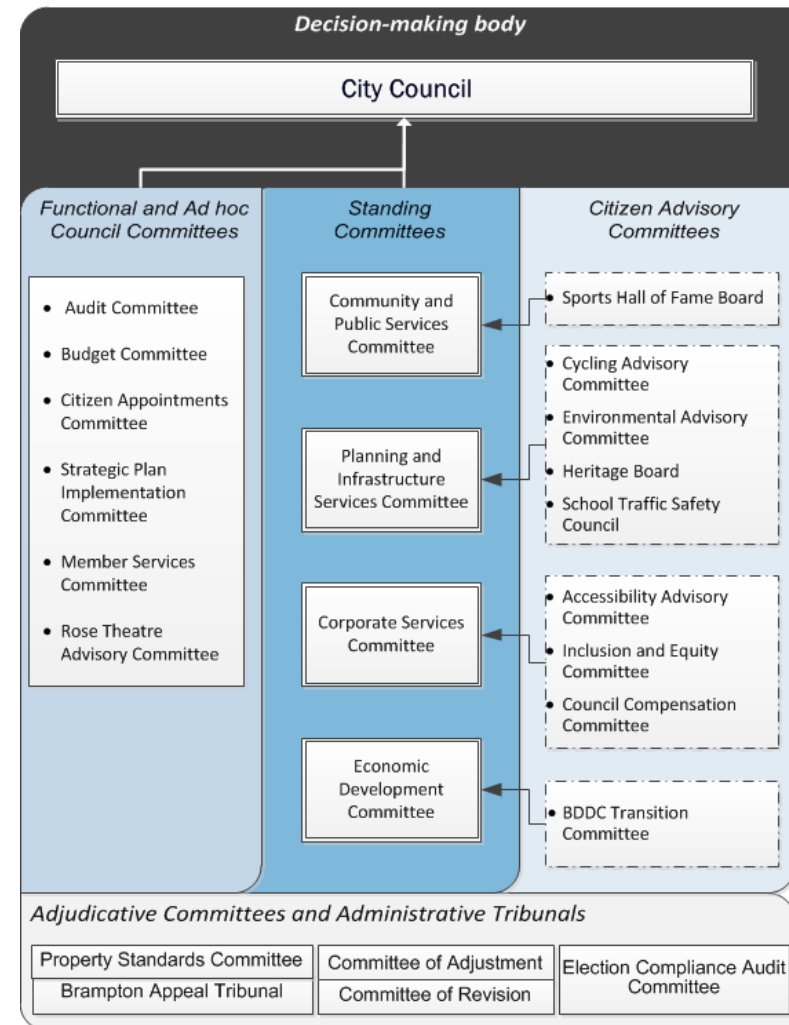
Council is the decision-making body. It considers recommendations from its committees and makes decisions about matters that are local government responsibilities.

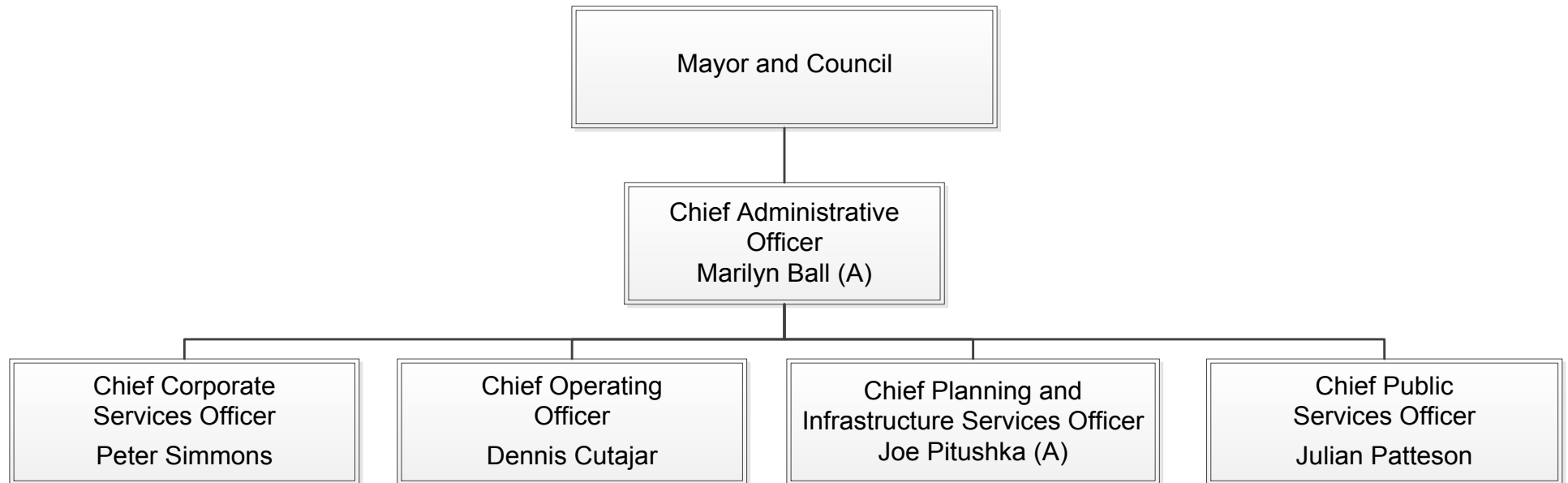
Committee meetings provide members the opportunity for discussion and public input, prior to making recommendations to Council concerning the services and operations of the municipality.

At committee meetings, members hear from the public, ask questions, receive advice from staff and experts, and discuss issues.

Recommendations from a committee are forwarded to Council for final approval.

The current committee structure is illustrated on the right.





Business Services Office
City Clerk/Council & Admin Servs
Enforcement & By-law Services
Finance
Human Resources
Information Technology
Legal Services

Strategic & Enterprise Services
Economic Dev't & Tourism
Strategic Communications
Office of Community Engagement
Business Services

Engineering & Development
Planning & Building
Public Works
Business Services Office

Facility Services
Fire & Emergency Services
Recreation & Culture
Service Brampton
Transit
Business Services Office

VISION: Brampton is a connected city that is innovative, inclusive and bold.

Good Government

Credible leadership delivers trusted services to make a positive difference for citizens.

Smart Growth

Managing and promoting growth achieve societal and economic success.

2016 BUDGET
THEME:

**moving
the city
forward**

Move & Connect

Well-planned infrastructure and efficient transit modes shape a liveable city.

Strong Communities

Distinct, lively spaces and activities unite people and business to instill civic pride.

In late 2015, the City initiated the development of a long-term **Financial Master Plan** in support of Good Government. Strategically, this will provide the City with a longer-term perspective for planning and budgeting and facilitate additional financial transparency.

Working towards continued financial stability, the City will be reviewing and revising its best practices for long-term funding, including infrastructure maintenance funding.

Delivery is expected in 2016. The plan's objectives are to:

- Assess financial health and sustainability
- Provide a strategic, longer-term perspective for planning and budgeting
- Test the impact of changing conditions (for example demographics, growth rates)
- Support prioritization of program and infrastructure needs
- Assess the impact of service level changes and other master plans
- Address funding requirements for infrastructure replacement needs
- Assess the financial impact of growth and development
- Demonstrate the need for and support of financial policy changes

An overarching **Corporate Asset Management Plan** is currently under development. This plan will incorporate and expand upon departmental asset management plans covering roads, bridges and culverts, facilities, fleet, parks and playgrounds, and other assets, and provide one comprehensive, corporate-wide plan.

Asset management helps in making the best decisions on constructing, operating, maintaining, renewing, replacing, expanding and disposing of infrastructure assets.

Corporate asset management:

- Optimizes investments
- Improves decision-making across the Corporation
- Reduces risks
- Improves public confidence
- Is required for federal and provincial funding

In support of Good Government, the plan will help minimize risk and cost to taxpayers and maximize service delivery.

This plan must be completed by December 31, 2016 in order to secure future federal and provincial infrastructure funding.

Revenue Sources



- User fees
- Transit fares
- Recreation programs

- Property taxes
- Investment income
- Federal subsidies
- Reserve Funds
- Contributions from external organizations

- Development charges
- Infrastructure funding
- Cash in lieu of parkland



Operating

Operating budgets are for day-to-day expenses to keep the City's operations running. They include expenditures and revenues such as salaries, maintenance contracts and office expenses.



Capital

Capital budgets are long-term, and reflect an investment in the future of the city. They include the costs of purchase, construction, major repair, replacement and renewal of assets such as roads, bridges, buildings, equipment and technology.

Long-term Budget Goals



Maintain Assets
Keep the City's assets (including roads, bridges, buildings, equipment) in a state of good repair



Invest in the Community
Extend and improve services to keep up with growth



Invest in the City's Future
Set aside funds to pay for future improvements



Increase Emergency Funds
Prepare for emergencies and unexpected expenses



The 2016-2018 Budget process included an extensive public engagement undertaking, along with several Council workshops. The feedback received was consistently focused on the following distinct themes:

- Maintaining Service Levels
- Investing in Infrastructure
- Enhancing Core Services with a focus on Transit

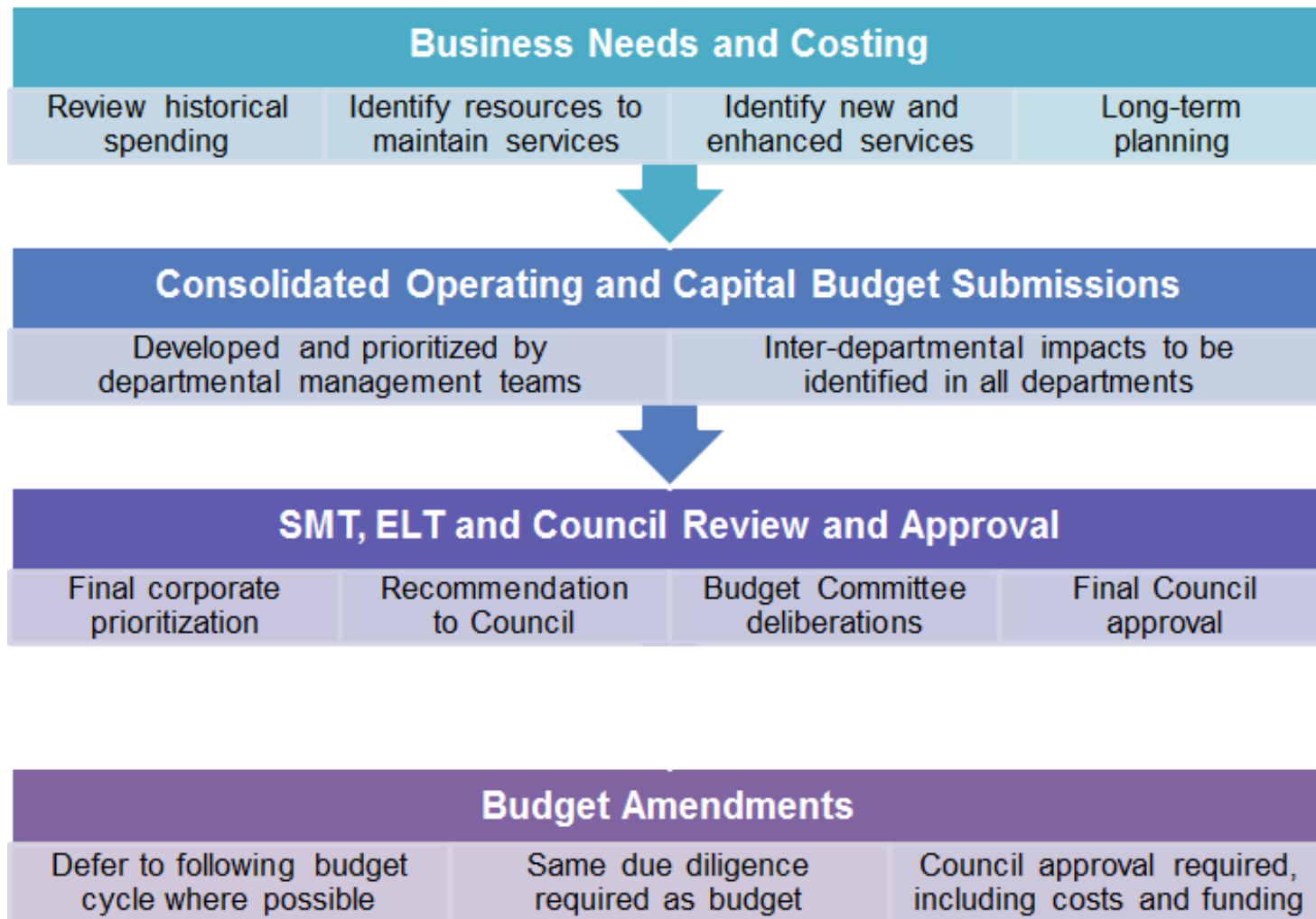
These themes guided the development of the 2016-2018 Budgets, combined with a focus on value for dollars and service delivery efficiencies.

Being a provincially designated growth community comes with significant financial challenges for City departments committed to meeting the increased service demands resulting from growth and maintaining service levels in line with citizen expectations. At the same time, provincial legislative requirements (Accessibility for Ontarians with Disabilities Act, Health & Safety regulations) have to be addressed in operating budgets.

Significant budgetary pressure remains over the short to medium term, as the City continues to deal with growth, increased service level demands, and economic uncertainty. Council and the Executive Leadership Team will need to continue prioritizing service levels for all City programming in order to make strategic decisions on program funding levels, to limit annual tax increases for residents of Brampton.

Continuing engagement with the public will form a key part of this decision making process.

Budget amendments require Council approval. Reports to Council requesting budget amendments must include a description of the products to be obtained and/or services to be provided, along with the reason for changes to the approved business plan and budget. Also included are costs, funding sources and impacts to services, projects and resources.



Council, Committee and public meetings included:

- Council Workshops
- Budget Committee Meetings
- Virtual (Tele-) Town Hall Meetings (1 per ward pairing)
- Budget Committee Deliberations and Budget approval scheduled for December

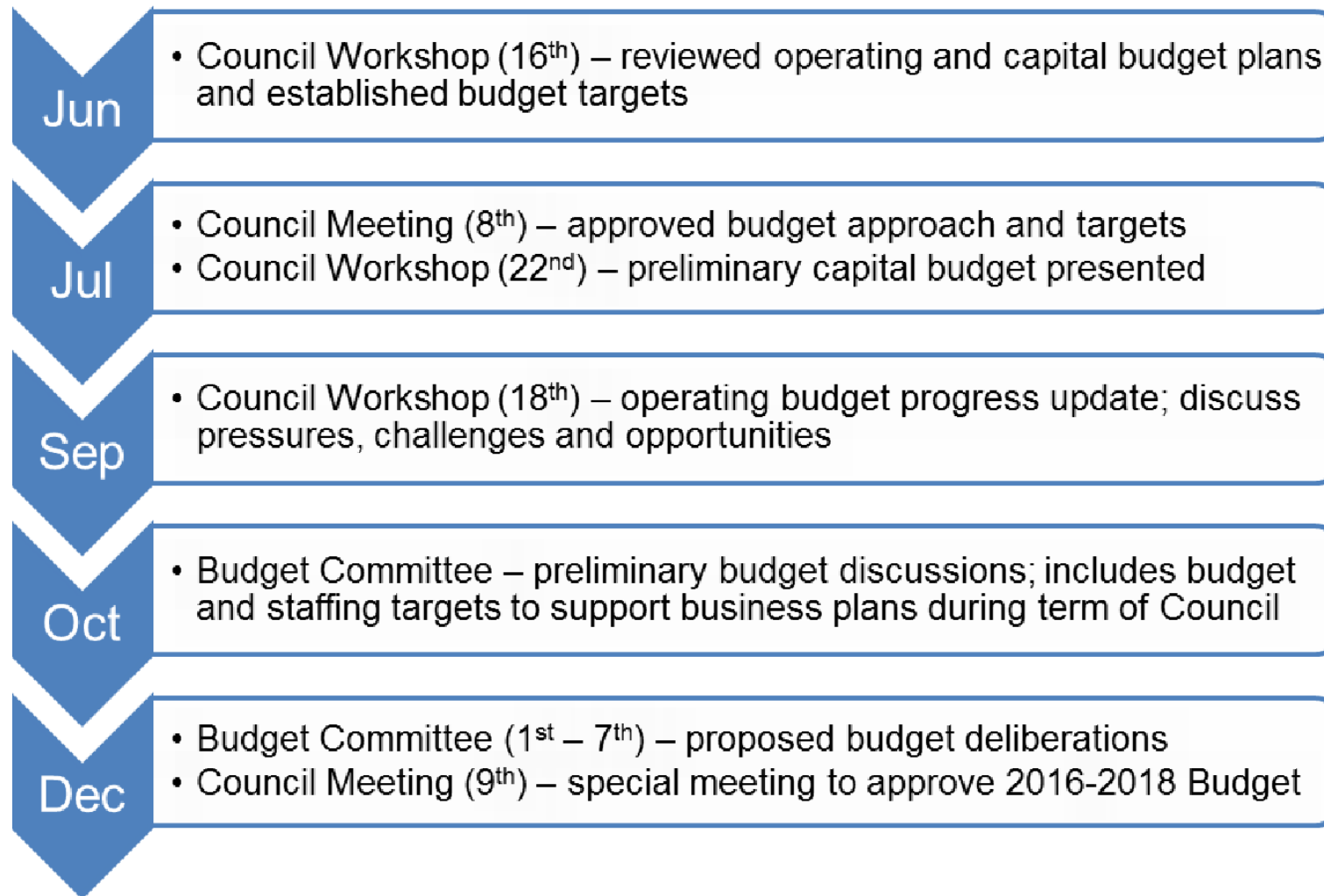
Information provided through:

- Newspaper ads and articles
- Social media (Twitter)
- City's budget website
- Budget videos
- Call-in telephone town halls
- Posters on transit buses and shelters, GO station and malls
- eBlasts
- Media releases
- Departmental newsletters

LET'S CONNECT BUDGET 2016

Citizen input received from:

- Virtual Town Hall Meetings
 - ✍ 13,000 participants
- Pop-up Events (four)
 - ✍ 450 visited booth
 - ✍ 200 took budget survey
- Speakers' Tour
- Online property tax allocator
- Public meetings



Drivers

- Growth
- Aging infrastructure
- Community expectations
- Council priorities

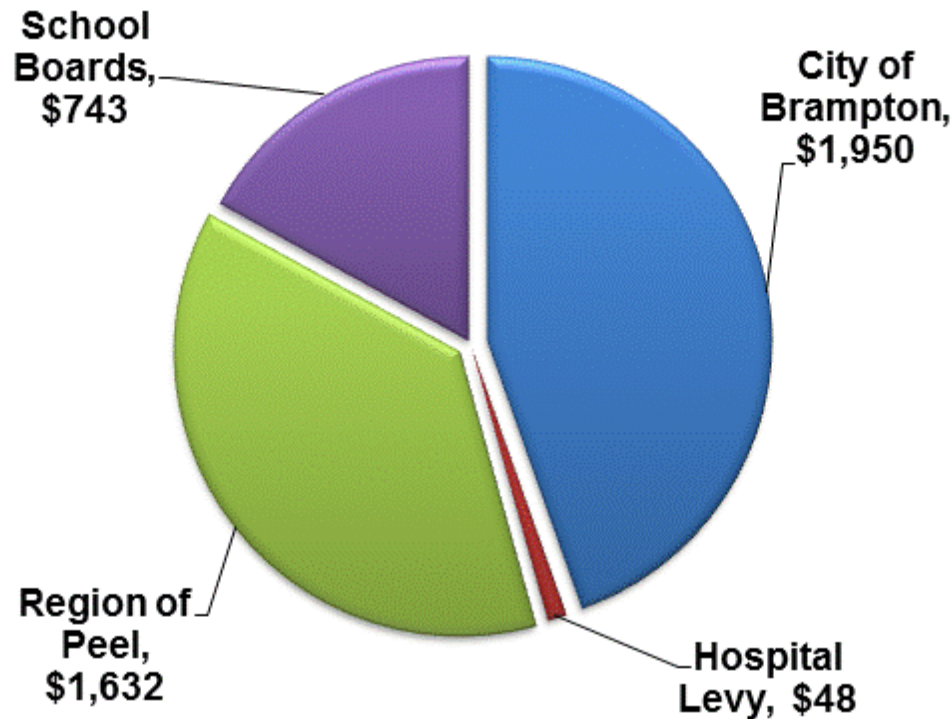


Opportunities

- Move the City Forward
- Community engagement
- Build upon successes (e.g. transit, recreation, parks)
- Bring new business and support existing businesses
- Balance growth with economic, social and environmental needs
- Partnerships
- Advocate for funding from other levels of government

Priorities

- Managing growth
- Investing in infrastructure and the future
- Providing excellent customer service
- Encouraging economic growth
- Community outreach
- Preserving and conserving environment



Typical Residential Tax Bills

← Average Residential (\$398,000)	\$4,373
Single Family Detached (\$449,000)	\$5,153
Semi Detached (\$326,000)	\$3,742
Freehold Townhouse (\$311,000)	\$3,570
Condominium (\$221,000)	\$2,537

When comparing homes of similar size, **Brampton taxes continue to be low** compared to other municipalities in the GTA. Residential taxes shown below include city/town (lower tier), region (upper tier) and education (school boards) taxes.

SINGLE DETACHED (1)		SENIOR EXECUTIVE (2)	
Markham	\$5,101	Markham	\$6,460
Vaughan	\$4,374	Oakville	\$6,224
Mississauga	\$4,122	Hamilton	\$6,194
Oshawa	\$4,062	Oshawa	\$6,140
Whitby	\$3,930	Vaughan	\$6,085
Hamilton	\$3,840	Whitby	\$6,072
Brampton	\$3,781	Burlington	\$5,949
Oakville	\$3,663	Mississauga	\$5,919
Richmond Hill	\$3,584	Richmond Hill	\$5,893
Burlington	\$3,491	Brampton	\$5,776

(1) 3 Bedroom, 1200 sq ft

(2) 4-5 Bedroom, 3000 sq ft

Source: 2015, BMA Management Consulting Inc.



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The 2016 Operating Budget calls for total gross expenditures of \$607.0 million, an increase of \$36.4 million over 2015. Of the \$36.4 million increase, \$10.1 million is offset by assessment growth, \$7.1 million in revenue increases, while the remaining \$19.3 million is funded by the 2016 tax levy increase.

The \$19.3 million in additional property tax funding equates to a 2.2% increase on the City's portion of the overall residential tax bill.

2016 Budget Variance (\$000s)	\$36,431
Less:	
Assessment Growth	(\$10,104)
Revenue Growth	(\$7,054)
Tax Levy Increase	\$19,272

Of the 2.2% increase, 1.3% is required to fund operating costs, which is in line with the Consumer Price Index (CPI) of 1.0% and the Municipal Price Index (MPI) of 1.3%. The remaining 0.9% increase is for continuing efforts to invest in infrastructure to ensure the City's existing asset base is maintained in a state of good repair.

The 2017 and 2018 Operating Budgets are projected to sustain low single digit tax increases at 2.3% and 2.0% respectively.

Tax Levy % Breakdown	2016	2017	2018
Operating Requirements	1.3%	1.3%	1.0%
Infrastructure Levy	0.9%	0.9%	0.9%
Tax Levy % Increase	2.2%	2.3%	2.0%

* Consumer Price Index (CPI) = 1.0%
Municipal Price Index (MPI) = 1.3%

** Amounts & percentages may not add to totals due to rounding

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
Labour Expenditures	336,987	328,717	359,079	22,092	6.6%
Other Expenditures	233,564	233,200	247,902	14,339	6.1%
Total Expenditures	570,550	561,917	606,981	36,431	6.4%
Gross Revenues	(570,550)	(561,917)	(606,981)	(36,431)	6.4%

*Forecast year-end actuals based on June 30, 2015 actual results

RESIDENTIAL TAX BILL IMPACT

The City of Brampton is a two-tier municipality, where the resident receives one tax bill to cover the total cost of services provided by the City, the Region and School Boards. Therefore, to calculate the annual change to the residential property tax bill, all three components must be considered.

The City of Brampton's 2016 tax levy requirement of 2.2% or \$19.3 million translates into a \$23 per year tax increase per \$100,000 of residential assessment, or \$93 per year on the average residential property tax bill, based on a 2016 average property assessment value of \$398,000.

TAX BILL IMPACT - City Portion Only*	2016	2017	2018
Annual % Increase	2.2%	2.3%	2.0%
\$ Increase / \$100,000 Assessment	\$23	\$25	\$22
\$ Increase / Average Assessment	\$93	\$98	\$89

* Does not include Region of Peel or School Board impacts.

The Region of Peel's 2016 tax levy increase is estimated at 0.7%, with 0.3% required for current operations and 0.4% required for infrastructure investment. The impact of the Region of Peel's estimated 2016 increase equates to \$30 per year on the average residential property tax bill.

The school board component of the residential property tax bill is estimated to have no increase for 2015.

	2016		2017		2018	
TOTAL TAX BILL IMPACT	%	\$*	%	\$*	%	\$*
City of Brampton	2.2%	\$93	2.3%	\$98	2.0%	\$89
Region of Peel	0.7%	30	0.8%	34	0.7%	33
Education	0.0%	-	0.0%	-	0.0%	-
Annual Residential Tax Bill Increase	2.9%	\$124	3.0%	\$133	2.7%	\$122

* Based on the 2016 Average Residential Assessment = \$398,000

*Amounts and percentages may not add to totals due to rounding

The average residential tax bill in the City of Brampton will increase by approximately \$124 in 2016, based on the average residential assessment of \$398,000. Alternatively, for every \$100,000 of assessed value on a given property, the 2016 residential tax bill will increase by approximately \$31.

2016 Operating Budget Variances

DESCRIPTION	Budget Variance (000s)	Average Household Impact*		
		Tax Bill	City %	Overall %
Public Services	\$9,493	\$46	2.4%	1.1%
Planning & Infrastructure Services	4,041	\$20	1.0%	0.5%
Corporate Services	2,350	\$11	0.6%	0.3%
Brampton Public Library	(264)	(\$1)	-0.1%	0.0%
Office of the Chief Operating Officer	41	\$0	0.0%	0.0%
Mayor and Council	(9)	(\$0)	0.0%	0.0%
Office of the Chief Administrative Officer	218	\$1	0.1%	0.0%
General Government (Corporate Non-Dep't Accounts)	(4,468)	(\$22)	-1.1%	-0.5%
2016 OPERATING BUDGET VARIANCE	11,403	\$55	2.9%	1.3%
Infrastructure Levy	7,870	\$38	2.0%	0.9%
2016 BUDGET INCREMENTAL CHANGE	\$19,272	\$93	4.9%	2.2%

* Based on 2016 Average Home Assessment of \$398,000

**Amounts and percentages may not add to totals due to rounding

2017 Operating Budget Variances

DESCRIPTION	Budget Variance (000s)	Average Household Impact*		
		Tax Bill	City %	Overall %
Public Services	\$6,277	\$30	1.6%	0.7%
Planning & Infrastructure Services	3,196	\$15	0.8%	0.4%
Corporate Services	2,169	\$10	0.6%	0.2%
Brampton Public Library	704	\$3	0.2%	0.1%
Office of the Chief Operating Officer	259	\$1	0.1%	0.0%
Mayor and Council	158	\$1	0.0%	0.0%
Office of the Chief Administrative Officer	31	\$0	0.0%	0.0%
General Government (Corporate Non-Dep't Accounts)	(434)	(\$2)	-0.1%	0.0%
2017 OPERATING BUDGET VARIANCE	12,361	\$59	2.9%	1.3%
Infrastructure Levy	8,435	\$40	2.0%	0.9%
2017 BUDGET INCREMENTAL CHANGE	\$20,796	\$98	4.9%	2.3%

* Based on 2016 Average Home Assessment of \$398,000

**Amounts and percentages may not add to totals due to rounding

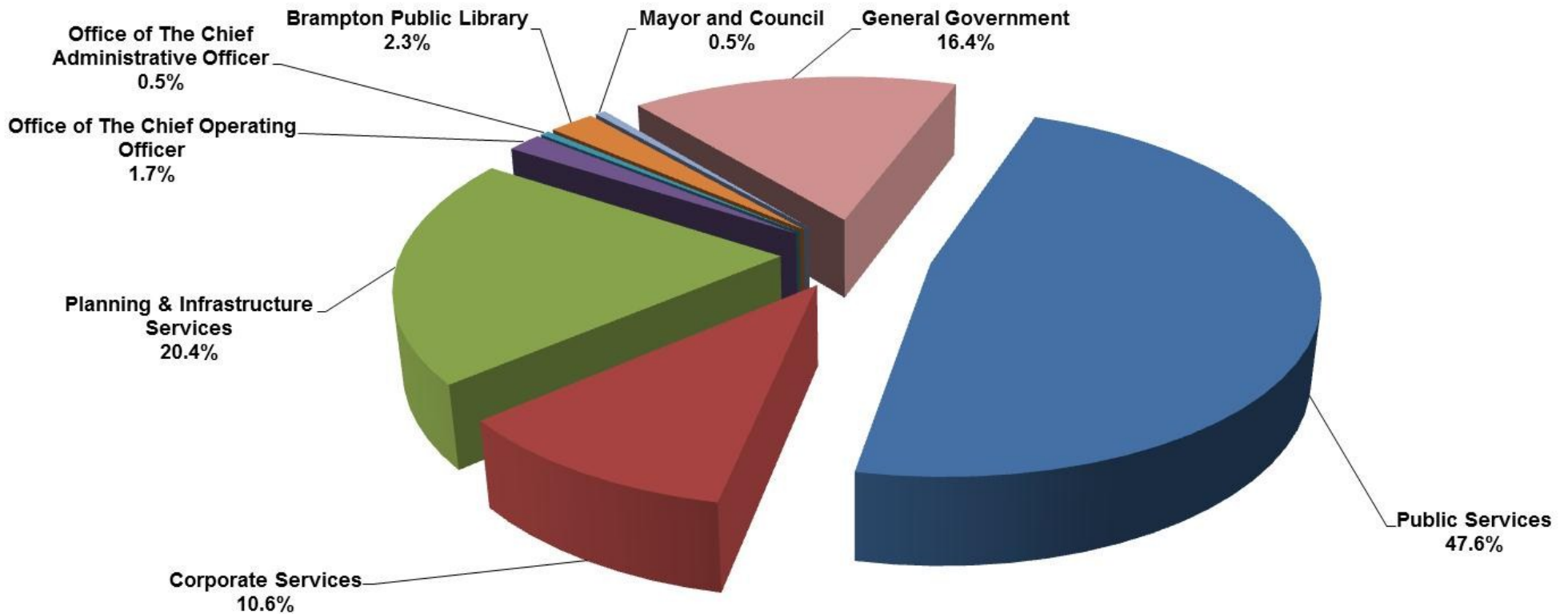
2018 Operating Budget Variances

DESCRIPTION	Budget Variance (000s)	Average Household Impact*		
		Tax Bill	City %	Overall %
Public Services	\$4,674	\$22	1.0%	0.5%
Planning & Infrastructure Services	3,133	\$15	0.7%	0.3%
Corporate Services	1,641	\$8	0.4%	0.2%
Brampton Public Library	727	\$3	0.2%	0.1%
Office of the Chief Operating Officer	269	\$1	0.1%	0.0%
Mayor and Council	163	\$1	0.0%	0.0%
Office of the Chief Administrative Officer	33	\$0	0.0%	0.0%
General Government (Corporate Non-Dep't Accounts)	(511)	(\$2)	-0.1%	-0.1%
2017 OPERATING BUDGET VARIANCE	10,128	\$47	2.2%	1.0%
Infrastructure Levy	9,031	\$42	2.0%	0.9%
2017 BUDGET INCREMENTAL CHANGE	\$19,159	\$89	4.2%	2.0%

* Based on 2016 Average Home Assessment of \$398,000

**Amounts and percentages may not add to totals due to rounding

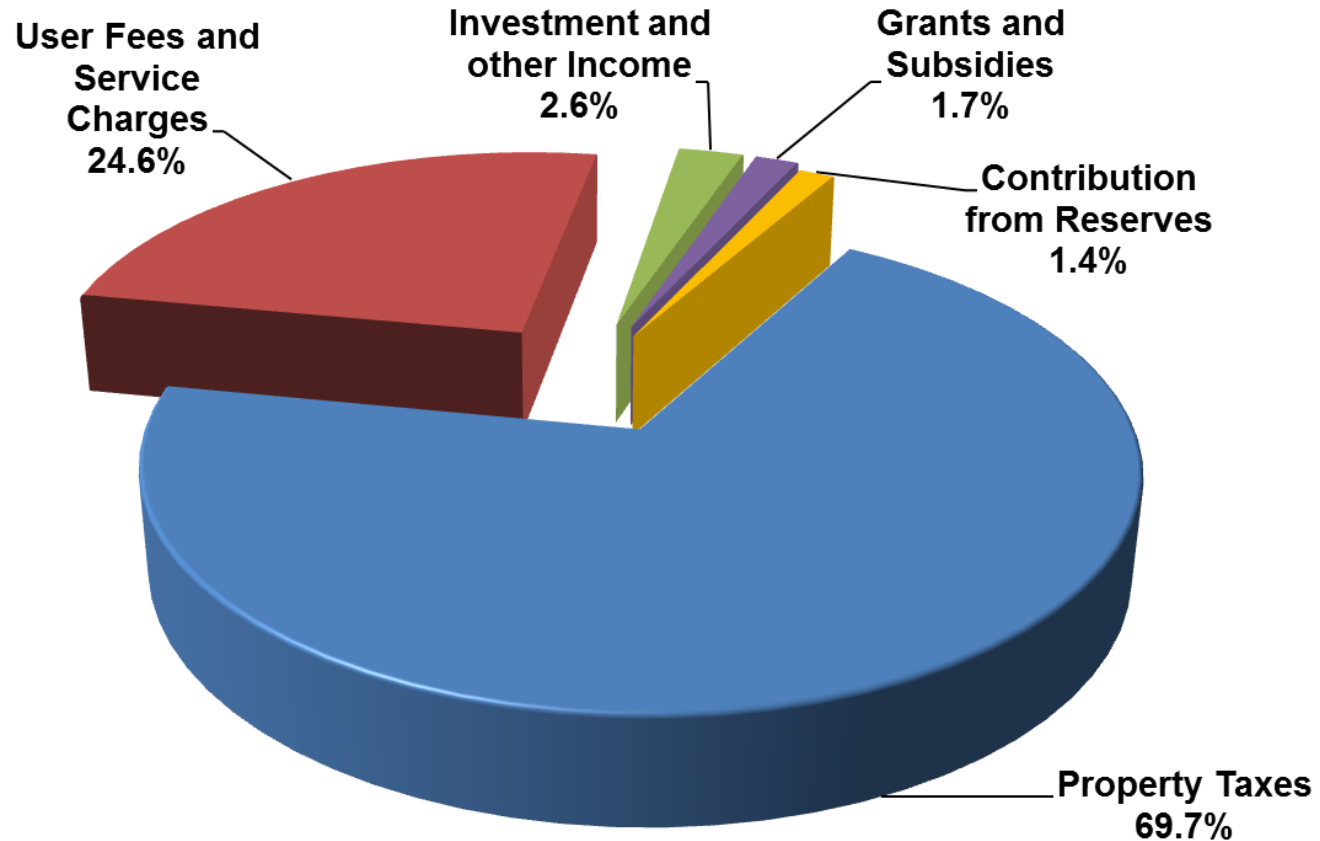
2016 Budgeted Gross Expenditures by Department



(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DEPARTMENT BREAKDOWN</u>				
Public Services	\$174,807	\$184,301	\$190,577	\$195,251
Corporate Services	52,301	54,651	56,820	58,461
Planning & Infrastructure Services	93,763	97,804	101,001	104,134
Office of The Chief Operating Officer	10,172	10,213	10,472	10,741
Office of The Chief Administrative Officer	2,573	2,791	2,822	2,855
Brampton Public Library	14,189	13,925	14,629	15,356
Mayor and Council	3,240	3,231	3,389	3,552
General Government (includes Tax Levy)	(351,045)	(366,916)	(379,710)	(390,350)
Net Expenditures	\$0	\$0	\$0	\$0

DEPARTMENT	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Public Services	\$5,113	\$1,768	\$1,844
Planning & Infrastructure Services	4,041	3,196	3,133
Corporate Services	2,350	2,169	1,641
Brampton Public Library	(264)	704	727
Office of the Chief Operating Officer	41	259	269
Mayor and Council	(9)	158	163
Office of the Chief Administrative Officer	218	31	33
General Government	(4,468)	(434)	(511)
BASE OPERATING BUDGET VARIANCE	7,023	7,852	7,298
New or Enhanced Services	4,380	4,508	2,829
COMBINED OPERATING BUDGET VARIANCE	11,403	12,361	10,128
Infrastructure Levy	7,870	8,435	9,031
BUDGET INCREMENTAL CHANGE	\$19,272	\$20,796	\$19,159

2016 Budgeted Revenues by Category



2016 Operating Budget Variances

CATEGORY	Budget Variance (000s)	Average Household Impact*		
		Tax Bill	City %	Overall %
Operating Adjustments	\$6,527	\$32	1.7%	0.7%
New Facilities & Services	7,254	\$35	1.8%	0.8%
Wage Provisions	5,311	\$26	1.3%	0.6%
Transit	3,387	\$16	0.9%	0.4%
Support Staff	3,245	\$16	0.8%	0.4%
Negotiated Wages	2,584	\$13	0.7%	0.3%
Infrastructure Operation & Maintenance	2,281	\$11	0.6%	0.3%
Winter Control	750	\$4	0.2%	0.1%
Legislative Changes	150	\$1	0.0%	0.0%
Efficiencies	(4,592)	(\$22)	-1.2%	-0.5%
Revenue Increases	(5,391)	(\$26)	-1.4%	-0.6%
Assessment Growth	(10,104)	(\$49)	-2.6%	-1.2%
2016 OPERATING BUDGET VARIANCE	11,403	\$55	2.9%	1.3%
Infrastructure Levy	7,870	\$38	2.0%	0.9%
2016 BUDGET INCREMENTAL CHANGE	\$19,272	\$93	4.9%	2.2%

* Based on 2016 Average Home Assessment of \$398,000

2017 Operating Budget Variances

CATEGORY	Budget Variance (000s)	Average Household Impact*		
		Tax Bill	City %	Overall %
Operating Adjustments	\$2,694	\$13	0.7%	0.3%
New Facilities & Services	4,625	\$22	1.2%	0.5%
Wage Provisions	8,316	\$40	2.1%	0.9%
Transit	2,408	\$12	0.6%	0.3%
Support Staff	2,061	\$10	0.5%	0.2%
Negotiated Wages	1,003	\$5	0.3%	0.1%
Infrastructure Operation & Maintenance	1,930	\$9	0.5%	0.2%
Winter Control	500	\$2	0.1%	0.1%
Legislative Changes	-	\$0	0.0%	0.0%
Efficiencies	(260)	(\$1)	-0.1%	0.0%
Revenue Increases	(1,917)	(\$9)	-0.5%	-0.2%
Assessment Growth	(9,000)	(\$44)	-2.3%	-1.0%
2017 OPERATING BUDGET VARIANCE	12,361	\$59	2.9%	1.3%
Infrastructure Levy	8,435	\$40	2.0%	0.9%
2017 BUDGET INCREMENTAL CHANGE	\$20,796	\$98	4.9%	2.3%

* Based on 2016 Average Home Assessment of \$398,000

2018 Operating Budget Variances

CATEGORY	Budget Variance (000s)	Average Household Impact*		
		Tax Bill	City %	Overall %
Operating Adjustments	\$2,718	\$13	0.7%	0.3%
New Facilities & Services	2,206	\$11	0.6%	0.3%
Wage Provisions	8,489	\$41	2.2%	1.0%
Transit	2,005	\$10	0.5%	0.2%
Support Staff	3,289	\$16	0.8%	0.4%
Negotiated Wages	906	\$4	0.2%	0.1%
Infrastructure Operation & Maintenance	1,772	\$9	0.5%	0.2%
Winter Control	738	\$4	0.2%	0.1%
Legislative Changes	-	\$0	0.0%	0.0%
Efficiencies	(484)	(\$2)	-0.1%	-0.1%
Revenue Increases	(2,511)	(\$12)	-0.6%	-0.3%
Assessment Growth	(9,000)	(\$44)	-2.3%	-1.0%
2018 OPERATING BUDGET VARIANCE	10,128	\$47	2.2%	1.0%
Infrastructure Levy	9,031	\$42	2.0%	0.9%
2018 BUDGET INCREMENTAL CHANGE	\$19,159	\$89	4.2%	2.0%

* Based on 2016 Average Home Assessment of \$398,000

NEW FACILITIES AND SERVICES

The largest pressure facing the City of Brampton for 2016 is new and enhanced facilities and services. The 2016 operating budget includes an increase of \$6.9 million or \$33 per year on the average residential tax bill. Highlights of this category include:

- Gore Meadows Phase 2
- Sandalwood Transit Facility Expansion
- Fire Apparatus and Maintenance Building
- Springdale Library
- Canada 55+ Games
- Part-Time Recreation Retention Measures

The 2017 and 2018 operating budgets include new facilities and services in the amount of \$4.6 million and \$2.2 million respectively. Initiatives projected for these years include Firefighters, Williams Parkway Yard Phase 2 and Garden Square.

OPERATING ADJUSTMENTS AND INFLATION

Operating adjustments and inflation account for the second largest pressure in 2016, at an amount of \$6.5 million of the annual increase or \$32 per year on the average residential tax bill. This category includes the net adjustments to non-labour expenditures required to maintain services at existing levels. This category does not include increases related to growing City infrastructure or increases related to service improvements.

The 2017 and 2018 operating budget forecasts operating adjustment and inflation pressures of \$2.7 million each year.

PROVISIONS FOR WAGE INCREASES

The Transit (ATU) and Fire (BPFFA) unions' collective agreements are up for renewal in 2016. The 2016 budget includes provisions for the outcomes of these negotiations. In addition, provisions have been included for non-union and part-time employees. The impacts of these provisions on the 2016 budget are \$5.3 million or \$26 per year on the average residential tax bill.

In addition to wage provisions for Transit, Fire, non-union and part-time employees, the 2017 and 2018 operating budgets include provisions for the Canadian Union of Public Employees (CUPE), as their agreement is up for renewal in 2017. Total provisions for 2017 and 2018 amount to \$8.3 million and \$8.5 million respectively.

TRANSIT

In order to meet the demands for higher service levels from the Public and Council and continued delivery of service into new growth areas, transit service increases are included in the 2016 operating budget in the amount of \$3.4 million or \$16 per year on the average residential tax bill, which provides for expanded Züm and conventional service

The 2017 and 2018 operating budgets continue to build on the existing Transit service, with increases in the amount of \$2.4 million and \$2.0 million.

SUPPORT STAFF

Over the last 10 years, the City of Brampton's population has grown by approximately 35% and staff related to front-line services have increased by 41%, due to increased service levels, such as the implementation of Züm. During that same timeframe, support service staff have increased by less than 7%, illustrating the City's success at delivering services in a more efficient manner. However, the growth of services has reached a point where increases are required for support areas. The 2016 budget includes an increase of \$3.2 million or \$16 per year on the average residential tax bill, to ensure that the service levels demanded by the Public and Council are achievable.

The 2017 operating budget includes increases of \$2.1 million for support staff and the 2018 operating budget increase is in the amount of \$3.3 million.

NEGOTIATED UNION AGREEMENTS

The Canadian Union of Public Employees (CUPE) have negotiated agreements with the City of Brampton, which require increases in wages for 2016. The CUPE agreement will expire at the end of March 2017.

Negotiated union agreements amount to an increase of \$2.6 million on the 2016 budget or \$13 per year on the average residential tax bill.

The 2017 and 2018 operating budget forecast for this category consists of \$1.0 million and \$0.9 million respectively.

INFRASTRUCTURE OPERATIONS AND MAINTENANCE

The City of Brampton is a provincially designated growth community, which results in significant annual increases to the City's infrastructure, such as roads and parks. In order to operate and maintain our new infrastructure, the 2016 budget includes \$2.3 million or \$11 per year on the average residential tax bill.

The 2017 operating budgets estimates a requirement of \$1.9 million and the 2018 operating budget is forecasting a \$1.8 million pressure.

WINTER CONTROL

The 2016 operating budget includes an increase of \$0.8 million or \$4 per year on the average residential tax bill, related to Winter Control services such as snow and sidewalk clearing. The category accommodates the increases related to lane kilometer growth and improvements in the delivery of services.

Future requirements are projected at \$0.5 million and \$0.7 million for the 2017 and 2018 operating budgets.

LEGISLATIVE REQUIREMENTS

In order to meet new legislative requirements for 2016, the operating budget requires an increase of \$0.5 million or \$2 per year on the average residential tax bill. Highlights of this category include:

- Integrity Commissioner
- Lobbyist Registrar
- Ombudsman
- Administrative Monetary Penalty System

There are no anticipated pressures resulting from legislative requirements in the 2017 or 2018 operating budgets.

EFFICIENCIES

The City of Brampton's focus on continuous improvement and efficiency has resulted in savings of \$4.6 million or a reduction of \$22 per year on the average residential tax bill. Highlights of this category include:

- Optimizing Library Grant Utilization
- Decreased Internal Borrowing Repayments

The 2017 operating budget projects efficiencies of \$0.3 million and the 2018 operating budget forecasts savings of \$0.5 million.

REVENUE INCREASES

With the exception of Property Taxes, the primary sources of revenue generated by the City of Brampton includes user fees related to Transit, Facilities, Recreation & Culture, along with investment income and Provincial Offences Act fines. The 2016 operating budget includes \$5.4 million in additional revenues, which reduces the average residential tax bill by \$26 per year.

The 2017 and 2018 operating budget forecast revenue increases of \$1.9 million and \$2.5 million respectively.

ASSESSMENT GROWTH

The benefits of being designated as a provincially mandated growth community are realized through increases in assessment growth. Assessment growth is simply defined as the increase in property tax revenue from new homes and businesses. Assessment growth for 2016 is estimated at \$10.1 million for the City of Brampton, or a revenue benefit of \$49 per year on the average residential tax bill.

The 2017 and 2018 operating budgets include estimated assessment growth of \$9.0 million per year

Staffing Complement

DIVISIONS	COMPLEMENT						
	2015	STAFF ADDS*	2016	STAFF ADDS	2017	STAFF ADDS	2018
Corporate Services	445	18	463	11	474	8	482
Office of the Chief Operating Officer	65	2	67	2	69	2	71
Planning & Infrastructure Services	659	20	679	12	691	10	701
Public Services	1,899	84	1,983	64	2,047	69	2,116
Office of the Chief Administrative Officer	13	0	13	0	13	0	13
Mayor and Council	0	0	0	0	0	0	0
DEPARTMENTAL TOTAL	3,081	124	3,205	89	3,294	89	3,383

*Includes F/T and conversions to F/T

For Further details on individual position requests, see Appendix 1- "Staff Request Descriptions".

The City of Brampton's Municipal Price Index (MPI) is calculated annually and is designed to measure the increases in prices of goods and services purchased by the municipality.

The MPI differs from other indices such as the Consumer Price Index (CPI) in that it is constructed based on purchasing patterns of the City rather than consumers. The MPI is a weighted aggregate of prices which means that the price or wage increases are weighted by the relative importance that each represents in the City budget.

Component	Weight	Inflation Factor	Source
Salaries, Wages, and Benefits	59.3%	2.8%	2015 Mercer Compensation Survey/Globe and Mail
Outside Services	7.3%	1.0%	Statistics Canada - September 2015 (CPI)
Capital Contributions	7.7%	1.1%	2015 Non Residential Building Construction Index (GTA) - 4th Quarter
Heat, Hydro, and Water	3.0%	-0.6%	Statistics Canada - September 2015
Internal Borrowing	2.7%	1.1%	2015 Non Residential Building Construction Index (GTA) - 4th Quarter
Brampton Library	2.5%	1.0%	Statistics Canada - September 2015 (CPI)
Fuel	2.8%	-18.8%	Statistics Canada - September 2015
Office Expenses	2.2%	1.0%	Statistics Canada - September 2015 (CPI)
Winter Contracts	2.0%	-4.9%	Statistics Canada - September 2015
Insurance	1.8%	0.7%	Statistics Canada - September 2015
Materials	1.4%	1.0%	Statistics Canada - September 2015 (CPI)
Preventative and Demand Maintenance	1.0%	1.0%	Statistics Canada - September 2015 (CPI)
Vehicle Repairs and Maintenance	1.0%	1.4%	Statistics Canada - September 2015
Promotion and Advertising	0.6%	1.0%	Statistics Canada - September 2015 (CPI)
Professional Services	0.5%	1.0%	Statistics Canada - September 2015 (CPI)
Rent	1.7%	1.0%	Statistics Canada - September 2015
Equipment Costs	0.3%	4.2%	Statistics Canada - September 2015
Communications	0.3%	0.5%	Statistics Canada - September 2015
Staff Development	0.3%	1.0%	Statistics Canada - September 2015 (CPI)
Uniform and Cleaning	0.3%	1.2%	Statistics Canada - September 2015
Mileage	0.1%	1.9%	CRA Rates (2015 over 2014)
Vehicle Lease	0.1%	-3.8%	Statistics Canada - September 2015
Non Inflationary Items	1.2%	0.0%	N/A
	100%		
Municipal Price Index		1.3%	

2016-2018 Operating Budget Overview

Contribution to Reserves and Reserve Funds

Contributions to Reserves include contributions in support of current and/or future tax based capital asset repair and replacement, self-insurance deductibles, WSIB claims provisions, and Municipal Elections.

The 2016 Current Budget includes contributions to reserves and reserve funds (estimated) as follows:

		2015 Budget	2016 Budget	Variance
Reserve Fund #3	Workplace Safety and Insurance Board	\$1,799	\$1,894	\$95
Reserve Fund #4	Asset Repair and Replacement	\$27,906	\$37,168	\$9,261
Reserve Fund #8	Self Insurance of Deductibles	\$4,609	\$4,609	\$0
Reserve Fund #10	Corporate Facilities	\$155	\$218	\$64
Reserve Fund #23	Brampton Columbarium	\$4	\$4	\$0
Reserve Fund #25	Municipal Elections	\$620	\$620	\$0
Reserve Fund #36	Joint Use Facility Agreement	\$2	\$2	\$0
Reserve Fund #37	Official Plan Review	\$120	\$120	\$0
Reserve Fund #58	Theatre Capital Improvements	\$75	\$75	\$0
Reserve Fund #78	10% Non Development Charge Contribution	\$5,399	\$5,399	\$0
Reserve Fund #93	Building Rate Stabilization	\$2,156	\$1,379	(\$777)
Reserve Fund #126	Peel Memorial Hospital	\$9,833	\$9,833	\$0
Reserve Fund #127	Major Maintenance Reserve Fund	\$634	\$634	\$0
Reserve Fund #134	Development Charges	\$59	\$59	\$0
Reserve Fund #211	Interest Rate Stabilization Reserve	\$300	\$300	\$0
	Contribution to Capital (Minor Capital)	\$1,412	\$0	(\$1,412)
TOTAL (\$000s)		\$55,083	\$62,315	7,231

Capital Contributions (Res #4, Res #10, Res #58, Res#127, Contribution to Capital)

These contributions are required to support current and future tax based components of the capital program, the majority related to repair and replacement of existing City assets. For 2016, the operating budget includes a base contribution of \$38.1 million.

Municipal Elections (Res #25)

A contribution to this Reserve Fund is made annually to spread election costs more evenly between elections.

10% non-DC Contribution (Res #78)

As the City continues to grow, the requirement to fund growth driven capital infrastructure projects has remained unabated. The growth funding from Development Charges comes with an associated tax based funding need to support the non-DC eligible portion of capital projects.

Peel Memorial Hospital (Res#126)

As previously endorsed by Council on April 3, 2013, an annual tax contribution of approximately \$9.8 million, commencing in 2013 and ending in 2018, was approved to support the new Peel Memorial Centre for Integrated Health and Wellness. Funds will be held in a Reserve Fund until payments are due in accordance with Memorandum of Understanding between the City of Brampton and William Osler Health Services.

Draws from Reserves include required draws from Reserves to support the current year's operating functions.

The 2016 Current Budget includes contributions from reserves and reserve funds (estimated) as follows:

		2015 Budget	2016 Budget	Variance
	Contribution from Capital	\$0	\$0	\$0
	Contribution from Trust Funds	\$36	\$36	\$0
	General Rate Stabilization Reserve	\$3,682	\$3,640	(\$42)
Reserve Fund #3	WSIB Fund	\$1,128	\$1,125	(\$3)
Reserve Fund #8	Self Insurance of Deductibles	\$2,539	\$2,735	\$196
Reserve Fund #19	Employee Benefit Rate Stabilization	\$350	\$350	\$0
Reserve Fund #25	Municipal Elections	\$100	\$63	(\$37)
Reserve Fund #53	Brampton Senior Fund	\$2	\$2	\$0
Reserve Fund #89	Provincial Dedicated Gas Tax – Transit	\$9,620	\$10,182	\$562
Reserve Fund #93	Building Rate Stabilization	\$0	\$0	\$0
Reserve Fund #138	DC Contribution - Parking	\$454	\$454	\$0
Reserve Funds #100 / #110 / #120	Legacy, Community Investment and Community Development Funds	\$9,000	\$9,000	\$0
TOTAL (\$000s)		\$26,910	\$27,587	\$677

Self Insurance of Deductibles (Res #8)

As a result of the City's growing infrastructure base, insurance costs are also increasing (e.g. community facilities, transit fleet, etc.).

Dedicated Gas Tax (Res #89)

The Provincial Dedicated Gas Tax Funds for Public Transportation program provides \$10.2 million in 2016. The program has now been fully phased in by the Province, so any increases in receipts from this program in future years are expected to be modest, only reflecting ridership growth.

Municipal Elections (Res #25)

Draw down required to offset ongoing operating costs associated with municipal election planning.

Legacy Fund

This Reserve Fund was originally established with a \$100 million balance, which has been maintained. Annual interest on the balance is built into the base budget to offset tax levy needs (currently targeted at \$4.5 million).

Community Investment Fund

This Reserve Fund was originally established with a \$100 million balance and is almost fully committed annually. Internal loans for initiatives such as the Rose Theatre, parking garages, POA Courthouse, and administrative space have been made with a long term payback horizon. "Revolving loans" continue to be made as principal is repaid and funding is available. Annual interest on the fund, including loans outstanding, is built into the base budget to offset tax levy needs (currently targeted at \$4.5 million).

General Rate Stabilization Reserve

The remaining base budget for 2016 includes a \$3.0 million backstop provision to fund operations. The General Rate Stabilization Reserve draw is used on an annual basis to mitigate tax pressures. In 2016, the draw has been reduced by \$0.5 million.

The City has several Reserves and Reserve Funds, which have funding balances that change from year to year. Appendix 5 - “Reserves and Reserve Fund balances” shows the preliminary year-end Reserves and Reserve Fund balances as at September 30, 2015. Commentary is provided below for some key Reserves and Reserve Funds.

Interest Rate Stabilization

This Reserve Fund has a balance of \$14.0 million, as at September 30, 2015. It is recommended that the balance be protected for use in mitigating any shortfalls in investment income from the Legacy Fund and Community Investment Fund.

Building Rate Stabilization

This Reserve Fund, established pursuant to Bill 124 changes in the Building Code, is available for Building operations only, to offset temporary shortfalls in building permit revenue. This Reserve Fund has a balance of \$27.7 million, as at September 30, 2015.

General Rate Stabilization Reserve (GRS)

This Reserve is intended to smooth the impact on the tax base of major unforeseen or unavoidable events and one-

time impacts. Council has provided direction to maintain a target in this reserve at 10% of budgeted gross annual operating and capital expenditures. Combined budgeted annual operating and capital expenditures are approximately \$774.7 million, resulting in a reserve requirement of \$77.5 million. The current GRS Reserve balance is \$53.5 million, as at September 30, 2015 or a shortfall of \$24.0 million compared to the target. This shortfall results in the reduced ability for the Corporation to fund itself, during an economic downturn or other type of financial shock.

Development Charge Reserve Funds

As of September 30, 2015, the City is experiencing a deficit in the Development Charge (DC) Reserve Funds of \$93.0 million. The DC deficit is projected to be eliminated in 2016. For more information on projected DCs, refer to the “Development Charge Reserve Projection” in the 2016-2016 Capital Budget Overview.

Cash In Lieu of Parkland

As of September 30, 2015, there was a balance in this reserve fund of \$77.9 million. This fund has limited cash inflows from receipts and sizeable land acquisition costs in the short to medium term. It is therefore critical that a cash flow strategy be considered as part of the long term funding plan.

Legacy, Community Investment, and Community Development Reserve Funds

As of September 30, 2015, the balance in these reserve funds was Legacy (\$100 million), Community Investment (\$16.7 million), and Community Development (\$0) respectively.

The Legacy Fund has generated more than \$70 million in interest revenue since the inception of the fund. Of this, over \$56 million has been transferred to the Current Fund during that time, which has offset tax levy requirements and the balance has been transferred to the Interest Rate Stabilization reserve Fund.

The Community Investment Fund has outstanding internal loans of \$83.3 million committed against this fund for initiatives such as the Rose Theatre, Provincial Offences Act Courthouse and Public Works Yards. Annual interest of \$4.5 million on the fund has also been built into the base budget to offset tax levy needs. The remaining uncommitted balance plus annual principal repayments are forecasted to be allocated to internal financing of capital projects beyond 2016.

The Community Development Fund has been fully drawn down for projects of citywide benefit and was closed out in 2009. Funding was committed towards initiatives such as the Rose Theatre, Downtown Revitalization, Sheridan College and Alderlea.

Municipal government budget methods have historically been focused on the annual cash requirements to operate the municipality and the associated property tax needed to fund operations.

With the introduction of Public Sector Accounting Board (PSAB) changes with respect to the Tangible Capital Asset Reporting (TCA) in 2009, additional financial information has become available, such as annual depreciation expense and developer contributed assets that were not previously reported in the City's Financial Statements or Budgets prior to this change.

In 2015, the City of Brampton transitioned the budget method from the historical method to a full accrual budgeting method, which includes non-cash items.

Full Accrual Budgeting provides stakeholders with a better reflection of the long-term financial health of the municipality for decision making purposes.

Full Accrual Budgeting also serves to meet the disclosure requirements of Ontario Regulation 284/09 - Budget Matters - Expenses.

The Full Accrual Budget for 2016 projects a net surplus of \$129.0 million. This surplus is primarily due to developer contributed assets, recognized development charges and other grants and subsidies, such as gas tax funding.

PROPERTY TAX RELATED EXPENDITURE BUDGET	\$606,981
Less:	
Contributions to Reserve Funds	62,315
Add:	
Amortization (Depreciation Expense)	125,407
Project Expenses that are Operating in Nature	33,134
Post Employment and Other Liabilities	3,466
Full Accrual Expenditure Budget	706,673
PROPERTY TAX RELATED REVENUE BUDGET	606,981
Less:	
Contributions from Reserve Funds	27,587
Add:	
Recognized Development Charges, Grant & Subsidies	167,810
Developer Contributed Assets	78,913
Interest Earned on Reserves	9,602
Full Accrual Revenue Budget	835,719
NET SURPLUS / (DEFICIT)	\$129,046

Developer contributed assets consist of the City taking ownership of sub-divisions built by developers. The value of the sub-division is included on the City's balance sheet as an asset and must therefore be operated, maintained and depreciated.

Recognized development charges are sources of funding received from developers and utilized during the year to fund growth related assets, such as new roads and parks. PSAB rules require that development charge revenues be recognized on the City's statement of operations when the corresponding investment in growth funded assets occurs.

Other grants and subsidies such as gas tax funding are sources of funding contributed to the City for specific purposes and cannot be used to offset property tax funding. Gas tax funding is primarily used for Transit and Infrastructure related projects and is recognized as revenues when the corresponding investment in the infrastructure occurs.

Although the 2016 Full Accrual Budget indicates a surplus position of \$129.0 million, this is largely due to the City of Brampton's current growth cycle and cannot be used to offset property taxes.



2016 Expenditure Budget (000s)

Department	Division	Property Tax Related Expenditure Budget	Contributions to Reserve Funds	Amortization (Depreciation Expense)	Project Expenses that are Operating in Nature	Post Employment and Other Liabilities	Full Accrual Expenditure Budget
Brampton Public Library	Brampton Public Library	\$13,925	\$0	\$0	\$121	\$0	\$14,046
Corporate Services	Business Services	3,368	(16)	12	0	24	3,389
	Council & Administrative Services	6,165	(24)	127	0	44	6,313
	Enforcement & By-Law Services	8,799	(42)	943	0	72	9,771
	Finance	13,391	(50)	96	0	91	13,529
	Human Resources	8,598	(31)	49	0	56	8,672
	Information Technology	19,054	(66)	104	1,849	116	21,055
	Legal Services	3,927	(19)	104	0	116	4,127
	Open Government	740	0	0	0	0	740
General Government	General Government	99,686	(58,668)	2	0	0	41,020
Mayor & Members Of Council	Mayor & Members Of Council	3,231	(9)	532	0	33	3,787
Office of the CAO	Internal Audit	1,315	(6)	6	0	10	1,326
	Office of the CAO	1,476	(4)	5	0	18	1,494
Office of the COO	Business Services	924	(3)	5	0	7	931
	Economic Development & Tourism	2,863	(10)	299	0	21	3,173
	Office of Community Engagement	522	(2)	2	0	3	524
	Strategic & Enterprise Services	3,476	(15)	28	0	24	3,513
	Strategic Communications	2,832	(11)	18	0	21	2,860
Planning & Infrastructure Services	Business Services	6,625	(29)	33	0	50	6,679
	Development & Engineering Services	7,740	(41)	1,801	4,281	66	13,847
	Planning and Building	18,613	(1,580)	1,957	1,323	143	20,457
	Public Works	90,775	(260)	68,016	15,268	475	174,274
Public Services	Business Services	5,445	(78)	3,036	0	38	8,440
	Facility Services	23,245	(190)	114	1,739	116	25,025
	Fire and Emergency Services	60,707	(300)	4,841	802	563	66,613
	Recreation and Culture	66,448	(316)	19,318	5,808	442	91,699
	Service Brampton	4,319	(23)	64	0	44	4,405
	Transit	128,771	(522)	23,158	1,944	957	154,308
TOTAL		\$606,981	(\$62,315)	\$124,670	\$33,134	\$3,550	\$706,020

2016 Revenue Budget (000s)

Department	Division	Property Tax Related Revenue Budget	Contributions from Reserve Funds	Recognized Development Charges, Grant & Subsidies	Developer Contributed Assets	Interest Earned on Reserves	Full Accrual Revenue Budget
Brampton Public Library	Brampton Public Library	\$0	\$0	(\$651)	\$0	\$0	(\$651)
Corporate Services	Business Services	0	0	0	0	0	0
	Council & Administrative Services	(2,008)	0	0	0	0	(2,008)
	Enforcement & By-Law Services	(826)	0	0	0	0	(826)
	Finance	(4,984)	2,735	0	0	0	(2,249)
	Human Resources	(1,373)	1,373	0	0	0	(0)
	Information Technology	0	0	0	0	0	0
	Legal Services	(201)	0	0	0	0	(201)
General Government	General Government	(466,602)	12,619	0	(78,913)	(9,602)	(542,498)
Mayor & Members Of Council	Mayor & Members Of Council	0	0	0	0	0	0
Office of the CAO	Internal Audit	0	0	0	0	0	0
	Office of the CAO	0	0	0	0	0	0
Office of the COO	Business Services	(1)	0	0	0	0	(1)
	Economic Development & Tourism	(217)	0	0	0	0	(217)
	Office of Community Engagement	0	0	0	0	0	0
	Strategic & Enterprise Services	(186)	0	0	0	0	(186)
	Strategic Communications	0	0	0	0	0	0
Planning & Infrastructure Services	Business Services	(2)	0	0	0	0	(2)
	Development & Engineering Services	(605)	0	0	0	0	(605)
	Planning and Building	(20,290)	0	(206)	0	0	(20,496)
	Public Works	(5,052)	36	(94,067)	0	0	(99,083)
Public Services	Business Services	(180)	0	0	0	0	(180)
	Facility Services	(2,109)	0	(917)	0	0	(3,026)
	Fire and Emergency Services	(379)	0	(9,888)	0	0	(10,267)
	Recreation and Culture	(31,149)	642	(14,880)	0	0	(45,387)
	Service Brampton	(58)	0	0	0	0	(58)
	Transit	(70,761)	10,182	(47,201)	0	0	(107,779)
TOTAL		(\$606,981)	\$27,587	(\$167,810)	(\$78,913)	(\$9,602)	(\$835,719)



LET'S **CONNECT**
BUDGET
2016

Capital Overview

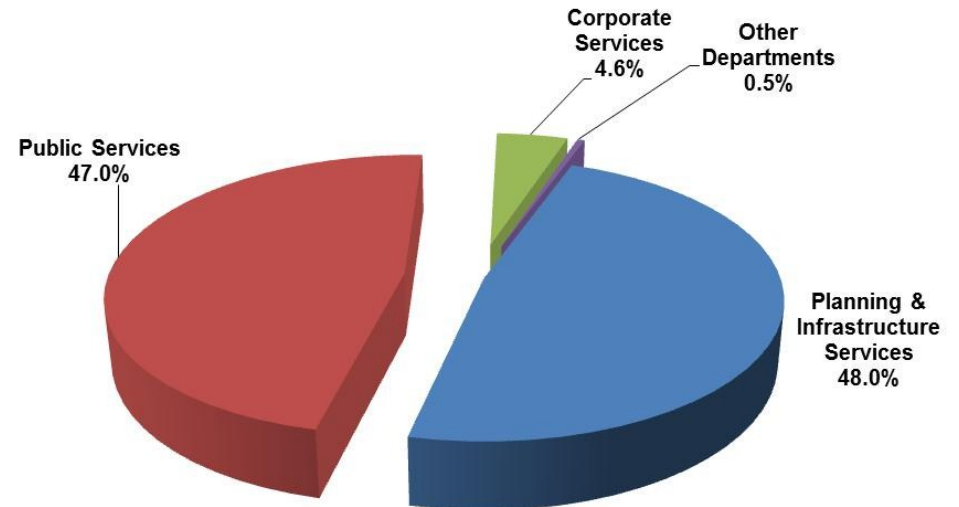
Approved
Business Plan
and Budget
2016 - 2018

2016-2018 Capital Budget Summary	CAP-3
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The 2016-2018 Capital Budgets have been prepared in the context of ensuring adequate repair and replacement of the City's existing infrastructure, while taking into account the City's capacity to deliver capital projects timely and effectively.

The 2016 Capital Budget amounts to \$113.6 million and the projected 2017 and 2018 Capital Budgets consist of \$144.0 million and \$160.0 million respectively. The total 2016-2018 Capital Budget proposal is estimated at \$417.6 million.

2016 Capital Budget

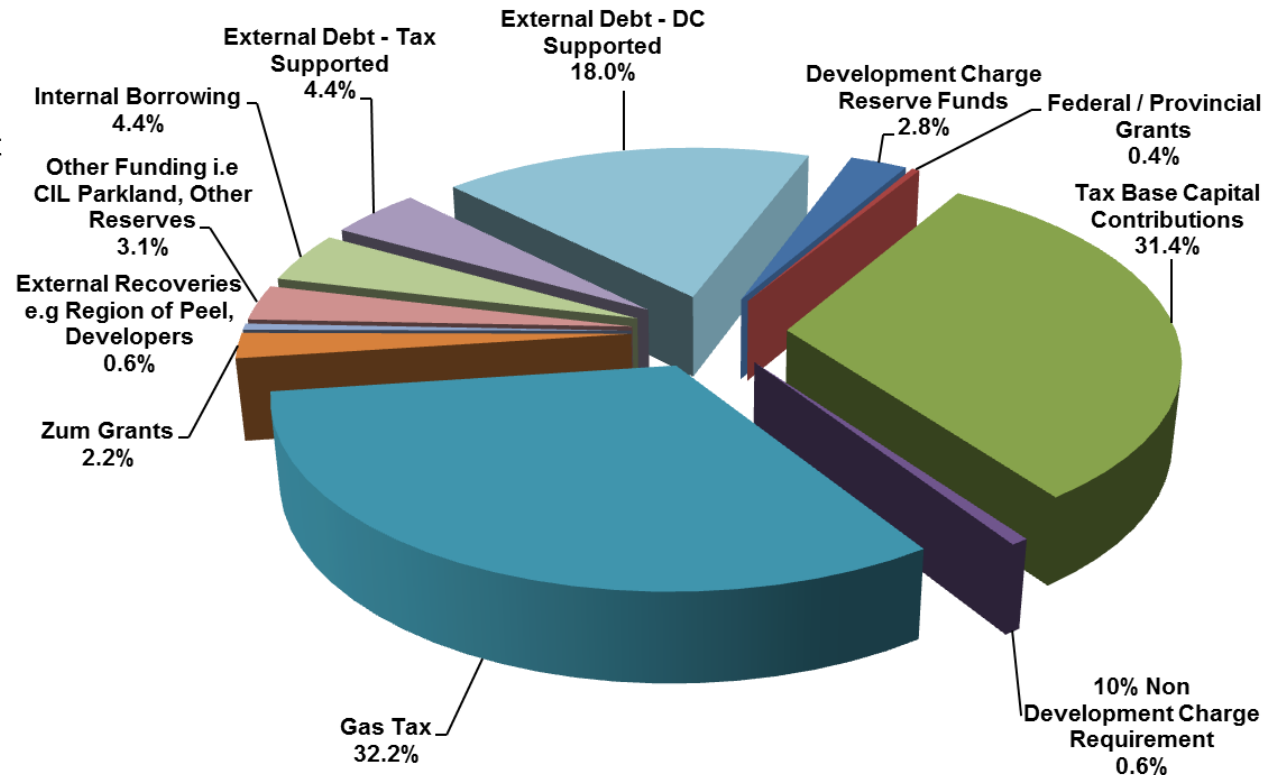


2016-2018 Capital Budgets (\$000s)	2016	2017	2018	TOTAL
Planning & Infrastructure Services	\$ 54,524	\$ 68,286	\$ 83,097	\$ 205,907
Public Services	53,376	65,894	65,570	184,840
Corporate Services	5,177	6,622	7,974	19,773
Other Departments	547	417	417	1,381
Totals	\$ 113,624	\$ 143,946	\$ 159,985	\$ 417,555

2016 Capital Funding

The 2016 Capital Budget stands at \$113.6 million, funded from the following sources:

- Development Charge Reserve Funds
 - ◊ \$3.2 million
- 10% Non Development Charge Requirement
 - ◊ \$0.7 million
- Tax Based Capital Contributions
 - ◊ \$35.6 million
- Gas Tax Grant
 - ◊ \$36.5 million
- Züm Grant
 - ◊ \$2.5 million
- External Recoveries: e.g. Region of Peel, Developers
 - ◊ \$0.6 million
- Other funding: e.g. Cash-in-lieu of Parkland, Other Reserves
 - ◊ \$3.5 million
- Federal / Provincial Grant
 - ◊ \$0.4 million
- Internal Borrowing
 - ◊ \$5.0 million
- External Debt—Tax Supported
 - ◊ \$5.0 million
- External Debt—DC Supported
 - ◊ \$20.4 million



Development Charge Reserve Funds

The 2016 Capital Budget includes \$3.2 million of growth related funding from Development Charge (DC) reserves. Development Charge funding requirements, also include a \$0.5 million contribution to the operating budget for total funding requirements of \$3.6 million in 2016.

The reserve fund schedule below, shows an opening deficit of \$93.2 million, projected receipts of \$115.1 million during the year based on 4,000 residential units obtaining

building permits, resulting in an ending surplus balance of \$17.0 million at December 31, 2016.

The projected elimination of the Development Charge deficit in 2016, is expected to be achieved through budget methodology improvements introduced in 2015, reprioritization and reallocation of unused funds held in projects that were approved in prior years and factoring in capacity constraints in terms of resources to deliver projects.

2016 Development Charge Forecast (\$000s)

	Roads and Engineering	Public Works and Fleet	Parking Facilities	Transit	Fire	Recreation	Library	Growth Studies	Bramwest Transportation Corridor	CITY TOTALS
Beginning Balance	(\$67,822)	(\$37,096)	\$7,446	(\$45,614)	(\$15,253)	\$63,117	(\$14,028)	\$2,113	\$13,969	(\$93,167)
Less: Funding Requirements	0	0	454	0	0	3,047	0	112	0	3,613
Excess/(Shortfall)	(67,822)	(37,096)	6,992	(45,614)	(15,253)	60,070	(14,028)	2,001	13,969	(96,780)
Add: Projected DC Receipts	61,348	2,658	0	6,571	2,633	36,190	2,295	963	2,428	115,085
Net Interest	(1,300)	(1,252)	253	(1,481)	(488)	2,789	(451)	89	531	(1,310)
Closing Balance	(\$7,774)	(\$35,690)	\$7,244	(\$40,524)	(\$13,108)	\$99,048	(\$12,184)	\$3,054	\$16,928	\$16,995

Peak Draw on Reserves	(\$96,780)
Residential (Units)	4,000
Non-Residential (SqM)	254,500

2016-2018 Capital Budget Overview

Development Charge Reserve Projection

The 2016-2018 Development Charge Forecast projects an ending balance surplus of \$262.0 million at year-end 2018, which is largely a result of the Recreation and Roads and Engineering categories.

The City is currently undertaking a Parks and Recreation Master Plan, Facilities Master Plan and Financial Master Plan. Completion of these initiatives will outline the future plans for Recreation Development Charges.

The 2016-2018 Capital Budgets proposes debenture financing of \$54.5 million for Roads and Engineering DCs, given that this category is currently in a deficit position. Should this forecast be realized, debenture financing will no longer be required, as the surplus DCs will be used.

The City continues to work on improving internal capacity and building relationships with external government agencies, with the goal of accelerating overall ability to deliver road projects in conjunction with the transportation master plan.

2016-2018 Development Charge Forecast (\$000s)

	Beginning Balance as of Sept 30/15	2016 Budget Request	2016 DC Revenue	Ending Balance Dec 31/16	2017 Budget Request	2017 DC Revenue	Ending Balance Dec 31/17	2018 Budget Request	2018 DC Revenue	Ending Balance Dec 31/18
Roads and Engineering	(\$67,822)	\$0	\$60,047	(\$7,774)	\$0	\$63,406	\$55,632	\$0	\$75,520	\$131,152
Public Works & Fleet	(37,096)	0	1,406	(35,690)	0	1,528	(34,161)	6,705	1,947	(38,919)
Parking Facilities	7,446	454	253	7,244	454	246	7,036	454	238	6,820
Transit	(45,614)	0	5,089	(40,524)	0	5,446	(35,078)	0	6,828	(28,250)
Fire	(15,253)	0	2,145	(13,108)	0	2,292	(10,816)	0	2,849	(7,967)
Recreation	63,117	3,047	38,979	99,048	3,397	40,972	136,623	2,206	44,098	178,515
Library	(14,028)	0	1,844	(12,184)	0	1,955	(10,229)	0	2,137	(8,091)
Growth Studies	2,113	112	1,052	3,054	0	1,113	4,167	427	1,319	5,059
Bramwest Transportation Corridor	13,969	0	2,959	16,928	0	3,112	20,041	0	3,613	23,654
CITY TOTALS	(\$93,167)	\$3,613	\$113,774	\$16,995	\$3,851	\$120,071	\$133,214	\$9,792	\$138,550	\$261,972

Additional Info:	2016	2017	2018	Total
Residential Units	4,000	4,100	4,350	12,450
Non-Residential Sq M	254,500	269,050	465,800	989,350
DC Supported Debt Funding	27,373	47,789	72,599	147,761

Asset Repair and Replacement

The 2016 Capital Budget includes \$35.6 million funded from the Asset Repair and Replacement Reserve. This reserve is funded by contributions from the operating budget. The 2016 operating budget includes a \$37.1 million contribution to this reserve, including a 2% infrastructure Levy increase of \$7.9 million.

The 2017 and 2018 Capital Budgets continue the practice of annual 2% Infrastructure Levy increase, which will result in a base Asset Repair and Replacement Reserve amount of \$54.6 million by 2018.

Asset Repair and Replacement will be a significant area of focus going forward, as the current levels of funding are insufficient to sustainably address the annual deterioration of the City's existing assets. Further information on this subject is included in the section "Infrastructure Gap".

10% Non-Development Charge Contribution

The required tax based co-funding contribution to DC eligible growth projects is \$0.7 million for 2016. The 2017 and 2018 capital budgets forecast contributions of \$0.8 million and \$1.6 million for a total 3 year contribution estimated at \$3.1 million.

Züm Grant

The Züm project is funded by the Federal government, Provincial government and the City of Brampton at a ratio of 1/3 each. The 2016 Capital Budget includes \$2.5 million of grant funding from the Federal and Provincial governments and 2017 includes \$1.9 million, which is the final funding allocation required to complete the project.

Budget Year (\$000s)	2016	2017	2018
2014 Base Infrastructure Levy	\$21,976	\$21,976	\$21,976
2015 Infrastructure Levy (2%)	7,247	7,247	7,247
2016 Infrastructure Levy (2%)	7,870	7,870	7,870
2017 Infrastructure Levy (2%)		8,435	8,435
2018 Infrastructure Levy (2%)			9,031
Annual Infrastructure Levy Contribution	\$37,093	\$45,528	\$54,559

Internal and External Borrowing

The City recognizes that the prudent issuance of Debt within the context of a long term plan can be an efficient use of available financial resources.

External Debenture financing is issued through the Region of Peel at the City's request and can only be requested after the project has been completed.

Prior to requesting the Region to issue debt, the City will continue to explore other financing alternatives, such as return of financing and funding from other levels of government. Should alternative funding sources be identified, the City will substitute where possible.

The 2016-2018 Capital Budgets include debt financing in the amount of \$170.8 million. The three (3) types of debt proposed are development charge supported debt, tax supported debt and internal borrowing.

Development Charge Supported Debt

Development Charge supported debt has been identified as a source of funds for growth related projects where the associated development charge reserve is currently in a deficit position. The repayment costs associated with this

type of debt are repaid through future development charge receipts, thus having no impact to the existing tax base.

Tax Supported Debt

Tax supported debt has been identified for non-growth related projects, where there are insufficient discretionary reserves available to fund the capital request. The repayment costs associated with this type of debt will require future operating budget tax increases.

Internal Borrowing

Internal Borrowing is an internal financing mechanism from the City's Community Investment Fund, which is required to be repaid through the operating budget, as per the City's Investment Policy. The amount required to repay the outstanding loans in a given year, is the net effect of new loans coming on stream vs loans where the repayments are complete.

For further information and breakdowns regarding 2016-2018 Internal and External Borrowing, please refer to the section "Debt Financing and Repayments".

Gas Tax Grant

The 2016 Capital Budget contains \$36.5 million of gas tax funding, which is comprised of \$29.0 million from the annual Federal government grant and \$7.5 million of previous year funding that was not fully spent. The grant has been used to fund various capital projects, which meet the criteria established by the Federal government, such as Transit, Roads and Bridges. The 2017 and 2018 Capital Budgets includes gas tax funding of \$29.1 million and \$30.6 million respectively.

External Recoveries

The City of Brampton's capital program is prepared in collaboration with external stakeholders, such as the Region of Peel and developers. External Recoveries are included in the budget, when the City performs work on behalf of these external stakeholders. The 2016 Capital Budget includes \$0.6 million of external recoveries, funded from the Developers, while the 2017 Capital Budget includes \$2.3 million funded from the Region of Peel. There are no external recoveries anticipated for 2018.

Other Funding

The other funding portion of the 2016-2018 Capital Budget consists of \$4.6 million in projects, which are funded from multiple minor funding sources. The primary reserves used in this category include Reserve #10-Civic Centre Renovations, Reserve #2-Cash in Lieu of Parkland and Reserve #88-Downtown DC Waiver. For further information on all available funding sources and individual project funding, please refer to Appendix 3 "Capital Budget Project Descriptions and Appendix 5 "Reserve and Reserve Fund Balances".

2016 Cash Flow Projection

The 2016 Cash Flow is estimated at \$167.8 million. The cash flow is derived by reviewing historical spending patterns.

Cash Flow Projection (\$000s)	2016
Public Services	78,500
Planning and Infrastructure Services	76,700
Corporate Services	7,400
Brampton Public Library	5,200
Other Departments	10
Total	\$ 167,810



2016-2018 Capital Budget Overview

Operating Impacts of 2016 Capital Projects

The impact of the 2016 Capital Budget on future operating budgets is estimated to be approximately \$4.4 million or 1.1% tax increase on the City's portion of the tax bill, based on the projected 2016 tax rate.

In addition to these costs, there will be operating impacts resulting from the subdivision assumption process (i.e. roads and parks growth) which the City does not include in

its capital program and operating costs from prior years Capital Budget approvals.

Further operating impact details are available in the respective departmental sections, including the specific projects and individual budgets.

Department	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2016	2017	2018 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Corporate Services	\$4,846		\$885	\$480	\$1,365	\$7	0.3%
Planning and Infrastructure Services	\$17,434	916	150	410	1,476	7	0.4%
Public Services	\$36,014	5	1,137	422	1,564	8	0.4%
Grand Total	\$58,294	\$921	\$2,172	\$1,312	\$4,405	\$21	1.1%

* Based on 2016 Average Residential Home Assessment of \$398,000

2016-2018 Capital Budget Overview

Operating Impacts of 2017 Capital Projects

The impact of the 2017 Capital Budget on future operating budgets is estimated to be approximately \$8.4 million or 2.0% tax increase on the City's portion of the tax bill, based on the projected 2017 tax rate.

In addition to these costs, there will be operating impacts resulting from the subdivision assumption process (i.e. roads and parks growth) which the City does not include in

its capital program and operating costs from prior years Capital Budget approvals.

Further operating impact details are available in the respective departmental sections, including the specific projects and individual budgets.

Department	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2017	2018	2019 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Corporate Services	\$935		\$130	\$210	\$340	\$2	0.1%
Planning and Infrastructure Services	\$21,110	57	(470)	1,265	852	4	0.2%
Public Services	\$52,108	105	2,898	4,158	7,161	34	1.7%
Grand Total	\$74,153	\$162	\$2,558	\$5,633	\$8,353	\$40	2.0%

* Based on 2016 Average Residential Home Assessment of \$398,000

2016-2018 Capital Budget Overview

Operating Impacts of 2018 Capital Projects

The impact of the 2018 Capital Budget on future operating budgets is estimated to be approximately \$6.0 million or 1.3% tax increase on the City's portion of the tax bill, based on the projected 2018 tax rate.

In addition to these costs, there will be operating impacts resulting from the subdivision assumption process (i.e. roads and parks growth) which the City does not include in

its capital program and operating costs from prior years Capital Budget approvals.

Further operating impact details are available in the respective departmental sections, including the specific projects and individual budgets.

Department	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2018	2019	2020 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Corporate Services	\$3,160	\$100	\$135	\$195	\$430	\$2	0.1%
Planning and Infrastructure Services	\$10,834	542	14	534	1,090	5	0.2%
Public Services	\$54,582		1,438	3,031	4,469	21	1.0%
Grand Total	\$68,576	\$642	\$1,587	\$3,760	\$5,989	\$28	1.3%

* Based on 2016 Average Residential Home Assessment of \$398,000

Infrastructure Gap

The City of Brampton has approximately \$4.7 billion of assets in operation, excluding land. As the assets are used and aged each year, their useful life declines, which eventually leads to the need for replacement. This decline in useful life is termed depreciation expense and is widely considered as the minimum amount of funding that should be set aside on an annual basis, to ensure that existing assets can be sustainable in the future.

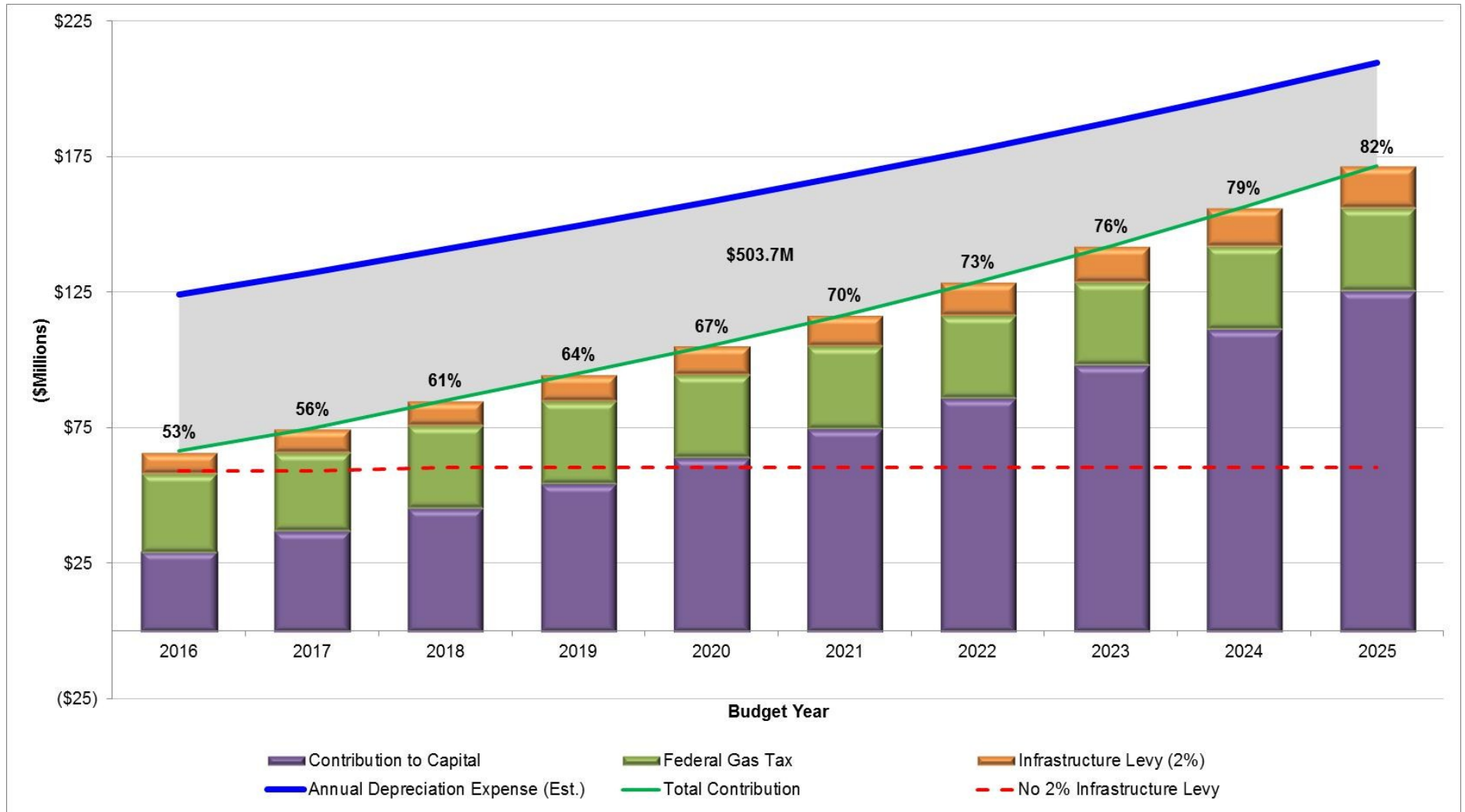
For 2015, the City of Brampton's projected depreciation expense is \$124.1 million. The 2016 Budget includes \$84.8 million of contributions to capital reserves available for repair and replacement of existing assets or 68% of depreciation expense, with the 2% Infrastructure Levy increase of \$7.9 million. The difference between depreciation expense and repair and replacement reserve contributions is termed the annual infrastructure gap.

The annual Infrastructure Gap for 2016 is \$39.3 million or 32% of depreciation expense. The following chart provides a 10 year projection of depreciation expense and the funding available for repair and replacement.

The projection assumes that the contribution to capital reserves for repair and replacement are increased each year, through the approval of an additional 2% infrastructure Levy. This would allow the City to set aside over 82% of the depreciation expense incurred over these 10 years.

Although this scenario provides a plausible option to address the annual infrastructure gap, there is also an accumulated infrastructure gap of over \$1.3 billion built up over previous years, which must be accounted for.

The City of Brampton is planning to complete a long-term financial plan in 2016, which will provide models to effectively plan for the long-term sustainability of the City's assets.



Capital Debt Obligations

The City of Brampton has no debenture debt at 2015 year end. Future debt financing is built into the 2016-2018 budget, subject to staff review of alternate financing options.

The City's current debt obligations* are as follows:

- \$ 91.6 million for a capital lease (West Tower, City Hall)
- \$ 9.0 million for a loan guarantee (Powerade Centre)

* Debt obligations as at December 31, 2015

Borrowing Limits (\$ millions) *

Permitted by Province (30 years) \$ 2,125.1

Permitted per City Debt Management Policy:

- DC supported (15 years) \$ 249.5
- Tax supported (30 years) \$ 292.0

* Borrowing rates and terms are subject to change and will impact limits on an ongoing basis

Debt Policy

Debt will be managed in a manner consistent with the City's long-term planning and financial and management objectives. Total debt repayment limit for all city long term debt, inclusive of any budgeted or proposed debt issue, including principal and interest (or interest and sinking or retirement fund contribution) is set at 12.5% of city revenues comprised of:

- Annual debt financing charges for Development Charges (DC) supported debentures (funded by DC revenues) will not exceed the lesser of 7.5% of the City's revenues, or 20% of the 5 year average annual DC revenues
- Annual debt financing charges excluding debt financing for DC debentured projects and any debt financing for projects supported by non-tax revenues, will not exceed 5% of the city revenues, unless otherwise approved by Council.

Full text of the City of Brampton's Debt Policy (13.2.0) is available online at www.brampton.ca



(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
External Debt-DC Supported	Traffic Signalization	10	2.45%	\$350	\$41
	Intersection Improvements	10	2.45%	500	59
	North-South Spine Road	10	2.45%	2,580	304
	East-West Spine Rd	10	2.45%	2,335	275
	Project Design	10	2.45%	735	87
	Pre-Engineering	10	2.45%	750	88
	Utility Relocation	10	2.45%	1,588	187
	Countryvillage Collector	10	2.45%	2,520	297
	Road Infrastructure Miscellaneous	10	2.45%	198	23
	James Potter Road	10	2.45%	1,337	157
	Land Acquisitions	10	2.45%	500	59
	Sidewalks	10	2.45%	500	59
	Environmental Assessments	10	2.45%	200	24
	Bus Purchases	10	2.45%	3,051	359
	Bus Shelters/Pads/Stops	10	2.45%	281	33
	Zum Service Expansion	10	2.45%	2,521	297
	Valleyland Development	10	2.45%	500	59
External Debt - DC Supported Total				20,446	2,408
Internal Debt - Tax Supported	Growth Vehicles	10	2.45%	260	31
	Dispatch Equipment	5	1.70%	350	74
	New Works Yards	30	3.65%	800	51
	New Equipment	10	2.45%	1,226	144
	Downtown Revitalization	25	3.52%	2,400	166
Internal Debt - Tax Supported Total				5,036	465
External Debt - Tax Supported	Fire Campus Design	30	3.65%	5,000	317
External Debt - Tax Supported Total				5,000	317
2016 Total				\$30,482	\$3,190





(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
External Debt-DC Supported	Traffic Signalization	10	2.45%	\$350	\$41
	Intersection Improvements	10	2.45%	3,700	436
	Project Design	10	2.45%	2,300	271
	Pre-Engineering	10	2.45%	750	88
	Utility Relocation	10	2.45%	3,450	406
	Castlemore Road Widening	10	2.45%	3,600	424
	Cottrelle Blvd (Humberwest - Goreway)	10	2.45%	1,300	153
	Land Acquisitions	10	2.45%	718	85
	Sidewalks	10	2.45%	500	59
	Environmental Assessments	10	2.45%	1,500	177
	Bus Purchases	10	2.45%	3,051	359
	Bus Shelters/Pads/Stops	10	2.45%	281	33
	Zum Service Expansion	10	2.45%	2,753	324
	Collection Development	2	1.70%	789	403
Automation Software Upgrades	2	1.70%	45	23	
External Debt - DC Supported Total				25,087	3,282
External Debt - Tax Supported	Asset Management System - Infor	2	1.70%	1,279	653
	Facilities Repair & Replacement	30	3.65%	18,063	1,145
	Growth Vehicles	10	2.45%	1,600	188
	Vehicle Replacement	10	2.45%	2,850	336
	Dispatch Equipment	5	1.70%	350	74
	New Works Yards	30	3.65%	600	38
	Replacement Equipment	10	2.45%	3,235	381
	Streetlighting	25	3.52%	1,075	74
	Streetlighting LED Retrofit (Arterials)	25	3.52%	7,200	498
	Bus Refurbishments	10	2.45%	2,455	289
	Bus Purchases	10	2.45%	3,300	389
	Existing Facility Refurbishment	10	2.45%	1,445	170
Planning & Infrastructure – Outdoor Asset Replacement	20	3.31%	1,000	77	
External Debt - Tax Supported Total				44,452	4,312
2017 Total				\$69,539	\$7,594





(\$000s)	Project Description	Terms in Years	Rate	Total Debt	Estimated Yearly Repayment
External Debt-DC Supported	Traffic Signalization	10	2.45%	\$350	\$41
	Intersection Improvements	10	2.45%	2,330	274
	East-West Spine Rd	10	2.45%	4,689	552
	Project Design	10	2.45%	4,000	471
	Pre-Engineering	10	2.45%	750	88
	Utility Relocation	10	2.45%	1,500	177
	Williams Parkway	10	2.45%	8,865	1,044
	McLaughlin Road Widening	10	2.45%	7,420	874
	Land Acquisitions	10	2.45%	3,814	449
	Sidewalks	10	2.45%	500	59
	Environmental Assessments	10	2.45%	1,500	177
	Bus Purchases	10	2.45%	3,560	419
	Bus Shelters/Pads/Stops	10	2.45%	281	33
	Collection Development	2	1.70%	789	403
	Automation Software Upgrades	2	1.70%	45	23
External Debt - DC Supported Total				40,393	5,084
External Debt - Tax Supported	Facilities Repair & Replacement	30	3.65%	16,856	1,068
	Growth Vehicles	10	2.45%	750	88
	Vehicle Replacement	10	2.45%	2,430	286
	Dispatch Equipment	5	1.70%	2,654	557
	Replacement Equipment	10	2.45%	4,370	515
	Bus Purchases	10	2.45%	3,300	389
External Debt - Tax Supported Total				30,360	2,903
2018 Total				\$70,753	\$7,987





BRAMPTON
Flower City

Corporate Services Department



LET'S CONNECT
BUDGET
2016



Approved Business Plan
and Budget 2016 - 2018

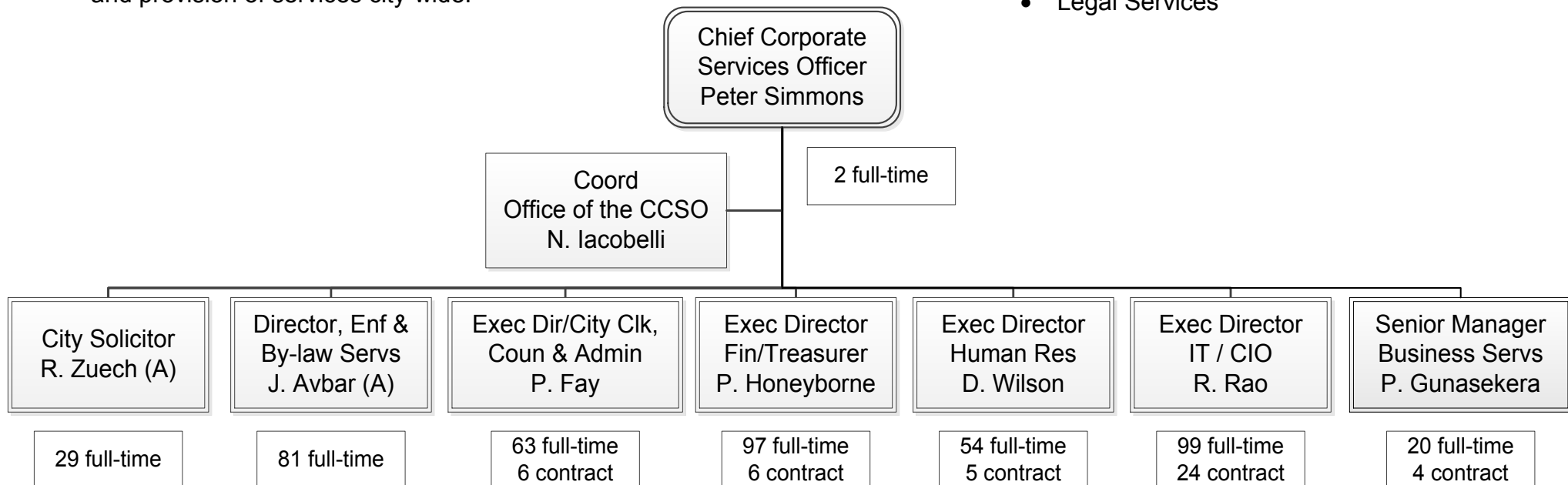
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Department Overview:

The mandate of the Office of Corporate Services is to provide specific support and services to Council and all departments and divisions of the corporation to aid and enable effective and efficient municipal administration and provision of services city-wide.

Key service areas include:

- Business Services Office
- Council and Administrative Services
- Enforcement and By-law Services
- Finance
- Human Resources
- Information Technology
- Legal Services



Business Goals

- Practice proactive effective management of finances, policies and service delivery
- Educate and engage citizens in open and accountable ways that show value and promote the City
- Invest in a collaborative environment with supportive organizational and governance practices and policies

Strategic Plan Links

- Good Government

Key Business Outcomes

- Credible leadership delivering trusted services making a positive difference for citizens



Current and Future Situation

Respond to, accommodate and manage:

- Growth pressures
- Maintenance of acceptable service levels
- Inflationary and economic impacts
- Service Review
- Legislated and mandated services
- Innovation

2016 Strategic / Operational Initiatives

- Long-term financial strategy and multi-year budget process
- Implement new talent and learning management system
- Deployment of an enhanced records management system

2017-18 Strategic / Operational Initiatives

- Core business/service delivery review implementation
- Staff attraction and retention strategy
- Self-service automation and business intelligence tools utilization

Key Operational Performance Indicators

- Processed over 2000 user support requests related to printing and systems support
- Processed over 700 print shop requests resulting in 340,000 colour and 648,000 black and white impressions
- Issued over 47,000 parking tickets
- Received over 18,000 citizen requests re: parking, municipal, by-laws and licensing
- Issued over 8,000 registrations and licences
- Managed over 10,000 inactive corporate records including over 9,000 boxes of records
- Processed over 100,000 POA tickets
- Supported 21 committees and over 180 Council and Committee meetings
- Delivered over 105 in-house courses / sessions to approximately 1,935 employees
- Supported the recruiting/hiring of 590 new staff
- Assisted over 86 employees in creating career development plans
- Managed an average caseload of 98 grievances
- Supported 3,030 employees participating in plans through benefit program management and administration
- City benefit programs annual cost 18.9 million (average cost of \$6,235 per employee)
- Over 2400 computers, 2500 phones and 1400 radios maintained and supported
- Over 1 million of several million visits utilized online transactions (e-ride, parking permits / tickets, theatre tickets, registrations etc.)
- Over 11 million emails processed and over 4 million SPAM emails blocked
- 76 litigation files, 54 Ontario Municipal Board (OMB) appeal files, and 11 tribunal matters
- Review of 70 Claims against the City
- Carriage and Review of 304 development agreements, real estate and other contract files including:
 - 486 legal opinion/advice and affairs files
 - Preparation and review of 107 by-laws and by-law amendments
 - Prosecutions: 43,208 Charges (8,642 charges per prosecutor)

Business Overview

The Information Technology Division's mandate is to support and advance the delivery of municipal services through the innovation, planning and provisioning of technology.

Divisional Goals

- Enhancing Information Technology's (IT) operational and project delivery processes under the new IT organizational structure
- Completing major foundational projects in support of the noted Key Business Outcomes including reduction in cost per unit of technology, great use of business intelligence tools and improved workflow automation
- Establishment of collaboration forums with strategic IT suppliers, local governments, and City funded boards and agencies

Key Business Outcomes

- Increases in corporate business processing efficiencies through the implementation of self-service facilities and workflow automation

- Improvements in corporate reporting and monitoring facilities through the upgrade of "Business Intelligence" tools
- Reduction in the per unit cost of technology across the Corporation

Current and Future Situation

- Technology is embedded in the delivery of municipal services and supporting business functions. Increased consumerization of technology drives expectations that services and engagement are delivered through digital channels
- The increase in cost to deliver the supporting IT services and infrastructure is not sustainable. This is compounded by the challenges in the City's ability to plan, attract and retain the needed skill sets
- To be successful, IT must look beyond the traditional infrastructure delivery models to support internal business function and public expectations for services. Strategically, IT can be a differentiating factor in the City's continued growth

2016 Strategic / Operational Initiatives

- The implementation of enterprise workflow, self-service automation, and business intelligence tools will provide the necessary “building block” to:
 - Allow corporate business units the ability to enhance or create delivery channels for municipal services
 - Enhance or create new channel for communication for public and business entities
 - Improve the ability for performance monitoring and reporting
 - Rollout of “Thin Client” desktop workstations will substantively decrease the cost of supporting/provisioning office productivity devices and software
- Replacing aging corporate radio systems facilitates improvements to communication access and quality for dependent corporate business

2017-18 Strategic / Operational Initiatives

- The implementation of data analytics and enhanced dashboard development tools is the next phase of the “Business Intelligence” strategy. This initiative provides additional decision support capability for corporate

business units to improve their ability to compile, correlate and analyze data

- The transitioning Brampton Public Library to City’s Network Infrastructure will provide cost savings’ opportunities
- A multi-year initiative to replace the existing voting system will need to be undertaken to support the 2018 Elections. This initiative will facilitate potential increased voter turnout while maintaining or increasing reliability and integrity of the voting process

Key Operational Performance Indicators

- Efficiencies gained through automation of respective business processes
- Improvement in customer satisfaction with technology products and services
- Per unit cost of respective technology products and services



Business Overview

The Finance Division provides financial leadership, advice and support to City Council and City departments, upholding the fiduciary and statutory responsibilities to manage the Corporation's financial affairs, and to guide its financial stability and sustainability.

Divisional Goals

- Fulfill the legal responsibility for “handling all the financial affairs of the municipality on behalf of and in the manner directed by the council” (Municipal Act, Sect. 286)
- Provide excellent customer service to internal and external customers such as taxpayers, businesses and others
- Provide effective financial leadership to all City departments and strengthen strategic partnerships with our stakeholders

Key Business Outcomes

- Provide enhanced financial planning, reporting and analysis as an effective tool for management decision-making and early warning of trends requiring corrective actions
- Protect the assessment base to ensure an effective and accurate tax billing and collection
- Enhance the annual budget process to provide improved multi-year budgeting and increased opportunities for the public to be engaged and provide input/feedback
- Deliver timely, value-added procurement services to promote fair, open, transparent and competitive procurement
- Generate a risk-adjusted return on City invested funds that is comparable to the portfolio benchmarks, while adhering to the investment policy mandate and ensuring preservation of capital
- Administer the City's risk and insurance program through appropriate insurance coverage, effective risk management programs and insurance claims handling

Current and Future Situation

- Transparency – increasing demand for open, fair and transparent financial reporting, budgeting and procurement processes
- Economic – uncertain economic conditions and revenue volatility result in ongoing challenges in arriving at financial solutions and balanced budgets that are financially sustainable and protect the taxpayers' interests
- Growth – the increasing growth-related pressure on available financial resources to put infrastructure in place and to maintain and increase service levels
- Complexity – increasing complexity in financial arrangements and financial information required to support decision-making and accountability
- Legislative – increasing industry and government regulations and changes to existing
- Adapting and incorporating new Council strategic priorities
- Readiness to handle upper-tier government grant program announcements
- Sustaining excellence in delivering superior services to residents, businesses and the Corporation

- Continuing development of effective/responsible financial policies and business process improvements

2016 Strategic / Operational Initiatives

- Develop a long-term financial master plan that adopts best practices for long-term funding
- Continue the development of multi-year Operating and Capital Budgets
- Provision of enhanced customer service resulting from successful realization of 2016 prioritized reviews, policy updates and division team development including:
 - Implementation of the Enterprise Risk Management Program
 - Implementation and updating of Financial Policies
 - Implementation of recommended improvements resulting from the Corporate Procurement Review
- Develop the Corporate Asset Management Plan

2017-18 Strategic / Operational Initiatives

- Complete the implementation of the Enterprise Risk Management Program (ISO 31000)
- Implement a new Operating Budgeting system to replace the legacy budgeting system and upgrade the Capital budgeting system
- Implementation of document imaging and workflow for electronic processing of Accounts Payable and Purchasing
- Implementation of an improved, user friendly, cost effective on-line solution for the distribution of procurement bid documents and receipt of on-line bids
- Implementation of an enhanced, comprehensive time and labour reporting system
- Lead the development and delivery of the 2019 Development Charges Study

Key Operational Performance Indicators

- Multi-year Operating and Capital Budgets for 2017-2019 are adopted by City Council
- Significant reduction in the reported Development Charges Deficit value

- Accounts payable payments are produced within 30 days of receipt of properly authorized invoices – 95% of the time
- Purchasing Service Standards are achieved at least 80% of the time
- Investment returns meet or exceed the portfolio benchmarks
- Growth in the number of open insurance files does not exceed the City's population growth %
- On time issuance of monthly financial operating statements



Business Overview

The Human Resources Division coordinates services and programs that support the overall health of the organization and its employees. Human Resources is comprised of six business units:

- Compensation and Benefits
- Health, Safety and Wellness
- Labour Relations
- Talent Management
- Talent Acquisition
- Client Services

Divisional Goals

- Support the City's workforce through the development and implementation of corporate wide programs, policies and initiatives
- Develop strategic partnerships with client groups to ensure value added service is provided to help achieve operating department goals

Key Business Outcomes

- Partner with operating departments to ensure equitable and transparent application of Human Resource policies and procedures
- Effectively deliver value added services and support to operating departments
- Support operating departments in providing a safe and productive work environment
- Support a culture of employee engagement
- Attract and retain the best and brightest to populate all levels of the Corporation's workforce

Current and Future Situation

- Ensure the Corporation's programs and practices attract and retain a high quality workforce
- Manage the negotiation of multiple collective agreements
- Support the ongoing development of a healthy workplace and corporate culture
- Respond to the changing needs of internal client groups to assist in the achievement of operational goals



2016 Strategic / Operational Initiatives

- Implement a new talent and learning management system to better integrate and deliver services related to Talent Management
- Deliver corporate wide programs to support a culture of leadership, engagement and development
- Review the corporate compensation framework and implement any initiatives identified in the 2015 corporate non-union job descriptions review
- Implement a Mental Health Strategy for the Corporation

2017-18 Strategic / Operational Initiatives

- Foster a culture of leadership and learning by enhancing programs and opportunities provided by the leadership institute
- Align programs and policies with the desired corporate values and culture
- Successfully bargain and implement of required collective agreements
- Implement and communicate a staff attraction and retention strategy

Key Operational Performance Indicators

- Internal client satisfaction with Human Resources services
- Number of training programs delivered
- Level of participant satisfaction with training programs
- Number of occupational incidents
- Annual gross corporate staff turnover rate

Business Overview

The Enforcement and By-law Services Division investigates and enforces by-laws enacted by Council to maintain community standards and public safety through education and consistent and impartial enforcement.

Divisional Goals

- Maintain and enhance community standards through effective and efficient enforcement to sustain a high quality of life in Brampton
- Promote community safety and awareness
- Encourage greater compliance with City By-laws

Key Business Outcomes

- Protect safety and security of Brampton residents
- Ensure compliance with City by-laws
- Greater awareness of by-laws and compliance expectations
- Collaboration with other departments to enhance effectiveness of programs and operations

Current and Future Situation

- Maintaining existing service standards by all sections will be challenging due to:
 - Rapid building and population growth creating additional areas for enforcement
 - Aging/maturing properties deteriorating and requiring enforcement (Property Standards)
 - Increased Council requests for additional pro-active enforcement on public and private property
 - Changes in legislation (Bill 140-Second Suites) and the impact on enforcement
- Outgrowing/capacity limit of current workspace location
 - Opportunity to re-locate all sections within the Enforcement Division to one location for improved communication and efficiency reasons

2016 Strategic / Operational Initiatives

- Finalize the implementation of mobile technology to increase service levels
- Finalize and fully implement Telestaff software to increase efficiency
- Implement the recommendations from the Licensing Renewal Analysis Project
- Finalize the draft of a new Property Standards By-law

2017-18 Strategic / Operational Initiatives

- Review and assess the effect of mobile technology in the field by Enforcement Officers and to promote the use of technology for enhanced service levels
- Monitor and analyse the Telestaff program to ensure automated overtime call out functions are completed efficiently, accurately and in compliance with the collective agreement. Monitor and compare the existing time sheet process with the new automated Telestaff program for efficiency and accuracy
- Review and analyze the results of the Licensing Review Automation Process and assess data in the Amanda System to reduce licensing and complaint processing times

Key Operational Performance Indicators

- Statistical analysis of Enforcement interaction (charges, AMPS, Property Standards Inspection Reports, Orders, etc.)
- Efficiency report of identified issues resolution and processing
- Time comparisons for licensing and complaint processing before and after the Licensing Review Automation Process implementation



Divisional Overview

The Council and Administrative Services mandate is to provide front-line public and corporate support services in the following key areas:

- Legislative services to City Council and its committees
- Management and administration of corporate information and records
- Administrative services including stationary and lottery licensing, vital statistics, Provincial Offences Court, Municipal Freedom of Information and Protection of Privacy Act, accessibility and multilingual services
- Execution of municipal elections
- Administrative support to Council

Divisional Goals

- Facilitating accountability, transparency and inclusivity in government decisions and operations
- Support quality corporate service delivery through an effective corporate information management program
- Improve program delivery through customer-service and proactive communication and disclosure initiatives, reflective of the City's diversity, to raise public awareness and access to services, and educate and empower internal stakeholders



Key Business Outcomes

- Accurate, clear, and legal Council decisions
- Secure, accessible and well-managed corporate records system
- Efficient and effective administration of municipal court operation in accordance with prevailing law/policy
- Properly licensed businesses
- Marriage licenses issued, and deaths registered, in keeping with provincial requirements
- Quality administrative support to the Council Office

Current and Future Situation

- Consumer demand (internal and external) for alternative service delivery channels for programs and services
- Change management/end-user acceptance for new program and service initiatives
- Doing more with the same resource capacity

- Improved accountability and transparency regimes for municipalities
- Technology solutions to improve operational effectiveness and efficiency
- New business opportunities to deliver public services

2016 Strategic / Operational Initiatives

- Deployment of Brampton Records and Information Management System (BRIMS) for information and records management
- 2018 election strategy development and technology procurement
- Start business process review for all lines of business
- Clerk's Office organizational design confirmation
- Administrative Monetary Penalty System (AMPS) scope changes and process improvements

2017-18 Strategic / Operational Initiatives

- 2018 election strategy development, technology procurement and election program execution
- Complete and implement business process review for all lines of business
- Identification and resolution of permanent facility for elections and information archives

Key Operational Performance Indicators

- Freedom of Information (FOI) requests processed within prescribed timelines
- Eligible businesses licensed
- Meeting agenda updates and meeting minutes availability
- BRIMS compliance and accuracy rate



Business Overview

The Corporate Services Business Services Office mandate is to support the 6 Divisions within Corporate Services as follows:

- Budget coordination
- Internal audit coordination
- Business planning
- Automation
- Business process improvement
- Print shop and print fleet management
- Information Technology intake functions facilitation
- Special projects implementation



Divisional Goals

- Provide support to other Divisions in achieving Corporate Strategic Priorities
- Provide support and advice to other Divisions to improve service delivery
- Provide support and advice to other Divisions in implementing new initiatives
- Provide support and advice to other Divisions to improve efficiencies and effectiveness

Key Business Outcomes

- Improvements in Divisional Business Processes
- Improved facilitation of the business of the department (technology, business process etc.) requests
- Assist in stabilizing of technology use and other business applications
- Improve the coordination and tracking of cross functional administrative activities
- Assist in improving the inter/intra departmental relationships

Current and Future Situation

- Business needs grow at a faster rate than the capacity to provide those services
- Internal processes and policies demand a high level of scrutiny that at times restricts innovation and fast delivery of service
- Support and maintenance of technology and related infrastructure cost increases are at a higher rate than the budget increases
- Support, align and implement Council approved new Strategic Plan

2016 Strategic / Operational Initiatives

- Implement time tracking and scheduling system
- Automate the renewed mobile licensing automation to re-engineered process
- Facilitate the automation of Human Resources initiatives
- Promote benefits and communicate Business Process Improvements through workshops and other products

2017-18 Strategic / Operational Initiatives

- Build a relationship improvement support process
- Establish business process improvement services as a core service

Key Operational Performance Indicators

- Completion of process improvement projects
- Efficiency measure (percentage) – time saved through process improvement
- Relationship improvement initiatives – implemented
- Completed and processed – automation requests
- Overall project cost reduction/savings

Business Overview

- The Legal Services Division manages the legal affairs of the Corporation and delivers legal services required by the Corporation, in a broad range of areas including municipal, planning, real estate, litigation, commercial and development law as well as all prosecutions.

Divisional Goals

- To provide City Council and City Departments with a range of legal services that best aligns with their requirements and also fulfills externally driven demand
- To develop and provide in-house legal service expertise in emerging areas of corporate demand and to align, where possible, the funding of legal services with client groups
- To provide the legal services required to meet current City Council and Department needs and to develop strategies and processes to measure performance in the delivery of legal services

Key Business Outcomes

- Representation of the City including advocacy before all levels of the Courts and Administrative Tribunals, and governments
- Fully informed decision-making by City Council and City Departments as to legal implications and risk in carrying out their mandates
- Strategic direction informed by identification of legal implications and risk
- Completion of the Corporation's business in real estate, commercial transactions, and development



Current and Future Situation

- Under capacity by 2 lawyers and 1 law clerk - must be hired to provide legal services for current demands
- Additional resources are required in order to best meet current demands and additional growth pressures that are anticipated
- The review through the Service Review project of the Legal Services structure should highlight how best to

deliver legal resources in the future and what additional resources may be required to do so

- The review and development of alternative funding arrangements with some client groups may open up some funding to provide more legal services in other areas

2016 Strategic / Operational Initiatives

- Complete review of the service area and begin implementation of revised Legal Services organizational structure that best aligns with the legal services' requirements of City Council and City Departments
- Pursue, where available, implementation of sustainable funding models with applicable client groups for the provisions of legal services that require specialized and specific legal resources
- Undertake a request for procurement for provision of external legal services in order to develop a roster of external legal counsel for practice areas in which external counsel resources may be required
- Benchmark best practices and key performance indicators of other internal legal service providers from comparator municipalities

2017-18 Strategic / Operational Initiatives

- Complete enhanced Legal Services structure that best aligns with requirements of City Council and City Departments
- Implement funding models where available with client groups for provision of legal services that require specialized and specific legal resources
- Utilize roster of external legal resources in practice areas where required
- Implement best practices and key performance indicators

Key Operational Performance Indicators

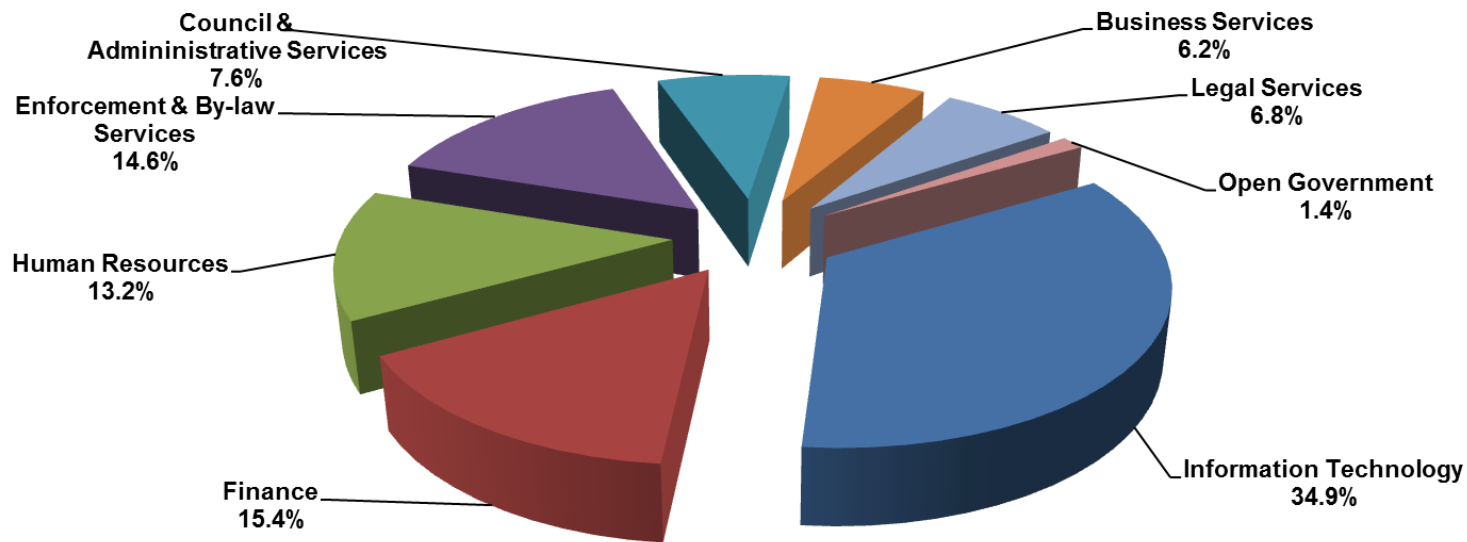
- Customer service survey results
- Number of files/requests processed per in-house lawyer
- Number of prosecutions and tribunal hearings per prosecutor
- Number of agreements processed by Law Clerks



(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$43,702	\$43,042	\$46,167	\$2,465	5.6%
Other Expenditures	17,299	17,099	17,876	576	3.3%
Total Expenditures	61,001	60,141	64,043	3,042	5.0%
Gross Revenues	(8,700)	(9,599)	(9,392)	(692)	8.0%
Net Expenditures	\$52,301	\$50,542	\$54,651	\$2,350	4.5%

* Forecast year-end actuals based on June 30, 2015 actual results

2016 Total Budget by Division



(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DIVISIONAL BREAKDOWN</u>				
Information Technology	\$18,710	\$19,054	\$20,076	\$20,868
Finance	8,101	8,407	8,600	8,802
Human Resources	7,013	7,224	7,395	7,575
Enforcement & By-Law Services	7,453	7,974	8,164	8,343
Council & Admin Services	3,977	4,157	4,457	4,406
Business Services	3,273	3,368	3,573	3,821
Legal Services	3,619	3,727	3,815	3,906
Open Government	155	740	740	740
Net Expenditures	\$52,301	\$54,651	\$56,820	\$58,461

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$ (293)	\$ 143	\$ 237
New Facilities & Services	796	200	150
Support Staff	1,416	1,024	870
Negotiated Wages	536	27	-
Infrastructure Operation & Maintenance	402	853	535
Legislative Changes	150	-	-
Efficiencies	(245)	-	-
Revenue Increases	(412)	(77)	(151)
COMBINED OPERATING BUDGET VARIANCE	\$ 2,350	\$ 2,169	\$ 1,641

Information Technology

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$10,601	\$10,791	\$11,136	\$535	5.0%
Other Expenditures	8,109	7,754	7,918	(191)	-2.4%
Total Expenditures	18,710	18,544	19,054	343	1.8%
Gross Revenues	0	0	0	0	0.0%
Net Expenditures	\$18,710	\$18,544	\$19,054	\$343	1.8%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$364)	\$0	\$0
New Facilities & Services	200	200	150
Support Staff	577	209	237
Infrastructure Operation & Maintenance	-	613	405
Efficiencies	(70)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$343	\$1,022	\$792

Finance

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$9,262	\$9,159	\$9,578	\$317	3.4%
Other Expenditures	3,576	3,998	3,813	237	6.6%
Total Expenditures	12,837	13,157	13,391	554	4.3%
Gross Revenues	(4,737)	(5,427)	(4,984)	(247)	5.2%
Net Expenditures	\$8,101	\$7,730	\$8,407	\$307	3.8%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$34	\$13	\$13
Support Staff	232	180	189
Negotiated Wages	88	-	-
Revenue Increases	(47)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$307	\$193	\$202

Human Resources

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$6,010	\$5,883	\$6,482	\$472	7.8%
Other Expenditures	2,379	2,411	2,116	(263)	-11.1%
Total Expenditures	8,389	8,295	8,598	209	2.5%
Gross Revenues	(1,376)	(1,509)	(1,373)	3	-0.2%
Net Expenditures	\$7,013	\$6,785	\$7,224	\$211	3.0%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$3)	(\$19)	\$46
Support Staff	206	195	134
Negotiated Wages	183	(5)	-
Efficiencies	(175)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$211	\$171	\$180

Enforcement & By-law Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$7,758	\$7,590	\$8,336	\$578	7.4%
Other Expenditures	439	391	463	24	5.5%
Total Expenditures	8,197	7,980	8,799	602	7.3%
Gross Revenues	(744)	(747)	(826)	(82)	11.1%
Net Expenditures	\$7,453	\$7,233	\$7,974	\$520	7.0%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$0	\$60	\$89
Support Staff	-	102	191
Negotiated Wages	118	21	-
Infrastructure Operation & Maintenance	402	20	-
Revenue Increases	-	(12)	(101)
COMBINED OPERATING BUDGET VARIANCE	\$520	\$191	\$179

Council & Administrative Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$4,211	\$4,260	\$4,599	\$388	9.2%
Other Expenditures	1,432	1,423	1,566	135	9.4%
Total Expenditures	5,642	5,683	6,165	523	9.3%
Gross Revenues	(1,665)	(1,705)	(2,008)	(342)	20.6%
Net Expenditures	\$3,977	\$3,978	\$4,157	\$180	4.5%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$54	\$0	(\$1)
New Facilities & Services	11	-	-
Support Staff	184	223	-
Negotiated Wages	124	11	-
Infrastructure Operation & Maintenance	-	130	-
Legislative Changes	150	-	-
Revenue Increases	(342)	(65)	(50)
COMBINED OPERATING BUDGET VARIANCE	\$180	\$300	(\$51)

Business Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$2,562	\$2,403	\$2,618	\$56	2.2%
Other Expenditures	711	543	751	40	5.6%
Total Expenditures	3,273	2,946	3,368	95	2.9%
Gross Revenues	0	0	0	0	0.0%
Net Expenditures	\$3,273	\$2,946	\$3,368	\$95	2.9%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$19)	\$0	(\$2)
Support Staff	151	114	120
Negotiated Wages	(36)	0	-
Infrastructure Operation & Maintenance	-	90	130
COMBINED OPERATING BUDGET VARIANCE	\$95	\$204	\$248

Legal Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$3,298	\$2,958	\$3,419	\$121	3.7%
Other Expenditures	499	486	509	9	1.9%
Total Expenditures	3,797	3,444	3,927	130	3.4%
Gross Revenues	(178)	(210)	(201)	(23)	12.6%
Net Expenditures	\$3,619	\$3,234	\$3,727	\$108	3.0%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$6	\$89	\$92
Support Staff	65	-	-
Negotiated Wages	58	(1)	-
Revenue Increases	(23)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$108	\$88	\$92

Open Government

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$0	\$0	\$0	\$0	-
Other Expenditures	155	92	740	585	377.4%
Total Expenditures	155	92	740	585	377.4%
Gross Revenues	0	0	0	0	0.0%
Net Expenditures	\$155	\$92	\$740	\$585	377.4%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
New Facilities & Services	\$585	-	-
COMBINED OPERATING BUDGET VARIANCE	\$585	\$0	\$0

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	536	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals		
- Minor Capital Adjustment (<i>Transfer to General Government</i>)	(445)	Operating Adjustments
- Minor operating adjustments	152	Operating Adjustments
> Information Technology Re-Organization	(70)	Efficiencies
> Revenue adjustments to reflect actuals and forecasted actuals	(196)	Revenue Increases
> Advertising and EAP Consulting	(175)	Efficiencies
> Insurance Claim Adjuster (1 F/T)	109	Support Staff
> Development Administration Specialist (1 F/T)	86	Support Staff
> Pension / Payroll Administrator (1 Conversion from P/T to F/T)	74	Support Staff
- Reduction in Part Time Budget	(37)	Support Staff
> Business Process Advisor (1 F/T)	94	Support Staff
> Outside Services, BSO	57	Support Staff
> BRIMS Systems Administrator (1 F/T)	92	Support Staff
> Legislative Coordinator (1 F/T)	92	Support Staff
> Civil Marriage Ceremonies - Facility Rental Fees	11	New Facilities & Services
> Civil Marriage - Revenue	(66)	Revenue Increases
> AMPS - MTO Fees for vehicle owner info	150	Legislative Changes
- AMPS - MTO Fees Recovery	(150)	Revenue Increases
> Legal Counsel (1 P/T)	65	Support Staff
> Property Standards and By-law Enforcement Officers (4 F/T)	402	Infrastructure Operations & Maintenance
> Parking Enforcement Officers (2 P/T)	82	Infrastructure Operations & Maintenance
- Parking Revenue	(82)	Infrastructure Operations & Maintenance
> Total Rewards Specialist / Advisor (1 F/T)	103	Support Staff
> Human Resources Talent Specialist (1 F/T)	103	Support Staff
> Cloud Computing	200	New Facilities & Services

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> Network Integrator -Data Centre Engineer (1 F/T)	117	Support Staff
> Sr. Developer, Web (1 F/T)	107	Support Staff
> Network Administrator - Desktop (1 F/T)	103	Support Staff
> Project Leader (1 Conversion from Contract to F/T)	117	Support Staff
- Capital Recovery	(117)	Support Staff
> Sr. Integrator, Web Technologies (1 F/T)	117	Support Staff
> Sr. Advisor, IT Risk Mgmt (1 F/T)	134	Support Staff
> Integrity Commissioner/Lobbyist Registrar (1 Contract)	120	New Facilities & Services
> Lobbyist Registry Analyst (1 Contract)	90	New Facilities & Services
> Municipal Ombudsman (1 Contract)	100	New Facilities & Services
> Ombudsman Office Establishment	25	New Facilities & Services
> Quarterly Council Newsletters	160	New Facilities & Services
> Annual Council Calendars	90	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	2,350	
TOTAL, NET EXPENDITURE CHANGE	2,350	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	27	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals	143	Operating Adjustments
> Revenue adjustments to reflect actuals and forecasted actuals	(77)	Revenue Increases
> Cloud Computing	200	New Facilities & Services
> Software, Hardware and Application Maintenance Fees and Support Contracts	663	Infrastructure Operation & Maintenance
> Enforcement Officers (2 F/T)	191	Support Staff
- POA Revenue Increase	(89)	Support Staff
> BRIMS Maintenance and Licensing	130	Infrastructure Operation & Maintenance
> Marriages Registrar/Civil Ceremony Officiant (1 Contract)	75	Support Staff
> Forms Coordinator (1 F/T)	75	Support Staff
> Court Administration Clerk (1 F/T)	73	Support Staff
> Printer Software Administration	50	Support Staff
> Sr. Developer - Web (1 F/T)	109	Support Staff
> Network Administrator, Desktop Technology (1 Contract)	100	Support Staff
> Payroll Administrator (1 Conversion from P/T to F/T)	72	Support Staff
- Reduction in Part Time Budget	(37)	Support Staff
> Assistant, Purchasing Administrative (1 Conversion from P/T to F/T)	70	Support Staff
- Reduction in Part Time Budget	(44)	Support Staff
> Sr. Financial Planning Analyst (1 F/T)	119	Support Staff
> Administrative Assistant (1 F/T)	64	Support Staff
> Associate, Human Resources (1 F/T)	92	Support Staff
> Human Resources Talent Specialist (1 F/T)	103	Support Staff
> Outside Services	60	Infrastructure Operation & Maintenance
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	2,169	
TOTAL, NET EXPENDITURE CHANGE	2,169	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	(12)	Operating Adjustments
> Operating expenditure adjustments to reflect actuals and forecasted actuals	248	Operating Adjustments
> Revenue adjustments to reflect actuals and forecasted actuals	(62)	Revenue Increases
> Cloud Computing	150	New Facilities & Services
> Software, Hardware and Application Maintenance Fees and Support Contracts	405	Infrastructure Operation & Maintenance
> Network Administrator (1 F/T)	103	Support Staff
> Database Administrator (1 F/T)	134	Support Staff
> Enforcement Officers (2 F/T)	191	Support Staff
> POA Revenue Increase	(89)	Revenue Increases
> Sr. Financial Planning Analyst (1 F/T)	119	Support Staff
> Systems Administrator, BSO (1 F/T)	120	Support Staff
> Accounting Assistant (1 F/T)	70	Support Staff
> Human Resources Business Partner (1 F/T)	134	Support Staff
> Outside Services	130	Infrastructure Operation & Maintenance
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	1,641	
TOTAL, NET EXPENDITURE CHANGE	1,641	

DIVISIONS	COMPLEMENT						
	2015	STAFF ADDS*	2016	STAFF ADDS	2017	STAFF ADDS	2018
Business Services	20	1	21	1	22	1	23
City Clerk/Director, Council & Administrative Services	63	2	65	2	67	0	67
Enforcement & By-Law Services	81	4	85	2	87	2	89
Finance	97	3	100	3	103	2	105
Human Resources	54	2	56	2	58	1	59
Information Technology	99	6	105	1	106	2	108
Legal Services	29	0	29	0	29	0	29
Office of the Chief Corporate Services Officer	2	0	2	0	2	0	2
DEPARTMENTAL TOTAL	445	18	463	11	474	8	482

*Includes F/T and conversions to F/T

Additional details provided in
Appendix 1 - "Staff Request Descriptions"

DIVISION (\$000s)	2016	2017	2018	TOTAL
Business Services	\$ 198	\$ 115	\$ 1,825	\$ 2,138
Council & Administrative Services	420	420	385	1,225
Enforcement & Bylaw Services	105	41	5	151
Finance	106	232	356	694
Human Resources	(11)	14	14	17
Information Technology	4,359	5,800	5,389	15,548
Departmental Total	\$ 5,177	\$ 6,622	\$ 7,974	\$ 19,773

Additional details provided in
 Appendix 2 - "Capital Funding Source Summary"
 Appendix 3 - "Capital Budget Project Descriptions"

	2016	2017	2018	Total 2016-2018
Corporate Services				
Human Resources				
Minor Capital - Human Resources	(11)	14	14	\$17
Human Resources - Total	\$(11)	\$14	\$14	\$17
Information Technology				
Business Systems Solutions				
Citizen Self-Service Online Service Tools		300	300	\$600
City Wide Telephone		150		\$150
GIS Integration Planning	100	150	150	\$400
Human Capital Data Security	(240)			\$(240)
IT Service Management Upgrade			154	\$154
Phase 2 Business Intelligence Consolidation and Conversion to Next Generation Technologies		350	300	\$650
Purchasing Process Automation	(59)			\$(59)
Business Systems Solutions - Total	\$(199)	\$950	\$904	\$1,655

	2016	2017	2018	Total 2016-2018
End User Productivity & Refresh				
Citrix Licensing (Growth)	100		100	\$200
Desktop Technology Acquisition/Refresh		375	875	\$1,250
IT Data Centre Management		500		\$500
IT Portfolio Management Online Solution		100		\$100
Microsoft Windows 10 Desktop Operating System Upgrade	100			\$100
Mobile Device Management		60		\$60
Office 365 / Exchange Implementation	396			\$396
End User Productivity & Refresh - Total	\$596	\$1,035	\$975	\$2,606
IT Infrastructure Management				
Data Centre Management Business Continuity	200	200	200	\$600
E-Mail Services for Part-Time Staff		75		\$75
Technology Infrastructure Mgmt Program	3,362	3,140	2,910	\$9,412
IT Infrastructure Management - Total	\$3,562	\$3,415	\$3,110	\$10,087
Other - Information Technology				
Minor Capital - IT	400	400	400	\$1,200
Other - Information Technology - Total	\$400	\$400	\$400	\$1,200
Information Technology - Total	\$4,359	\$5,800	\$5,389	\$15,548

	2016	2017	2018	Total 2016-2018
Corporate Services - Other				
Corporate Services Automation Improvements		90	250	\$340
Decentralized Journal Entry and Workflow			50	\$50
Enterprise Human Resources & Finance 9.1 to 9.x Upgrade			1,000	\$1,000
Finance Systems Roadmap			200	\$200
Future Planned Business Systems Maintenance & Enhancement			200	\$200
Minor Capital - Corporate Services		25	25	\$50
PeopleSoft - Implement Audit Recommendations			100	\$100
Printer Fleet Management System	188			\$188
RiskMaster Application Upgrade	10			\$10
Corporate Services - Other - Total	\$198	\$115	\$1,825	\$2,138
Council & Administrative Services				
Administrative Monetary Penalty System (AMPS) Scope Changes and Process Improvements		50		\$50
Brampton Records & Info Mgmt System-BRIMS	400	360	285	\$1,045
City Archives and Election Facility			100	\$100
High-Speed Scanner		10		\$10
Provincial Offences Court Customer Service Digital Signage	20			\$20
Council & Administrative Services - Total	\$420	\$420	\$385	\$1,225

2016-2018 Capital Budget & Forecast (\$000s)

	2016	2017	2018	Total 2016-2018
Enforcement & Bylaw Services				
Body Armour		36		\$36
Mobile Licence Permit Automation	100			\$100
Telestaff Upgrades	5	5	5	\$15
Enforcement & Bylaw Services - Total	\$105	\$41	\$5	\$151
Finance				
Development Charges Study			350	\$350
Enterprise Payment Solution		226		\$226
Financial Master Plan	100			\$100
Minor Capital - Financial Planning	4	4	4	\$12
Minor Capital - Treasury	2	2	2	\$6
Finance - Total	\$106	\$232	\$356	\$694
Corporate Services - Total	\$5,177	\$6,622	\$7,974	\$19,773
Grand Total	\$5,177	\$6,622	\$7,974	\$19,773

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2016	2017	2018 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Data Centre Management Business Continuity	\$200		\$55		\$55		
Technology Infrastructure Mgmt Program	3,362		200	250	450		
Brampton Records & Info Mgmt System-BRIMS	400		205		205		
Printer Fleet Management System	188		80		80		
Mobile Licence Permit Automation	100		20		20		
GIS Integration Planning	100		60	230	290		
Office 365 / Exchange Implementation	396		200		200		
Citrix Licensing (Growth)	100		65		65		
	\$4,846		\$885	\$480	\$1,365	\$7	0.3%

* Based on 2016 Average Residential Home Assessment of \$398,000

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2017	2018	2019 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
GIS Integration Planning	\$150		\$60		\$60		
Mobile Device Management	60		10	30	40		
IT Data Centre Management	500		25	75	100		
E-Mail Services for Part-Time Staff	75		10	30	40		
City Wide Telephone	150		25	75	100		
	\$935		\$130	\$210	\$340	\$2	0.1%

* Based on 2016 Average Residential Home Assessment of \$398,000

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2018	2019	2020 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Technology Infrastructure Mgmt Program	\$2,910	\$100			\$100		
GIS Integration Planning	150		70		70		
Citrix Licensing (Growth)	100		65	195	260		
	\$3,160	\$100	\$135	\$195	\$430	\$2	0.1%

* Based on 2016 Average Residential Home Assessment of \$398,000





Tenders

BID CALL NO. T2014-003

DESIGN AND CONSTRUCTION OF A NOISE ATTENUATION WALL ON BRAMALEA ROAD, BETWEEN 2 TRILLIUM COURT TO 22 PEPPERWOOD PLACE, BRAMPTON, ONTARIO

Bids, marked as to contents, sealed in an envelope, box, container or package with the official bid label clearly visible and affixed securely to the Bidder's sealed bid will be received by the Purchasing Agent, **NOT LATER THAN 2:00:00 pm Local Time: TUESDAY OCTOBER 7, 2014.**

Online - Download
Vendors must first register online at www.biddings.com/brampton. The City of Brampton encourages Vendors to register and select the committee that pertains to their business.

The City of Brampton posts all bid documents on Biddings.com. Please visit www.biddings.com/brampton to view available bids. If you subscribe to Biddings.com you may download the bid document directly from the site. You may also opt to purchase a one-time download for this opportunity only.

Hard Copy Format
The City of Brampton shall continue to make bid documents available in hard copy format. Bid documents can be viewed or purchased from:
Purchasing, City of Brampton, 2 Wellington Street, West, 2nd Floor, City Hall, Brampton, Ontario L6Y 4R2 during regular business hours, Monday to Friday 8:30 am to 4:30 pm.

The cost for hard copy bid documents is \$40.00, including HST, payable to the Corporation of the City of Brampton, which is non-refundable.

Request by Fax: 905.874.2299
Request by Phone: 905.874.2260
Request by e-mail: purchasing@brampton.ca

For further information go to www.biddings.com/brampton "How to Obtain Bid Documents"

The Corporation of the City of Brampton relies on this advertisement to provide public notice of this business opportunity and is not obligated to notify any potential bidders in any other manner. The lowest or any tender not necessarily accepted.

Purchasing Agent
www.brampton.ca

Make a difference in your community
Create a safe and attractive environment for everyone



Before it snows, remember to:

- Keep your grass cut to 20 cm (8 inches) or shorter – it will help keep your lawn healthy over the winter and prepare it for spring!
- Maintain walkways, driveways and yards by raking or removing cracks, ruts and holes – you will eliminate potential safety hazards when hidden by snow
- Pick up debris, animal waste, leaves and needles – they are weighty and can damage your grass over the winter

Call **311** or 905.458.3424 www.brampton.ca/bylaws

Thank you for helping to keep Canada's Flower City a beautiful and safe place to live, work and play!

BRAMPTON



CULTURE DAYS IN BRAMPTON,
AN INTERACTIVE, FREE
CELEBRATION OF OUR
LOCAL CULTURE

For information on City of Brampton programs, services and events visit www.brampton.ca

2 Wellington St. W., Brampton, ON, L6Y 4R2



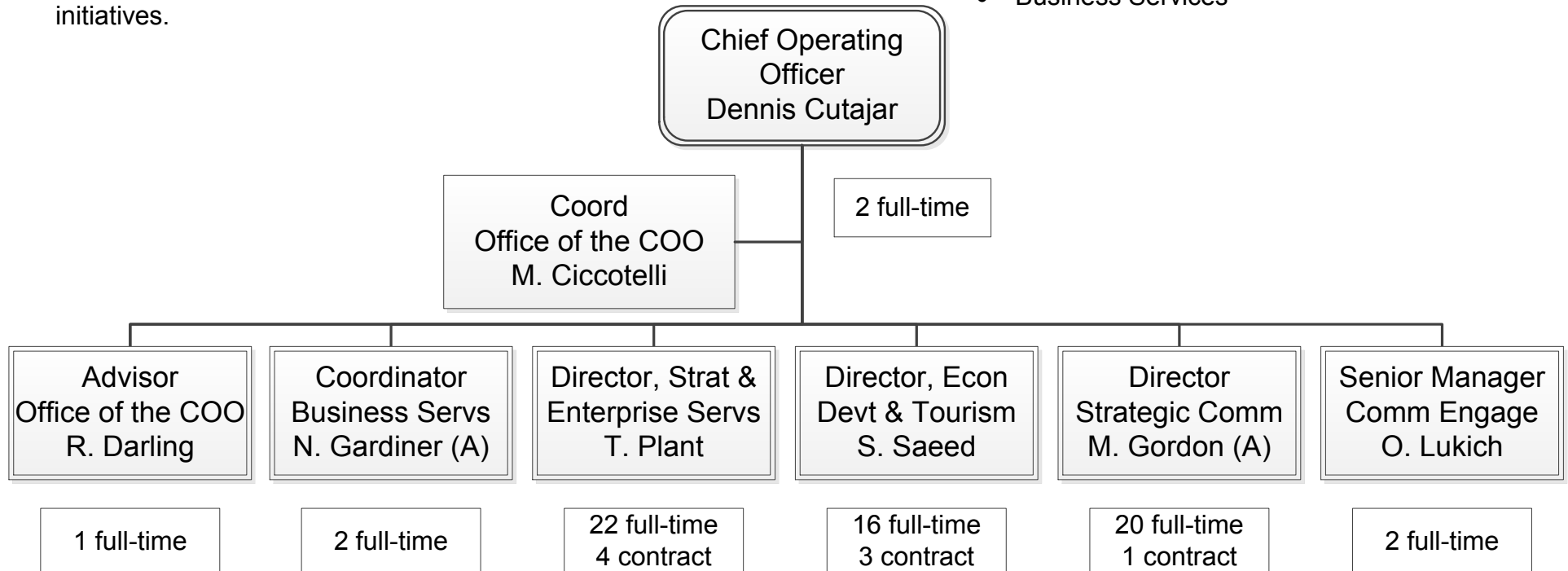
Organizational Structure	COO-3
Departmental Overview	COO-4
Economic Development and Tourism Division	COO-7
Strategic Communications Division	COO-11
Strategic and Enterprise Services Division	COO-14
Community Engagement Division	COO-17
Operating Budget Overview	COO-20
Capital Budget Overview	COO-32

Department Overview:

The Office of the Chief Operating Officer supports the CAO and Executive Leadership Team in the planning, delivery and management of City-wide services and initiatives.

Key service areas include:

- Strategic and Enterprise Services
- Economic Development and Tourism
- Strategic Communications
- Office of Community Engagement
- Business Services



Business Goals

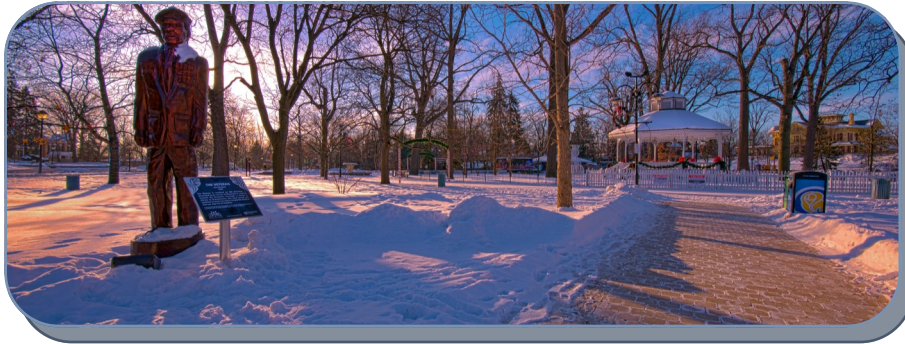
- Contribute to economic growth through pro-active economic development programs and business-friendly strategies and tactics
- Help to 'Set the Table' for budding entrepreneurs, small/medium enterprises (SMEs), multi-national corporations with timely and accurate services, economic research/analytics, quality networking and relationship building opportunities, counselling on municipal approvals
- Use economic analysis to communicate a positive narrative about economic results and advantages of Brampton
- Expand communication channels to reach broader audiences with consistent information on City programs and services
- Formalize an in-house corporate effectiveness function
- Expand dialogue between City and community
- Consistent, coordinated and effective business services supporting departments

Links to Strategic Plan

- Smart Growth, Good Government, Strong Communities

Key Business Outcomes

- Economic growth (measured by gross domestic product, labour market, business activity, real estate activity, industrial-commercial assessment)
- Increased infrastructure investment in post-secondary skills development, R&D/innovation, ground transportation, and health and wellness
- A business friendly tax and regulatory environment
- A more informed and engaged citizenry and business sector on City services/programs and the role of local government
- Increased visitor spending in the retail trade from festivals and events



Current and Future Situation

- Outstanding economic location, available land for industrial-commercial growth
- International, national, provincial and regional economic conditions
- Excellent demographic make-up: young, mobile, family, international
- Stability of Downtown Brampton governance and services
- Rapidly changing digital information and communication technologies

2016 Strategic / Operational Initiatives

- Implement Economic Development Plan 2015-2018
- Lead and support key initiatives defined in the Strategic Plan
- Serve as a resource to the University Blue Ribbon Panel and the new Arts and Culture Panel
- Guide Peel Memorial District Economic Development and Market Opportunity Plan
- Partner on new Greater Toronto Area (GTA) Foreign Direct Investment Agency
- Partner on new TO Health/Life Sciences Cluster Initiative
- Partner on Peel Research Innovation Commercialization Centre (RIC)
- Expand the innovative Entrepreneur Centre and Maker-space Partnership (youth entrepreneurship, manufacturing, creative economy)
- Guide 2016 Community Grant-making Plan
- Expand Corporate Effectiveness Services
- Expand research capability of the Office of Community Engagement
- Support Council communications, such as re-establishing newsletter

2017-18 Strategic / Operational Initiatives

- Invest in New Employee Communications Plan
- Assess Corporate Graphic Design/Logo; if Council decides, invest in new design and implement new corporate logo and style guide
- Guide new Economic Development Master Plan
- Inter-departmental resource support to the new Youth Strategy
- Assess contract renewal for Downtown CN Rail Bridges ('17)
- Assess the performance of new plans and programs
- Reevaluate plans and programs as required



Business Overview

- Economic Development and Tourism is a division of the Office of the Chief Operating Officer with the gross operating budget of \$2.7 million and 17 team members
- Our mission is to strengthen Brampton's outstanding quality of life by encouraging economic growth, innovation and entrepreneurship that enhance the City's brand and resident's lifestyle
- The Business Information and Competitive Policy Program fosters, facilitates and supports the retention, expansion, formation and attraction of all businesses, providing jobs and economic growth leading to a quality lifestyle through research and analysis
- The Business Development and Marketing Program promotes Brampton in order to attract Brampton's share of growth and investment
- The Brampton Entrepreneur Centre (BEC) promotes and supports the formation and continued success of small and medium-sized businesses in the City of Brampton
- The Brampton's Creative Economy Program supports local businesses and capitalizes on the connections between place, creative industries and creative resources in an effort to attract a larger share of the growing creative economy in the Province of Ontario
- International Business Development Program generates awareness of Brampton's competitive advantages as a choice North American business location
- Tourism promotes Brampton to potential visitors, meetings and conferences, sport tournaments, group tours and travel decision makers
- Film Location Services positions Brampton as a preferred filming location within the GTA by promoting Brampton to the film industry

Divisional Goals

- Business retention and expansion – grow business from within
- Create a culture of innovation to facilitate and support entrepreneurship
- Create a culture of innovation to facilitate and support creative economy
- Increase international business investment attraction
- Increase domestic business investment attraction
- Support a positive business climate and city image
- Support corporate advocacy efforts for infrastructure
- Support and promote tourism and film

Key Business Outcomes

- Economic growth and vitality
- Business and employment growth
 - Increased domestic and foreign investment
 - Generate wealth and prosperity (strengthen quality of life)
 - Increase assessment/tax revenue

- Positive business climate and business experience
- Positive business profile and City image as an investment location
- Monitor and measure economic performance and results

Current and Future Situation

Opportunities:

- Being the 9th largest city in Canada and designated Urban Growth Centre within the Province of Ontario
- Brampton contains 2,840 acres of vacant employment lands, one of the largest inventories in GTA

Issues:

- Competitive environment - growing costs in the GTA due to supply and demand, inflation (working with Brampton Board of Trade)
- Business climate and city image

2016 Strategic / Operational Initiatives

Strategic Initiatives:

- Develop and deliver key initiatives in youth engagement and entrepreneurship through Brampton Entrepreneur Centre and Creative Economy programs
- Develop and implement an Industrial Commercial Investment Alliance program
- Develop and implement newsletter to reach influencers
- Improving customer service – AV upgrades for \$95K

Operational Initiatives:

- Expanded national and international marketing campaign
- BEC/EDO Front Business Rep converting to F/T for additional \$8K

2017-18 Strategic / Operational Initiatives

Strategic Initiatives:

- Support the development of Economic Development Master Plan for the City
- Develop and Implement Culinary Tourism Program – for \$15K
- Research and implement the Improved Customer Relation Management Program software for \$50K

Operational Initiative:

- Expand the business attraction program



Key Operational Performance Indicators Q2 YTD

- 532 business meetings, 519 research requests, 51,622 web visits
- 85 new businesses, 307 jobs
- 2,660 Twitter followers, 37,320 YouTube views, 1,358 LinkedIn
- \$1.2 billion in building permits, 2nd in Toronto CMA
- \$94 million in industrial investment, 2nd nationally and in Toronto CMA
- 321 connections/leads – foreign direct investment program
- \$1 million milestone reached in direct spending through film
- Expansions: Old Navy - \$20 million, Canadian Blood Services - \$11 million



Business Overview

- Facilitating and delivering strategic and corporate communications services (internal and external)
- Developing communication protocols and strategies
- Brand and reputation management
- Communications planning, tactical execution
- Graphic design and production
- Media relations and issues management

Divisional Goals

- Lead and support the Corporation in the planning and delivery of effective, high-quality strategic communications (internal and external) that increase customer satisfaction, foster employee engagement, and facilitate the successful attainment of corporate-wide objectives
- Increase communications across multiple channels to more effectively promote the City and to increase opportunities to engage more City residents
- Promote the City in a consistent manner through the rigorous application of a strong brand identity



Key Business Outcomes

- Communicate effectively with the broadest audience possible, both internally and externally
- Facilitate strategic messaging and two-way communication between the City and its stakeholders
- Enhance and protect the City's corporate reputation and brand identity through effective communications, brand standards and communication protocols

Current and Future Situation

- Heightened media attention may require new or revised strategies to manage the City's image
- Transformative mandate of new Council will continue to influence priorities and areas of focus for division
- Growing demand for Council constituency communications
- New and emerging communication channels/trends
 - Wide-spread demand for immediate information
 - Public desire for online communications
- Demographics – Brampton is a growing municipality with a young, multicultural population and strong interest groups such as seniors, heritage, downtown, etc.
- Recruitment of Strategic Communications leader

2016 Strategic / Operational Initiatives

- Begin process to refresh corporate logo, with help from external service provider; including brand analysis, market research, testing, and examination of financial impact
- Research and prepare a plan for implementing a comprehensive employee communications strategy at the City; including proposed structure, functions, resources and budget implications
- Implement and assess expanded Ethnic Media Communications program and services

2017-18 Strategic / Operational Initiatives

- Review Social Media Strategy and related policies to find opportunities to increase audience involvement
- Communication audit of existing and potential channels
- Review Strategic Communications business-delivery model
- Implement Employee Communications Strategy
- Continue process to refresh corporate logo (subject to Council direction)

Key Operational Performance Indicators

Metric	2014	2015 (at Sep 30)
Newspaper ads	404	320
Outdoor / specialty ads	1,465	2,253
Website homepage updates	600	290
YouTube videos	58	40
Media releases sent	134	115
Media inquiries answered	422	307
Social media posts	1,095	954
Twitter followers	2,511	6,104
YouTube views	3,750	5,061
City Matters e-newsletter subscribers	223	583
Communication plans created and executed	73	67
Briefing notes / key message documents	70	41

Divisional Overview

- **Management Advisory Services (MAS)** – Facilitating and promoting organizational effectiveness and continuous improvement in corporate business processes and operations
- **Festivals and Special Events Office (FSEO)** – Planning and executing corporate festivals and special events and collaborating with community groups in permitting community events
- **Office of the Central Area (OCA)** – Coordinating seamless service delivery in the downtown and Central Area through one-stop customer service support to the business community

Divisional Goals

- To support economic growth and continued prominence of Brampton's Central Area through the Office of the Central Area's mandate and priorities
- To plan and implement festivals and special events that enhance the City's image and promote increased community engagement
- To foster internal process improvements and operational efficiencies through departmental collaboration on corporate initiatives



Key Business Outcomes

- Facilitating corporate effectiveness through the implementation of corporate improvement initiatives
- Collaborating with internal stakeholders to ensure efficient and effective service delivery
- Facilitating the revitalization of the Central Area
- Providing high quality and community-focused festivals and special events



Current and Future Situation

- Opportunity to collaborate on corporate service review to ensure organizational efficiency and effectiveness
- Increasing need for more in-house consulting work and strategically position MAS in order to deliver on Corporate priorities
- As the Office of the Central Area enters its second year of operation there will be opportunities to review expanding the Office to meet growing expectations and service levels
- Responding to the growth of external festivals and special events including community demands for increased event programming

2016 Strategic / Operational Initiatives

- MAS to expand support on Corporate departmental initiatives
- Collaborate with CAO's office on implementing the Corporate Strategic Plan and developing a Corporate Performance Measurement Dashboard
- Develop a Festivals and Events Strategy to position the City for the future
- Implement the 2015-2018 OCA Business Plan

2017-18 Strategic / Operational Initiatives

- Implementation of a Corporate Performance Measurement Dashboard
- Collaborating with Planning Department on implementing a Central Area Master Plan
- Implementation of the Festivals and Special Events Strategy

Key Operational Performance Indicators

FSEO

- 46 Corporate and supported City events generating approximately 281,000 attendees
- 78 community event permits issued and collaborated with 42 community groups supporting community events

MAS

- Approximately 17 corporate effectiveness initiatives in 2015

OCA

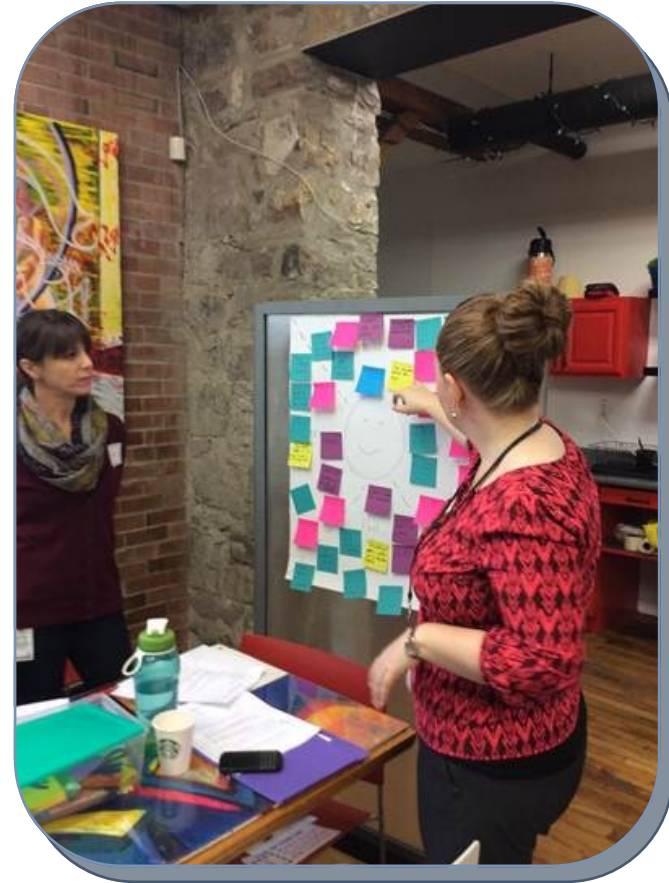
- 31 new businesses opened in Central Area as of August 2015 and forecasting a total of 47 new business for 2015

2016 Strategic / Operational Initiatives

- Develop and implement a multi-year community engagement work plan
- Conduct an annual community service satisfaction survey that assists Council in determining budget priorities
- Launch the annual budget community engagement process
- Expand upon local government awareness program

2017-18 Strategic / Operational Initiatives

- Build upon 2015/16 offerings such as survey services, research services, training programs, consultative/ advisory services and the availability of feedback mechanisms
- Leverage new digital tools to increase community engagement opportunities



Key Operational Performance Indicators

- Measure the public's and staff's level of awareness and satisfaction with the OCE's programs and services
 - Engagement training workshops for staff
 - Doubled number of contacts in Contact Management Database
- Measure quality and effectiveness of community engagement services with staff and various stakeholders
 - Budget 2016 engagement: 13,000 participants in 5 Tele Town Halls, 400+ engaged at 4 "Pop Up" displays, and other speaking events with stakeholders still to come
- Measure awareness of local government through an annual Citizen Satisfaction survey
 - RFP for 2016 survey in Q4 2015

Services

- Advising and consulting on City projects including Official Plan, Parks and Recreation Master Plan, and University Blue Ribbon Panel
- 21 proclamations issued between April and October 2015

Tools

- Revised public notice templates
- Promoted community engagement and local government awareness through collateral material, Pop Up booths at farmers' markets, Senior's Centre, and CeleBRAMPTON

Research

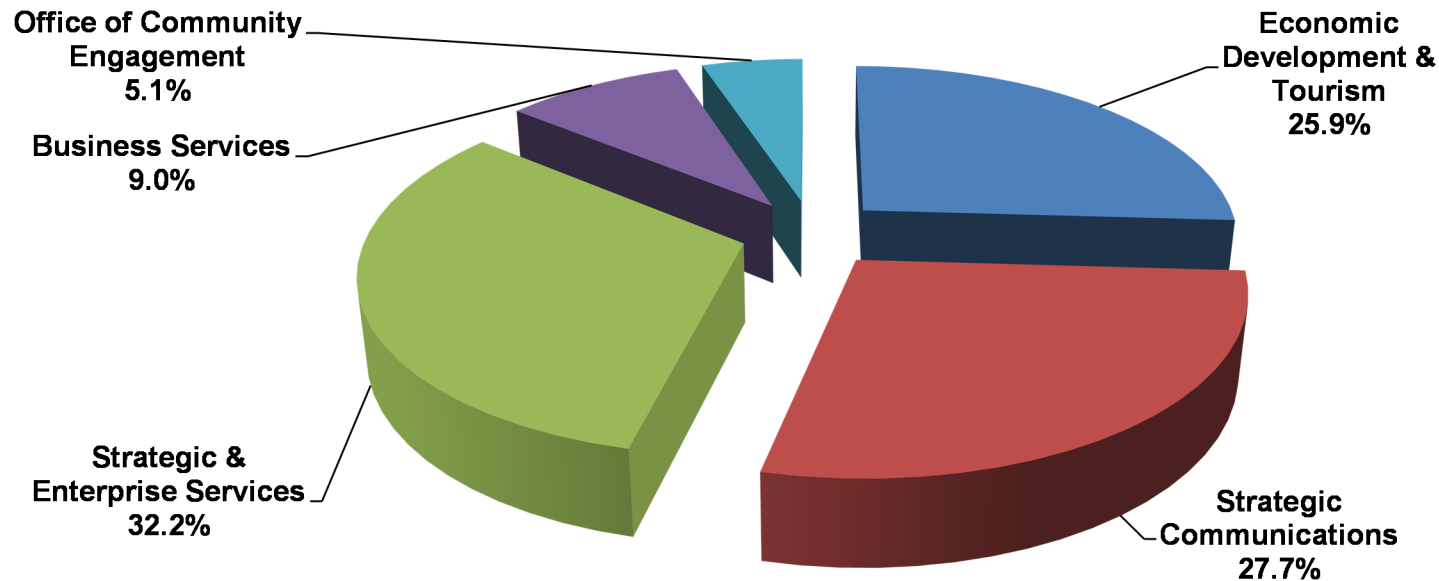
- Annual Community Service Satisfaction Survey
- Youth Engagement Survey in Q4



(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$7,489	\$7,537	\$7,507	\$18	0.2%
Other Expenditures	3,011	2,573	3,109	97	3.2%
Total Expenditures	10,501	10,110	10,616	115	1.1%
Gross Revenues	(329)	(387)	(403)	(74)	22.5%
Net Expenditures	\$10,172	\$9,723	\$10,213	\$41	0.4%

* Forecast year-end actuals based on June 30, 2015 actual results

2016 Total Budget by Division



(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DIVISIONAL BREAKDOWN</u>				
Economic Development & Tourism	\$2,694	\$2,647	\$2,696	\$2,700
Strategic Communications	2,775	2,832	2,948	3,097
Strategic & Enterprise Services	3,388	3,290	3,385	3,501
Business Services	853	923	922	922
Office of Community Engagement	461	522	521	521
Net Expenditures	\$10,172	\$10,213	\$10,472	\$10,741

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$ (41)	\$ 75	\$ 5
New Facilities & Services	138	188	267
Support Staff	67	-	-
Negotiated Wages	(49)	(4)	(4)
Revenue Increases	(74)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$ 41	\$ 259	\$ 269

Economic Development & Tourism

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$1,941	\$1,972	\$1,896	(\$45)	-2.3%
Other Expenditures	984	827	968	(16)	-1.6%
Total Expenditures	2,925	2,799	2,863	(61)	-2.1%
Gross Revenues	(231)	(332)	(217)	14	-6.0%
Net Expenditures	\$2,694	\$2,466	\$2,647	(\$48)	-1.8%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$16)	\$50	\$5
Support Staff	8	-	-
Negotiated Wages	(53)	(1)	(1)
Revenue Increases	14	-	-
COMBINED OPERATING BUDGET VARIANCE	(\$48)	\$49	\$4

Strategic Communications

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$2,106	\$2,146	\$2,162	\$57	2.7%
Other Expenditures	670	505	670	0	0.0%
Total Expenditures	2,775	2,651	2,832	57	2.0%
Gross Revenues	0	0	0	0	-
Net Expenditures	\$2,775	\$2,651	\$2,832	\$57	2.0%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$0	\$0	\$0
New Facilities & Services	-	117	150
Negotiated Wages	57	(1)	(1)
COMBINED OPERATING BUDGET VARIANCE	\$57	\$116	\$149

Strategic & Enterprise Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$2,518	\$2,476	\$2,467	(\$52)	-2.1%
Other Expenditures	967	874	1,009	42	4.3%
Total Expenditures	3,486	3,349	3,476	(10)	-0.3%
Gross Revenues	(98)	(54)	(186)	(88)	90.3%
Net Expenditures	\$3,388	\$3,296	\$3,290	(\$98)	-2.9%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$16)	\$25	\$0
New Facilities & Services	58	71	117
Negotiated Wages	(52)	(1)	(1)
Revenue Increases	(88)	-	-
COMBINED OPERATING BUDGET VARIANCE	(\$98)	\$95	\$116

Business Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$660	\$677	\$658	(\$2)	-0.3%
Other Expenditures	194	205	266	71	36.8%
Total Expenditures	854	882	924	70	8.2%
Gross Revenues	(1)	(1)	(1)	0	0.0%
Net Expenditures	\$853	\$881	\$923	\$70	8.2%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$9)	-	-
New Facilities & Services	80	-	-
Negotiated Wages	(2)	(0)	(0)
COMBINED OPERATING BUDGET VARIANCE	\$70	(\$0)	(\$0)

Office of Community Engagement

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$265	\$266	\$325	\$60	22.7%
Other Expenditures	197	162	197	0	0.2%
Total Expenditures	461	428	522	60	13.1%
Gross Revenues	0	0	0	0	0.0%
Net Expenditures	\$461	\$428	\$522	\$60	13.1%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Support Staff	\$59	-	-
Negotiated Wages	1	(0)	(0)
COMBINED OPERATING BUDGET VARIANCE	\$60	(\$0)	(\$0)

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	(49)	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals		
- Minor Capital Adjustment (<i>Transfer to General Government</i>)	(9)	Operating Adjustments
- Minor operating adjustments	(32)	Operating Adjustments
> Revenue adjustments to reflect actuals and forecasted actuals	(74)	Revenue Increases
> Business Representative (1 Conversion from Contract to F/T)	57	Support Staff
- Reduction in Labour Budget	(5)	Support Staff
- Increase in Revenue	(45)	Support Staff
> Community Engagement Research Assistant (1 F/T)	59	Support Staff
> Corporate Designated Projects/Research and Special Studies	80	New Facilities & Services
> Queen Street Economic Development Marketing	58	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	41	
TOTAL, NET EXPENDITURE CHANGE	41	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	(4)	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals	75	Operating Adjustments
> Senior Advisor, Employee Communications (1 F/T)	117	New Facilities & Services
> Central Area Development Specialist (1 F/T)	71	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	259	
TOTAL, NET EXPENDITURE CHANGE	259	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	(4)	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals	5	Operating Adjustments
> Corporate Effectiveness Advisor (1 F/T)	117	New Facilities & Services
> Manager, Employee Communications (1 F/T)	150	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	269	
TOTAL, NET EXPENDITURE CHANGE	269	

DIVISIONS	COMPLEMENT						
	2015	STAFF ADDS*	2016	STAFF ADDS	2017	STAFF ADDS	2018
Economic Development	16	1	17	0	17	0	17
Office of Community Engagement	2	1	3	0	3	0	3
Office of the Chief Operating Officer	5	0	5	0	5	0	5
Strategic & Enterprise Services	22	0	22	1	23	1	24
Strategic Communications	20	0	20	1	21	1	22
DEPARTMENTAL TOTAL	65	2	67	2	69	2	71

*Includes F/T and conversions to F/T

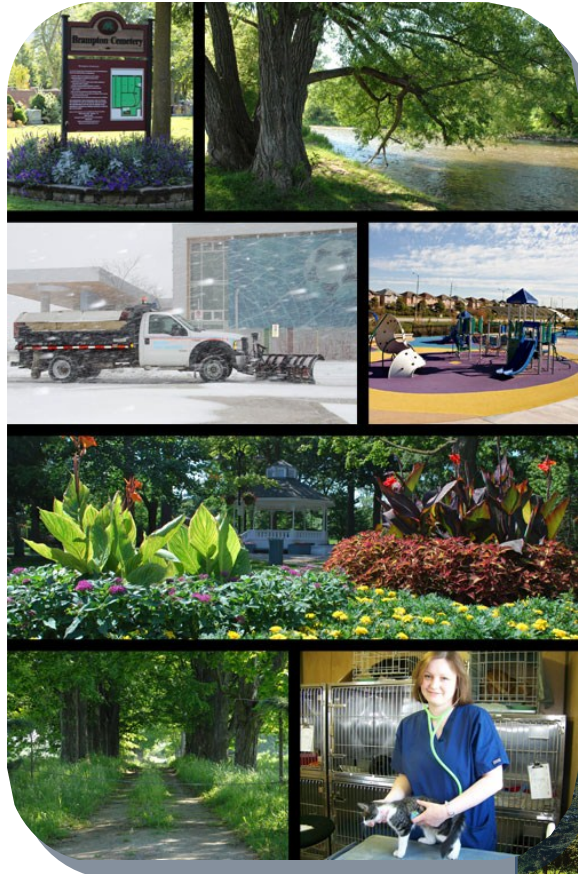
Additional details provided in
Appendix 1 - "Staff Request Descriptions"

DIVISION (\$000s)	2016	2017	2018	TOTAL
Economic Development	\$ 95	-	\$ 50	\$ 145
Office of the Central Area	435	300	300	1,035
Strategic & Enterprise Services	-	60	-	60
Strategic Communications	-	40	50	90
Departmental Total	\$ 530	\$ 400	\$ 400	\$ 1,330

Additional details provided in
 Appendix 2 - "Capital Funding Source Summary"
 Appendix 3 - "Capital Budget Project Descriptions"

	2016	2017	2018	Total 2016-2018
Office of the Chief Operating Officer				
Economic Development				
Audio Video Upgrades to board and meetings rooms	95			\$95
Customer Relationship Management			50	\$50
Economic Development - Total	\$95		\$50	\$145
Office of the Central Area				
Community Improvement Plan Financial Planning Tool	75			\$75
Community Improvement Plan Program	300	300	300	\$900
Office of the Central Area Mobile App	60			\$60
Office of the Central Area - Total	\$435	\$300	\$300	\$1,035
Strategic & Enterprise Services				
Central Area Model		60		\$60
Strategic & Enterprise Services - Total		\$60		\$60
Strategic Communications				
Development of New Brand		40	50	\$90
Strategic Communications - Total		\$40	\$50	\$90
Office of the Chief Operating Officer - Total	\$530	\$400	\$400	\$1,330
Grand Total	\$530	\$400	\$400	\$1,330

Planning and Infrastructure Services Department



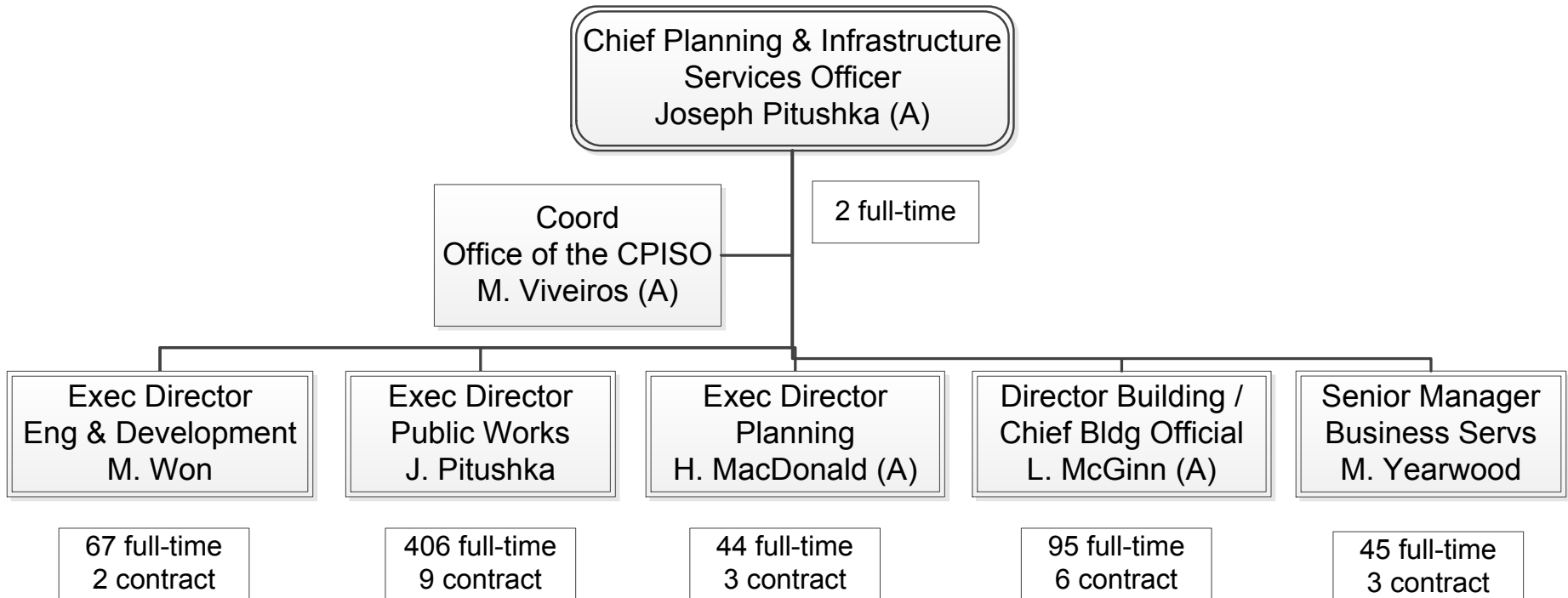
Organizational Structure	PIS-3
Departmental Overview	PIS-4
Planning and Building Division	PIS-7
Engineering and Development Services Division	PIS-11
Public Works Division	PIS-14
Business Services Office	PIS-17
Operating Budget Overview	PIS-19
Capital Budget Overview	PIS-34

Department Overview:

Planning & Infrastructure Services plans, designs, constructs and manages assets of the City in support of service delivery to the community

Key service areas include:

- Engineering and Development
- Planning and Building
- Public Works
- Business Services Office



Business Goals

- Provide value to the community and implement ways to strengthen our commitment to customer service excellence
- Strengthen Brampton's planning policies, approvals, infrastructure delivery and maintenance to support managed growth and encourage economic development
- Emphasize the importance of Brampton's Downtown and Central Area through the timely delivery of planning, engineering and infrastructure initiatives
- Promote Brampton's natural and cultural environmental strategies and proactively address climate change impacts
- Maintain a state of good repair

Strategic Plan Links

- Strong Communities, Smart Growth, Good Government, Move and Connect

Key Business Outcomes

- Effective communication and engaged stakeholders
- Sustainable, resilient and safe communities
- A vibrant, connected and economically competitive Downtown
- Excellence in Environmental Stewardship

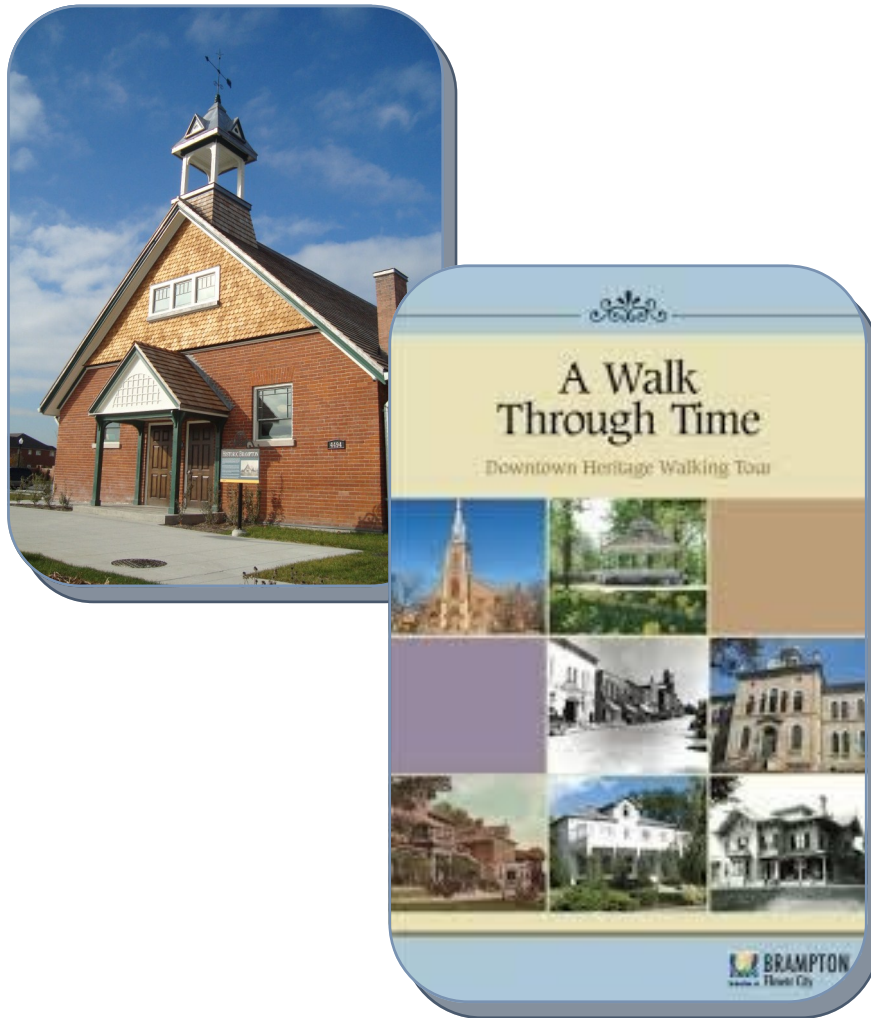


Current and Future Situation

- Partnership opportunities with other levels of government and municipalities for the delivery of critical infrastructure
- Growth of the city creates demand for increased service impacting operational and administrative supports
- Increasing complexity of development approvals and infrastructure delivery results in stress on existing service capacity
- Condition of infrastructure declining, requiring increased funding
- Ongoing response to Provincial legislation and initiatives
- Create opportunity for greater community stewardship
- An integrated transportation system that better accommodates pedestrians, cyclists and transit that promotes environmental and healthy community goals

2016 Strategic / Operational Initiatives

- Advance the Customer Service Strategy and Action Plan
- Undertake Downtown Mobility Hub Master Plan and Central Area Implementation Strategy
- Undertake Official Plan and Secondary Plan Reviews
- Undertake a Parks and Recreation Master Plan
- Deliver 2016 Capital program
- Enhance departmental Key Performance Indicators (KPIs), measuring and tracking mechanisms
- Leverage technology
- Contribute land use and transportation planning expertise to support Queen Street Higher Order Transit Study



2017-18 Strategic / Operational Initiatives

- Implement multi-phased Customer Service Strategy
- Implement Work Force Strategy
- Complete Official Plan and Secondary Plan Reviews
- Complete and implement the Central Area Implementation Strategy
- Complete and implement the Downtown Mobility Hub Master Plan and other new plans such as the 2015 Transportation Master Plan
- Undertake Cultural Heritage Master Plan
- Achieve the Provincial Age Friendly designation
- Creation of a seamless, automatically updated asset inventory system
- Enhance and streamline automated services

Business Overview

The Planning & Building Division is responsible for:

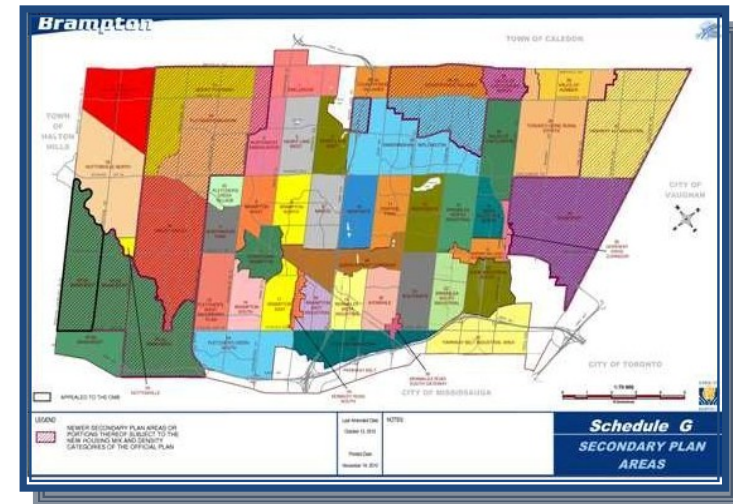
- Long range, natural and cultural heritage policy
- Growth management
- Land use and development approvals
- Enforcement of the *Ontario Building Code* through plans review and inspections

The functional areas of work include:

- Planning Policy and Growth Management
- Development Services
- Building

Divisional Goals

- Ensure effective planning of employment lands and plan for sustainable communities
- Provide valuable professional planning advice to City Council in a timely manner, in accordance with the *Planning Act* and the professional code of conduct of the Ontario Planning Professional Institute
- Ensure efficient, effective and transparent planning processes



- Ensure adherence to the City of Brampton Official Plan through the development plan application process
- Protect and conserve natural and cultural heritage
- Ensure effective customer service is achieved through the use of technology to provide an on-line option for all services provided to our customers (permits, inspections, compliance letters, zoning services, etc.)
- Continuous focus on community outreach programmes to promote the value of permits with respect to public health, fire protection, structural sufficiency and accessibility of buildings

Key Business Outcomes

- Well planned and designed communities and developments in keeping with good planning principles and the public interest
- Planning policies that conform with Provincial legislation
- High quality policy input to development application processing, corporate projects and policy and regulatory initiatives of other levels of government and surrounding municipalities
- Construction activities that meet Provincially mandated standards set out in the *Ontario Building Code*
- Representation to defend Council's decisions at all levels of the Court including the Ontario Municipal Board (OMB)

Current and Future Situation

- Impact of cultural diversity and shifting demographics on housing and service needs
- Pressure to convert employment lands to residential
- Increased demand for online services and data accessibility
- Continuing need to provide a high level of planning analysis through the planning application review / recommendation process in a fast growing and increasingly more complex municipality
- Attraction and retention of highly skilled, professional and customer focused employees
- Need to support and promote the development of mobility hubs and intensification nodes and corridors in Brampton, including the Central Area

2016 Strategic / Operational Initiatives

- Develop the Natural Heritage and Environmental Management Strategy
- Implement the Environmental Master Plan
- Refine and make draft plan of subdivision conditions more efficient and effective
- Finalize development design guidelines for mid-rise residential, large-format retail, mixed-use centres
- Ongoing use and refinement of 3D Videos for strategic areas/initiatives
- Undertake Downtown Mobility Hub Master Plan and Central Area Implementation Strategy
- Undertake Official Plan and Secondary Plan Reviews
- Continue to invest in business systems with Amanda Permits Online and Compliance Letters and PlanTrak development tracking system
- Continued elimination of paper based permit documents with a goal of eventual elimination of the paper filing system

2017-18 Strategic / Operational Initiatives

- Continue to develop the downtown Etobicoke Creek Revitalization Study
- Refine and implement development guidelines and thresholds
- Complete Official Plan and Secondary Plan Reviews
- Complete and implement the Central Area Implementation Strategy
- Complete and implement Downtown Mobility Hub Master Plan
- Achieve the Provincial Age Friendly Designation
- Complete Heritage Heights Secondary Plan
- Complete Comprehensive Zoning By-law Conformity Review and associated Ontario Municipal Board Hearings
- Complete Cultural Heritage Master Plan

Key Operational Performance Indicators

- Timeliness of application processing and report preparation
- Customer satisfaction
- Completion of initiatives
- Number of actions implemented in Brampton Grow Green Program
- Official Plan 2016 - establish baseline of number of Official Plan Amendments during Official Plan Review
- Official Plan 2017 – 2018 - measure number of Official Plan Amendments after Official Plan approval
- Total number of Official Plan Amendments during and after Official Plan Review





Divisional Overview

Engineering and Development Services is responsible for:

- The coordination of the planning, design, construction of new roads, neighbourhood parks/open spaces and stormwater management (SWM) facilities delivered through the subdivision approval process
- Transportation planning and modelling services
- The planning, design, development and redevelopment of major City and Community Parks
- Maintenance of SWM facilities and creek restoration

The functional areas of work include:

- Subdivision development
- Transportation planning
- Parks planning, development and construction
- Environmental engineering

Divisional Goals

- Deliver infrastructure in a comprehensive, sustainable and cost-effective way, while meeting the needs of growth
- Develop, manage and protect the City's natural and physical features through environmental strategies and initiatives
- Facilitate safe usage and ease of movement for all modes of transportation

Key Business Outcomes

- Provide safe, reliable and efficient infrastructure assets that meet the needs of growth
- Develop city standards for safe, reliable, financially efficient and sustainable public infrastructure
- Ensure infrastructure in new developments is planned, designed and developed to city standards
- Deliver approvals in accordance with established timelines

Current and Future Situation

- Expanded focus on the delivery of effective, long-term transportation solutions, including expansion of active transportation, etc.
- Continued demands to identify and protect the natural environment in conjunction with changing legislation and requirements
- Provision of an adequate supply and range of parks and recreational facilities that meets the needs of growth, while having regard for funding capacity
- Responding to a higher volume of infill development

applications with pressure to maintain current staff levels

- Improved accountability around capital infrastructure planning and administration of approved capital funding
- Managing transportation engineering impacts on existing municipal roads related to development applications

2016 Strategic / Operational Initiatives

- Implement the Transportation Master Plan Update
- Conclude review of the Subdivision Agreement/ Assumption Process and Financial Securities and Payment protocols
- Undertake a Parks and Recreation Master Plan
- Expand active transportation planning, including the provision of support for the new Cycling Advisory Committee
- Implement an efficient subdivision assumption process in conjunction with the Region of Peel
- Complete a Traffic Impact Study Guidelines review

2017-18 Strategic / Operational Initiatives

- Benchmark and create an engineering standards manual in consultation with other municipalities, to ensure consistency
- Continue to explore and implement Low Impact Design (LID) measures in streetscape design
- Implement the 2015 Transportation Master Plan
- Completion of Downtown Infrastructure and Planning Analysis and implementation of recommendations
- Monitor and provide City input to the GTA West Corridor Environmental Assessment Study
- Completion of Queen Street Higher Order Transportation Study
- Conclude and implement recommendations from Parks and Recreation Master Plan

Key Operational Performance Indicators

- Timeliness of development application processing and report preparation
- Number of resident complaints and inquiries addressed from new homeowners
- Number of parks and open space facilities developed and constructed
- Number of actions implemented on the Transportation Master Plan and Stormwater Management Master Plan
- Value of administration fees collected



Business Overview

The Public Works Division is focused on:

- Maintaining the City's assets inclusive of roads, bridges, parks and open spaces
- Providing Fleet Services
- Providing Animal Services



Divisional Goals

- Manage operating and capital programs and projects while providing excellent customer service

- Maintain a robust asset management inventory associated with our roads, bridges, parks, trees, etc.
- Ensure appropriate resources by identifying future growth areas of infrastructure and budget accordingly
- Respond to customer service requests in a timely and appropriate manner to ensure service levels
- Integrate technology to enhance customer satisfaction, streamline operations and minimize environmental impacts

Key Business Outcomes

- Provide effective and safe transportation and infrastructure networks
- Maintain vibrant, safe and attractive parks and open spaces
- Deliver capital road and bridge infrastructure projects
- Provide and maintain City-owned vehicles, equipment and associated training
- Establish an achievable long term plan to offset the environmental and asset (trees) losses incurred by Emerald Ash Borer (EAB) and the 2013 ice storm
- Develop and communicate an animal services management plan including a wildlife strategy

Current and Future Situation

Key Issues

- Traffic congestion due to growth
- Urban forestry recovery
- Delays to capital infrastructure projects
- Extreme weather events

Key Opportunities

- Leveraging available technology
- Aligning service delivery with other agencies
- Leveraging relationships to advance projects and programs
- Ensuring compliance with legislative and City standards through routine inspections, quality assurance and staff training coordination

2016 Strategic / Operational Initiatives

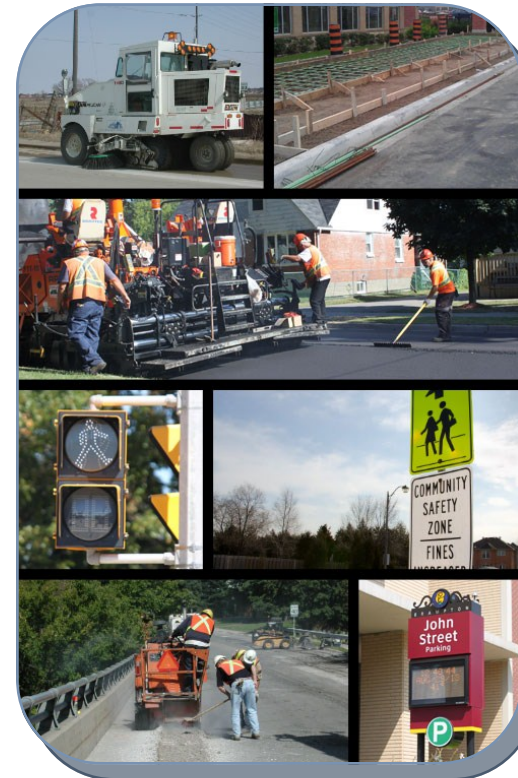
- Utilize Automated Vehicle Locators (AVL) as a key component in the delivery of winter service operations
- Identify key issues affecting traffic management
- Implement asset management system for Forestry and Traffic Outside Services
- Development/expansion of Operations Yards for improved execution of infrastructure maintenance delivery, equipment deployment and service response
- Embark on the implementation of Intelligent Transportation Systems (ITS) throughout the City to enhance Corridor Traffic Management utilizing video monitoring, vehicle detection and wireless broadband network solution
- Develop an Active Transportation Plan
- Complete the realignment of James Street / John Street

2017-18 Strategic / Operational Initiatives

- Plan, design and construct capital road infrastructure
- Rehabilitate existing roads, trails/pathways and bridges
- Create a seamless, automatically updated asset inventory system through the analysis and consistent utilization of the Asset Management System
- Complete the development of Williams Parkway facility
- Review Animal Services and identify opportunities for service improvement
- Develop and build a state of the art Traffic Management Centre
- Develop a sustainable long term forestry plan
- Initiate new winter maintenance operation

Key Operational Performance Indicators

- Reinstatement of our urban forest canopy
- Establishment of an asset inventory system that automatically updates itself
- Capital road projects initiated and completed on time and within budget



- Maintain the overall condition index of City roads and bridges in accordance with Council mandate
- Compliance with applicable Guidelines, Standards, Regulations, etc.

Business Overview

The Business Services Office provides support services to:

- The department in the areas of administration, business planning, financial management, business systems management, automation and business improvement and delivery of strategic initiatives
- The Corporation, internal and external stakeholders with GIS and property related information, mapping and analysis

Divisional Goals

- Support divisions in achieving corporate and departmental strategic priorities
- Support continuous improvement in service delivery
- Lead and support department in implementing new initiatives
- Coordinate the development of policy and procedures

Key Business Outcomes

- Provide effective administrative support to the department
- Provide support and guidance as financial advisors to business units, including annual budget development and coordination, financial reporting and analysis
- Lead and implement initiatives to integrate customer service standards into programs and services
- Facilitate the development and implementation of policy, procedures and processes that support consistent and valued service delivery
- Lead, manage and support business systems; investigate and provide recommendations for technologies that optimize existing/new systems
- Support staff training and development

Current and Future Situation

Key Issue

- Adequate resources to meet service level expectations including new growth

Key Opportunities

- Lead business process improvements within the department
- Provide more efficient strategic and operational support services within the department
- Engage staff in improving quality and consistency of service delivery through functional teams

2016 Strategic / Operational Initiatives

- Define Key Performance Indicators, implement measuring and tracking mechanisms
- Assessing the centralization of GIS function to maximize support and service
- Continued development of a Customer Service Strategy across the department

- Progress through a departmental Work Force and Capacity Review
- Implement recommendations of the Clerical and Administration Review

2017-18 Strategic / Operational Initiatives

- Review and rationalize business systems applications
- Implement multi-phased Customer Service Strategy
- Implement Work Force Strategy

Key Operational Performance Indicators

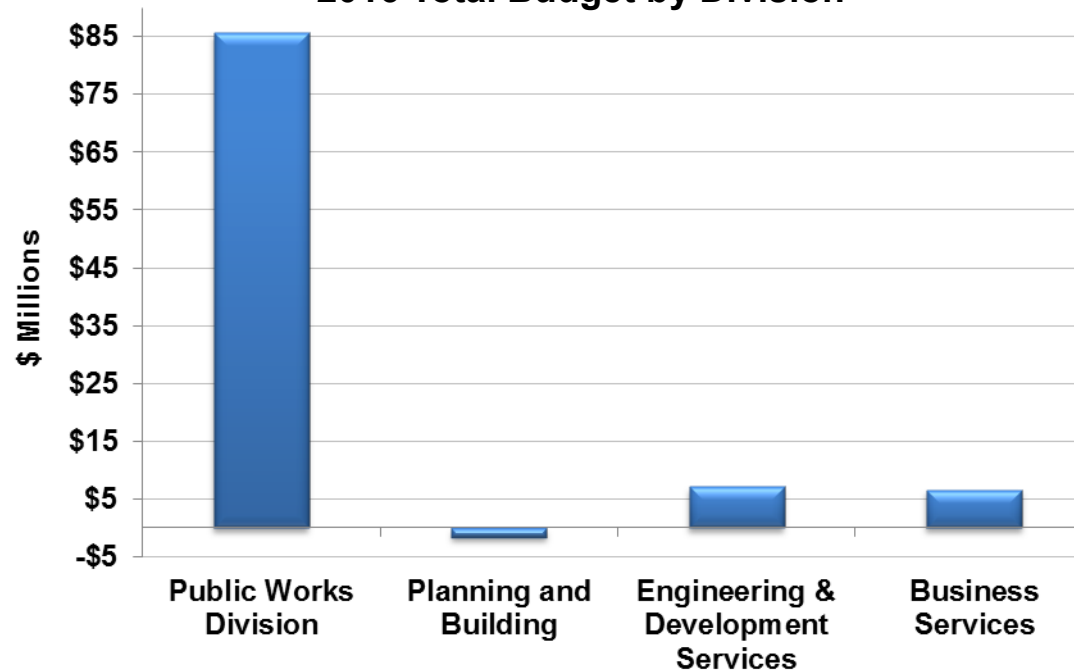
- Number of process improvements projects completed per annum
- Number of service delivery projects completed per annum
- Number of policies and Standard Operating Procedures completed and posted



(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$67,913	\$66,041	\$71,764	\$3,851	5.7%
Other Expenditures	50,235	54,442	51,990	1,755	3.5%
Total Expenditures	118,148	120,483	123,754	5,606	4.7%
Gross Revenues	(24,385)	(25,401)	(25,949)	(1,564)	6.4%
Net Expenditures	\$93,763	\$95,082	\$97,804	\$4,041	4.3%

* Forecast year-end actuals based on June 30, 2015 actual results

2016 Total Budget by Division



(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DIVISIONAL BREAKDOWN</u>				
Public Works	\$82,586	\$85,723	\$88,164	\$90,831
Planning and Building	(1,734)	(1,677)	(1,599)	(1,650)
Engineering & Development Services	6,705	7,135	7,247	7,477
Business Services	6,205	6,623	7,189	7,476
Net Expenditures	\$93,763	\$97,804	\$101,001	\$104,134

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$ 541	\$ 792	\$ 954
New Facilities & Services	195	-	-
Support Staff	1,589	807	679
Negotiated Wages	743	280	9
Infrastructure Operation & Maintenance	1,880	1,078	1,237
Winter Control	750	500	738
Efficiencies	-	(260)	(484)
Revenue Increases	(1,657)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$ 4,041	\$ 3,196	\$ 3,133

Public Works

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$40,785	\$40,427	\$43,267	\$2,482	6.1%
Other Expenditures	45,365	45,044	47,508	2,144	4.7%
Total Expenditures	86,150	85,471	90,775	4,625	5.4%
Gross Revenues	(3,563)	(3,467)	(5,052)	(1,489)	41.8%
Net Expenditures	\$82,586	\$82,004	\$85,723	\$3,137	3.8%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$657	\$872	\$978
Support Staff	791	167	184
Negotiated Wages	533	85	15
Infrastructure Operation & Maintenance	1,880	1,078	1,237
Winter Control	750	500	738
Efficiencies	-	(260)	(484)
Revenue Increases	(1,474)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$3,137	\$2,441	\$2,668

Planning and Building

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$14,918	\$14,638	\$15,619	\$701	4.7%
Other Expenditures	3,556	8,225	2,994	(561)	-15.8%
Total Expenditures	18,473	22,864	18,613	140	0.8%
Gross Revenues	(20,207)	(21,819)	(20,290)	(83)	0.4%
Net Expenditures	(\$1,734)	\$1,045	(\$1,677)	\$57	-3.3%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$108)	(\$76)	(\$51)
Support Staff	161	-	-
Negotiated Wages	187	154	-
Revenue Increases	(183)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$57	\$78	(\$51)

Engineering & Development Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$6,998	\$5,959	\$7,372	\$373	5.3%
Other Expenditures	320	307	369	49	15.3%
Total Expenditures	7,318	6,266	7,740	422	5.8%
Gross Revenues	(613)	(114)	(605)	8	-1.3%
Net Expenditures	\$6,705	\$6,152	\$7,135	\$430	6.4%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$39	(\$44)	(\$1)
New Facilities & Services	15	-	-
Support Staff	237	119	236
Negotiated Wages	138	36	(6)
COMBINED OPERATING BUDGET VARIANCE	\$430	\$111	\$230

Business Services Office

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$5,212	\$5,017	\$5,506	\$294	5.6%
Other Expenditures	995	866	1,119	124	12.4%
Total Expenditures	6,207	5,883	6,625	418	6.7%
Gross Revenues	(2)	(1)	(2)	0	0.0%
Net Expenditures	\$6,205	\$5,881	\$6,623	\$418	6.7%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$47)	\$40	\$28
New Facilities & Services	180	-	-
Support Staff	400	521	259
Negotiated Wages	(115)	5	-
COMBINED OPERATING BUDGET VARIANCE	\$418	\$566	\$287

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	743	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals		
- Streetlight Hydro Rate Increase	429	Operating Adjustments
- Winter Control	237	Operating Adjustments
- Contracted Services	86	Operating Adjustments
- Minor Capital Adjustment (<i>Transfer to General Government</i>)	(252)	Operating Adjustments
- Minor operating adjustments	166	Operating Adjustments
> Revenue adjustments to reflect actuals and forecasted actuals		
- Streetlight Cost Recovery from Region	(1,474)	Revenue Increases
- Planning Revenues	(183)	Revenue Increases
> Building Department Operations (net \$123K favourable impact)		
- Compensation Provisions	240	Operating Adjustments
- Building - Adjustments to Actual	181	Operating Adjustments
- Building Permit Fees	163	Operating Adjustments
- Pool Permits	10	Operating Adjustments
- Portable Signs Permits	(8)	Operating Adjustments
- Zoning Services	(65)	Operating Adjustments
- Building - Contributions to Reserve	(644)	Operating Adjustments
> Winter Control	750	Winter Control
> Streetlight Hydro	173	Infrastructure Operation & Maintenance
> Traffic Signal Maintenance	27	Infrastructure Operation & Maintenance
> Pavement Marking	120	Infrastructure Operation & Maintenance
> Contracted Services	94	Infrastructure Operation & Maintenance
> New Vehicles Operating Costs	100	Infrastructure Operation & Maintenance
> Fleet Training	50	Infrastructure Operation & Maintenance
> Catchbasin Cleaning	150	Infrastructure Operation & Maintenance

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> Centralized Traffic Signal System Maintenance	19	Infrastructure Operation & Maintenance
> Parkland & Streetscape New Growth	313	Infrastructure Operation & Maintenance
> Mount Pleasant Maintenance Program	20	Infrastructure Operation & Maintenance
> Street Sweeping	50	Infrastructure Operation & Maintenance
> Cycling Advisory Committee	15	New Facilities & Services
> Co-Ordinator, Policies and Procedures (1 F/T)	104	Support Staff
> CADD/GIS Administrator (1 F/T)	106	Support Staff
> Financial Analyst, Parks (1 F/T)	105	Support Staff
> Web Content Technologist (1 F/T)	84	Support Staff
> Building Inspector, Signs (1 F/T)	106	Support Staff
- Reduction in Contribution to Building Reserve 93	(133)	Support Staff
> Transportation Planner (1 F/T)	119	Support Staff
> Supervisor, Parks Planning Capital (1 F/T)	118	Support Staff
> Environmental Policy Planner II (1 F/T)	102	Support Staff
> Heritage Assistant (1 F/T)	86	Support Staff
> Crossing Guards (8 P/T)	84	Infrastructure Operation & Maintenance
> Animal Control Officers (2 F/T)	158	Infrastructure Operation & Maintenance
> Maintenance Planning Technologist - Field Position (4 P/T)	50	Infrastructure Operation & Maintenance
> Parks Keeper III (3 P/T)	80	Infrastructure Operation & Maintenance
> Special Event Support (3 P/T)	54	Support Staff
> Special Events Foreperson (1 P/T)	61	Support Staff
> Spray Technicians (2 P/T)	55	Infrastructure Operation & Maintenance
> Students - Integrated Pest Management (2 P/T)	20	Support Staff
> Special Event Support (4 P/T)	42	Support Staff
> Gardener II (3 P/T)	82	Infrastructure Operation & Maintenance
> Parks Keeper III (1 P/T)	27	Infrastructure Operation & Maintenance
> Student Parks Keeper (4 P/T)	19	Infrastructure Operation & Maintenance

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> Parks Keeper III (1 P/T)	27	Infrastructure Operation & Maintenance
> Civil Co-op Students (4 P/T)	57	Support Staff
> Parks Administrative Support (1 Conversion from Contract to 1 F/T)	64	Support Staff
- Reduction in Labour Budget	(59)	Support Staff
> Parks Programmer (1 Conversion from Contract to 1 F/T)	72	Support Staff
- Reduction in Labour Budget	(66)	Support Staff
> Program Planning Technician (1 F/T)	76	Support Staff
> Landscape Technologist (1 F/T)	94	Support Staff
> Park Inspector (1 F/T)	75	Infrastructure Operation & Maintenance
> Clerk 1 - Admin Support (1 P/T)	25	Support Staff
> Fleet Training Officer (1 F/T)	103	Support Staff
> Project Manager, Asset & Work Order Management (1 F/T)	139	Support Staff
> Business Process Advisor (1 F/T)	109	Support Staff
> Traffic Operations Coordinator (1 F/T)	107	Infrastructure Operation & Maintenance
> Seniors Financial Assistance Program (Snow Removal)	180	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	4,041	
TOTAL, NET EXPENDITURE CHANGE	4,041	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	280	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals		
- Streetlight Hydro Rate Increase	250	Operating Adjustments
- Winter Control	249	Operating Adjustments
- Various Operating Adjustments	336	Operating Adjustments
> Revenue adjustments to reflect actuals and forecasted actuals	23	Operating Adjustments
> Building Department Operations	(66)	Operating Adjustments
> Streetlight LED Savings	(260)	Efficiencies
> Winter Control	500	Winter Control
> Streetlight Hydro	193	Infrastructure Operation & Maintenance
> Traffic Signal Maintenance	28	Infrastructure Operation & Maintenance
> Traffic Streetlight Maintenance	53	Infrastructure Operation & Maintenance
> Traffic Sign Materials	4	Infrastructure Operation & Maintenance
> Road Operations Material	11	Infrastructure Operation & Maintenance
> Pavement Marking	18	Infrastructure Operation & Maintenance
> Contracted Services	98	Infrastructure Operation & Maintenance
> Parkland & Streetscape New Growth	250	Infrastructure Operation & Maintenance
> Financial Analyst (1 F/T)	105	Support Staff
> GIS Technician (1 F/T)	80	Support Staff
> System Administrator (1 F/T)	106	Support Staff
> Project Manager/Tech Lead (1 F/T)	136	Support Staff
> Project Manager, Water Resources (1 F/T)	119	Support Staff
> Crossing Guards (8 P/T)	84	Infrastructure Operation & Maintenance
> Fleet Technician (1 F/T)	91	Support Staff
> Business Analyst (1 F/T)	93	Support Staff
> Operations Technician (1 F/T)	120	Infrastructure Operation & Maintenance

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> Clerk II - Permits-(1 Conversion from Contract to F/T)	83	Infrastructure Operation & Maintenance
- Reduction in Labour Budget	(69)	Infrastructure Operation & Maintenance
> Travel Demand Management Coordinator (1 F/T)	107	Infrastructure Operation & Maintenance
> Traffic Operations Technologist II (1 F/T)	97	Infrastructure Operation & Maintenance
> Parks Inspector (1 F/T)	75	Support Staff
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	3,196	
TOTAL, NET EXPENDITURE CHANGE	3,196	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	9	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals		
- Streetlight Hydro Rate Increase	400	Operating Adjustments
- Winter Control	254	Operating Adjustments
- Various Operating Adjustments	366	Operating Adjustments
> Building Department Operations	(66)	Operating Adjustments
> Streetlight LED Savings	(484)	Efficiencies
> Winter Control	738	Winter Control
> Streetlight Hydro	194	Infrastructure Operation & Maintenance
> Traffic Signal Maintenance	28	Infrastructure Operation & Maintenance
> Traffic Streetlight Maintenance	54	Infrastructure Operation & Maintenance
> Traffic Sign Materials	4	Infrastructure Operation & Maintenance
> Road Operations Material	13	Infrastructure Operation & Maintenance
> Pavement Marking	18	Infrastructure Operation & Maintenance
> Contracted Services	100	Infrastructure Operation & Maintenance
> Parkland & Streetscape New Growth	459	Infrastructure Operation & Maintenance
> Street Sweeping	12	Infrastructure Operation & Maintenance
> GIS Web Administrator (1 F/T)	93	Support Staff
> Accountant (1 F/T)	81	Support Staff
> Web Content/Technician (1 F/T)	84	Support Staff
> Project Manager, Parks Construction (1 F/T)	117	Support Staff
> Supervisor, Development Construction (1 F/T)	119	Support Staff
> Crossing Guards (8 P/T)	84	Infrastructure Operation & Maintenance
> Parks Inspector (1 F/T)	75	Support Staff
> Traffic Labourer (1 F/T)	72	Infrastructure Operation & Maintenance

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> Traffic Truck Driver (1 F/T)	79	Infrastructure Operation & Maintenance
> Operations Technician (1 F/T)	120	Infrastructure Operation & Maintenance
> Asset & Work Order Management Analyst (1 F/T)	109	Support Staff
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	3,133	
TOTAL, NET EXPENDITURE CHANGE	3,133	

DIVISIONS	COMPLEMENT						
	2015	STAFF ADDS*	2016	STAFF ADDS	2017	STAFF ADDS	2018
Business Services	45	4	49	5	54	3	57
Engineering & Development Services	67	2	69	1	70	2	72
Office of the Chief Planning & Infrastructure Services Officer	2	0	2	0	2	0	2
Planning & Building	139	3	142	0	142	0	142
Public Works	406	11	417	6	423	5	428
DEPARTMENTAL TOTAL	659	20	679	12	691	10	701

*Includes F/T and conversions to F/T

Additional details provided in
Appendix 1 - "Staff Request Descriptions"

DIVISION (\$000s)	2016	2017	2018	TOTAL
Business Services	\$ 35	\$ 45	\$ 45	\$ 125
Engineering & Development Services	9,387	3,717	9,158	22,262
New Development	4,136	1,825	3,300	9,261
Planning and Building	1,305	1,155	530	2,990
Public Works	39,661	61,544	70,064	171,269
Departmental Total	\$ 54,524	\$ 68,286	\$ 83,097	\$ 205,907

Additional details provided in
 Appendix 2 - "Capital Funding Source Summary"
 Appendix 3 - "Capital Budget Project Descriptions"

Planning and Infrastructure Services

2016-2018 Capital Budget & Forecast (\$000s)

	2016	2017	2018	Total 2016-2018
Planning and Infrastructure Services				
Business Services - PIS				
Hardware	15	25	25	\$65
Minor Capital - Business Services	20	20	20	\$60
Business Services - PIS - Total	\$35	\$45	\$45	\$125
Engineering and Development Services				
Countryvillage Collector	2,520			\$2,520
East-West Spine Rd	2,335		4,689	\$7,024
James Potter Road	1,337			\$1,337
Minor Capital - Development Engineering	15	17	19	\$51
Natural Heritage Land Acquisition		1,000	1,000	\$2,000
North-South Spine Road	2,580			\$2,580
Storm Water Management - Restoration		2,500	3,000	\$5,500
Storm Water Management Study	350	200	200	\$750
Transportation Master Plan (TMP)	250		250	\$500
Engineering and Development Services - Total	\$9,387	\$3,717	\$9,158	\$22,262



Planning and Infrastructure Services

2016-2018 Capital Budget & Forecast (\$000s)

	2016	2017	2018	Total 2016-2018
New Development - PIS				
Neighbourhood Parks	1,116	125	125	\$1,366
Norton Park Development	970		625	\$1,595
Pathways Implementation Program		500	1,300	\$1,800
Tableland Acquisition / Land Acquisition	250	100	150	\$500
Valleyland Development	1,800	1,000	1,100	\$3,900
Wayfinding & Signage Program (Outdoors)		100		\$100
New Development - PIS - Total	\$4,136	\$1,825	\$3,300	\$9,261
Planning and Building				
Building				
PlanTrak Enterprise System Enhancements		400		\$400
Building - Total		\$400		\$400
Development Services				
Development Design Guidelines : Employment Urban Design Guidelines			100	\$100
Development Design Guidelines Update and Consolidation	100			\$100
Development Design Guidelines: High Rise Guidelines	100			\$100
Large Format Mixed Use / Commercial Development Guidelines	50			\$50
Development Services - Total	\$250		\$100	\$350

Planning and Infrastructure Services

2016-2018 Capital Budget & Forecast (\$000s)

	2016	2017	2018	Total 2016-2018
Planning Policy and Growth Management				
Age Friendly Action Plan		75		\$75
Age Friendly City Master Plan	75			\$75
Bramalea Mobility Hub Master Plan			250	\$250
Brampton Natural Areas Inventory	80	80	80	\$240
Central Area Downtown Implementation Master Plan	250	100		\$350
Comprehensive Zoning by-law Review		150		\$150
Cultural Heritage Plan	250			\$250
Downtown Etobicoke Creek Revitalization Studies Sustainability Plan		50		\$50
Downtown Mobility Hub Master Plan	100	100		\$200
Forecast Update for DC By-Law	50			\$50
Gateway Precinct/Mobility Hub Master Plan			100	\$100
Official Plan Review Studies	250	100		\$350
Queen Street East Central Precinct Plan		100		\$100
Planning Policy and Growth Management - Total	\$1,055	\$755	\$430	\$2,240
Planning and Building - Total	\$1,305	\$1,155	\$530	\$2,990



Planning and Infrastructure Services

2016-2018 Capital Budget & Forecast (\$000s)

	2016	2017	2018	Total 2016-2018
Public Works Division				
Engineering and Construction				
Bridge Repairs	2,413	5,668	1,700	\$9,781
Castlemore Road Widening		4,000		\$4,000
Civic Design	600	200	200	\$1,000
Cottrelle Blvd (Humberwest - Goreway)		1,300		\$1,300
Downtown Revitalization	2,400			\$2,400
Environmental Assessments	200	1,500	1,500	\$3,200
Intersection Improvements	500	3,700	2,330	\$6,530
Land Acquisitions	500	718	3,814	\$5,032
McLaughlin Road Widening			7,810	\$7,810
Minor Capital - Engineering		40		\$40
Pre-Engineering	750	750	750	\$2,250
Project Design	1,435	2,300	4,000	\$7,735
Road Infrastructure Miscellaneous	250			\$250
Road Network Survey			360	\$360
Sidewalks	500	500	500	\$1,500
Utility Relocation	1,650	3,500	1,500	\$6,650
Williams Parkway			9,850	\$9,850
Engineering and Construction - Total	\$11,198	\$24,176	\$34,314	\$69,688

Planning and Infrastructure Services

2016-2018 Capital Budget & Forecast (\$000s)

	2016	2017	2018	Total 2016-2018
Fleet and Facilities				
Facility Refurbishment	25	25	25	\$75
New Equipment	1,226			\$1,226
Replacement Equipment	2,424	3,235	4,370	\$10,029
Special Tools	35	35	35	\$105
Fleet and Facilities - Total	\$3,710	\$3,295	\$4,430	\$11,435
PMO-Indoor Assets - PIS				
Planning & Infrastructure – Indoor Asset Replacement	50	50	50	\$150
PMO-Indoor Assets - PIS - Total	\$50	\$50	\$50	\$150
PMO-Outdoor Assets - PIS				
Emerald Ash Borer	3,703	3,703	3,703	\$11,109
Planning & Infrastructure – Outdoor Asset Replacement	6,000	2,746	3,250	\$11,996
PMO-Outdoor Assets - PIS - Total	\$9,703	\$6,449	\$6,953	\$23,105
Roads				
Asset Management System		1,279	1,665	\$2,944
Minor Capital – Operations	10	10	10	\$30
New Works Yards	800	600	7,450	\$8,850
Road Resurfacing Program	11,000	12,000	12,000	\$35,000
Roads - Total	\$11,810	\$13,889	\$21,125	\$46,824

Planning and Infrastructure Services

2016-2018 Capital Budget & Forecast (\$000s)

	2016	2017	2018	Total 2016-2018
Traffic Engineering Services				
Electronic Speed Advisory Signs	225			\$225
Minor Capital - Traffic	10	10	10	\$30
Parking Garage System Upgrade	350			\$350
Streetlighting	1,305	1,075	1,632	\$4,012
Streetlighting LED Retrofit (Arterials)	100	11,200		\$11,300
Traffic Calming Measures	250		250	\$500
Traffic Management Centre Enhancements			250	\$250
Traffic Monitoring Cameras		100		\$100
Traffic Signal Communications Project		250		\$250
Traffic Signal Modernization Program	600	600	600	\$1,800
Traffic Signalization	350	350	350	\$1,050
Traffic System Detectors		100	100	\$200
Traffic Engineering Services - Total	\$3,190	\$13,685	\$3,192	\$20,067
Public Works Division - Total	\$39,661	\$61,544	\$70,064	\$171,269
Planning and Infrastructure Services - Total	\$54,524	\$68,286	\$83,097	\$205,907
Grand Total	\$54,524	\$68,286	\$83,097	\$205,907

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2016	2017	2018 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Traffic Signalization	\$350		\$14		\$14		
New Works Yards	800	40	40	50	130		
New Equipment	1,226	100		144	244		
North-South Spine Road	2,580		19	19	38		
East-West Spine Rd	2,335		38	19	57		
Countryvillage Collector	2,520	324			324		
James Potter Road	1,337	133			133		
Neighbourhood Parks	1,116	319	28		347		
Valleyland Development	1,800		5	12	17		
Norton Park Development	970		6		6		
Downtown Revitalization	2,400			166	166		
	\$17,434	\$916	\$150	\$410	\$1,476	\$7	0.4%

* Based on 2016 Average Residential Home Assessment of \$398,000

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2017	2018	2019 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Traffic Signalization	\$350		\$14		\$14		
New Works Yards	600			38	38		
Replacement Equipment	3,235			381	381		
Neighbourhood Parks	125	234			234		
Pathways Implementation Program	500	83			83		
Streetlighting LED Retrofit (Arterials)	11,200	(260)	(484)	42	(702)		
Asset Management System	1,279			653	653		
Streetlighting	1,075			74	74		
Planning & Infrastructure - Outdoor Asset Replacement	2,746			77	77		
	\$21,110	\$57	(\$470)	\$1,265	\$852	\$4	0.2%

* Based on 2016 Average Residential Home Assessment of \$398,000

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2018	2019	2020 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Traffic Signalization	\$350		\$14		\$14		
Replacement Equipment	4,370			515	515		
East-West Spine Rd	4,689			19	19		
Neighbourhood Parks	125	459			459		
Pathways Implementation Program	1,300	83			83		
	\$10,834	\$542	\$14	\$534	\$1,090	\$5	0.2%

* Based on 2016 Average Residential Home Assessment of \$398,000



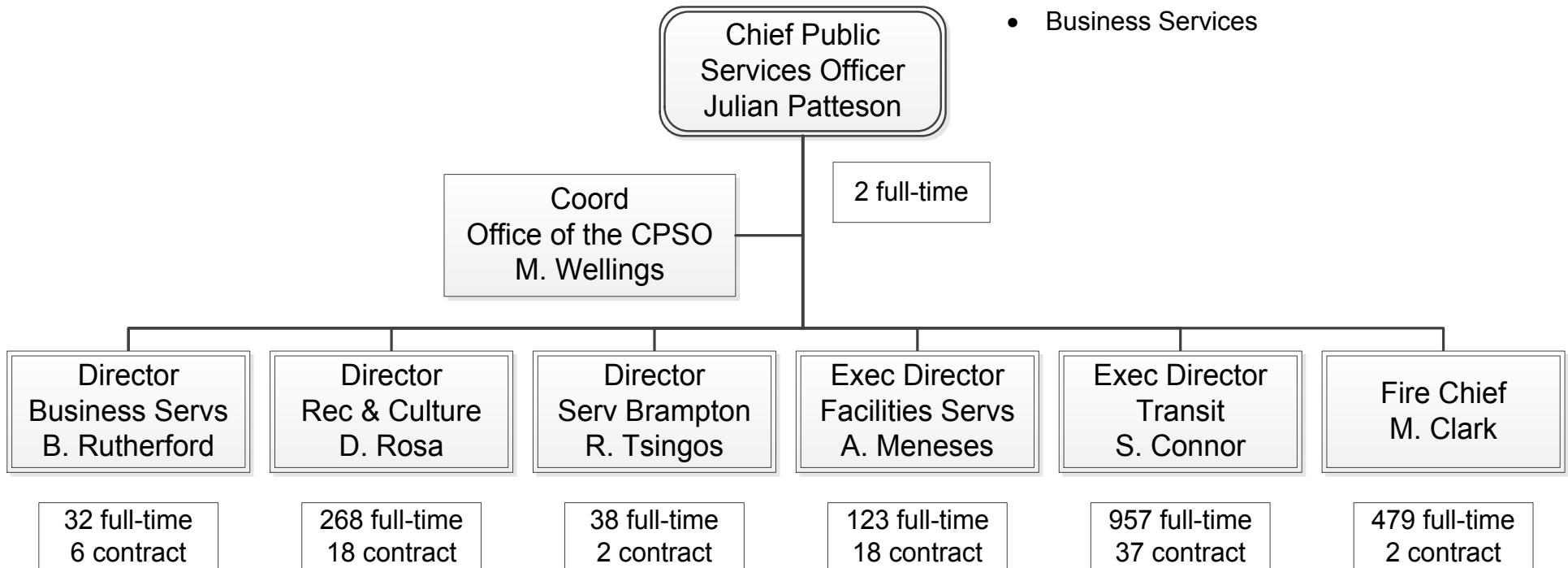
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Department Overview:

The Public Services Department plans, operates and manages most of the City's public-facing services.

Key service areas include:

- Facility Services
- Fire and Emergency Services
- Recreation and Culture
- Service Brampton
- Transit
- Business Services



Business Goals

- Support responsible and sustainable growth management initiatives
- Demonstrate leadership in environmental stewardship
- Enhance quality of life for residents and businesses
- Engage stakeholders, volunteers and service partners

Strategic Plan Links

- Good Government, Move & Connect, Smart Growth, Strong Communities

Key Business Outcomes

- Effective and efficient delivery of public-facing services
- Delivery of quality services and facilities on time and on budget

Current and Future Situation

- Commitment to understanding our customers better in order to fulfill service expectations
 - Customer Service Strategy
 - Passenger Charter
- Respond to growth of the city and pressures for more services and facilities
 - Increasing transit services
 - Adding new facilities
- Adequate and sustainable funding to address infrastructure deficit
 - Reduce the infrastructure backlog and maintain assets in state-of-good-repair
- Safety and quality of life in our community
 - Increase research in emergency and fire management

2016 Strategic / Operational Initiatives

- Deliver Canada 55+ Games
- Design and construct major new capital facilities
- Maintain state-of-good repair of the Public Services Asset Inventory
- Lead and deliver Customer Service Strategy initiatives
- Meet expanding transit demands through delivery of Züm and conventional transit services
- Commence Queen Street Transit Master Plan

2017-18 Strategic / Operational Initiatives

- Implement priorities from Corporate Asset Management Plan
- Increase programming for various Recreation and Culture areas (i.e. Garden Square)
- Advance Airport Road Master Plan and higher order transit plan



Business Overview

Fire and Emergency Services is a modern progressive emergency and fire/life safety service provider that is committed to providing exceptional customer service and comprised of 476 professionals, who provide a wide range of services, which include:

- Fire and Life Safety Education
- Fire Prevention
- Communications
- Emergency Response
- Apparatus and Maintenance
- Training
- Emergency Management
- Administration

Divisional Goals

- To provide efficient and timely emergency response within approved service standards
- Deliver quality training and support services for the public and Fire personnel
- To meet and enforce applicable legislative requirements

Key Business Outcomes

- To work with Brampton citizens with programs to protect life, property and the environment from the adverse effects of various potential emergencies and dangerous conditions
- To respond to emergencies, using modern effective techniques and technologies to minimize the harm done to life, property and the environment



Current and Future Situation

Issues:

- Continued population growth
- Changing legislation and policy
- Increased frequency of emergencies and internal drivers towards higher service levels

Opportunities:

- Increased research in emergency and fire management
- Increased public awareness
- Growing interest for public engagement in emergency response support and fire prevention

2016 Strategic / Operational Initiatives

Cultural and gender diversity initiatives:

- Reach out to diverse groups within the community to increase awareness of our services and improve community support and contribution

Critical infrastructure initiatives:

- Initiation of construction of a new Fire Apparatus and Maintenance Facility and renovation of Fire Station 204

Increased response capability and readiness initiatives:

- Ensure the legislative requirements for mandatory fire drills and inspections for vulnerable occupancies are fulfilled

2017-18 Strategic / Operational Initiatives

Critical infrastructure initiatives:

- Completion of Fire Apparatus and Maintenance Facility
- Completion of Fire Station 204 renovations
- Planning and designing of Fire Service Campus

Increased response capability and readiness initiatives:

- Production of the Standard of Cover for the Centre for Public Safety Excellence (CPSE) Accreditation
- Refresh of the Fire Master Plan
- Additional cross training between Brampton Emergency Management Office (BEMO) and Brampton Fire and Emergency Services (BFES), and drills/exercises to test protocols
- Developing and practicing high-flow fire attack protocols

Key Operational Performance Indicators

- Number and types of emergencies handled
- Average response times to calls to the 90th percentile
- Number of Fire Prevention Inspections performed and files closed annually

- Training provided, which includes:
 - Number of hours completed by Fire personnel
 - Number of citizens trained in the area of Fire and Life Safety Education
 - Number of city, regional, and partner agency staff (e.g. Red Cross, Salvation Army, etc.) trained by the Emergency Management Office



Business Overview

Brampton Transit operates a fleet of 386 buses on 48 routes carrying over 20 million passengers in 2014. There are 1,079 employees working within the following five sections:

- Transit Operations
- Transit Maintenance
- Administrative Services
- Business Strategies
- Transit Marketing

Divisional Goals

- To develop a safe and efficient transit system that supports public transit ridership
- To increase number of service hours in order to manage growth and service demands resulting in increased transit ridership
- To improve bus rapid transit service and new technologies allowing for improvement in the reliability, quality and better connectivity within and beyond Brampton's boundaries by attracting new transit users



Key Business Outcomes

To provide safe, reliable and efficient transit service for the City of Brampton while ensuring quality customer service

Current and Future Situation

- Managing issues/pressures associated with rapid growth and meeting demands for higher service levels
- Strengthening service hours and increase in modal split will help manage growth pressures resulting in alleviating traffic congestion
- Evaluating and adjusting routes to meet Council approved service standards for route performance

2016 Strategic / Operational Initiatives

- Launch of Züm service on Queen West corridor extending the Züm service to the Mount Pleasant GO Station
- Increase service hours on conventional transit routes to manage growth and service demands as detailed in the Council approved Business Plan
- Continuing the development of the Queen Street Transit Master Plan
- Complete Phase 1 expansion of the Sandalwood Transit Facility bus storage and administrative spaces
- Promote the benefits of public transit to attract new transit users

2017-18 Strategic / Operational Initiatives

- Enhancing Züm services on all four corridors to meet increasing demand and provide a direct link to the Toronto Transit Commission (TTC) subway extension at the Vaughan Metropolitan Centre
- Increase service hours on conventional transit routes to manage growth and service demand as detailed in the Council approved Business Plan

- Launch a Passenger Charter to increase our commitment to quality customer service
- Refine plan for the extension of Züm Bovaird along Airport Road, promote and explore funding opportunities for the initiative

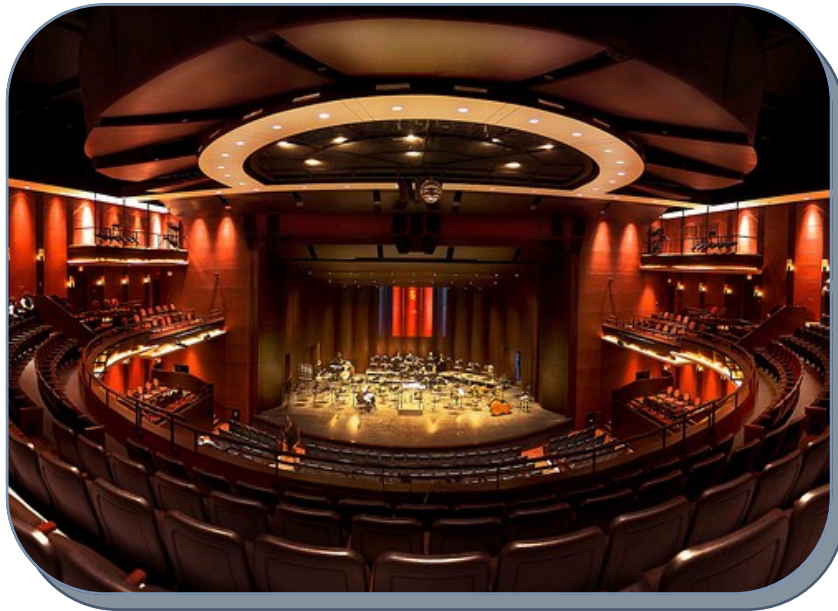
Facts and Figures

- Revenue to cost ratio
- On time performance: percentage of service delivered on time
- Ridership growth/increase in modal split
- Number of complaints per 10,000 rides
- Number of preventable collisions per 1 million kilometers traveled



Business Overview

Recreation and Culture engages the community through the delivery of arts, culture, sports and recreation activities which positively contribute to healthier communities, through active and well balanced lifestyles.



Divisional Goals

- Support diversity and enable wellness through accessible, age-friendly recreation
- Ensure that Brampton residents have access to quality recreational programs
- Ensure a vibrant and active arts and culture community exists
- Increasing participation in programs at the community level by offering the right programs at the right prices, focusing on removing barriers to participation

Key Business Outcome

- All Brampton citizens have the ability to engage in leisure opportunities and increase their quality of life

Current and Future Situation

- Issues/cost-pressures associated with aging facilities
- Removing barriers to participation for all ages and socio-economic status (focus on Active Assist and Canadian Tire Jumpstart programs) by developing a rates and fees philosophy for Council approval
- Evolving and resourcing the Sports Brampton unit to become a leader in the ever changing and growing sport industry



2016 Strategic / Operational Initiatives

- Lead transition planning for programs and services previously provided by the Brampton Arts Council (BAC).
- Support the development of the Parks and Recreation Master Plan and Sport Facility Strategy.
- Lead the coordination and planning for the delivery of the 2016 Canada 55+ Games, in August 2016
- Create the Recreation and Culture Pricing Strategy and present recommendations
- Support the development of the Age Friendly Strategy
- Assist with the implementation of the Sport Hall of Fame Strategic Plan
- Develop a City-wide Sponsorship Strategy
- Continue to develop partnerships with health service providers to improve access to programs and services and support the Healthy Community Initiative

2017-18 Strategic / Operational Initiatives

- Increase programming of Garden Square, Gore Meadows Community Centre, Mount Pleasant Village and Gage Park
- Initiate and assist with the review of the structure and strategic purpose of the Brampton Sport Alliance; consider the establishment of a Sport Council
- Assist with the implementation of recommendations from the Parks and Recreation Master Plan and Sport Facility Strategy
- Working with Arts and Culture Panel, help define strategy for arts and culture in Brampton

Key Operational Performance Indicators

- Financial measures – revenue to cost ratio, investment per participant/by program
- Increased participation in programming/program fill rate
- Customer measures – customer satisfaction levels on program delivery, facility cleanliness and community participation in Recreation and Culture programming and outreach
- Facility utilization measures – facility rental hours (ice, room, amenities – availability prime vs non-prime), foot traffic counts at facilities



Business Overview

Promote and provide an integrated City of Brampton customer service experience for residents, businesses, communities and members of the public.

Divisional Goals

- Lead and deliver approved Customer Service Strategy initiatives
- Increase availability and simplify access to City services by providing convenient, easy-to-use customer service options
- Foster a customer-oriented service culture that provides an integrated service experience

Key Business Outcomes

- Increased access, awareness and satisfaction with City customer service
- Consistent and high quality customer services via the City's 24x7 Contact Centre and 311 Service, Cashiers/ Revenue Services and Service Brampton Centre at City Hall

Current and Future Situation

Maintaining acceptable service levels while responding to:

- Increasing volume of service requests and transactions
- Increasing customer service value expectations
- Increasing customer demands for easy-to-use service options, available beyond traditional business hours



2016 Strategic / Operational Initiatives

- Implement integrated City service offerings through 311, online and at the Service Brampton Centre
- Implement the first phase of a full-cycle online service request management solution
- Expand corporate participation in the City's Customer Service Excellence training and quality assurance programs

2017-18 Strategic / Operational Initiatives

- Continue to phase-in online customer service enhancements
- Develop, promote and lead the next phase(s) of the Corporate Customer Service Strategy

Key Operational Performance Indicators

- Number of Contact Centre and Service Brampton Centre citizen inquiries received (in person, phone, email and online)
- Percentage of calls answered within 30 seconds
- Percentage of inquiries resolved at first point of contact
- Percentage of calls monitored achieve or exceed customer service quality expectations
- Number of Revenue Services transactions processed
- Number of City employees participated in Customer Service Excellence training programs



Business Overview

Facility Services is an integrated multidisciplinary division primarily responsible for the coordination of the City's building assets, including:

- Design and project / construction management of new buildings
- Building additions and renovations
- Real estate acquisitions / disposals and lease management
- Facility Management and Corporate Security
- Facility strategic and support services including energy management
- Accommodations Planning
- Asset Preservation
- Coordinated capital planning and delivery to maintain our building assets in a state-of-good-repair

Divisional Goals

- Effective life cycle management of corporate assets, from acquisition to disposal
- Ensure high level of customer service

- Reduce energy consumption
- Finalize and implement a revised capital budget development and project model

Key Business Outcomes

- Facilities are safe and clean
- Building operations are efficient and effective
- Property rights are secured in a timely manner
- Environmental sustainability is promoted
- Construction projects are delivered on time and on budget

Current and Future Situation

- Creation of a Council-approved Facilities Master Plan
- Creation of a comprehensive Facility Condition Index
- Continue consolidation of all facility operations and maintenance
- Accommodations Master Plan
- Initiation of a revised capital projects delivery model
- Continued refinement of capital budget process

2016 Strategic / Operational Initiatives

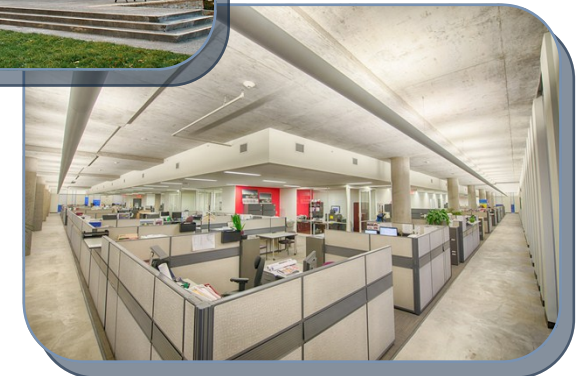
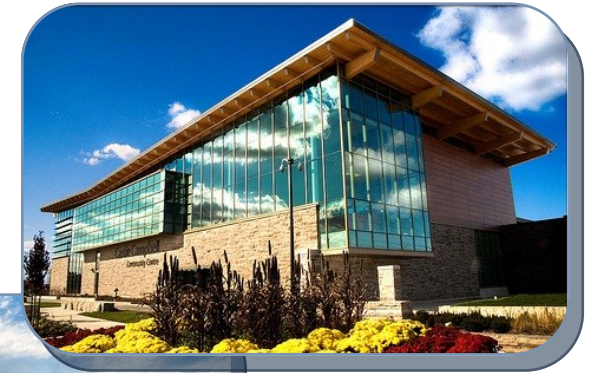
- Improve capital delivery process to improve performance and accountability
- Building on the success of Service Level Agreements (SLAs), advance consolidation of facility operations and maintenance
- Update Energy Master Plan

2017-18 Strategic / Operational Initiatives

- Finalize Facilities Master Plan
- Finalize Energy Master Plan
- Renew Accommodations Master Plan

Key Operational Performance Indicators

- Percentage of budget variance on capital projects
- Number of buildings square foot maintained per employee
- Utility consumption per square foot for all major buildings
- Work Order completion rate
- Facility Condition Index
- Energy used per square foot



Business Overview

The Business Services Division provides a range of administrative and support services to the department and its divisions in collaboration with corporate departments, including financial management, administration, audit liaison, business systems, management of special projects, policies and procedures, marketing and communications, and business analysis.

Divisional Goals

- Support divisions in achieving Corporate Strategic Priorities
- Lead and support the department in implementing new initiatives
- Coordinate the development of policy and procedures to help manage risk and liability

Key Business Outcomes

- Coordination of annual budget and financial reporting
- Manage departmental business systems
- Business and administrative process improvements

Current and Future Situation

- Lead departmental business and administrative process improvements
- Provide more strategic support services within the department
- Resources to meet service expectations
- Engage staff in improving quality and consistency of service delivery

2016 Strategic / Operational Initiatives

- Lead the replacement of recreation software system
- Continue implementation and deployment of facility management software (Integrated Workplace Management System)
- Enhance policy and procedure program to include monitoring and compliance of policy implementation and audit follow-up
- Provide business analysis support in priority areas (e.g., costing and user fees)

2017-18 Strategic / Operational Initiatives

- Complete the recreation software replacement project
- Improve business processes to support departmental and divisional needs
- Continue policy development and process reviews that align with strategic direction

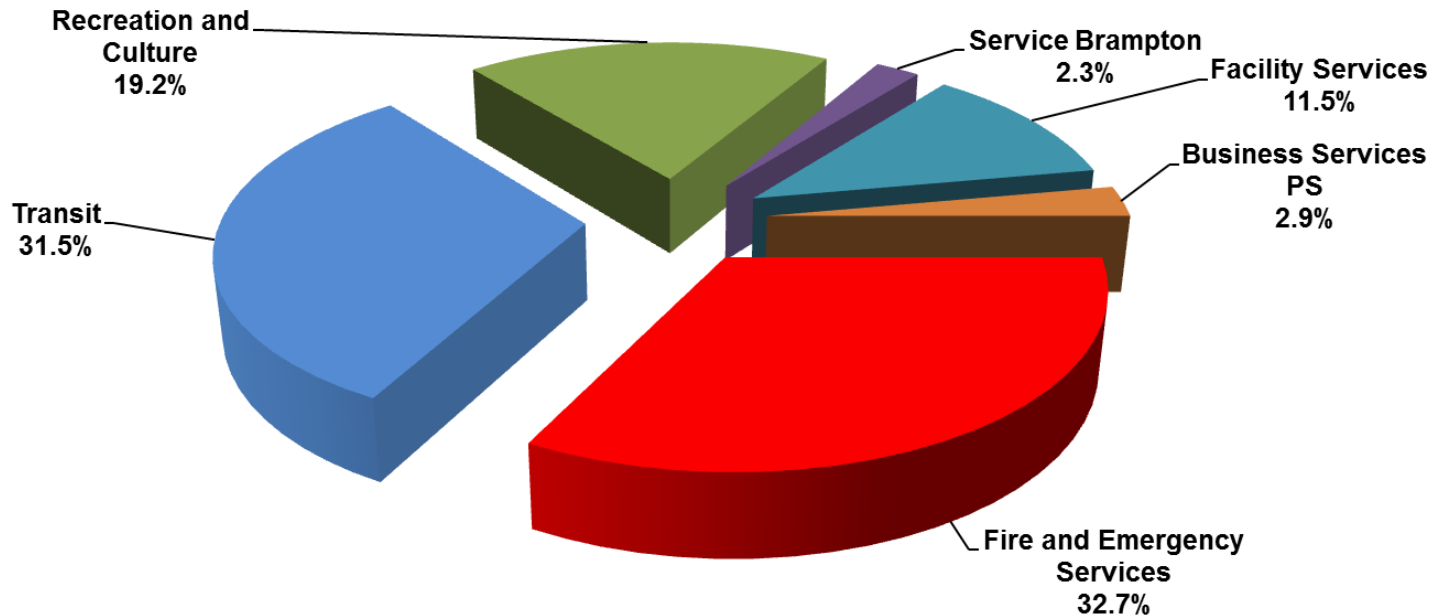
Key Operational Performance Indicators

- Unique business system applications and users supported per annum
- Policy/procedure projects completed per annum
- Audit/management comments consolidated and reported on per annum

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$210,129	\$205,533	\$220,373	\$10,244	4.9%
Other Expenditures	63,337	60,469	68,562	5,225	8.2%
Total Expenditures	273,466	266,002	288,935	15,469	5.7%
Gross Revenues	(98,659)	(94,233)	(104,635)	(5,976)	6.1%
Net Expenditures	\$174,807	\$171,769	\$184,301	\$9,493	5.4%

* Forecast year-end actuals based on June 30, 2015 actual results

2016 Total Budget by Division



(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DIVISIONAL BREAKDOWN</u>				
Fire	\$59,130	\$60,328	\$62,342	\$64,575
Transit	54,613	58,010	58,978	59,123
Recreation & Culture	31,498	35,300	37,198	38,060
Service Brampton	4,175	4,261	4,421	4,596
Facility Services	20,123	21,137	22,358	23,395
Business Services	5,268	5,265	5,280	5,501
Net Expenditures	\$174,807	\$184,301	\$190,577	\$195,251

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$ 1,853	\$ 541	\$ 600
New Facilities & Services	5,378	4,237	1,789
Transit	3,387	2,408	2,005
Support Staff	173	231	1,739
Negotiated Wages	828	700	900
Revenue Increases	(2,125)	(1,840)	(2,360)
COMBINED OPERATING BUDGET VARIANCE	\$ 9,493	\$ 6,277	\$ 4,674

Fire

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$56,296	\$56,296	\$57,267	\$970	1.7%
Other Expenditures	3,134	3,043	3,440	306	9.8%
Total Expenditures	59,430	59,339	60,707	1,277	2.1%
Gross Revenues	(300)	(295)	(379)	(79)	26.3%
Net Expenditures	\$59,130	\$59,044	\$60,328	\$1,198	2.0%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$91	\$25	\$25
New Facilities & Services	779	1,789	1,789
Support Staff	-	-	169
Negotiated Wages	347	200	250
Revenue Increases	(19)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$1,198	\$2,014	\$2,233

Transit

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$93,638	\$91,382	\$98,462	\$4,824	5.2%
Other Expenditures	28,538	28,215	30,309	1,771	6.2%
Total Expenditures	122,177	119,596	128,771	6,594	5.4%
Gross Revenues	(67,564)	(62,914)	(70,761)	(3,197)	4.7%
Net Expenditures	\$54,613	\$56,682	\$58,010	\$3,397	6.2%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$821	\$175	\$200
New Facilities & Services	703	-	-
Transit	3,387	2,408	2,005
Support Staff	89	-	-
Negotiated Wages	(111)	75	100
Revenue Increases	(1,492)	(1,690)	(2,160)
COMBINED OPERATING BUDGET VARIANCE	\$3,397	\$968	\$145

Recreation & Culture

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$41,833	\$40,523	\$45,833	\$4,000	9.6%
Other Expenditures	18,295	17,644	20,615	2,321	12.7%
Total Expenditures	60,128	58,167	66,448	6,320	10.5%
Gross Revenues	(28,630)	(28,912)	(31,149)	(2,519)	8.8%
Net Expenditures	\$31,498	\$29,255	\$35,300	\$3,802	12.1%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$206	\$150	\$200
New Facilities & Services	3,608	1,623	-
Support Staff	84	84	538
Negotiated Wages	337	275	325
Revenue Increases	(433)	(150)	(200)
COMBINED OPERATING BUDGET VARIANCE	\$3,802	\$1,982	\$863

Service Brampton

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$3,901	\$3,710	\$4,082	\$181	4.6%
Other Expenditures	332	124	237	(95)	-28.6%
Total Expenditures	4,233	3,834	4,319	86	2.0%
Gross Revenues	(58)	(58)	(58)	0	0.0%
Net Expenditures	\$4,175	\$3,776	\$4,261	\$86	2.1%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	-	\$25	\$25
New Facilities & Services	25	-	-
Support Staff	-	100	100
Negotiated Wages	61	35	50
COMBINED OPERATING BUDGET VARIANCE	\$86	\$160	\$175

Facility Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$10,158	\$9,684	\$10,396	\$238	2.3%
Other Expenditures	11,928	10,675	12,850	922	7.7%
Total Expenditures	22,086	20,359	23,245	1,159	5.2%
Gross Revenues	(1,962)	(1,830)	(2,109)	(146)	7.5%
Net Expenditures	\$20,123	\$18,529	\$21,137	\$1,013	5.0%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$734	\$166	\$150
New Facilities & Services	264	825	-
Support Staff	-	131	737
Negotiated Wages	162	100	150
Revenue Increases	(146)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$1,013	\$1,222	\$1,037

Business Services

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$4,303	\$3,937	\$4,334	\$31	0.7%
Other Expenditures	1,110	769	1,111	1	0.1%
Total Expenditures	5,413	4,706	5,445	32	0.6%
Gross Revenues	(145)	(223)	(180)	(35)	24.2%
Net Expenditures	\$5,268	\$4,482	\$5,265	(\$3)	-0.1%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$1	\$0	\$0
Support Staff	-	-	196
Negotiated Wages	31	15	25
Revenue Increases	(35)	-	-
COMBINED OPERATING BUDGET VARIANCE	(\$3)	\$15	\$221

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation adjustments to reflect actual costs and forecasted actuals	828	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals		
- Transit Maintenance Costs	636	Operating Adjustments
- Janitorial Contract Increase	588	Operating Adjustments
- Utilities	163	Operating Adjustments
- Fire Radio Communication System Contract	85	Operating Adjustments
- Minor Capital Adjustment (<i>Transfer to General Government</i>)	(689)	Operating Adjustments
- Fuel Rate Decrease (Diesel)	(691)	Efficiencies
- Minor operating adjustments	760	Operating Adjustments
> Revenue adjustments to reflect actuals and forecasted actuals		
- Transit Revenue Adjustment	1,000	Operating Adjustments
- Transit Fare Increase	(930)	Revenue Increases
- Provincial Gas Tax	(562)	Revenue Increases
- Recreation	(433)	Revenue Increases
- Facility Services	(146)	Revenue Increases
- Fire and Emergency Services	(19)	Revenue Increases
- Business Services - New Coke Contract	(35)	Revenue Increases
> Conventional Growth Service Increase (4 Growth Buses, 12,000 Service Hours - net \$713K impact)		
- Operators (10 F/T)	947	Transit
- Mechanics (1 F/T)	112	Transit
- Vehicle Fuel (\$0.98/L)	144	Transit
- Outside Service Maintenance	18	Transit
- Vehicle Repairs and Maintenance	54	Transit
- Vehicle Tires	8	Transit
- Licences	5	Transit

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
- Lubricants	4	Transit
- Presto Maintenance Costs	4	Transit
- Revenue Recovery (45%)	(583)	Transit
> Sandalwood Transit Expansion (net \$703K impact)		
- Facility Foreperson (1 F/T)	116	New Facilities & Services
- Facility Helper (2 F/T)	154	New Facilities & Services
- Operational Costs - Utilities, Materials, Outside Service Maintenance	433	New Facilities & Services
> Gore Meadows Phase 2 (net \$1.9M impact)		
- Facility Clerk (1 F/T)	73	New Facilities & Services
- Facility General Operator (3 F/T)	300	New Facilities & Services
- Programmer, Aquatics/Skate (1 F/T)	81	New Facilities & Services
- Programmer, Generalist (1 F/T)	81	New Facilities & Services
- Adult Program Instructor (1 P/T)	17	New Facilities & Services
- Various Aquatics Staff (120 P/T)	665	New Facilities & Services
- Skate Instructors & Rink Guards (20 P/T)	127	New Facilities & Services
- Camp Leader (15 P/T)	88	New Facilities & Services
- Program General Staff (15 P/T)	80	New Facilities & Services
- Customer Services Reps (15 P/T)	80	New Facilities & Services
- Various Fitness Staff (20 P/T)	83	New Facilities & Services
- Operations Staff (10 P/T)	62	New Facilities & Services
- Preschool Program Instructor (10 P/T)	62	New Facilities & Services
- Seniors Program Leader (1 P/T)	17	New Facilities & Services
- Sport Instructor (10 P/T)	62	New Facilities & Services
- Operational Costs - Utilities, Materials, Preventative/Demand Maintenance	1,312	New Facilities & Services
- Revenue	(1,286)	New Facilities & Services

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> Apparatus and Maintenance Building (net \$779 impact)		
- Emergency Facility Technician (1 F/T)	114	New Facilities & Services
- Emergency Vehicle Technician (3 F/T)	341	New Facilities & Services
- Supply & Equipment Officer (2 F/T)	176	New Facilities & Services
- Operational Costs - Utilities, Materials, Preventative and Demand Maintenance	148	New Facilities & Services
> Springdale Library (net \$264K impact)		
- Building Maintenance Operator (1 F/T)	77	New Facilities & Services
- Operational Costs - Utilities, Materials, Preventative/Demand Maintenance	186	New Facilities & Services
> Canada 55+ Games (Phase 2 of 2) (net \$640K impact)		
- Operational Costs	800	New Facilities & Services
- Revenue	(160)	New Facilities & Services
- One time General Rate Stabilization Reserve Funding	(640)	New Facilities & Services
> Extended Customer Service Hours Initiative	25	New Facilities & Services
> Service Brampton, Business Process Advisor (1 F/T)	100	Support Staff
- Reduction in Outside Services Budget	(100)	Support Staff
> Manager, Building Design & Construction (1 Conversion from Contract to F/T)	150	Support Staff
- Capital Recovery	(150)	Support Staff
> Project Manager, Building Design & Construction (4 Conversions from Contract to F/T)	534	Support Staff
- Capital Recovery	(534)	Support Staff
> Project Coordinator, Building Design & Construction (5 Conversions from Contract to F/T)	516	Support Staff
- Capital Recovery	(413)	Support Staff
- Reduction in Labour Budget	(103)	Support Staff
> Analyst, Construction Project (1 Conversion from Contract to F/T)	67	Support Staff
- Capital Recovery	(67)	Support Staff

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> Recreation Programmer, Central Public School (1 Conversion from Contract to F/T)	81	Support Staff
- Reduction in Labour Budget	(81)	Support Staff
> Recreation Programmer, Senior Centre (1 Conversion from P/T to F/T)	81	Support Staff
- Reduction in Part Time Budget	(81)	Support Staff
> Recreation Programmer, Integrated Programs (1 Conversion from P/T to F/T)	81	Support Staff
- Reduction in Part Time Budget	(81)	Support Staff
> Business Services, Coordinator, Policy & Procedures (1 Conversion Contract to F/T)	103	Support Staff
- Reduction in Labour Budget	(103)	Support Staff
> Business Services, Project Lead (1 Conversion from Contract to F/T)	103	Support Staff
- Reduction in Labour Budget	(103)	Support Staff
> Culture Programmer, Marketing, Arts and Culture (1 Conversion from Contract to F/T)	72	Support Staff
> - Reduction in Labour Budget	(72)	Support Staff
> Transit, Administrative Assistant (1 F/T)	62	Support Staff
> PT Transit Service Clerk (1 F/T)	27	Support Staff
> Recreation - Programmer, Sport Tourism (1 F/T)	84	Support Staff
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	5,113	

	Variance	Category Description
NEW OR ENHANCED SERVICES		
> Zum Support Service Increase (5 Growth Buses, 15,000 Service Hours - net \$838K impact)		
- Operators (11 F/T)	1,042	Transit
- Mechanics (1 F/T)	112	Transit
- General Service Person (1 F/T)	79	Transit
- Vehicle Fuel (\$0.98/L)	179	Transit
- Outside Service Maintenance	23	Transit
- Vehicle Repairs and Maintenance	67	Transit
- Vehicle Tires	9	Transit
- Licences	3	Transit
- Lubricants	5	Transit
- Presto Maintenance Costs	3	Transit
- Revenue Recovery (45%)	(685)	Transit
> ZUM Service Increase (8 BRT Buses, 24,000 Service Hours - net \$1.8M impact)		
- Operators (18 F/T)	1,705	Transit
- Mechanics (3 F/T)	337	Transit
- General Service Person (1 F/T)	79	Transit
- Transit Coordinators (2 F/T)	230	Transit
- Vehicle Fuel (\$0.98/L)	287	Transit
- Outside Services - Maintenance	36	Transit
- Vehicle Repairs & Maintenance	215	Transit
- Vehicle Tires	30	Transit
- Licences	8	Transit
- Lubricants	8	Transit
- Presto Maintenance Costs	4	Transit

	Variance	Category Description
NEW OR ENHANCED SERVICES (continued)		
- Revenue Recovery (45%)	(1,323)	Transit
- Zum Shelter Hydro	110	Transit
- Zum Shelter Maintenance	110	Transit
> Part-Time Job Evaluation (Year 2 of 3)	1,706	New Facilities & Services
SUBTOTAL, NEW OR ENHANCED SERVICES	4,380	
TOTAL, NET EXPENDITURE CHANGE	9,493	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation adjustments to reflect actual costs and forecasted actuals	700	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals	500	Operating Adjustments
> Ameresco Software - Licence and Support Fee	41	Operating Adjustments
> Revenue adjustments to reflect actuals and forecasted actuals		
- Recreation	(150)	Revenue Increases
- Transit Fare Increase	(1,190)	Revenue Increases
- Provincial Gas Tax	(500)	Revenue Increases
> Conventional Growth Service Increase (4 Buses, 12,000 Service Hours - net \$721K impact)		
- Operators (9 F/T)	853	Transit
- Mechanics (1 F/T)	112	Transit
- Transit Coordinator (1 F/T)	115	Transit
- Vehicle Fuel (\$0.98/L)	144	Transit
- Outside Service Maintenance	18	Transit
- Vehicle Repairs and Maintenance	54	Transit
- Vehicle Tires	8	Transit
- Licences	2	Transit
- Lubricants	4	Transit
- Presto Maintenance Costs	2	Transit
- Revenue Recovery (45%)	(590)	Transit
> Transit - Business Systems Analyst (1 F/T)	104	Transit
> Service Brampton, Supervisor, Call Centre Operations (1 F/T)	100	Support Staff
> Facility Services - Property Supervisor (1 F/T)	131	Support Staff

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> Williams Parkway Yard Phase 2 (net \$825K impact)		
- Property Coordinator (1 F/T)	115	New Facilities & Services
- Building Maintenance Operator (1 F/T)	77	New Facilities & Services
- Operational Costs - Utilities, Materials, Maintenance	632	New Facilities & Services
> Garden Square Operating (net \$436K impact)		
- Supervisor, Garden Square (1 F/T)	104	New Facilities & Services
- Coordinator (1 F/T)	92	New Facilities & Services
- Programmer (1 F/T)	72	New Facilities & Services
- System Technician- Audio Visual Infrastructure & Programming (1 F/T)	85	New Facilities & Services
- Part-time, Maintenance (4 P/T)	35	New Facilities & Services
- Support Staff (2 P/T)	39	New Facilities & Services
- Operating Cost	60	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	1,768	

	Variance	Category Description
NEW OR ENHANCED SERVICES		
> ZUM Service Increase (6 Buses, 18,000 Service Hours - net \$1,196K impact)		
- Operators (14)	1,326	Transit
- Mechanics (2)	225	Transit
- General Service Person (1)	79	Transit
- Planning Coordinator (1)	104	Transit
- Vehicle Fuel (\$0.98/L)	215	Transit
- Outside Services - Maintenance	27	Transit
- Vehicle Repairs & Maintenance	161	Transit
- Vehicle Tires	23	Transit
- Licences	6	Transit
- Lubricants	6	Transit
- Presto Maintenance Costs	3	Transit
- Revenue Recovery (45%)	(979)	Transit
> Zum Support Service Increase (2 Buses, 6,000 Service Hours - net \$386K impact)		
- Operators (5 F/T)	474	Transit
- Mechanics (1 F/T)	112	Transit
- Vehicle Fuel (\$0.98/L)	72	Transit
- Outside Service Maintenance	9	Transit
- Vehicle Repairs and Maintenance	27	Transit
- Vehicle Tires	4	Transit

	Variance	Category Description
NEW OR ENHANCED SERVICES (continued)		
- Licences	1	Transit
- Lubricants	2	Transit
- Presto Maintenance Costs	1	Transit
- Revenue Recovery (45%)	(316)	Transit
> Recreation - Part-Time Job Evaluation	1,137	New Facilities & Services
> Fire - Firefighters (20 F/T)	1,789	New Facilities & Services
SUBTOTAL, NEW OR ENHANCED SERVICES	4,508	
TOTAL, NET EXPENDITURE CHANGE	6,277	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation adjustments to reflect actual costs and forecasted actuals	900	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals	600	Operating Adjustments
> Revenue adjustments (volume driven) - Rec & Culture		
- Recreation	(200)	Revenue Increases
- Transit Fare Increase	(1,660)	Revenue Increases
- Provincial Gas Tax	(500)	Revenue Increases
> Conventional Growth Service Increase (4 Buses, 12,000 Service Hours - net \$721K impact)		
- Operators (9 F/T)	853	Transit
- Mechanics (1 F/T)	112	Transit
- Transit Coordinator (1 F/T)	115	Transit
- Vehicle Fuel (\$0.98/L)	144	Transit
- Outside Service Maintenance	18	Transit
- Vehicle Repairs and Maintenance	54	Transit
- Vehicle Tires	8	Transit
- Licences	2	Transit
- Lubricants	4	Transit
- Presto Maintenance Costs	2	Transit
- Revenue Recovery (45%)	(590)	Transit
> Facility Services - Property Coordinator (1 F/T)	115	Support Staff
> Facility Services - Building Maintenance Operator (1 F/T)	77	Support Staff
> Recreation - Programmer, Sport Facility (1 F/T)	84	Support Staff
> Facility Services - CCTV Reviewer (1 F/T)	112	Support Staff
> Facility Services - Shipper & Receiver (1 F/T)	70	Support Staff
> Fire - Fire Prevention Officer (1 F/T)	106	Support Staff
> Fire - Administrative Assistant, Training (1 F/T)	63	Support Staff

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH (continued)		
> System Maintenance Technician, Corporate Security (2 F/T)	158	Support Staff
> Facility Services - Asset Life Cycle Advisor (1 F/T)	82	Support Staff
> Facility Services - Tangible Capital Asset (TCA) Assistant (1 F/T)	60	Support Staff
> Facility Services - Realty Services Clerk (1 F/T)	62	Support Staff
> Business Services, Coordinator, Policy & Procedures (1 F/T)	104	Support Staff
> Business Services, Assistant, Marketing Promotions (1 F/T)	92	Support Staff
> Recreation - Programmer, Rentals (1 F/T)	81	Support Staff
> Recreation - Programmer, Training, Subsidy, and Support (1 F/T)	84	Support Staff
> Recreation - League Coordinator (1 F/T)	103	Support Staff
> Recreation - Programmer, Community Development (1 Contract)	47	Support Staff
> Service Brampton, Business Process Advisor (1 F/T)	100	Support Staff
> Recreation - Rental Clerk (1 F/T)	67	Support Staff
> Transit Admin Assistant Maintenance (1 F/T)	70	Transit
> Fleet Maintenance Supervisor (1 F/T)	118	Transit
> PT Transit Service Clerk (1 F/T)	27	Transit
> PT Transit Service Clerk (1 F/T)	27	Transit
> Culture - Programmer, Marketing, Arts and Culture (1 F/T)	72	Support Staff
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	1,844	

	Variance	Category Description
NEW OR ENHANCED SERVICES		
> ZUM Service Increase (3 Buses, 9,000 Service Hours - net \$654K impact)		
- Operators (7 F/T)	663	Transit
- Mechanics (1 F/T)	112	Transit
- General Service Person (1 F/T)	79	Transit
- Transit Coordinator (1 F/T)	115	Transit
- Vehicle Fuel (\$0.98/L)	108	Transit
- Outside Services - Maintenance	14	Transit
- Vehicle Repairs & Maintenance	81	Transit
- Vehicle Tires	11	Transit
- Licences	3	Transit
- Lubricants	3	Transit
- Presto Maintenance Costs	2	Transit
- Revenue Recovery (45%)	(535)	Transit
> Zum Support Service Increase (2 Buses, 6,000 Service Hours - net \$386K impact)		
- Operators (5 F/T)	474	Transit
- Mechanics (1 F/T)	112	Transit
- Vehicle Fuel (\$0.98/L)	72	Transit
- Outside Service Maintenance	9	Transit
- Vehicle Repairs and Maintenance	27	Transit
- Vehicle Tires	4	Transit

	Variance	Category Description
NEW OR ENHANCED SERVICES (continued)		
- Licences	1	Transit
- Lubricants	2	Transit
- Presto Maintenance Costs	1	Transit
- Revenue Recovery (45%)	(316)	Transit
> Fire - Firefighters (20 F/T)	1,789	New Facilities & Services
SUBTOTAL, NEW OR ENHANCED SERVICES	2,829	
TOTAL, NET EXPENDITURE CHANGE	4,674	

DIVISIONS	COMPLEMENT						
	2015	STAFF ADDS*	2016	STAFF ADDS	2017	STAFF ADDS	2018
Business Services	32	2	34	0	34	2	36
Facility Services	123	12	135	3	138	9	147
Fire & Emergency Services	479	6	485	20	505	22	527
Office of the Chief Public Services Officer	2	0	2	0	2	0	2
Recreation & Culture	268	11	279	4	283	6	289
Service Brampton	38	1	39	1	40	1	41
Transit	957	52	1,009	36	1,045	29	1,074
DEPARTMENTAL TOTAL	1,899	84	1,983	64	2,047	69	2,116

*Includes F/T and conversions to F/T

Additional details provided in
Appendix 1 - "Staff Request Descriptions"

	2016	2017	2018	TOTAL
Business Services	\$ 300	\$ 100	\$ 100	\$ 500
Facility Services	25,357	33,863	39,033	98,253
Fire & Emergency Services	3,329	5,400	6,345	15,074
New Development	5,000	2,000	-	7,000
Recreation & Culture	2,352	2,099	1,509	5,960
Service Brampton	60	450	300	810
Transit	16,978	21,982	18,283	57,243
Departmental Total	\$ 53,376	\$ 65,894	\$ 65,570	\$ 184,840

Additional details provided in
 Appendix 2 - "Capital Funding Source Summary"
 Appendix 3 - "Capital Budget Project Descriptions"

	2016	2017	2018	Total 2016-2018
Public Services				
Business Services - PS				
Business Systems Initiatives	300	100	100	\$500
Business Services - PS - Total	\$300	\$100	\$100	\$500
Facility Services				
Building Design & Construction				
Facilities Repair & Replacement	22,250	27,253	34,798	\$84,301
Interior Design Services (Corporate Churn)	400	950	729	\$2,079
Building Design & Construction - Total	\$22,650	\$28,203	\$35,527	\$86,380
Facility Inspections & Audits				
Facility Inspections & Audits	1,575	2,530	1,546	\$5,651
Facility Inspections & Audits - Total	\$1,575	\$2,530	\$1,546	\$5,651
Facility Operations & Maintenance				
Corporate Indoor Asset Replacement	650	110	150	\$910
Corporate Security Systems	200	250		\$450
Minor Capital – Corporate Security	60	70	75	\$205
Minor Capital – Facilities Operations & Maintenance	(128)	400	350	\$622
Facility Operations & Maintenance - Total	\$782	\$830	\$575	\$2,187
Facility Support Services				
Energy Programs		300	300	\$600
Office Renovation, Reconfiguration & Furniture	350	2,000	1,085	\$3,435
Facility Support Services - Total	\$350	\$2,300	\$1,385	\$4,035

	2016	2017	2018	Total 2016-2018
Facility Services - Total	\$25,357	\$33,863	\$39,033	\$98,253
Fire & Emergency Services				
Fire				
Dispatch Equipment	279	350	2,654	\$3,283
Fire Fighting Equipment	350	350	350	\$1,050
Fire Miscellaneous Initiatives	150	250	161	\$561
Growth Vehicles	260	1,600	750	\$2,610
MDU / Mobile Command Post Technology	(110)			\$(110)
SCBA Replacements / Upgrades	(200)			\$(200)
Vehicle Replacement	2,600	2,850	2,430	\$7,880
Fire - Total	\$3,329	\$5,400	\$6,345	\$15,074
Fire & Emergency Services - Total	\$3,329	\$5,400	\$6,345	\$15,074
New Development - PS				
Fire Campus Design	5,000			\$5,000
Senior Centre East		2,000		\$2,000
New Development - PS - Total	\$5,000	\$2,000		\$7,000
Recreation & Culture				
Arts & Culture				
Arts & Culture Miscellaneous Initiatives	631	439	564	\$1,634
Arts & Culture - Total	\$631	\$439	\$564	\$1,634

2016-2018 Capital Budget & Forecast (\$000s)

	2016	2017	2018	Total 2016-2018
Recreation				
Powerade Centre	285	1,125	370	\$1,780
Recreation - Miscellaneous Initiatives	1,436	535	575	\$2,546
Recreation - Total	\$1,721	\$1,660	\$945	\$4,326
Recreation & Culture - Total	\$2,352	\$2,099	\$1,509	\$5,960
Service Brampton				
Service Brampton Customer Service Enhancements	60	450	300	\$810
Service Brampton - Total	\$60	\$450	\$300	\$810
Transit				
Bus Purchases	8,025	12,355	13,950	\$34,330
Bus Refurbishments	4,375	2,455	3,210	\$10,040
Bus Shelters/Pads/Stops	416	416	416	\$1,248
Bus Storage & Repair Facility	(1,000)			\$(1,000)
Existing Facility Refurbishment	875	1,445	500	\$2,820
Minor Capital – Transit	187	207	207	\$601
Terminal Improvements	1,000			\$1,000
Transit IT Initiatives	600			\$600
Vehicle Maintenance System Pilot		3,250		\$3,250
Zum Project Office	2,500	1,854		\$4,354
Zum Service Expansion				
Transit - Total	\$16,978	\$21,982	\$18,283	\$57,243
Public Services - Total	\$53,376	\$65,894	\$65,570	\$184,840
Grand Total	\$53,376	\$65,894	\$65,570	\$184,840

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2016	2017	2018 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Corporate Security Systems	\$200		\$20		\$20		
Growth Vehicles	260	5		31	36		
Bus Purchases	8,025		1,107		1,107		
Facilities Repair & Replacement	22,250		10		10		
Dispatch Equipment	279			74	74		
Fire Campus Design	5,000			317	317		
	\$36,014	\$5	\$1,137	\$422	\$1,564	\$8	0.4%

* Based on 2016 Average Residential Home Assessment of \$398,000

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2017	2018	2019 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Energy Programs	\$300		\$15		\$15		
Corporate Security Systems	250		20		20		
Growth Vehicles	1,600		1,756	1,112	2,868		
Bus Purchases	12,355		1,107	1,032	2,139		
Facilities Repair & Replacement	27,253			1,146	1,146		
Vehicle Maintenance System Pilot	3,250	105			105		
Dispatch Equipment	350			74	74		
Vehicle Replacement	2,850			335	335		
Bus Refurbishments	2,455			289	289		
Existing Facility Refurbishment	1,445			170	170		
	\$52,108	\$105	\$2,898	\$4,158	\$7,161	\$34	1.7%

* Based on 2016 Average Residential Home Assessment of \$398,000

Project Description	Capital Budget (\$000s)	Operating Impact (\$000s)				Average Household Impact *	
		2018	2019	2020 & Beyond	Grand Total	Tax Bill (\$)	Property Tax %
Growth Vehicles	\$750		\$40	\$88	\$128		
Bus Purchases	13,950		1,398	1,032	2,430		
Facilities Repair & Replacement	34,798			1,068	1,068		
Dispatch Equipment	2,654			557	557		
Vehicle Replacement	2,430			286	286		
	\$54,582		\$1,438	\$3,031	\$4,469	\$21	1.0%

* Based on 2016 Average Residential Home Assessment of \$398,000



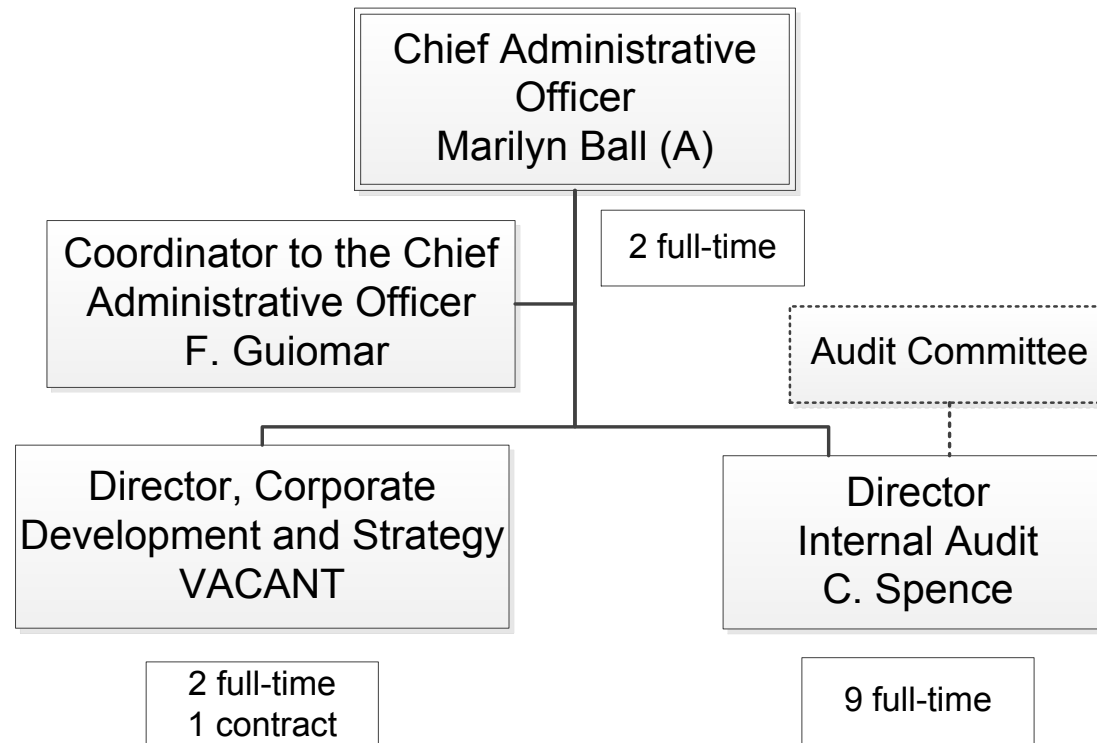
Organizational Structure	CAO-3
Departmental Overview	CAO-4
Internal Audit Division	CAO-6
Operating Budget Overview	CAO-8
Capital Budget Overview	CAO-16

Department Overview:

The Office of the Chief Administrative Officer (CAO) provides management and administrative leadership for all departments to support Council's vision and goals.

Key service areas include:

- Corporate Development and Strategy
- Government Relations
- Internal Audit



Goals and Objectives

To provide exemplary and strategic leadership as Brampton continues to evolve as one of Canada's preeminent municipalities where an exceptional quality of life is available for residents and businesses.

- Provide strategic direction and leadership to the corporation
- Foster a positive and engaged corporate culture
- Oversee the implementation of the 2015-2018 Strategic Plan
- Represent the City to other levels of government and other external agencies
- Support the Executive Leadership Team (ELT) through the interdepartmental coordination of strategic initiatives

Link to Strategic Plan

Good Government – Credible leadership delivers trusted services to make a positive difference for citizens



Key Business Outcomes

- Leadership that inspires staff and builds public trust
- A high quality of life for Brampton's citizens, delivered through efficient and effective programs, services and processes
- Strong external and intergovernmental relations

Current and Future Situation

- Recruitment of a new CAO
- Approval of a new Strategic Plan for 2015-2018 term of Council
- Invitation to the Ombudsman of Ontario for Brampton review
- Provide support to the Regional Governance review
- Service Review and Staff Rationalization Plan
- ELT/Senior Management Team (SMT) Governance review
- Continued growth of Brampton's population (830,000 citizens by 2031)
- Impact of Federal, Provincial and other government legislation and funding sources

2016 Strategic / Operational Initiatives

- In collaboration with new CAO, develop and provide support for CAO transition plan
- Work with ELT and Human Resources to develop a corporate culture strategy that engages and reflects the values of City staff

- In collaboration with ELT, oversee the implementation of the Strategic Plan and work with Strategic and Enterprise Services to facilitate the development of a corporate performance measurement dashboard
- Support the work of the Blue Ribbon Panel in its mandate to attract a university
- Proactively manage emerging issues and opportunities with government and external relations

2017-18 Strategic / Operational Initiatives

- Lead and direct the implementation of any recommendations from the Ombudsman of Ontario
- Continue to collaborate with ELT on overseeing the implementation of the Strategic Plan and continue to work with the Director of Strategic and Enterprise Services to implement the a corporate performance measurement dashboard
- Continue to provide interdepartmental coordination and leadership for strategic initiatives
- Continue to proactively manage emerging issues and opportunities with government and external relations

Divisional Goals

- Provide auditing and consulting services, to evaluate and enhance corporate governance, risk management, stewardship, accountability and control
- Conduct financial, operational, compliance, information systems audits, and other special audits/reviews/investigations, for the benefit of City departments and related Boards, and to help departments meet their business objectives
- Lead the management of the expanded Corporate Fraud Prevention Program in partnership with Senior Management and staff
- Offer consulting and control advice to enhance the efficiency and effectiveness of City processes, by providing departments with guidance and implementation assistance
- Present all audit reports to the Audit Committee, as well as other information related to Internal Audit's plans and activities that will assist the Committee in performing their oversight responsibilities

Link to Strategic Plan

- Good Government – Practice proactive effective and responsible management of finances, policies and service delivery

Key Business Outcomes

- Develop an annual risk based work plan that sets out the priorities of the Internal Audit division, that are reflective of the City of Brampton's objectives, concerns and priorities; integrated and coordinated with the corporate risk assessment (performed by the Internal Audit Division) and the Strategic Plan
- Provide objective and independent assurance on the effectiveness and efficiency of governance, risk management and internal control processes to the City of Brampton Audit Committee and Senior Management
- Provide objective and independent consulting advice services to staff and Senior Management on current and future initiatives to help the City achieve its goals

Current and Future Situation

- Recruiting and retaining auditors with the right skills
- Have a high degree of understanding and knowledge of corporate and departmental initiatives and goals over the next 4 years to ensure Internal Audit is strategically positioned to add value
- Identify and focus on key risk areas of the City



2016 Strategic / Operational Initiatives

- Lead and manage the Corporate Fraud Program including the coordination of fraud investigations within the City in collaboration with Senior Management and staff
- Perform reviews as outlined in the 2016 Work Plan
- Implement a comprehensive corporate risk assessment program to identify and assess risk within the City operations
- Identify opportunities to enhance Internal Audit services through interaction and engagement with Senior Management that address the City's Strategic objectives

2017-18 Strategic / Operational Initiatives

- Implement continuous auditing to enhance internal audit effectiveness and efficiency
- Perform reviews as outlined in the Work Plan

(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DIVISIONAL BREAKDOWN</u>				
Office of the Chief Administration Officer	\$1,479	\$1,476	\$1,492	\$1,510
Internal Audit	1,094	1,315	1,330	1,345
Net Expenditures	\$2,573	\$2,791	\$2,822	\$2,855

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$25)	\$31	\$33
New Facilities & Services	233	-	-
Negotiated Wages	10	-	-
COMBINED OPERATING BUDGET VARIANCE	\$218	\$31	\$33

Office of the Chief Administration Officer

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$837	\$1,409	\$856	\$19	2.3%
Other Expenditures	643	452	620	(23)	-3.5%
Total Expenditures	1,479	1,861	1,476	(3)	-0.2%
Gross Revenues	0	0	0	0	0.0%
Net Expenditures	\$1,479	\$1,861	\$1,476	(\$3)	-0.2%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$23)	\$16	\$17
Negotiated Wages	19	-	-
COMBINED OPERATING BUDGET VARIANCE	(\$3)	\$16	\$17

Internal Audit

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$1,058	\$1,021	\$1,049	(\$9)	-0.9%
Other Expenditures	35	62	266	231	654.8%
Total Expenditures	1,094	1,082	1,315	222	20.3%
Gross Revenues	0	0	0	0	-
Net Expenditures	\$1,094	\$1,082	\$1,315	\$222	20.3%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$2)	\$15	\$15
New Facilities & Services	233	-	-
Negotiated Wages	(9)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$222	\$15	\$15

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation adjustments to reflect actual costs and forecasted actuals	10	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals	(21)	Operating Adjustments
> Minor Capital Adjustment (<i>Transfer to General Government</i>)	(4)	Operating Adjustments
> Fraud Prevention Program - External Professional Services	233	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	218	
TOTAL, NET EXPENDITURE CHANGE	218	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation and Operating adjustments to reflect forecasted actuals	31	Operating Adjustments
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH		
	31	
TOTAL, NET EXPENDITURE CHANGE		
	31	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation and Operating adjustments to reflect forecasted actuals	33	Operating Adjustments
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH		33
TOTAL, NET EXPENDITURE CHANGE		33

DIVISIONS	COMPLEMENT						
	2015	STAFF ADDS	2016	STAFF ADDS	2017	STAFF ADDS	2018
Office of the Chief Administrative Officer	4	0	4	0	4	0	4
Internal Audit	9	0	9	0	9	0	9
DEPARTMENTAL TOTAL	13	0	13	0	13	0	13

DIVISION (\$000s)	2016	2017	2018	TOTAL
Internal Audit	\$ 2	\$ 2	\$ 2	\$ 6
Office of the Chief Administration Officer	2	2	2	6
Departmental Total	\$ 4	\$ 4	\$ 4	\$ 12

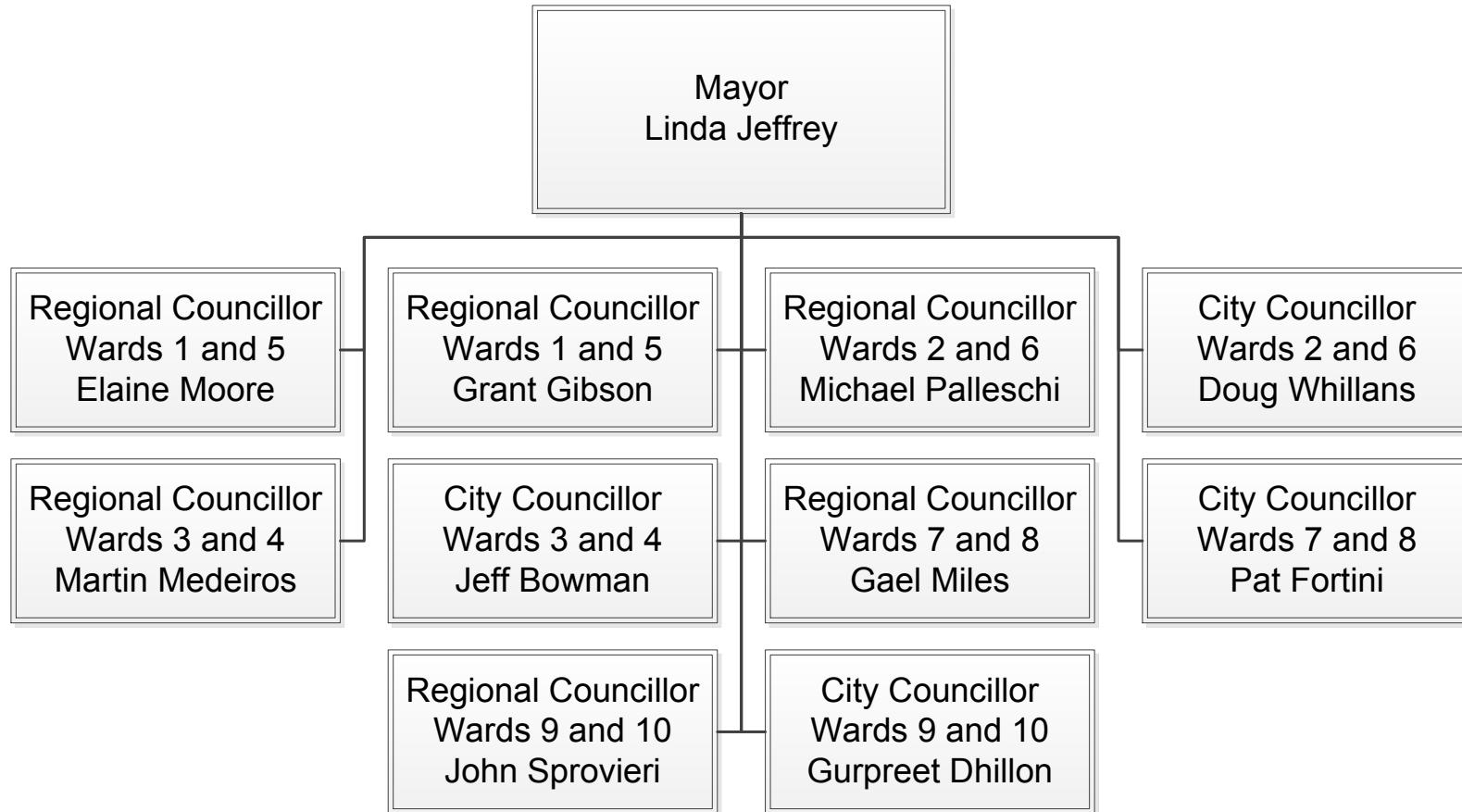
Additional details provided in
 Appendix 2 - "Capital Funding Source Summary"
 Appendix 3 - "Capital Budget Project Descriptions"

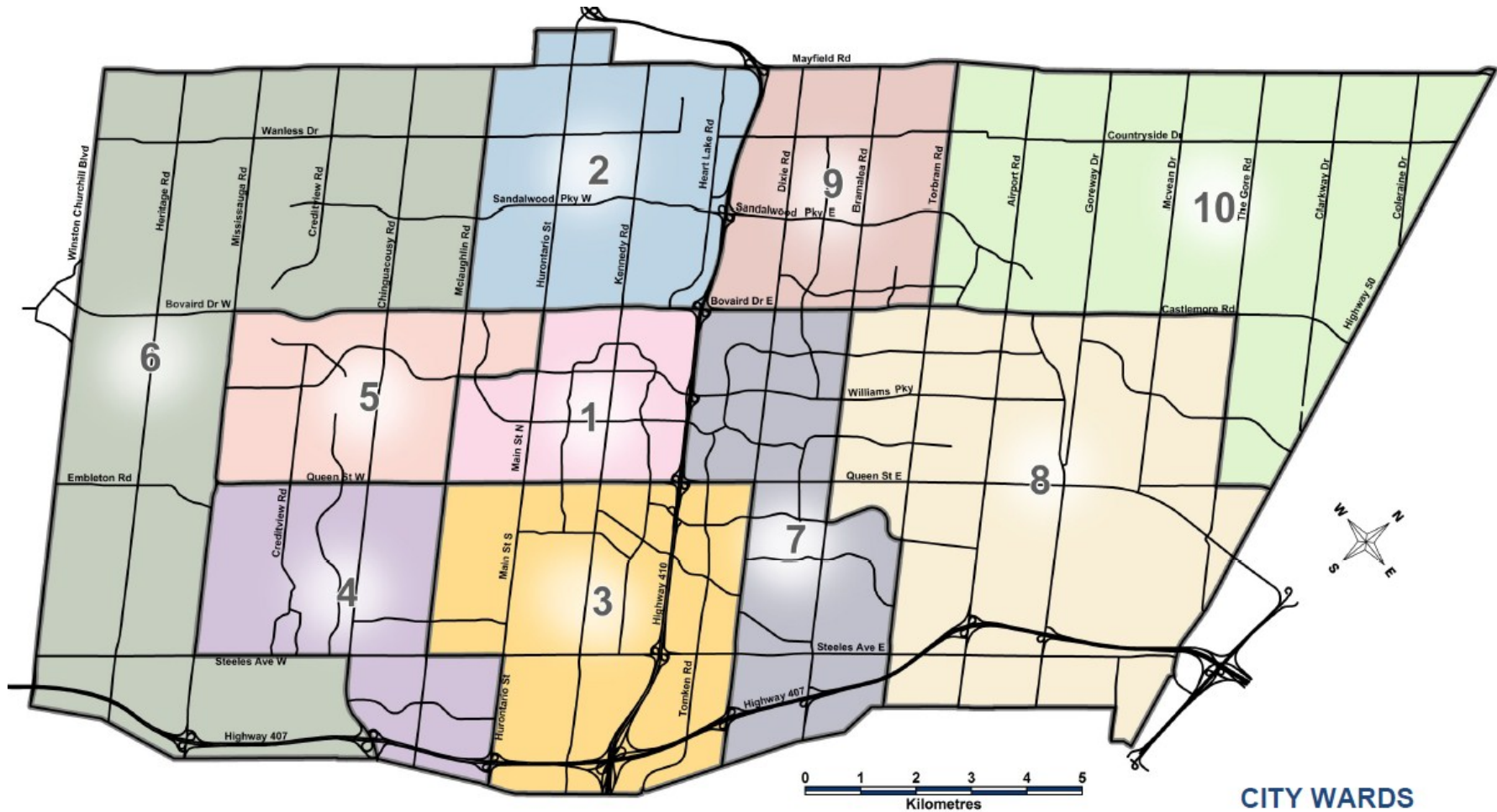
	2016	2017	2018	Total 2016-2018
Office of the Chief Administration Officer				
Internal Audit				
Minor Capital - Internal Audit	2	2	2	\$6
Internal Audit - Total	\$2	\$2	\$2	\$6
Office of the Chief Administration Officer				
Minor Capital - Office of the CAO	2	2	2	\$6
Office of the Chief Administration Officer - Total	\$2	\$2	\$2	\$6
Office of the Chief Administration Officer - Total	\$4	\$4	\$4	\$12
Grand Total	\$4	\$4	\$4	\$12

Offices of the Mayor and Council



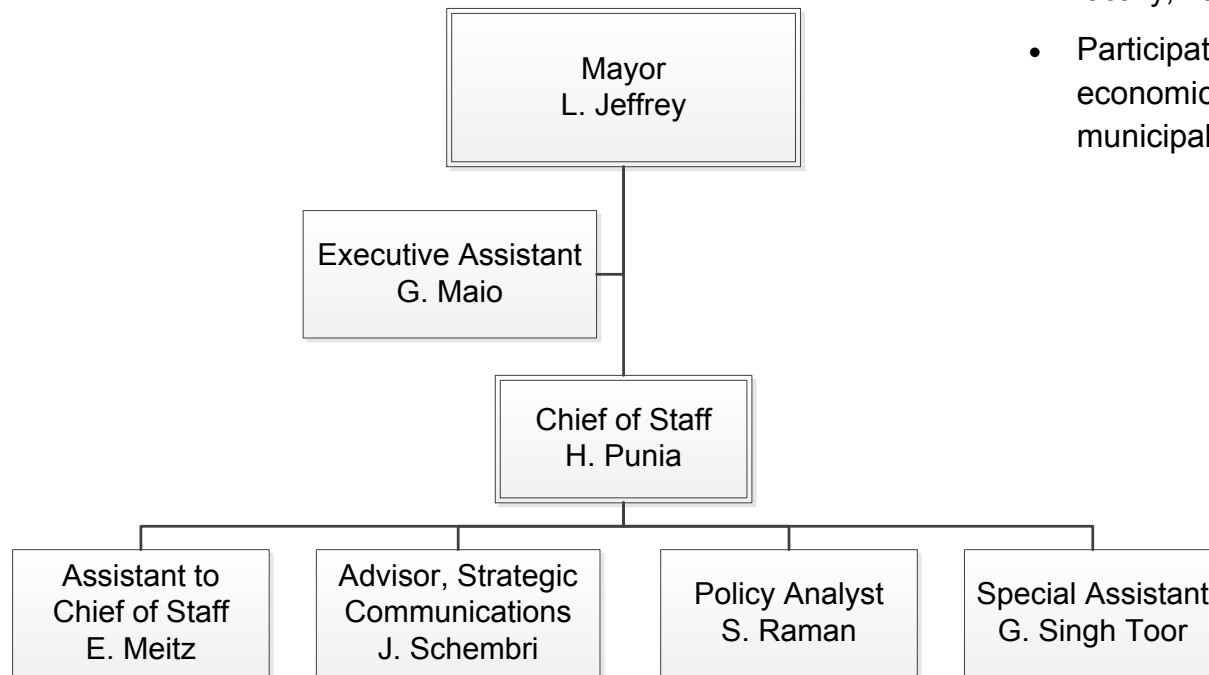
Organizational Structure	MC-3
Ward Map	MC-4
Role of the Mayor	MC-5
Role of Council	MC-6
Goals, Outcomes and Initiatives	MC-7
Operating Budget Overview	MC-8
Capital Budget Overview	MC-17





As the head of council, it is the Mayor's role to:

- Act as chief executive officer of the municipality
- Preside over council meetings so that its business can be carried out efficiently and effectively
- Provide leadership to the council
- Represent the municipality at official functions



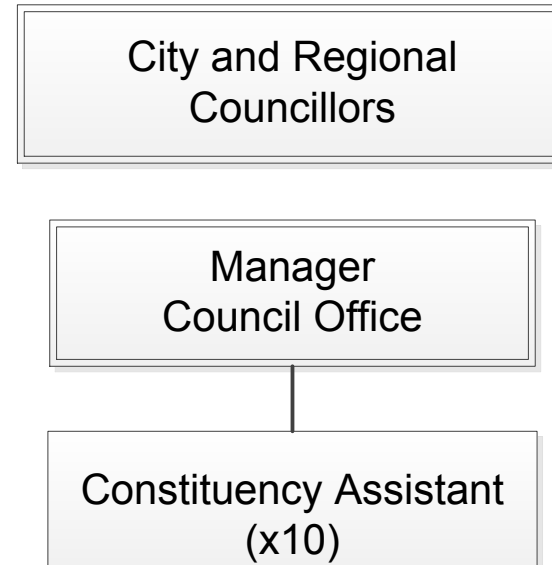
As chief executive officer of a municipality, the head of council shall:

- Uphold and promote the purposes of the municipality
- Promote public involvement in the municipality's activities
- Act as the representative of the municipality both within and outside the municipality, and promote the municipality locally, nationally and internationally
- Participate in and foster activities that enhance the economic, social and environmental well-being of the municipality and its residents



Council is the decision-making body for the City. It is the role of council to:

- Represent the public and to consider the well-being and interests of the municipality
- Develop and evaluate the policies and programs of the municipality
- Determine which services the municipality provides
- Ensure that administrative policies, practices and procedures and controllership policies, practices and procedures are in place to implement the decisions of council
- Ensure the accountability and transparency of the operations of the municipality, including the activities of the senior management of the municipality
- Maintain the financial integrity of the municipality



Goals - Mayor's Office:

To provide leadership, policy and administrative support to the Mayor as Brampton continues to evolve as a strong and vibrant city with an exceptional quality of life for its residents and businesses.

Outcomes and Initiatives:

Council Compensation and Benefits

- Council Compensation Committee review

Accountability and Transparency

- Lobbyist Registry and Gift Registry implementation
- Integrity Commissioner and new Code of Conduct
- Ombudsman
- Expense rules

Council Office Accommodation Strategy

Goals - Council Office:

To provide effective administrative support and service to the 10 Regional and City Councillors in their role serving their constituency, community, Council and corporate objectives

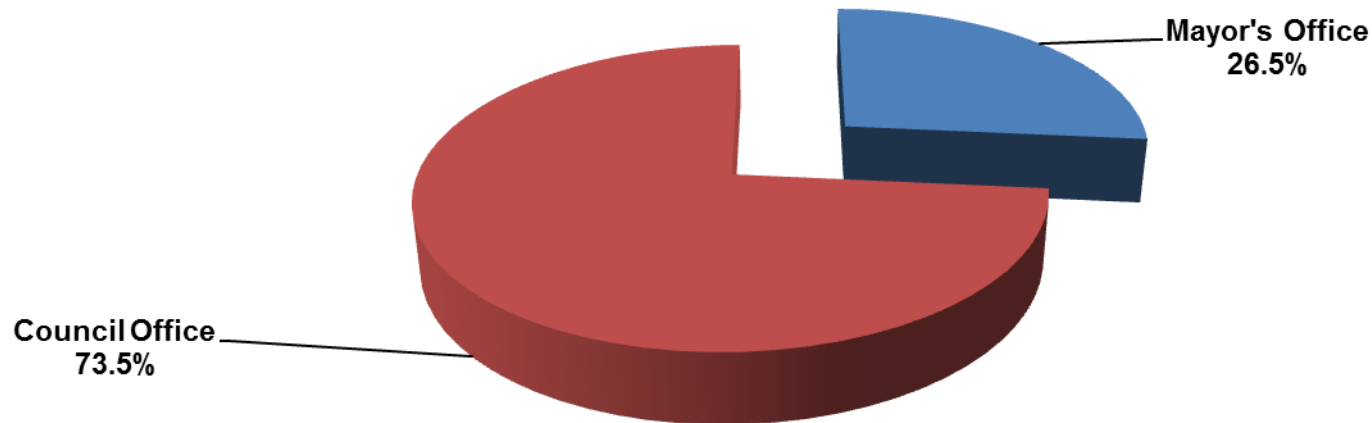




(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$2,804	\$3,256	\$2,897	\$92	3.3%
Other Expenditures	436	326	334	(102)	-23.4%
Total Expenditures	3,240	3,581	3,231	(9)	-0.3%
Gross Revenues	0	0	0	0	
Net Expenditures	\$3,240	\$3,581	\$3,231	(\$9)	-0.3%

* Forecast year-end actuals based on June 30, 2015 actual results

2016 Total Budget by Division



(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DIVISIONAL BREAKDOWN</u>				
Mayor's Office	\$879	\$855	\$896	\$938
Council Office	2,361	2,376	2,493	2,613
Net Expenditures	\$3,240	\$3,231	\$3,389	\$3,552

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$ (13)	\$ 158	\$ 163
Negotiated Wages	92	-	-
Efficiencies	(89)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$ (9)	\$ 158	\$ 163

Mayor's Office

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$742	\$1,078	\$813	\$71	9.6%
Other Expenditures	137	81	42	(95)	-69.1%
Total Expenditures	879	1,160	855	(24)	-2.7%
Gross Revenues	0	0	0	0	0.0%
Net Expenditures	\$879	\$1,160	\$855	(\$24)	-2.7%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	-	\$33	\$34
Negotiated Wages	71	-	-
Efficiencies	(95)	-	-
COMBINED OPERATING BUDGET VARIANCE	(\$24)	\$33	\$34

Council Office

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$2,062	\$2,177	\$2,084	\$22	1.0%
Other Expenditures	299	244	292	(7)	-2.4%
Total Expenditures	2,361	2,421	2,376	14	0.6%
Gross Revenues	0	0	0	0	-
Net Expenditures	\$2,361	\$2,421	\$2,376	\$14	0.6%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	(\$13)	\$95	\$98
Negotiated Wages	22	-	-
Efficiencies	6	-	-
COMBINED OPERATING BUDGET VARIANCE	\$14	\$95	\$98

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation adjustments to reflect actual costs and forecasted actuals	92	Negotiated Wages
> Operating expenditure adjustments to reflect actuals and forecasted actuals		
- Minor Capital Adjustment (<i>Transfer to General Government</i>)	(13)	Operating Adjustments
- Minor operating adjustments	(89)	Efficiencies
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	(9)	
TOTAL, NET EXPENDITURE CHANGE	(9)	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation and Operating adjustments to reflect forecasted actuals	158	Operating Adjustments
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	158	
TOTAL, NET EXPENDITURE CHANGE	158	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation and Operating adjustments to reflect forecasted actuals	163	Operating Adjustments
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	163	
TOTAL, NET EXPENDITURE CHANGE	163	



DIVISIONS	COMPLEMENT						
	2015	STAFF ADDS	2016	STAFF ADDS	2017	STAFF ADDS	2018
Mayor's Office	0	0	0	0	0	0	0
Council Office	0	0	0	0	0	0	0
Open Government	0	0	0	0	0	0	0
DEPARTMENTAL TOTAL	0	0	0	0	0	0	0

*Includes F/T and conversions to F/T

Additional details provided in
Appendix 1 - "Staff Request Descriptions"



DIVISION (\$000s)	2016	2017	2018	TOTAL
Council Members	\$ 13	\$ 13	\$ 13	\$ 39

Additional details provided in
 Appendix 2 - “Capital Funding Source Summary”
 Appendix 3 - “Capital Budget Project Descriptions”

	2016	2017	2018	Total 2016-2018
Mayor and Council				
Council Members				
Minor Capital - Council Members	13	13	13	\$39
Council Members - Total	\$13	\$13	\$13	\$39
Mayor and Council - Total	\$13	\$13	\$13	\$39
Grand Total	\$13	\$13	\$13	\$39



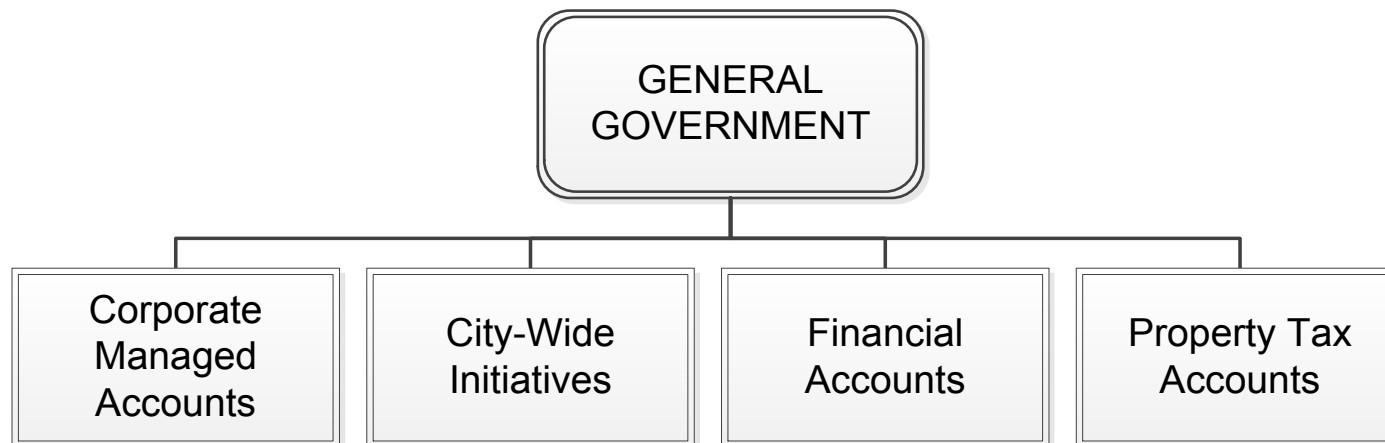
Account Structure	GG-3
Departmental Overview	GG-4
Operating Budget Overview	GG-5

General Government Overview:

General Government accounts are managed corporately and consist of various accounts that are not directly controllable by nor directly related to the operations of any one department.

Key accounts include:

- Corporate managed accounts
- City-wide initiatives
- Financial accounts
- Property tax accounts



Strategic Plan Link

- Good Government

Guidelines for General Government Accounts

Budgets considered as general government include:

- Highly volatile or unpredictable budgets
- Those with multi-departmental responsibility/sign-off
- Contributions to/from reserves
- Financing

City-wide Initiatives

- Sports, heritage, arts and culture, community events
- External agency grants

Corporate Managed Accounts

- Revenues and expenditures from the Provincial Offences Act (POA)
- Municipal elections (every four years)
- Subdivision administration fees

Financial Accounts

- Contributions to and from corporate reserve funds
 - Includes infrastructure levy, hospital levy, internal borrowing
- Investment income, interest costs, bank service charges, insurance
- Compensation adjustments pending decision

Taxes

- Property tax levy
- Supplementary taxes
- Payments in lieu of taxes
- Tax rebates, adjustments, allowances and write-offs

Current and Future Situation

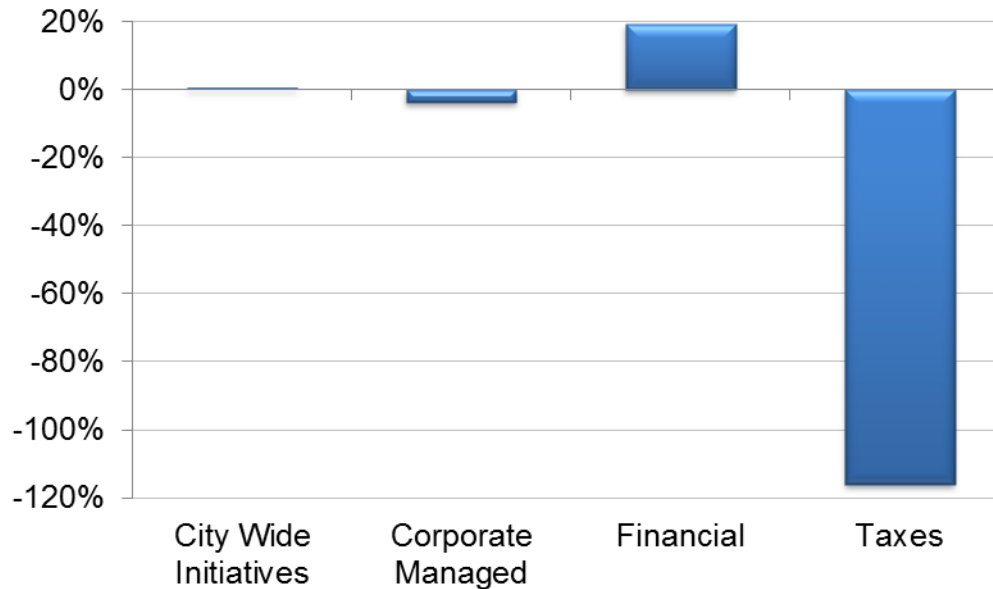
- Wage provisions for union and non-union (pending collective agreements)
- Need to invest in reserves to address infrastructure funding gap
- Changes in policies (e.g. community grants)
- Fluctuation in interest rates affects investment income
- Growing asset base impacts insurance costs



(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$3,054	\$878	\$8,466	\$5,412	177.2%
Other Expenditures	84,378	83,590	91,220	6,842	8.1%
Total Expenditures	87,432	84,468	99,686	12,254	14.0%
Gross Revenues	(438,478)	(432,298)	(466,602)	(28,124)	6.4%
Net Expenditures	(\$351,045)	(\$347,830)	(\$366,916)	(\$15,871)	4.5%

* Forecast year-end actuals based on June 30, 2015 actual results

2016 Total Budget by Division



(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DIVISIONAL BREAKDOWN</u>				
City Wide Initiatives	\$2,000	\$2,157	\$2,157	\$2,157
Corporate Managed	(13,094)	(14,022)	(14,022)	(14,022)
Financial	56,634	70,800	87,801	105,320
Taxes	(396,585)	(425,851)	(455,647)	(483,806)
Net Expenditures	(\$351,045)	(\$366,916)	(\$379,710)	(\$390,350)

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$ 4,504	\$ 250	-
New Facilities & Services	180	-	-
Wage Provisions	5,311	8,316	8,489
Efficiencies	(3,236)	-	-
Revenue Increases	(1,122)	-	-
Infrastructure Levy	7,870	8,435	9,031
Tax Levy Increase	(19,272)	(20,796)	(19,159)
Assessment Growth	(10,104)	(9,000)	(9,000)
COMBINED OPERATING BUDGET VARIANCE	\$ (15,871)	\$ (12,795)	\$ (10,639)

City Wide Initiatives

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$0	\$0	\$0	\$0	-
Other Expenditures	2,000	1,326	2,157	158	7.9%
Total Expenditures	2,000	1,326	2,157	158	7.9%
Gross Revenues	0	0	0	0	-
Net Expenditures	\$2,000	\$1,326	\$2,157	\$158	7.9%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
New Facilities & Services	\$180	-	-
Efficiencies	(22)	-	-
COMBINED OPERATING BUDGET VARIANCE	\$158	\$0	\$0

Corporate Managed

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$0	\$10	\$0	\$0	-
Other Expenditures	616	515	519	(97)	-15.8%
Total Expenditures	616	524	519	(97)	-15.8%
Gross Revenues	(13,710)	(15,088)	(14,541)	(831)	6.1%
Net Expenditures	(\$13,094)	(\$14,564)	(\$14,022)	(\$928)	7.1%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Efficiencies	\$22	-	-
Revenue Increases	(950)	-	-
COMBINED OPERATING BUDGET VARIANCE	(\$928)	\$0	\$0

Financial

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$3,054	\$868	\$8,466	\$5,412	177.2%
Other Expenditures	75,459	75,423	81,970	6,511	8.6%
Total Expenditures	78,514	76,291	90,437	11,923	15.2%
Gross Revenues	(21,879)	(14,510)	(19,637)	2,242	-10.2%
Net Expenditures	\$56,634	\$61,782	\$70,800	\$14,165	25.0%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$4,304	\$250	-
Wage Provisions	5,311	8,316	8,489
Efficiencies	(3,239)	-	-
Revenue Increases	(80)	-	-
Infrastructure Levy	7,870	8,435	9,031
COMBINED OPERATING BUDGET VARIANCE	\$14,165	\$17,001	\$17,520

Taxes

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$0	\$0	\$0	\$0	-
Other Expenditures	6,303	6,327	6,573	270	4.3%
Total Expenditures	6,303	6,327	6,573	270	4.3%
Gross Revenues	(402,888)	(402,700)	(432,424)	(29,536)	7.3%
Net Expenditures	(\$396,585)	(\$396,374)	(\$425,851)	(\$29,266)	7.4%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$200	-	-
Efficiencies	2	-	-
Revenue Increases	(92)	-	-
Tax Levy Increase	(19,272)	(20,796)	(19,159)
Assessment Growth	(10,104)	(9,000)	(9,000)
COMBINED OPERATING BUDGET VARIANCE	(\$29,266)	(\$29,796)	(\$28,159)

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation - net provisions for non union compensation changes and union collective agreements	5,311	Wage Provisions
> Operating expenditure adjustments to reflect actuals and forecasted actuals		
- Minor Capital Contribution to Reserve 4 (<i>Transfer from Departments</i>)	1,412	Operating Adjustments
- Insurance Premiums	400	Operating Adjustments
- Vested Sick Leave Payouts	201	Operating Adjustments
- Tax write offs	200	Operating Adjustments
- Internal Borrowing Repayments	(3,064)	Efficiencies
- Minor operating adjustments	(172)	Efficiencies
> Revenue adjustments to reflect actuals and forecasted actuals		
- POA Revenues	(950)	Revenue Increases
- Payment in lieu of taxes (PILs)	(92)	Revenue Increases
- Minor revenue adjustment	(80)	Revenue Increases
- Investment Income Adjustment	1,791	Operating Adjustments
> Reversal of General Rate Stabilization (GRS) Reserve contribution to operating budget to mitigate tax funding pressures in prior years	500	Operating Adjustments
> Infrastructure Levy Contribution to Reserve 4 (2.0%)	7,870	Infrastructure Levy
> GTA Collaboration - Business Partnerships	180	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	13,506	

	Variance	Category Description
REVENUE SOURCES		
> Preliminary Assessment Growth - additional tax levy received by the City as a result of new properties added to the assessment roll	(10,104)	Assessment Growth
> Infrastructure Tax Levy Increase (2.0%)	(7,870)	Tax Levy Increase
> Tax Levy Increase - Base Operating Adjustments & Growth (1.8%)	(7,023)	Tax Levy Increase
> Tax Levy Increase - New or Enhanced Services (1.1%)	(4,380)	Tax Levy Increase
SUBTOTAL, REVENUE SOURCES	(29,376)	
TOTAL, NET EXPENDITURE CHANGE	(15,871)	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation - net provisions for non union compensation changes and union collective agreements	8,316	Wage Provisions
> Internal Borrowing Repayments	(500)	Operating Adjustments
> Reversal of General Rate Stabilization (GRS) Reserve contribution to operating budget to mitigate tax funding pressures in prior years	750	Operating Adjustments
> Infrastructure Levy Contribution to Reserve 4 (2.0%)	8,435	Infrastructure Levy
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	17,001	
REVENUE SOURCES		
> Assessment Growth - additional tax levy received by the City as a result of new properties added to the assessment roll	(9,000)	Assessment Growth
> Infrastructure Tax Levy Increase (2.0%)	(8,435)	Tax Levy Increase
> Tax Levy Increase - Base Operating Adjustments & Growth (1.9%)	(7,852)	Tax Levy Increase
> Tax Levy Increase - New or Enhanced Services (1.1%)	(4,508)	Tax Levy Increase
SUBTOTAL, REVENUE SOURCES	(29,796)	
TOTAL, NET EXPENDITURE CHANGE	(12,795)	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation - net provisions for non union compensation changes and union collective agreements	8,489	Wage Provisions
> Internal Borrowing Repayments	(500)	Operating Adjustments
> Reversal of General Rate Stabilization (GRS) Reserve contribution to operating budget to mitigate tax funding pressures in prior years	500	Operating Adjustments
> Infrastructure Levy Contribution to Reserve 4 (2.0%)	9,031	Infrastructure Levy
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	17,520	
REVENUE SOURCES		
> Assessment Growth - additional tax levy received by the City as a result of new properties added to the assessment roll	(9,000)	Assessment Growth
> Infrastructure Tax Levy Increase (2.0%)	(9,031)	Tax Levy Increase
> Tax Levy Increase - Base Operating Adjustments & Growth (1.6%)	(7,298)	Tax Levy Increase
> Tax Levy Increase - New or Enhanced Services (0.6%)	(2,829)	Tax Levy Increase
SUBTOTAL, REVENUE SOURCES	(28,159)	
TOTAL, NET EXPENDITURE CHANGE	(10,639)	

Brampton Library



Four Corners Branch



Gore Meadows

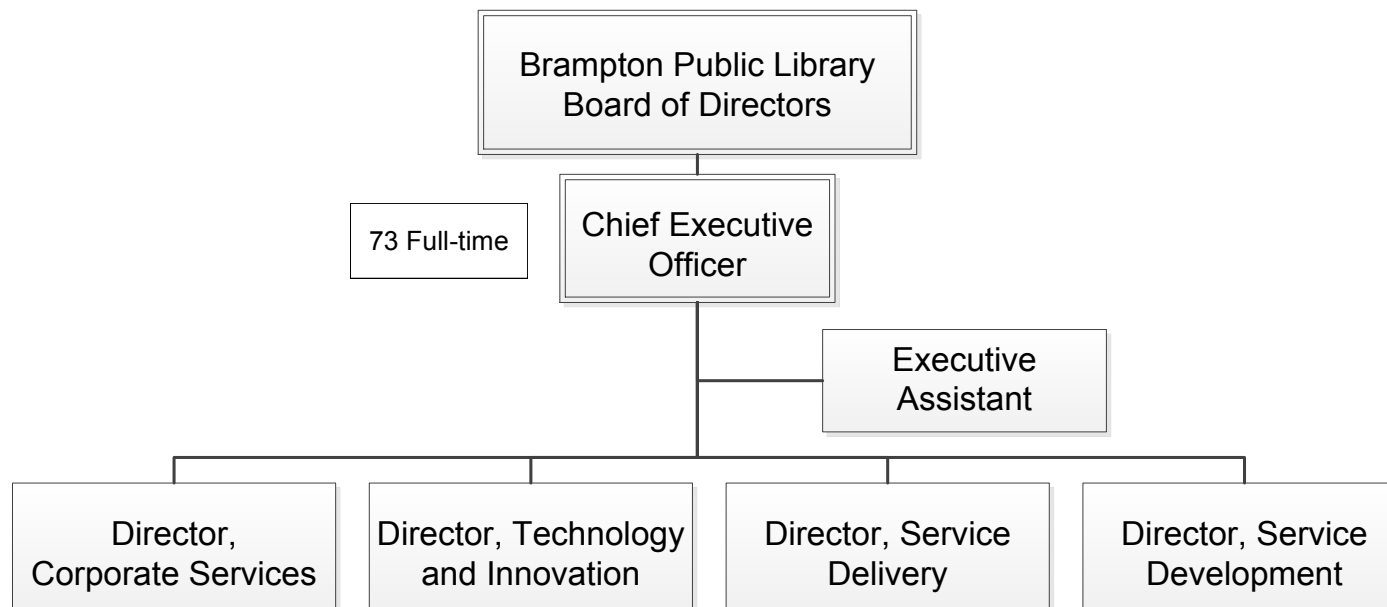
Organizational Structure	BPL-3
Goals and Outcomes	BPL-4
Current and Future Situation	BPL-5
Strategic and Operational Initiatives	BPL-6
Operating Budget Overview	BPL-7
Capital Budget Overview	BPL-13

Business Overview:

Brampton Library enriches the lives of Brampton residents by promoting literacy and by providing access to collections, programs, services and technology in a welcoming environment that fosters innovation, discovery and connections with others and with the community.

Key service areas include:

- Service Development and Partnerships
- Service Delivery, Neighbourhood Branches
- Technology and Innovation
- Corporate Services



Business Goals

- Efficient and effective operation of the Brampton Library system. Sustain a solid fiscally responsible foundation of developing and delivering collections, programs, services and technology to support community growth in the Key Business Outcomes strategic focus areas.
- Phased facility growth outlined in the Brampton Library Board Facilities Master Plan which complements the Library's Strategic Plan 2013-2016.



Links to Strategic Plan

GOOD GOVERNMENT - delivering trusted services to make a positive difference for citizens

SMART GROWTH - managing and promoting growth to achieve societal and economic success

STRONG COMMUNITIES - distinct, lively spaces and activities unite people to instill civic pride

Key Business Outcomes

Fiscally responsible and socially inclusive collections, programming, services and technology to support the strategic focus outcomes of:

- Community collaboration building through settlement success, lifelong learning
- Facilitating career readiness & career success
- Actively supporting school readiness & academic success
- Creating opportunities for community innovation, creativity & discovery

Large Growing Diverse Community

- Increasing demand for facility access in areas of the City with no permanent library
- Increasing demand for expanded hours of operation
- Increasing demand for newer in-demand collections including World Language materials
- Increasing demand for programming, services and technology to support resident goals of school readiness, academic success, career readiness, career success, settlement success, lifelong learning and discovery
- Increasing demands on resource allocation as related to growth



Opportunities to Leverage

- Programming and service partnerships with organizations with similar school readiness, academic success, career readiness, career success, settlement success, lifelong learning and innovation/creativity goals
- Partnership with the City of Brampton as related to IT / Technology where there is the opportunity for value add services such as network infrastructure and application
- Partnership opportunities with the City of Brampton to build a Bramwest shared facility

2016 Strategic / Operational Initiatives

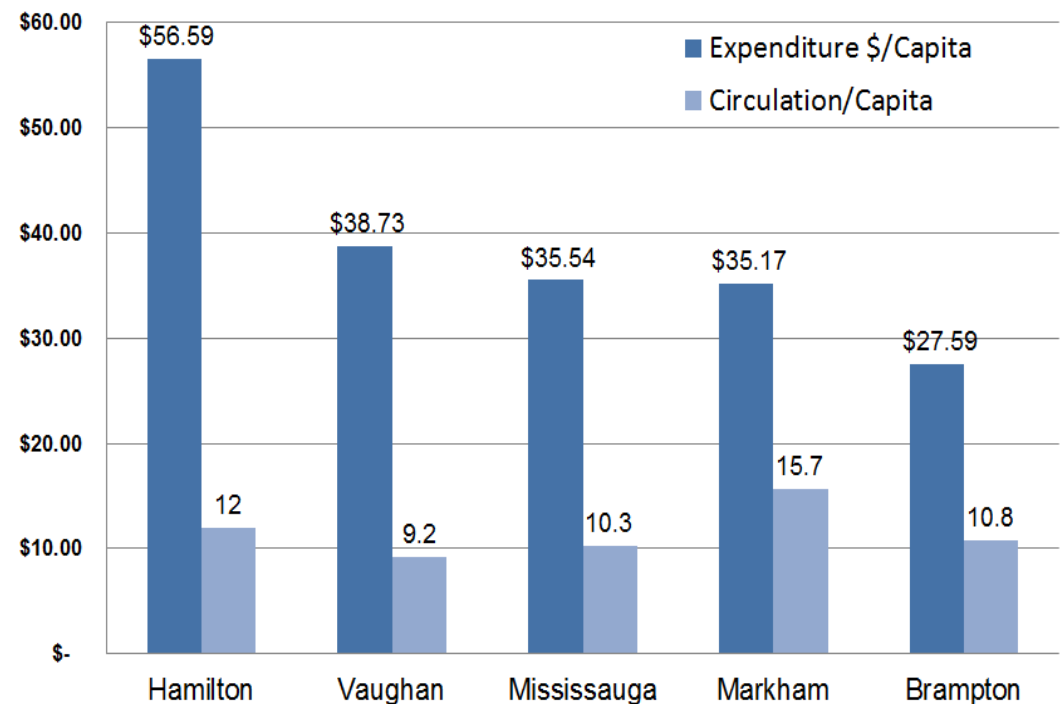
- Renew the Strategic Plan for 2016-2019
- Complete ILS (integrated library system) upgrade to support efficient and effective operation of Brampton Library
- Finalize plans and begin construction of new Springdale Branch. Opening Day Collection Build. Co-Lead with COB and COB Recreation

2017-18 Strategic / Operational Initiatives

- New Bramwest branch planning - as identified in the Library Board's Facility Master Plan
 - Co-Lead: City of Brampton
 - Service Level: Increase in service level
- Increase digital collection offerings

Key Operational Performance Indicators

- Increase community accessibility to library facilities and services.
- Increase in-person and virtual visits as well as usage of resources.
- Customer satisfaction levels on library service



(\$000s)	Approved			
	2015 BUDGET	2016 BUDGET	2017 BUDGET	2018 BUDGET
<u>DIVISIONAL BREAKDOWN</u>				
Library	\$14,189	\$13,925	\$14,629	\$15,356
Net Expenditures	\$14,189	\$13,925	\$14,629	\$15,356

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$0	\$704	\$727
New Facilities & Services	335	-	-
Negotiated Wages	424	-	-
Efficiencies	(1,022)	-	-
COMBINED OPERATING BUDGET VARIANCE	(\$264)	\$704	\$727

Library

(\$000s)	2015 BUDGET	2015 ACTUALS*	2016 BUDGET	2016 vs 2015 BUDGET	% CHANGE
<i>BREAKDOWN BY CATEGORY</i>					
Labour Expenditures	\$0	\$0	\$0	\$0	-
Other Expenditures	14,189	14,189	13,925	(264)	-1.9%
Total Expenditures	14,189	14,189	13,925	(264)	-1.9%
Gross Revenues	0	0	0	0	0.0%
Net Expenditures	\$14,189	\$14,189	\$13,925	(\$264)	-1.9%

* Forecast year-end actuals based on June 30, 2015 actual results

** Additional breakdown of the account categories and more specific account details of the 2016 Budget are available on the City's 2016 Budget website

CATEGORY	BUDGET VARIANCES (\$000s)		
	2016	2017	2018
Operating Adjustments	\$0	\$704	\$727
New Facilities & Services	335	-	-
Negotiated Wages	424	-	-
Efficiencies	(1,022)	-	-
COMBINED OPERATING BUDGET VARIANCE	(\$264)	\$704	\$727

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation Adjustment to reflect actual costs and forecasted actuals	424	Compensation Adjustments
> Operating expenditure adjustments to reflect actuals and forecasted actuals	(1,022)	Efficiencies
> Springdale Branch (net \$335K impact)		
- Branch Manager (1 F/T)	29	New Facilities & Services
- Circulation Supervisor (1 F/T)	23	New Facilities & Services
- Customer Service Agent (1 F/T)	18	New Facilities & Services
- Information Services Technician (1 F/T)	44	New Facilities & Services
- Information Services Librarian (1 F/T)	23	New Facilities & Services
- Customer Service Agent (9 P/T)	84	New Facilities & Services
- Information Services Technician (6 P/T)	83	New Facilities & Services
- Library Shelver (4 P/T)	32	New Facilities & Services
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH	(264)	
TOTAL, NET EXPENDITURE CHANGE	(264)	

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation and Operating adjustments to reflect forecasted actuals	704	Operating Adjustments
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH		704
TOTAL, NET EXPENDITURE CHANGE		704

	Variance	Category Description
BASE OPERATING ADJUSTMENTS & GROWTH		
> Compensation and Operating adjustments to reflect forecasted actuals	727	Operating Adjustments
SUBTOTAL, BASE OPERATING ADJUSTMENTS & GROWTH		727
TOTAL, NET EXPENDITURE CHANGE		727



DIVISION (\$000s)	2016	2017	2018	TOTAL
Library	-	\$ 2,727	\$ 2,927	\$ 5,654

Additional details provided in
 Appendix 2 - "Capital Funding Source Summary"
 Appendix 3 - "Capital Budget Project Descriptions"



	2016	2017	2018	Total 2016-2018
Brampton Public Library				
Library				
Automation Software Upgrades		50	50	\$100
Collection Development		2,677	2,877	\$5,554
Library - Total		\$2,727	\$2,927	\$5,654
Brampton Public Library - Total		\$2,727	\$2,927	\$5,654
Grand Total		\$2,727	\$2,927	\$5,654



LET'S **CONNECT**
BUDGET
2016

Appendices

Approved
Business Plan
and Budget
2016 - 2018

1. Staff Request Descriptions	APP 1
2. Capital Funding Source Summary	APP 2
3. Capital Budget Project Descriptions	APP 3
4. Financial Policies	APP 4
5. Reserves and Reserve Fund balances	APP 5
6. City of Brampton's 2014 Financial Report	APP 6
7. City of Brampton's 2014 Financial Information Return (FIR)	APP 7
8. Glossary of Acronyms	APP 8

Corporate Services	APP 1-2
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Planning and Infrastructure Services	APP 1-21
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Corporate Services (2016)

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Insurance Claim Adjuster (F/T)	1	<p>The Insurance Claims Adjuster position is required due to the increasing growth in the number of claims being received by the City along with the complexity of the claim submissions. The City has increased its self-insured portion of the insurance program to \$500,000 per claim which means that the Risk and Insurance Division is handling almost all of the claims that are presently submitted. This position is responsible for performing claim investigations for the purpose of prompt and equitable settlement of claims within the prescribed authority. This includes interviewing the claimant and any witnesses, consulting with police, obtaining and analyzing hospital/medical records; and negotiating with claimants, insurance professionals and/or external solicitors regarding liability on behalf of the City.</p> <p>This position will gather and analyze investigative data, prepare reports with recommendations, liaise and consult with external legal staff, participate in legal proceedings, settlement meetings, hearings, mediations, arbitrations, discoveries, inquests and trials as needed. This position will review policies and procedures and make appropriate recommendations to improve claim practices, delivery of service, efficiency and cost effectiveness and will assist in the development of risk management training sessions.</p>	109
Development Administration Specialist (F/T)	1	<p>Development Finance Administration function is responsible for the administration of all developmental levies collected by the City, Region and School Boards for new developments and redevelopments that occur within the City. The City collects approximately \$300 million per annum from Development charges.</p> <p>With the high volume of development applications currently being processed, the unit is hard pressed to maintain acceptable service level standards with the existing staff complement. The administrative function is being currently supported by one Development Administration Analyst and two Development Finance Clerks. The incumbent in this new position will assist the Development Administration Analyst with some of the tasks that require a higher degree of skill sets than required of the existing junior staff, enabling the Analyst to explore avenues for improvements to current processes that will result in better customer experience.</p> <p>Briefly, this function will have the following broad responsibilities:</p> <ul style="list-style-type: none"> • Prepare Development Charge assessments through the review of subdivision and site plan agreements and ensuring that all financial obligations stipulated therein have been fulfilled • Apply knowledge of Development Charges Act and City By-Laws to assess Development Charges payable, ensure its collection and recording of funds received into appropriate reserves • Review the work of Development Finance Clerks' that requires the sign off of the Development Administration Analyst 	86

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Pension / Payroll Administrator (Conversion)	1	<p>This position is required to accommodate increased volume in workload, and to meet the strict timeline/deadline that are dictated through legislative and Federal requirements. There is also a potential risk of financial penalties if the City does not meet these established deadlines. The City's pension members have grown by over 25% since 2008 and OMERS now requires more administration at the employer level than previously did. In addition, there has been an increase in the volume of employees that are on unpaid leaves due to pregnancy, work related injury and illness or personal reasons. These unpaid leaves have created an increased complexity in administration, and requires extra attention to ensure timely and accurate calculations. The conversion of an existing part time position to a full time position will help the section to meet required deadline and to ensure compliance and accuracy.</p> <p>This position will assist the existing Pension Administrator in the preparation and administration of the City's pension plan. The position assists in compiling and calculating the pension adjustment required for annual reporting to OMERS and T4 slips and ensures all information related to OMERS is captured, documented and entered correctly. The position assists extracting and calculating periods of broken services, disabilities and reports these periods to OMERS.</p>	37
Business Process Advisor (F/T)	1	<p>Business Process Advisor position is responsible for analysing existing business processes in order to reduce cost, time and increase customer satisfaction. This position is a common resource which will be shared among the 6 divisions in Corporate Services. This position will help Corporate Services continuously improve our business processes and in return enhance our service delivery while directly contributing to the "Good Government" strategic priority. This position is an investment that will return value in terms of improved and efficient business processes.</p> <p>Following are the benefits of business process improvement: reduce process cycle time, reduce cost related to a business process, improve efficiency, reduce errors in a process, improve customer satisfaction</p> <p>Following are the functions carried out by the position:</p> <ul style="list-style-type: none"> • analyse existing business processes in order to understand root cause(s) to existing issues • redesign business processes in order to achieve one or many benefits described above • recommend suitable automation opportunities to reach one or many benefits described above • ensure that the original goals were met after completion of projects • continuously improve business processes 	94

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
BRIMS Systems Administrator (F/T)	1	<p>This position is required to administer Brampton's Records and Information Management System (BRIMS), and provide technical support to 3,000 plus users. This system will be used enterprise-wide to manage both physical and electronic records.</p> <p>An individual is required to install, configure and maintain the electronic and physical recordkeeping environment (SharePoint, Recordkeeping Tool, migration tool, workflow tool etc.) across the Corporation. This individual will be responsible for things such as:</p> <ul style="list-style-type: none"> • Identifying network requirements; installing upgrades; monitoring network performance • Establishing specifications including: workflow; access; information and security requirements; designing router administration including interface configuration and routing protocols • Providing end-user support <p>Support will primarily be provided remotely.</p>	92
Legislative Coordinator (F/T)	1	<p>The Legislative Coordinator provides legislative services for City Council, Standing Committees, advisory and sub-committees, tribunals, workshops and special meetings. Creates agendas, minutes, correspondence for all business. Posts agendas and minutes to City web portal. Provides web information such as meeting dates and times. Sets up meeting rooms and assists advisory committee chairs and members. Provides liaison with public on agenda matters such as delegation requests and tribunal appeals. The Municipal Act and the City's Procedure Bylaw require that a record of all meetings be kept. Professional minute taker who fulfills this responsibility, in association with the City Clerk and the Deputy City Clerk. More committees have been added, more special meetings are scheduled, and demands for more detailed and faster information. Assists with election business and emergency procedures. An automated agenda system is now being implemented. This will reduce or eliminate paper consumption but the addition is needed to offer all the new services made possible. Compiles agendas submitted by departmental report authors, creates and distributes the agendas, assists with the smooth operation of the meeting, produces minutes, and follows up with correspondence. Works in liaison with all staff, members of the public and Members of Council.</p>	92
Legal Counsel (P/T)	1	<p>The position is required to satisfy the Corporation's increased demand for legal services in the areas of: litigation (Ontario Municipal Board and Conservation Review Board Hearings), administrative law advice in planning, enforcement and licensing matters, legal assistance in by-law and policy drafting (initiatives from Council, Enforcement, Licensing, and Culture and Recreation), drafting of legal opinions and the provision of legal advice in the review and drafting of contracts. This lawyer would increase Legal Services' customer service to the following departments: Corporate Services, Planning and Infrastructure Services and Public Services.</p>	65

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Property Standards and By-law Enforcement Officers (F/T)	4	To maintain private property standards and zoning regulations in a growing community. Pursuant to the Building Code Act, Planning Act, Municipal Act, and Heritage Act, conducts investigations on complaint and proactively, testifies in court, participates in community outreach and public relations activities, and responds to community and council concerns through education and enforcement initiatives.	402
Parking Enforcement Officers (P/T)	2	As a newly created position, the role of these officers will be to provide additional parking enforcement assistance to the midnight/night shift full time EO officers. The part time officers would be limited to proactive patrols of parking violations of the 2am until 6am parking restriction within the City. Additionally, the officers would be responsible to proactively assist in the removal of "junk" signs from all municipal property. The anticipated vehicle fuel and maintenance cost per officer will be approximately \$2700 per year. The additional proactive patrols will increase ticket volume and allow the position pay for itself with a net revenue gain.	0
Total Rewards Specialist / Advisor (F/T)	1	Work: While both formal and informal recognitions programs are understood to have a significant impact on corporate culture, the City of Brampton currently has three structured programs in place to provide recognition for work done: the My GPS performance measurement plan, the Long Term Service Award Event conducted annually, and the retirement gift program. Through high level departmental staff engagement sessions, the Culture Team has identified the need to create a formal recognition program and support informal recognition options within the workplace. In addition, in discussions with ELT, the group identified the need to develop a new and innovative recognition program. This position will evaluate options to ensure that the corporation is reinforcing its values and behaviours through all recognition programs and will ensure HR is addressing the changing work force. While Long Term Service Awards are a hallmark of previous generations, their appeal to the millennial generation and a nomadic work force is less significant. Issues such as flexibility can motivate many, even over compensation. Attraction and retention of quality staff is the most significant role HR plays in an organization. This position will aid in furthering the desire to drive a healthy organization.	103
Human Resources Talent Specialist (F/T)	1	Work: <ul style="list-style-type: none"> • Partner with Departments in Corporate Realignments / Coordinate cross divisional team to ensure all aspects have been considered prior to changes in structure. • Partner with Departments in developing a succession strategy and plan. • Partner with Departments / Divisions in employee engagement. Develop employee engagement strategies. Liaise with external consultants. Facilitate engagement discussions. Focus on Organizational Health. • Position will ensure a holistic review is conducted prior to implementing organizational change. Considerations include proper grade and compensation evaluation, impact on peer group, impact within reporting structure, any union or collective agreement issues that must be resolved, risk assessments etc. 	103

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Network Integrator -Data Centre Engineer (F/T)	1	<p>The responsibilities of a Network & Systems Integrator (Data Centre Engineer) include regular day to day oversight, administration and management services of Technologies deployed within the Corporate Data centres. The City's reliance on systems for uptime and accessibility has reached the point where proactive capacity and availability management requires the skills at this level.</p> <p>This position will ensure that IT continues to meet the requirements for compute and storage technologies in a supported manner to deliver the business services provided by the City. The Integrator/Engineer provides a more senior level technology support and participates in the full range of support tasks on all the existing and the implementation of new systems. This position is distinguished from more junior levels (Network Administrator) by the performance of a broader range of duties, greater technical knowledge and experience. Further this position will be responsible for the effective monitoring of Data Centre Infrastructure Management systems, trending and capacity planning ensuring the ongoing continued availability and operability of the core technologies that support the business' of the Corporation.</p> <p>The Corporation has seen a tremendous growth in the underlying core technologies over the past 5 years. Staff complement has not kept pace. By example, IT now supports in excess of 775 servers where-as in 2010 there were only 263. Network storage has grown from 160 TB's to 745 TBs.</p>	117
Sr. Developer, Web (F/T)	1	<p>As the City expands its on-line presence, an additional Senior Developer is required to design, customize and support web solutions. These solutions will enable and enhance our business partners ability to deliver their services to the public efficiently. With the focus of delivering more services via the web channel to the public, additional development resources are required to write code to automate business processes, integrating them with business applications.</p> <p>This position is essential for the development and successful delivery of portal applications, bringing expertise and experience in web solution design & development in the technologies used by the City. This Senior Developer will work with the IT team to transform business needs into web-based solutions.</p> <p>In-house development in these areas is more efficient and responsive to serving the needs of the business, and will continue to be balanced with outsourcing. The presence of the Senior Developer will expedite our response for more advanced on-line services, supporting the City's growing web channel. This position will also provide technical leadership to other developers.</p> <p>Without this position new online services cannot be effectively implemented, improved and supported in a manner that builds and maintains public confidence in the City's online offerings.</p> <p>IT resourcing requirements were previously identified as operating impact via the Brampton Records Information Management System capital project.</p>	107

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Network Administrator - Desktop (F/T)	1	<p>The IT End User Computing Services team is relying on external providers to deliver new solutions and to manage the constant and dynamic changes in the IT Shared Services. This team requires a full time Network Administrator for the Desktop team to Administrate the deliver of the Thin Client environment, also manage the operational responsibilities for which demands are increasing at a rapid rate in our Citrix environment.</p> <p>The addition of this resource is also a critical factor in the sustainment of current and future direction for the Corporations' End User platform, as the key median for the delivery of desktop technology services and solutions to our business clients. They will perform system maintenance in accordance with Microsoft and Citrix best practices to ensure that the environment is stable and available for day-to-day business operations.</p> <p>This position will also be a contributor in the transition plans for Windows 10 and Office 365.</p>	103
Project Leader (Conversion)	1	<p>To manage the constant and dynamic changes in the IT Shared Services, IT requires a full time dedicated project leader resource to provide project management to successfully administer the delivery of continuing projects within Shared Services.</p> <p>This position will provide strategic leadership in the delivery of repair, replacement and growth related technology Shared Services projects that are driven by the business demands and product lifecycle roadmaps. The position will be an integral liaison to proactively manage stakeholder expectations, prioritize competing demands and communicate with all City departments of updated technology enhancements. The position will work closely with technical, functional and external project resources to assure the collective delivery of quality infrastructure platforms. The position will also manage projects according to solid project management methodologies, as well as be accountable to report on project performance and manage the financial considerations for projects in the IT Shared Services.</p> <p>Currently the above requirement is being met through the use of a contract full-time staff on an annual temporary contract basis. This position has been an active role for many projects within IT Shared Services and will continue to be a requirement based as the ongoing maintenance, replacement and the future growth of technology that continues to evolve.</p>	0

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Sr. Integrator, Web Technologies (F/T)	1	<p>The addition of a Senior Integrator, Web Technologies complement for 2016 is to facilitate impending web service integrations on the City's internal, external and portal applications. Due to several planned infrastructure enhancements a Senior Integrator position is required to ensure the optimal integration and workflow between the Enterprise SharePoint Web platform, CRM, cloud technologies and authentication structure. In addition, our planned Service Brampton portal for citizens requires multiple integration points to back end line of business applications.</p> <p>This position is essential for the integration and successful delivery of portal applications. Plays a lead role in the design, architecture and construction of new environments, upgrade of existing environments and configuration of systems to meet the current and future needs of the City.</p> <p>The City's Website experiences an increase of approximately 1 million page views year while our internal portal experiences a growth of almost 2 million page views yearly. Customer service efficiencies are driven rapidly through the web channel and provide availability 24 hours a day, 7 days a week. We have seen an increase in Capital Project requests that require a web component as more services are pushed online.</p> <p>Without this position new online services cannot be effectively implemented, improved and supported in a manner that builds and maintains public confidence in the City's online offerings.</p>	117
Sr. Advisor, IT Risk Mgmt (F/T)	1	<p>This role is required in order to meet current gap within the IT core services and to address repeated audit findings in the area of Information Technology risk management and segregation of duties. The volume of work continues to rise with the exponential growth and complexity of processes, systems & technologies, hence the need for a full-time compliment. The complexity & sensitivity of information and the need to engage/collaborate with senior management or council require this role to be at a non-union senior level. This compliment will report to the Manager of IT Enterprise Architecture & Risk and will be responsible for: 1) Scanning of the Business-Technology environment, platforms, processes & systems for threats; 2) Identify, log, analyze and treat known and potential risks to ensure compliance, information safety & privacy controls, mitigate negative impacts, liability, financial loss or threat to public trust in the City; 3) Monitor compliance and maintain the Enterprise IT Risk Management policies and standards; 4) Act on and deliver confidential discoveries and activities related to legal, audit and regulatory duties; and 5) Report and present risk findings and recommendations to senior management or council.</p>	134

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Integrity Commissioner/ Lobbyist Registrar (Contract)	1	The Integrity Commissioner position is an existing Accountability and Transparency Officer established by Council under the Municipal Act, 2001, to provide advice and guidance to Council and investigate complaints in relation to Council's Code of Conduct. In the Spring of 2015 (Council Resolution C235-2015), Council established the joint position of Integrity Commissioner and Lobbyist Registrar. The Lobbyist Registrar is a new Accountability and Transparency Officer, established under the Municipal Act, 2001, to administer, interpret and implement Council's new Lobbyist Registry system to take effect on January 1, 2016. Based on existing municipal lobbyist registry systems in other municipal jurisdictions, the Registrar responsibilities tend to be more significant than the Integrity Commissioner responsibilities, particularly in the early days of the Lobbyist Registry's implementation.	120
Lobbyist Registry Analyst (Contract)	1	In the Spring of 2015 (Council Resolution C235-2015), Council established the joint position of Integrity Commissioner and Lobbyist Registrar. The Lobbyist Registrar is a new Accountability and Transparency Officer, established under the Municipal Act, 2001, to administer, interpret and implement Council's new Lobbyist Registry system to take effect on January 1, 2016. Based on existing municipal lobbyist registry systems in other municipal jurisdictions, administrative and policy development support is required for Registrar and registry system. The Lobbyist Registry Analyst position provides the necessary intake, review, policy development, administration and reporting support to the Registrar in fulfilling his/her position. This position requirement was identified to Council at the time it decided to establish the Lobbyist Registry system, subject to budget approval.	90
Municipal Ombudsman (Contract)	1	The Municipal Ombudsman position is a new Accountability and Transparency Officer established by Council under Bill 8 amendments impacting the Municipal Act, 2001, to take effect January 1, 2016. The Municipal Ombudsman role is to provide a review of administrative service delivery practices in response to public complaints. Specifically, the role of the Municipal Ombudsman is to "report to Council on an investigation of any decision or recommendation made or act done or omitted in the course of the administration of the municipality." The position is discretionary and subject Council approval. If a municipal council does not appoint a Municipal Ombudsman, the ombudsman responsibilities default to the Provincial Ombudsman, who also has oversight and systemic review responsibilities over municipalities under Bill 8. If Council decides to establish the Municipal Ombudsman position, then a required budget is necessary to fund the position.	100

Corporate Services (2017)

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Enforcement Officers (F/T)	2	To maintain community standards and enforce by-laws in a growing community. Enforcement Officers enforce Municipal and Planning Act by-laws, conduct investigations, collect evidence, testify in court, participate in community outreach and public relations activities, and respond to community concerns through education and enforcement initiatives.	102
Marriages Registrar/Civil Ceremony Officiant (Contract)	1	This position will assume responsibilities for organization, scheduling, pre-ceremony couple meetings and conduct of civil marriage ceremonies, in accordance with City procedures and legislative requirements. This new position results from piloting the introduction of civil marriage ceremonies in 2015, and continued service growth and customer demands for this new line of business anticipated through 2016 and 2017. The position costs will be offset by program revenues from civil ceremony fees and charges. The position will also assume back-up responsibilities for other public service and corporate support functions within the Administrative Services and Elections Section, as part of the overall service delivery team.	75
Forms Coordinator (F/T)	1	The Forms Coordinator is a new position arising from the proliferation of paper and electronic forms across the Corporation for public, business and staff use. The position responds to an audit recommendation arising from the 2015 personal privacy audit, wherein it was identified that City forms used to collect personal information are inconsistent in use and application of the legislatively-required personal information collection statement. A forms management function is part of the City's renewed corporate records management program, including the Brampton Records and Information Management System (BRIMS). This position will also function as part of the Records and Information Management team to contribute to effective corporate records management, as well as public information access and personal privacy protection under MFIPPA.	75
Court Administration Clerk (F/T)	1	This position will add resources to the existing complement of 12 Court Administration Clerks to provide administrative services to the public, police agencies, prosecutors, enforcement agencies and the judiciary as the Court Administration Section implements a new customer service model. This position will be responsible for providing court administration support and customer services as necessary on a rotational basis, respond to both counter and phone enquiries, respond to questions and provide necessary information by accessing both ICON and Autoprocess systems, and ensure all court documents are properly processed and filed. Perform cashier functions. Provide back-up to other Court Administration Clerks. Provide assistance to the general public, judiciary, police and legal professionals. Schedule trials, Early Resolution and appeals for court matters. Without this position the administration area would not be able to meet the increasing demands for service by the public, legal professionals, enforcement agencies and the judiciary as a result of increases in charges received and related administrative work. This position will also assist Courtroom Clerk/Reporter staff by providing in court coverage on an as and when required basis recording court proceedings under the scheduling of the Group Leader (Court) and provide backup to other courtroom clerk reporters.	73

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Sr. Developer - Web (F/T)	1	<p>As the City expands its on-line presence, an additional Senior Developer is required to design, customize and support on-line solutions. These solutions will enable and enhance our business partners to deliver their services to the public efficiently. With the focus of delivering more services via the web channel to the public, additional development resources are required to write code to automate business processes, integrating them with business applications.</p> <p>This position is essential for the development and successful delivery of portal applications. This position will bring expertise and experience in web solution design and development in the technologies used by the City. This Senior Developer will work with the Architect/Sr. Advisor to transform business requirements into functional web-based solutions following the System Development Life Cycle.</p> <p>In-house development in these areas is more effective, efficient and responsive to serving the needs of the business, and will continue to be balanced with outsourcing. The presence of the Senior Developer will expedite our response to the business's request for more advanced on-line services, supporting the City's growing web channel. This position will also provide technical leadership to other developers.</p> <p>Without this position new online services cannot be effectively implemented, improved and supported in a manner that builds and maintains public confidence in the City's online offerings.</p>	109
Network Administrator, Desktop Technology (Contract)	1	<p>The addition of this resource is also a critical factor in the sustainment of current and future direction for the Corporations' End User platform, as the key median for the delivery of desktop technology services and solutions to our business clients. They will perform system maintenance in accordance with Microsoft and Citrix best practices to ensure that the environment is stable and available for day-to-day business operations.</p> <p>They will be required to support, monitor, upgrade, modification, enhancement, troubleshooting, documentation the integration of corporate applications / infrastructure with desktop users (end user computing) within the IT department. They will also provide day-to-day support and troubleshooting of desktop technologies, as well as installing and administration of supporting applications and systems.</p> <p>They will also:</p> <ul style="list-style-type: none"> • Undertake research on end user computing emerging technologies, and provides advice and guidance to other IT professionals. • Review desktop tools and applications to assess compatibility. • Maintain awareness of developments in technology and standards, and provide guidance and recommendations regarding communications directions 	100

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Payroll Administrator (Conversion)	1	<p>This position is needed to accommodate increased volume in workload, strict payroll process timeline and as well as the retention and attraction of qualified employees to the City of Brampton. Currently the part-time staff works three days per week to complete the core processing of a given pay group, that leaves the remaining activities to be covered by other full time staff who have their own pay groups to administer. Consequently it puts existing full time staff's workload in jeopardy, which potentially may cause quality and accuracy issues in payroll process.</p> <p>Payroll for the City's employees is produced on a bi-weekly basis. There are currently fifteen (15) logical pay groups of employees with specific processing requirements. Each Payroll Administrator is responsible for all the administration of two (2) pay groups, which includes the detailed validation, balancing and reconciliation of weekly payroll, processing various pay adjustments and maintaining system profiles of employees including additional payment items, deductions, and garnishments and banking deposit. In addition, the Payroll Administrators are also responsible for maintaining the employees' files, completing manual payments, balancing month end reports and providing customer service while adhering to legislative, federal, provincial and contractual requirements.</p>	35
Assistant, Purchasing Administrative (Conversion)	1	<p>Due to the increasing volume/complexity of procurement of goods , services and construction services, the conversion from a part time to full time position is required to support the increasing demand of corporate procurement services. Since 2014 Purchasing added 5 buyer positions, this conversion will support the ever increasing administration works generated from the buying functions to maintain the integrity of the bidding process .</p> <p>The Purchasing Administrative Assistant provides support to the corporate procurement function as follows:</p> <ul style="list-style-type: none"> • Provide administrative support to the professional buyer group • Complies and prepares various documents, public notices, bid solicitations, execution agreements, reports • Prepares Purchasing approval reports, Council reports, award letters to vendors, security bonds, agreements for execution, contract documents, purchase orders and amendments. • Manage the distribution of information to bidders throughout the bid process • Receive bid submissions in strict compliance with tender closing • Records management, contract administration 	26

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Sr. Financial Planning Analyst (F/T)	1	<p>The responsibility of Investments and Banking section within Finance Division include active management of approximately \$700 million City's investment portfolio, short term and long term corporate cash management, related contract procurement and contract management(including banking, armoured car services, ATMs, payment processing, custodian services, P-Card etc.), administration of more than 400 corporate purchasing cards, divisional budget process and other ad hoc support within Finance Division. Currently all of the above functionalities are managed by three staff, the section is hard pressed to maintain acceptable service level standards with the existing staffing level.</p> <p>The position is required to ensure the section's capacity to provide optimal and timely investment and financial decisions, to ensure corporate cash management and banking related procurement to comply with the objectives of the Purchasing By-laws, to minimize/mitigate the City's exposure to procurement litigation. The position is also required to support divisional annual operating and capital budget process; to conduct financial analysis and forecasting; to support ad hoc corporate special projects, it is one of the planned support resource for 2017 capital project "Enterprise Payment Solution".</p>	119
Administrative Assistant (F/T)	1	<p>Business Services Office (BSO) of the Corporate Services Department provides support functions within the Department. We also have certain functions that are City wide. Since the inception there has been no Administrative Assistant in the BSO. Responsibilities were shared among other staff. A dedicated Administrative Assistant will help the Snr. Mgr. and the division provide timely assistance to staff time entry, payroll, purchasing, contract administration, exception (attendance) tracking, meal and mileage tracking, reporting and minute taking functions. This position will also coordinate customer service requests, manage inventories and facilitate team meetings and events.</p>	64
Associate, Human Resources (F/T)	1	<p>To expand the role of HR to provide support to the operating departments.</p> <p>This position provides guidance and advice on the administration, interpretation, and application of corporate policies and procedures, collective agreements, and employment-related legislation. Independently responds to employee driven requests and inquiries engaging HR functional areas as appropriate and referring more complex matters to the HRBPs. Liaise with multiple levels within the corporation to assist in policy/procedural clarification and act as first point of contact for employee issues. Assess processes and make improvements so that exemplary customer service standards are maintained. Additionally, to provide generalist Human Resources (HR) and employee relations guidance, advice and strategic consultative services to ensure corporate consistency in the application of policies and practices, legislation and collective agreement interpretation. Exercise judgement to resolve matters which may be political and sensitive in nature.</p>	92

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Human Resources Talent Specialist (F/T)	1	<ul style="list-style-type: none"> • Partner with Departments in Corporate Realignments / Coordinate cross divisional team to ensure all aspects have been considered prior to changes in structure. • Partner with Departments in developing a succession strategy and plan. • Partner with Departments / Divisions in employee engagement. Develop employee engagement strategies. Liaise with external consultants. Facilitate engagement discussions. Focus on Organizational Health. • Position will ensure a holistic review is conducted prior to implementing organizational change. Considerations include proper grade and compensation evaluation, impact on peer group, impact within reporting structure, any union or collective agreement issues that must be resolved, risk assessments etc. 	103

Corporate Services (2018)

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Network Administrator (F/T)	1	<p>Responsibilities of this position include administration and support of the Corporation's wired and wireless network infrastructure. This includes all aspects of network administration (operating systems upgrades, hardware upgrades/replacements, modifications, enhancements, network monitoring, troubleshooting, & developing/maintaining documentation) to ensure the City's network remains stable and available.</p> <p>The outdoor wired/wireless infrastructure is growing very quickly and in 3-5 years will be larger than the indoor switching infrastructure (in terms of switches attached to the network). Additionally, the size of the City's wireless infrastructure continues to explode as does the expectation that it is as reliable as a hard-wired network connection. The number of Access Points (APs) connected to the network has grown by about 40% over the last 2 years. Current projects like the Corporate Digital Radio solution and broadband wireless for street lights and traffic signals will only add additional support requirements to the Network Services team as these various types of wireless technology integrate into our existing wireless network.</p>	103
Database Administrator (F/T)	1	<p>Responsibilities of this position include administration and support of the Corporation's Oracle and SQL database environments. This includes all aspects of database administration (database upgrades, performance monitoring, tuning, enhancements, troubleshooting, & developing/maintaining documentation) to ensure the City's database environment remains stable and available.</p> <p>The database environment continues to grow, be it in-house, hosted or in the cloud. Each database requires monitoring, tuning and maintenance to ensure optimum performance is maintained. Operating system upgrades, service packs and security patching are constantly being applied. Backup/recovery and database replication services are required for each production database. The number of databases has grown significantly over the last few years. Current projects like the Corporate Share Point initiative will only add additional support requirements to the database team as we begin integration services to cloud based solutions.</p>	134
Enforcement Officers (F/T)	2	<p>To maintain community standards and enforce by-laws in a growing community. Enforcement Officers enforce Municipal and Planning Act by-laws, conduct investigations, collects evidence, testifies in court, participates in community outreach and public relations activities, and responds to community concerns through education and enforcement initiatives.</p>	102

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Sr. Financial Planning Analyst (F/T)	1	<p>The responsibility of Investments and Banking section within Finance Division include active management of approximately \$700 million City's investment portfolio, short term and long term corporate cash management, related contract procurement and contract management(including banking, armoured car services, ATMs, payment processing, custodian services, P-Card etc.), administration of more than 400 corporate purchasing cards, divisional budget process and other ad hoc support within Finance Division. Currently all of the above functionalities are managed by three staff, the section is hard pressed to maintain acceptable service level standards with the existing staffing level.</p> <p>The position is required to ensure the section's capacity to provide optimal and timely investment and financial decisions, to ensure corporate cash management and banking related procurement to comply with the objectives of the Purchasing By-laws, to minimize/mitigate the City's exposure to procurement litigation. The position is also required to support divisional annual operating and capital budget process; to conduct financial analysis and forecasting; to support ad hoc corporate special projects, it is one of the planned support resource for 2017 capital project "Enterprise Payment Solution".</p>	119
Systems Administrator, BSO (F/T)	1	<p>The City has approved capital funding and is the in project initiation phase for the acquisition and implementation of systems and solutions to support processes that are currently done manually and/or are new processes to the City in the area of Talent & Learning Management, Performance Management, Succession Planning as well as Employee Scheduling, Time Capture and Attendance/Absence Management. This staff compliment is required in order to ensure these systems remain operational and are maintained to support key business needs.</p> <p>Responsible for assessing, researching, and analysing business system requirements in order to recommend business solutions by leveraging the full functional capabilities of the HR, Finance and other Corporate Services internal and external facing applications. This position is also responsible for offering guidance, support, advice, and direction to various City departments to enhance the use of these systems to leverage its functionality to gain efficiencies in business processes and/or greater insight into information.</p> <p>This position provides excellent customer service while protecting the integrity of the data, automating business processes, participating in major system upgrades, trouble shooting incidents and maintaining optimal configuration.</p>	120

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Accounting Assistant (F/T)	1	<p>In support of City's strategic priorities of Corporate Excellence and Environmental Stewardship, Corporate Accounting section is looking to implement Accounts Payable document imaging system. This system will enhance process efficiency and effectiveness through elimination of document storage throughout the City; this system will also help to reduce instances of lost invoices, to improve approval workflow, to ease access to Accounts Payable information for City staff and external auditors. Accounting Assistant will be a key part of the document imaging process through scanning of invoices and related backup as well as managing workflow and exceptions.</p> <p>In addition to this key function in the document imaging process, Accounting Assistant will assist Corporate Accounting staff through:</p> <ul style="list-style-type: none"> • Entering employee and third party vendor information into PeopleSoft Financial system • Assisting with external and internal audits: copying invoices and obtaining related backup • Assisting with monthly and year-end reconciliations and working papers 	70
Human Resources Business Partner (F/T)	1	<p>Provides guidance and advice to ensure the consistent administration, interpretation and communication of Corporate policies, HR policies, procedures and practices, collective agreements, and legislation relating to employee relations and Human Resources. Facilitates the resolution of employee and labour relation's issues by investigating, documenting and providing recommendations on employee complaints. Provides consultative services to managers on employee coaching and counselling, performance management, conflict resolution and mediation, corrective and progressive discipline, and termination. Responds to general inquiries related to all areas of Human Resources and engages HR functional areas as appropriate. Conducts post-mortem analyses and makes recommendations to adjust corporate practices where appropriate.</p> <p>2. Integrate with all areas of HR. Collaborates with core HR functional areas to develop integrated, solution-based and strategic processes, procedures and programs. Provides coaching and direction to Human Resources Assistants on a regular basis. Provides advice to and seeks advice from internal/external legal counsel in case preparation, presentation, settlement and/or resolution. Participates in HR initiatives and Corporate projects as required. Researches and implements leading edge practices in consultation with appropriate core HR functional areas.</p>	134

Office of the Chief Operating Officer (2016)

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Business Representative (Conversion)	1	<p>This position supports the launch and growth of small business ventures by providing frontline customer service assistance to aspiring and established small business owners and entrepreneurs.</p> <ul style="list-style-type: none"> • Respond to, direct and track Economic Development inquiries including walk-in, telephone and email; ensuring departmental and corporate standards and guidelines are upheld. • Provide clients with information on the various services and programs offered by Entrepreneur Centre. • Review business plan and cash flow templates with clients and outline business planning steps. • Inform clients of small business regulations and requirements. Lead start-up seminars. • Ensure material is readily available. • Assist clients with business registration process using the Centre's public terminal. • Assist BEC team with seminar, workshop and special event registration, room logistics and presentation material. • Update information in various databases. • Generate usage and activity level reports. • Process financial transactions and prepare deposits. • Reconcile, deposit and log daily revenue transactions. • Update website. • Co-ordinate newsletter and other marketing pieces. • Provide administrative assistance to the BEC unit and manager. • Perform other similar and related duties as assigned. 	8
Community Engagement Research Assistant (F/T)	1	<p>To assist the Sr. Manager and Program Coordinator with the daily operational functions within the Office of Community Engagement (OCE), while they implement strategic initiatives, e.g., the annual budget engagement process, and consult on and facilitate corporate priorities such as the Official Plan and Parks and Recreation Master Plan. This position would strengthen the Office's opportunity to increase its presence at community events while conducting surveys and research for input into City initiatives. This position would be responsible for keeping information and research current and build upon the OCE's contact management database, all in support of Council's commitment to engage the Brampton community. The core duties of this position would be: Administrative Tasks, Logistics, Community Outreach, Research and Reporting, Database management, Customer support, writing and editing and handling proclamations.</p>	59

Office of the Chief Operating Officer (2017)

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Senior Advisor, Employee Communications (F/T)	1	Strategic Communications does not currently have sufficient resources to take on an internal communications function. Internal communications was not foreseen in the 2006 consultant's report that set up the Corporate Communications (now Strategic Communications) Division; nor was it part of the 2013 Corporate Realignment study. There was discussion at the Executive Leadership Team (ELT) meeting in the late summer of 2014 to transition the function from Human Resources over to Strategic Communications; however, no steps were taken, nor were any staff complement or program budget transferred to allow Strategic Communications to assume the function. Recent work by the Culture Team, along with the vision and priorities set out in the new Strategic Plan, support the notion that now more than ever it is time to create a strategic employee communications function at the City of Brampton.	117
Central Area Development Specialist (F/T)	1	New staff complement for the new Office of the Central Area, responsible for developing and co-ordinating the implementation of the Central Area Master Plan as well as to lead activities and initiatives that will attract investors and business opportunities to Central Area Brampton. Reporting to the Manager, Office of the Central Area the following are the key responsibilities: <ul style="list-style-type: none"> • Business attraction of domestic business into the Central area • Business retention and expansion of business by showcasing products, services, innovation and increasing local and business awareness • Research, propose and review of incentives program for investment attraction and retention in the central area • Lead entrepreneurship in engaging business by assisting and supporting resolution of local issues and seeking productive mandate • Comment on city policies affecting central area investments • Build and develop networking relationships with various public and private sector representatives in order to grow the local economy and support the economic goals of the Master Plan • Business facilitation on all Central Area matters and provides support to the Manager Office of the Central Area 	71

Office of the Chief Operating Officer (2018)

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Corporate Effectiveness Advisor (F/T)	1	The Corporate Effectiveness Advisor position is requested as an additional resource for the Management Advisory Services business unit in order to manage an increase in the business unit's workload. Reporting to the Director Strategic and Enterprise Services this position will be a project resource to collaborate with senior management and staff on the development and implementation of Corporate initiatives. The following are the main responsibilities of the position: Lead the development and implementation of major Corporate initiatives such as Corporate Business Process Review and Corporate Performance Measurement. Develop and align strategic performance measures with departmental operational key performance indicators; Collaborate with operational departments in the review and redesign of business processes to ensure enhanced efficiency and effectiveness; Coordinate benchmarking research for projects; facilitate departmental continuous improvement meetings with staff to identify opportunities for improvement and resolve productivity barriers; Collaborate with Council, senior management and external stakeholders to facilitate organizational change initiatives which support the Corporate strategic plan.	117
Manager, Employee Communications (F/T)	1	Strategic Communications does not currently have sufficient resources to take on an internal communications function. Internal communications was not foreseen in the 2006 consultant's report that set up the Corporate Communications (now Strategic Communications) Division; nor was it part of the 2013 Corporate Realignment study. There was discussion at the Executive Leadership Team (ELT) meeting in the late summer of 2014 to transition the function from Human Resources over to Strategic Communications; however, no steps were taken, nor were any staff complement or program budget transferred to allow Strategic Communications to assume the function. Recent work by the Culture Team, along with the vision and priorities set out in the new Strategic Plan, support the notion that now more than ever it is time to create a strategic employee communications function at the City of Brampton.	150

Planning and Infrastructure Services (2016)

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Co-Ordinator, Policies and Procedures (F/T)	1	<p>As the department changes, the portfolios diversify and grow, the need to continue to ensure consistency within the divisions as well developing overarching departmental consistency is necessary. The Coordinator specializes in procedural writing, process mapping and standardization of techniques and documentation. Acts as a point of contact for procedural criteria and reasoning, and business standards and guidelines.</p> <p>Core Responsibilities: Documentation Preparation - Formalize all governance and procedural base documentation to mitigate risk and provide educational guidance and training reference guides. Data Collection - Assist in the diagnosis of operational issues through research of current processes, practices and industry best practices. Coordination - Fosters cooperative relationships with other Divisions, Departments and outside agencies where necessary to ensure informational needs are clarified and reflected in all procedural documentation. Monitoring and Reporting - Ongoing maintenance, monitoring and reporting of all Policies and related Standard Operating Procedures (SOPs). Audit Response - Assists with developing actions in response to audit requests and implementing such actions.</p>	104
CAD/GIS Administrator (F/T)	1	<p>This position's main focus will be supporting the P&IS Computer Aided Design (CAD) environment, specifically Projectwise, the CAD document management system. CAD document management consists of the thousands of CAD files created by city staff and consultants each year for projects related to development projects such as Subdivision, Site Plan and Condominium. The City also creates CAD files during Park and Road construction. Each of these files are valuable corporate resources that need to be maintained. Each of these drawings goes through many changes/iterations, and these versions must be managed. Projectwise creates efficiencies for the City, managing data sharing, work sharing and dynamic feedback. This position will also act as backup to the GIS Administrator, supporting the management of our Enterprise Geographic Information System (GIS).</p>	106
Financial Analyst, Parks (F/T)	1	<p>With the Corporate Realignment of 2013, Parks Operations Division became part of Public Works in Planning and Infrastructure Services department. However, no financial resource was assigned as part of the transfer. Given that Parks Division has large Operating and Capital budgets, a financial analyst is required to prepare and administer the Parks Division's annual current and capital budgets and all related reporting. The position will provide in-depth financial analysis in support of the current and capital budgets, forecasts, and all ad hoc requirements as needed. This position will also work with other operating departments, administrators, and Accounting section regarding budget accounts maintenance and capital project administration. A full time contract position is currently in place to carry out the work.</p>	105

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Web Content Technologist (F/T)	1	This position is required as a direct result of Brampton's Corporate Realignment. It is expected the Public Works Web Team will now also support the Parks Operations sub-division plus the rest of Planning & Infrastructure Services, including Engineering & Development, Planning & Building and Business Services. Currently, this team collaborates with the Corporate CSP team to ensure proper functionality of the Public Works web site and explores feasibility of e-business solutions; creates and updates "real-time" status information on the "Road Works" Web Pages regarding the division's visible services/projects such as snow removal, road construction, street sweeping, leaf vacuuming, road closures, etc.; develops new Public Works static web content; monitors existing Public Works static web content to ensure information is kept current; modifies content as necessary; liaises with departmental staff within Public Works; develops and updates Online Public Works private workspace; assists with training departmental staff on the functionalities of processing of Web Feedback and of corporate and departmental applications.	84
Building Inspector, Signs (F/T)	1	With the consolidation of the enforcement of portable signs into the Sign Unit of the Building Division, from Enforcement and By-Law Services, an additional Inspector would be required within the Sign Unit. The Sign Unit is currently responsible for the issuance of all sign permits, the administration of the Sign By-law and the inspection and pro-active enforcement of all permanent sign related matters in the City of Brampton. The on-site enforcement of portable signs; currently the responsibility of the Enforcement and By-law Services Division, will be transferred to the Sign Unit in the Building Division. The Sign Unit issues over 2700 portable sign permits each year. The transfer of these inspection duties creates approximately 6000 additional required inspections annually. The Building Inspector will also be responsible for the proactive enforcement of signs which may have been placed illegally and/or without a permit. The position is necessary to ensure that the provisions of the City of Brampton Sign By-law and the Ontario Building Code are upheld.	(27)

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Transportation Planner (F/T)	1	<p>The Transportation Planning section is responsible for updating and implementing the Transportation Master Plan – Brampton's "blueprint" for guiding decisions and investment to effectively manage transportation system needs over the long term. Transportation and concerns with growing congestion are a priority for the City. Transportation Planning staff does not have sufficient resources to proactively address a diverse range of transportation issues, including Environmental Assessments, Official Plan matters, active transportation, transit, TDM, goods movement, and provincial plans and policies.</p> <p>General responsibilities of this position would include:</p> <ul style="list-style-type: none"> • Implementing recommendations and actions of the Transportation Master Plan, under the direction of the Project Manager, Active Transportation • Participating in Official Plan Review component studies dealing with transportation infrastructure and growth management matters • Preparing detailed background studies and analyses of transportation planning and policy matters • Reviewing/critiquing findings of consultant studies on transportation, infrastructure, capital budgets, Development Charges • Producing memoranda, reports, and briefing materials on emerging issues and transportation policies and projects that impact Brampton • Responding to requests for information from the public, staff, and councillors on transportation planning issues 	119
Supervisor, Parks Planning Capital (F/T)	1	<p>The Supervisor, Parks Planning (Capital) represents a new position that would be wholly responsible for coordinating the planning of capital development projects related to parks and open space. Under the direction of the Manager of Parks and Facility Planning, this position would oversee the planning, coordinating, and implementing all parks and open space capital development and redevelopment projects in the City, as per the Parks and Recreation Master Plan. This includes:</p> <ol style="list-style-type: none"> 1) having carriage over long term, strategic planning exercises (such as the Parks and Recreation Strategic Master Plan) 2) creating and/or overseeing the preparation of planning strategies related to capital parks and open space development (e.g. evaluate how and where artificial turf might be used in park development and redevelopment projects) 3) providing capital programming recommendations to the Open Space Development and Capital Parks Construction Sections 4) creating and/or overseeing the preparation of a parks and open space land acquisition strategy and Greenlands Securement Strategy 5) creating and maintaining a long term capital development plan, etc. <p>This position will oversee two existing staff positions – Coordinator, Special Projects; and Parks Planner. This position will be required to ensure coordination with the Recreation and Culture Division (Sports) and the Public Works (Parks) Division.</p>	118

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Environmental Policy Planner II (F/T)	1	<p>The position is required to support the City's expanding environmental sustainability program and implementation of the Council approved Environmental Master Plan (EMP), Natural Heritage and Environmental Management Strategy (NHEMS), Sustainable Neighbourhood Retrofit Action Plan, Sustainable Community Development Guidelines, etc. This position would support implementation of the recommended actions, targets, monitoring and reporting identified in the EMP and NHEMS, as well as provide technical and resource support for the Brampton Environment Advisory Committee (BEAC) in their new role implementing EMP Community actions.</p> <p>Reporting to the Manager, Environmental Planning, the Environmental Policy Planner II will: liaise with other City departments, BEAC, conservation agencies and partners regarding environmental / resource management and natural heritage projects and initiatives; research environmental issues, best practices, and solutions; prepare briefs, presentation materials, reports including monitoring and annual reporting; maintain the environmental initiatives inventory; pursue funding for environmental programs, respond to staff, agency and public enquiries; liaise with property owners, establish partnerships; coordinate updates to GIS environmental datasets and perform administrative duties as assigned.</p>	102
Heritage Assistant (F/T)	1	<p>The position is required to support the City's expanding heritage program and to help ensure the municipality fulfills the requirements of various legislation and policy including the Ontario Heritage Act (OHA), Planning Act (PA) and the Provincial Policy Statement. The position will also support various municipal initiatives including the Strategic Plan, Downtown Beautification Program, and Heritage, Arts, Culture & Entertainment (HACE). Current staffing is inadequate to maintain minimum service levels, timelines, and requirements under the OHA and PA. Reporting to the Manager of Land Use Policy the Heritage Assistant will conduct research and analysis on properties, people, events, and themes; assist with briefs, reports, presentations, etc. for the Brampton Heritage Board (BHB) and its subcommittees; assist with reports regarding heritage for committees, Council and agencies/boards; facilitate the listing and designation of cultural heritage resources in accordance with the OHA; maintain the municipal heritage registers; prepare outreach and education materials; conduct site visits; review heritage permit and grant applications; respond to enquiries from City staff, external agencies and the public concerning heritage resources; establish and maintain linkages to communities and other departments to ensure effective partnerships; update heritage datasets and webpage; review various agendas for heritage related matters and perform administrative duties as assigned.</p>	86
Crossing Guards (P/T)	8	<p>Eight new Crossing Guards are required for new school openings, changes in school boundaries and growth.</p>	84

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Animal Control Officers (F/T)	2	Moving to 24/7 coverage will increase the level of service provided in a number of areas: <ul style="list-style-type: none"> • better response time to emergency calls because officers are on shift and within City limits; • Increased service level as officers will respond to all types of calls 24 hours a day whereas currently there is emergency only service provided for quite a number of hours in the week; • decreased costs will be realised through a number of efficiencies: much less overtime paid out and not at a minimum of 3 hours which happens for current after hours call outs; no healthy stray animals held overnight at emergency veterinary clinic; additional work can be accomplished during slower portions of the day providing for faster completion of calls and associated paperwork. 	158
Maintenance Planning Technologist - Field Position (P/T)	4	These positions will perform field inspections of the City's roadway infrastructure to ensure all assets remain in good working order and meet Minimum Maintenance Standards. All sidewalks in the City must be walked and inspected in a timely manner to meet Minimum Maintenance Standards and reduce the City's liability in trip and fall incidents. The amount of roadway infrastructure has increased significantly over the last several years due to growth within the City from new development and capital road widenings. As a result, additional time is required to complete inspections including those mandated by Provincial legislation such as Minimum Maintenance Standards for sidewalks. Since 2007, the amount of sidewalk/multi-use paths adjacent to roads have increased by approx. 583 km, which is an increase of 50%, while road lane kilometres have increased by approx. 1057 lane km, which is a 53% increase. Other infrastructure like noise walls, retaining walls, fences, guiderail, gateways, walkways, and other assets have increased similarly. Additional staff is required to properly manage and maintain the City's existing and future roadway infrastructure due to growth and meet Minimum Maintenance Standards for sidewalks to reduce liability for the City.	50
Parks Keeper III (P/T)	3	Three temporary positions are required to maintain six high profile baseball diamonds during the weekends. They will be required to add new material to the mound and batter's box, rake and water the diamond mound, rake and fill in any holes and/or low spots to prevent water accumulating on the diamond, pick litter, ensure cleanliness in the dugouts. Various user groups play up to 5 games per day on these diamonds. To ensure that each group receives the same quality of a diamond, ongoing maintenance has to be performed. We received continued complaints from some of the user groups that the mound are not up to their standards when they begin play. The mound maintenance is essential for the groups. One temporary employee is required for each of the following districts; District 1 (Northwest), District 3 (Centralwest) and District 5 (Southeast). This will improve the diamond's aesthetic value and performance. These temporary staff will work on Saturday and Sunday mornings for six hours each. During this shift, they will perform the above maintenance for each mound. The addition of these staff members will increase the service value for our user groups, as most bookings occur on the weekend. These staff will need access to a truck and materials.	80

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Special Event Support (P/T)	3	Parks Maintenance and Operation (PMO) currently provides support services to over 300 Special Events annually. This position is required to assist in accommodating the volume of Special Events through the months of March - October (6 months). This includes set-up/take down of all event requirements (fencing, picnic tables garbage cans and tents). This position is also required to maintain all event equipment to ensure it is in good condition and ready for use.	54
Special Events Foreperson (P/T)	1	Parks Maintenance and Operation (PMO) currently provides support services to over 300 Special Events annually. This position is required to accommodate the volume of Special Events through the months of April - November (8 months). This includes overseeing and coordinating of the special event crew to set-up/take down, oversee all special events city wide. This will position will provide a consistent and enhanced delivery of Special Event Support Services.	61
Spray Technicians (P/T)	2	Two Temporary Spray Technicians will be required for Integrated Pest Management (IPM) . This is due to increased work volume in control of weeds due to the ban of pesticides in Ontario. The chemical that is used (Finalson), will be required to be used frequently. The chemical will be applied approximately once every three to four weeks. The condition of our sports fields in relation to weed growth is deteriorating at a level much faster than we can maintain manually. Sport groups continue to place complaints of safety for the players. If this request is not granted, an increase in growth of weeds and complaints is imminent. These employees will spray sports fields. Each team (One Temporary Spray Technician and One Summer Student) needs be allocated a truck and trailer equipped with chemicals.	55
Students - Integrated Pest Management (P/T)	2	Two summer students will be required for Integrated Pest Management (IPM). This is due to increased work volume in control of weeds due to the ban of pesticides in Ontario. The chemical that is used (Finalson), will be required to be used frequently. The chemical will be applied approximately once every three to four weeks. The condition of our sports fields in relation to weed growth is deteriorating at a level much faster than we can maintain manually. Sport groups continue to place complaints of safety for the players. If this request is not granted, an increase in growth of weeds and complaints is imminent. These employees will spray sports fields.	20
Special Event Support (P/T)	4	Parks Maintenance and Operation (PMO) currently provides support services to over 300 Special Events annually. This position is required to assist in accommodating the volume of Special Events through the months of March - October (6 months). This includes set-up/take down of all event requirements (fencing, picnic tables garbage cans and tents). This position is also required to maintain all event equipment to ensure it is in good condition and ready for use. 2 Lead at \$14.00/hr and 2 Student at \$12.80/hr for 18 weeks.	42

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Gardener II (P/T)	3	With the expanded services downtown (Alderlea, City Hall expansion (interior, exterior and green roof)), a gardener is required to maintain these new areas. These are high profile areas and need to be maintained to a high standard. The extensive green roof and grasses will require regular maintenance and due to their location will be time consuming, as well as require someone trained in fall arrest. The gardener will be responsible for outdoor gardens and indoor tropical displays.	82
Parks Keeper III (P/T)	1	1 temporary staff are required to perform sportsfield maintenance practices. Temporary staff will be used to perform aerating, fertilizing, topdressing and sportsfield repairs to ensure proper turf maintenance practices as well as ensuring fields remain safe for all user groups.	27
Student Parks Keeper (P/T)	4	3 students at 40hrs and 1 part time at 24hrs . To maintain future sportsfields and part amenities including splash pad at Andrew McCandless Park located at the south east corner of Mississauga Road and Bovaird.	19
Parks Keeper III (P/T)	1	1 temporary staff are required to perform sportsfield maintenance practices. Temporary staff will be used to perform aerating, fertilizing, topdressing and sportsfield repairs to ensure proper turf maintenance practices as well as ensuring fields remain safe for all user groups.	27
Civil Co-op Students (P/T)	4	Co-op students are utilized to assist full time Contracted Services technicians with field construction activities, inspection, and quality assurance for contract compliance on infrastructure maintenance projects. These positions are required to assist with the additional activities being undertaken by Contracted Services such as more planned concrete curb and sidewalk repairs and asphalt paving; additional construction requests from other Departments and Divisions including Transit, Engineering & Construction and Building, Design & Construction; increased number of utility repairs; also shoulder grading, leaf pick up and sweeping formerly undertaken by in-house staff. Their duties include concrete inspection; asphalt paving including confirming quantities delivered to site by collecting and signing off on weigh tickets; measuring of final quantities for payment purposes and assisting with pre-engineering for the following years programs. For the past two years, Maintenance Inspectors who have come off of the winter shift were utilized as inspectors to help with the seasonal construction burden, but they will not be available going forward. With the increased work load and the future absence of a staff member on loan from Operations Planning, an additional student will be required to maintain an acceptable level of inspection and perform the sections duties as required while minimizing overtime.	57

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Parks Administrative Support (Conversion)	1	<p>Responsible for managing the delivery of priority projects within Parks Maintenance & Operations and other areas within Public Works as needed.</p> <p>POSITION DUTIES:</p> <ul style="list-style-type: none"> • Responsible for the effective management of assigned priority projects and delivery of business solutions. • Responsible for work plans, timelines, implementation strategies and evaluation methods. • Review and monitors project direction and progress to ensure the effective delivery of a quality product within the allocated time lines and funding. • Ensure project documentation is completed and reviews documentation for accuracy and currency • Responsible for measuring, evaluating and reporting or communicating project status and performance. • Review and monitor project plans and schedules developed by project staff. • Coordinate, plan, facilitate and conduct meetings. • Manage competing priorities in a dynamic environment. • Other similar and related duties as assigned. 	5
Parks Programmer (Conversion)	1	<p>The Parks Programmer position is required in order that Parks can deliver and develop quality programs that can benefit all Park users. The position would focus on developing partnerships with schools, community groups, businesses and park users. The Parks Programmer would be instrumental in developing and implementing various initiatives and programs such as; the naturalization education program; overseeing Parks programming (community tree plantings, community gardens, parks mural project, school visits, pollinator plantings/education, Adopt-A-Park, Community outdoor ice rinks, Seedy Saturday event); organizing Parks outreach opportunities (Community Parks Week, market visits, NPWW); providing the public with information regarding current and relevant Park issues (EAB, ice storm updates, park safety). The goal of such a position is to encourage responsible park usage among residents, promote park stewardship, ultimately resulting in well informed residents who take pride and ownership of their parks and community. Currently there is one full time Coordinator who coordinates all Parks programming and outreach. As demand for parks programming increase we will require an additional full time position. Funding for the position would result from the conversion of the existing contract position.</p>	6
Program Planning Technician (F/T)	1	<p>This position is required to properly manage and maintain the City's existing and future roadway infrastructure due to growth. Since 2007, the amount of sidewalk/multi-use paths adjacent to roads has increased by approx. 583 km, which is an increase of 50%, while road lane kilometres have increased by approx. 1057 lane km, which is a 53% increase. Other infrastructure like storm sewers, structures, noise walls, retaining walls, fences, guiderail, gateways, walkways, and other assets have increased similarly. This significant increase in roadway infrastructure over the last several years is due to growth within the City from new development and capital road widenings. This position will prepare mapping and other data requests in support of roadway operations & maintenance activities as well as maintaining roadway assets in GIS, which will ensure that the City's roadway infrastructure remains in good working order.</p>	76

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Landscape Technologist (F/T)	1	<p>Parks Operations requires a Landscape Technician/GIS Specialist to work with Planning on City Wide/Regional projects that directly affect Parks operations. Ensure that landscape construction projects adhere to Corporate approved standards. Staff also require detailed GIS mapping on a regular basis. Daily need to determine property lines, drainage characteristics, vegetation, building footprints, site layouts and tree locations to assist inspections/construction and by-law functions. The amount of detail that is required is not available on BIC.</p> <p>Provides mapping information to ensure Parks Maintenance resources are directed to maintaining/developing city owned lands. Provide mapping of parks assets/condition data; mapping and substantiate budget requests to Management Team; develop/maintain asset inventory/inspections for playground inspections and administration and determining levels and costing of grounds maintenance services for new growth areas.</p> <p>Provincial review of Super Build application noted mapping a strong point of application. Brampton the only City awarded funding for an application of this nature including multiple playground/trail replacements. To provides efficient 'tools' (up-to-date mapping/data) for budget preparation and other service functions.</p>	94
Park Inspector (F/T)	1	<p>Increase in the number of assets requiring legislated or council approved service level inspections such as safety stations at bodies of water, children's playgrounds, park pathways, outdoor lighting, buildings and structures. Mandated/Legislated inspections total 18,277 man hours per year and only 12,208 net man hours available leaves a shortage of 6,069 man hours. This position conducts inspections related to playgrounds, pathways, safety stations, storm water management ponds and other parks assets for safety related repairs and for the purpose of life cycle management. Conduct weekly, monthly and a year end comprehensive inspection/report on all playgrounds in accordance with CAN/CSA-Z614-07. Position is key to compiling correct data for the purpose of preparing capital budgets and recording the results of inspections to demonstrate due diligence on the part of the city and preventative maintenance.</p> <p>These inspections are required due to legislation, council mandates, internal audit for walkway and walkway lighting and protection of the public and employees and protection of the city's assets.</p> <p>Inspections are performed in a physical manner using a pre-determined checklist. Results of all inspections are kept on record for litigation purposes. Information pertinent to life cycle replacement and budgets is captured on a spreadsheet. Starting in September of 2009 this process will be performed electronically in the field using laptops and the Hansen 8 web based workflow management system.</p>	75
Clerk 1 - Admin Support (P/T)	1	<p>Historically between students and temps, new and returning, Parks hires approximately 300 seasonal staff. This Clerk 1 is required to assist with our Seasonal hiring, which consists of , setting up interviews, sending, receiving and reviewing hiring packages, photocopying, license checks, uniform ordering and assisting the Administrative Supervisor with additional hiring tasks.</p>	25

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Fleet Training Officer (F/T)	1	This position conversion from the Parks Operations area of Public Works is required as a result of the Corporate realignment and service delivery realignment within Public Works. There presently exists an unfunded Training Coordinator position within the Parks area of Public Works. As part of the Public Works realignment all training activities will be coordinated and provided for through Fleet Training and Compliance. Upon review of the service levels to support consolidation and delivery of all training activities, Fleet Services has validated the need for this position in order to meet both legislated and corporately driven training requirements. Fleet Services is responsible in part for the delivery of training in accordance with HTA, MTO, WHMIS, Traffic Control, First Aid, Confined Space, and DCP programs. There has been no increase in staff since 2009.	103
Project Manager, Asset & Work Order Management (F/T)	1	This role is required to lead, design, and implement the overall Asset and Work Order Management System from inception to full implementation for Roads Maintenance & Operations. This position is accountable for leading the implementation team in the execution of project plans and business process improvements to meet corporate service standards and guidelines in alignment with City's overall strategic plan and vision. The Project Manager shall be the lead for business change definition and collaborates with cross departmental teams to ensure seamless integration with new processes and technologies. This role shall build and maintain relationships and provide technical expertise and guidance with internal/external clients and core business stakeholders to promote and build well-developed service levels that drive business solutions that result in customer service satisfaction. Negotiate with vendors, internal stakeholders, and consultants to ensure optimal resources are in place to meet project and business deliverables. Continuously review project direction and progress to provide subject matter expertise with well-developed reporting and communication to key stakeholders and senior management. This role shall communicate and deliver the overall project delivery strategy in a well-organized information and training session through effective presentation and facilitation skills.	139
Business Process Advisor (F/T)	1	This position will be accountable to document business process and work flow requirements; identify and implement opportunities to improve internal and external customer service delivery; as well as conduct training in support of operations, project or system enhancement initiatives that impact the division. Support the implementation of process and system changes to ensure business requirements, implications and impacts of initiatives are accurately defined and understood, and leadership decisions regarding change initiatives are informed and based on a thorough analysis and recommendations. Plan and coordinate implementation activities for approved service and business improvement initiatives. Provide customer support pertaining to process changes required to all stakeholders of the processes. Develop, implement, train, coach and advise employees on relevant procedures and policies. Create meaningful and influential documents, including system Standard Operating Procedures and processes, roles and responsibilities of end users and business cases with recommendations. When system modifications are made, ensure that current comprehensive procedural documentation is created and/or updated.	109

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Traffic Operations Coordinator (F/T)	1	This position is required to manage and oversee a number of traffic engineering related projects derived from the following initiatives: Neighbourhood Traffic Management Guide (Traffic Calming Policy), The Bicycle Facility Implementation Program, Collision Prevention/Road Safety Strategy and Special Event Road Closures. The core responsibilities of this position include: playing a lead staff role for the Division on the cycling advisory committee, identify and investigate the appropriateness of various pedestrian and cycling related initiatives to improve the safety and movement of active transportation within the City; through involvement in the key road construction opportunities, implement the recommended bicycle facilities and pedestrian safety initiatives; develop and oversee a revised collision prevention and road safety plan that would consider the latest technology, processes the techniques to advance the City's current safety initiatives beyond the industry standard; facilitate the planning, organization and/or the implementation of road closures in collaboration with the special events in the City. This position will engage and manage the applicable resources (staff) within the group to deliver projects on time and within budget.	107

Planning and Infrastructure Services (2017)

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Financial Analyst (F/T)	1	A financial analyst is required to prepare and administer the department's annual current and capital budgets and all related reporting. The position will provide in-depth financial analysis in support of the current and capital budgets, forecasts, and all ad hoc requirements as needed. This position will also work with other operating departments, administrators, and Accounting section regarding budget accounts maintenance and capital project administration.	105
GIS Technician (F/T)	1	<p>This GIS Technician will be responsible for the collection and maintenance of the Parks asset inventory currently collected and maintained in the corporate GIS system and used for Work Management and Customer Service. As there is not a dedicated resource for this business process our department relies on up to date data as it affects inspection schedules and maps that are used for Operations. The Parks Management Team uses the information to develop key product indicators in order to help develop maintenance standards.</p> <p>Parks Operations requires maps to be produced that use corporate data as well as our own operational data. These maps or mapping projects are used to assist new staff, contractors or other departments in understanding our requirements. Maps are also used to accompany reports or special projects.</p> <p>The asset data is used to assist with budget requirements by running reports to show counts of assets or sizes. The data can also be used to verify sizes when producing payment to a contractor for services such as grass cutting or snow removal. Reports can also be generated to show the history of an asset and life of the asset can be verified to determine a replacement.</p>	80
System Administrator (F/T)	1	Currently P&IS uses, and/or is responsible for over 50 IT applications. This position is responsible for P&IS/Enterprise business application development, testing and production environments for permit and development tracking. Support critical, complex and changing business processes, surrounding building permits, planning and development approvals and associated processes. Administer the operational level integrity and security of enterprise application production environments, including design, implementation and enforcement, aligning with corporate policies, regulations and legislation. Responsible for the design and implementation of the system administration Maintenance and Release management plans and the resulting maintenance streams and processes, while following and aligning with Corporate IT Release and Maintenance management processes. Regularly collaborate with internal and external resources to define the strategic direction for the application, understand change requirements, build partnerships, improve service delivery and communicate change impact. Build and generate various system reports related to workflow, statistics, permit and fee status for use by management and staff across the Corporation as well as quality assurance. Develop and implement training strategies as well as training material to assist with the management of changing business processes, regulatory requirements, system upgrades and patches.	106

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Project Manager/Tech Lead (F/T)	1	Currently P&IS uses, and/or is responsible for over 50 IT applications. This position is responsible for managing technical, functional and external P&IS project resources leading to successful delivery of various technology projects that enables business transformation. This role ensures that P&IS IT solutions meet end-user requirements and positively impact P&IS's ability to deliver exceptional customer service. This position ensures the professional excellence of the project team using solid project management methodology. Leads in the definition of business solutions and implementation and takes management accountability for the execution of the project deliverables. Manages across the project's full life cycle, from inception and business case to deployment and post-implementation review. Develops project goals and objectives and continuously reviews project direction and progress. Responsible for measuring and evaluating project performance. Assists business and business-support teams to understand their needs, represent their issues and resolve business issues. Investigate and evaluate alternative solutions, determine business impacts and technical support required. Prepare business cases and ensure acceptability of solutions. Uses strong negotiation and relationship management skills to work with project teams to coordinate on projects that cross system and business boundaries.	136
Project Manager, Water Resources (F/T)	1	The Environmental Engineering program within the City of Brampton is growing to meet the challenges facing the City with respect to managing our storm water and capital works projects. The City owns and maintains over 100 storm water management ponds (SWM ponds), with new ponds being constructed as development areas proceed. The current capacity of the Environmental Engineering group will be exceeded within the next year. The majority of SWM ponds are reaching the point where they need to be maintained to ensure that they operate as designed. This will require water resources engineers with the technical understanding of pond design, knowledge of current applicable legislation and the ability to liaison with other agencies such as the conservation authorities and related provincial Ministries. In addition, this position will provide technical expertise in the fields of hydrology, hydraulics, geotechnical engineering and groundwater, and will support the planning process by providing comments on development applications. Finally, this position will stay abreast of current science and legislation to ensure the City is benefiting from leading edge technologies and maximizing opportunities to enhance the environment through sound storm water management practices	119
Crossing Guards (P/T)	8	Eight new Crossing Guards are required for new school openings, changes in school boundaries and growth.	84

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Fleet Technician (F/T)	1	<p>M5 Fleet Services Asset Management: Increased volumes of licensed and unlicensed fleet inventory over the last three years. We are now at 407 licensed vehicles and unlicensed at 250 (August 2015), M5 Fleet Services Asset Management requires a Fleet Technician to administer asset inventory and maintain documentation for all fleet vehicles and equipment in conjunction with the Fleet Services Maintenance section through the use of the Maximus 5 Database Management System (M5) responsibilities.</p> <p>Site Manager Fuel Inventory Management System: Also there has been an increase in the number of fuel sites that Fleet Services is responsible for, therefore this position will assist with the maintenance of the Site Manager (Fuel) data base system along with Business Services. Ensuring all data pertaining to the vehicle data units (VDU) in City equipped vehicles and equipment is historically accurate, thus ensuring that proper maintenance standards and schedules along with the fuel/ mileage/ hour meter integrity.</p> <p>GPS/AVL Project Management: Another pressure to our section is the increased number of GPS/AVL units now and in the near future to be installed into existing vehicles under the approved funding in place. This falls under the corporate strategic plan initiative of Corporate Excellence to serve our clients and to improve their needs.</p>	91
Business Analyst (F/T)	1	<p>Business Services/Business Systems requires a Business Analyst to work on the continues growth of our systems within P&IS. The Business Analyst will work with individual business units to provide them with streamlined, efficient business solutions that meet their needs, and are considered industry best practices. Working with the individual units will help to insure that P&IS is not duplicating efforts or technology. Business solutions for staff and citizens will be improved based on research and analysis carried out by the Business Analyst. Position will work on P&IS solutions such as online services and self-serve.</p>	93

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Operations Technician (F/T)	1	This Contracted Services Technician position is required to capture the growth of projects and the additional activities being undertaken by Contracted Services such as more planned concrete curb and sidewalk repairs and asphalt paving; additional construction requests from other Departments and Divisions including Transit, Engineering & Construction and Building, Design & Construction; also shoulder grading and sweeping, tasks formerly undertaken by in-house staff; and the implementation of the Infor work order system. The primary function of this position is managing various projects and contractors efforts ensuring compliance with contract requirements, City & Provincial Standards and Occupational Health and Safety Act (OHSA). Duties include determining need, writing and administering contracts; overseeing contractor performance and preparing summary reports for payment; pre-engineering evaluations, enforcing City fill by-law 143-95 including testifying in court as an expert witness; train co-op students; coordinate snow clearing operations and provide customer service and information to various stakeholders including residents and the Council office. For the past two years, Maintenance Inspectors who have come off of the winter shift were utilized as Inspectors to help with the seasonal construction burden, but they will no longer be available going forward.	120
Clerk II - Permits (Conversion)	1	Permits Group has implemented an automated Permit system in Infor (formerly Hansen) that requires additional clerical staff to fully implement the intake, initial review, scheduling, issuing and payment/refund processing, as originally designed. Additional customer service focused duties include processing public utility coordination committee (PUCC) applications, excess load applications, Fill and Grading Permit requests via e-mail, and web (portal) access. In addition, Permits Group requires Clerical assistance consistent with a Clerk II including all job duties as defined in JD 456 for IWT 456. This position will allow more time for the existing Permit Techs to undertake their technical duties both in field and office rather than time spent on administrative duties. This is more cost effective and better use of the Techs work time.	14

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Travel Demand Management Coordinator (F/T)	1	<p>This position is required to meet the needs related to Intelligent Transportation Systems (ITS) throughout the City and compliment the expansion of the Traffic Management Centre, to mitigate congestion by monitoring and maintaining traffic flow by means of reactive and proactive measures to adjust signal timing and ITS initiatives.</p> <p>Currently traffic signal timing and progression reviews are typically generated through service requests from residents. Proactive measures are not in place to monitor changing traffic patterns, or respond to incidents whereby traffic signal timings become responsive to the increased volume and adjust adjacent intersection timing plans.</p> <p>The main responsibilities of the Coordinator include: coordinate the Traffic Management Centre and any ITS infrastructure improvements; coordinate arterial road reviews and recommend adjustments; liaise with external agencies such as the Region of Peel; prepare and implement traffic responsive timings plans to react to on-street incidents (road construction, special events, collisions); develops SOP's and standards to ensure consistency; coordinates operational meetings to ensure satisfactory performance with system partners; develops reports to assess system performance.</p> <p>The coordinator will utilize the assistance of the existing Technologists to perform the field timing updates, communications repairs, and infrastructure improvements of the ITS.</p>	107
Traffic Operations Technologist II (F/T)	1	<p>An additional complement at this position (currently two positions) is required to manage the increase in work related to customer service requests. On average a typical service request handled by the Traffic Operations Group requires 35 days to complete. A typical process can include the collection of traffic data/field observations, the review of historical collision trends, analysis of traffic patterns, review of existing geometrics, preparation of by-law amendments (with cover reports to Council), the preparation of work orders to implement mitigating measures, etc., all while reporting progress of the review back to the client (resident/Council). In 2013 and 2014, the Traffic Operations Group experienced a 26% and 6% increase in the number of service requests received respectively. 2015 is on pace for an additional 12% increase. The increased work load has resulted in delays and increased response times. The addition of a Traffic Operations Technologist II will allow the group to once again achieve Customer Service Excellence as outlined within the City's Strategic Plan.</p>	97

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Parks Inspector (F/T)	1	<p>Increase in the number of assets requiring legislated or council approved service level inspections such as safety stations at bodies of water, children's playgrounds, park pathways, outdoor lighting, buildings and structures. Mandated/Legislated inspections total 18,277 man hours per year and only 12,208 net man hours available leaves a shortage of 6,069 man hours. This position conducts inspections related to playgrounds, pathways, safety stations, storm water management ponds and other parks assets for safety related repairs and for the purpose of life cycle management. Conduct weekly, monthly and a year end comprehensive inspection/report on all playgrounds in accordance with CAN/CSA-Z614-07. Position is key to compiling correct data for the purpose of preparing capital budgets and recording the results of inspections to demonstrate due diligence on the part of the city and preventative maintenance.</p> <p>These inspections are required due to legislation, council mandates, internal audit for walkway and walkway lighting and protection of the public and employees and protection of the city's assets.</p> <p>Inspections are performed in a physical manner using a pre-determined checklist. Results of all inspections are kept on record for litigation purposes. Information pertinent to life cycle replacement and budgets is captured on a spreadsheet. Starting in September of 2009 this process will be performed electronically in the field using laptops and the Hansen 8 web based workflow management system.</p>	75

Planning and Infrastructure Services (2018)

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
GIS Web Administrator (F/T)	1	The GIS Web Administrator position is required to support, expand and enhance the use of GIS as an online tool and mobile solution. Both current GIS web solutions, bramptonmaps.ca and AiM, are heavily relied upon by staff and citizens. There uses continue to grow as business units provide solutions tied to locations within the City. Location Based solutions use GIS as their foundation, and use the GIS platform to link data from different sources and types. The growth of mobility as a solution for both staff and citizens requires the Corporation to build the required solutions. GIS is the foundation for mobile solutions for asset management. Its online use will continue to grow within P&S and throughout the Corporation. This position will be responsible for working on the build of each solution and the administration of these solutions.	93
Accountant (F/T)	1	With the Corporate Realignment of 2013, Parks Operations Division became part of Public Works in Planning and Infrastructure Services Department. However, no financial resource was assigned as part of the transfer. Given that Parks has large Operating and Capital budgets, an Accountant is required to prepare and administer the Parks Division's accounting related reporting. The position will perform all relevant accounting functions including preparing and/or reviewing of transfer journals, accounts payable/receivable invoices, account reconciliations, check requisitions, payment certificates, year-end reporting, etc. to ensure accuracy, timeliness and adherence to Corporate Policies and Procedures, and Generally Accepted Accounting Principles.	81
Web Content/ Technician (F/T)	1	This position is required as a direct result of Brampton's Corporate Realignment. It is expected the Public Works Web Team will now also support the Parks Operations sub-division plus the rest of Planning & Infrastructure Services, including Engineering & Development, Planning & Building and Business Services. Currently, this team collaborates with the Corporate CSP team to ensure proper functionality of the Public Works web site and explores feasibility of e-business solutions; creates and updates "real-time" status information on the "Road Works" Web Pages regarding the division's visible services/projects such as snow removal, road construction, street sweeping, leaf vacuuming, road closures, etc.; develops new Public Works static web content; monitors existing Public Works static web content to ensure information is kept current; modifies content as necessary; liaises with departmental staff within Public Works; develops and updates Online Public Works private workspace; assists with training departmental staff on the functionalities of processing of Web Feedback and of corporate and departmental applications.	84

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Project Manager, Parks Construction (F/T)	1	The size and complexity of Capital Parks Construction requires experienced staff with sound landscape architectural, project management and facilitator skills to lead various parks and facilities projects. Reporting to the Manager of Capital Parks Construction this position will implement the various initiatives coming from the City's Parks and Recreation Master Plan for the development of new major park capital projects and major redevelopment of existing parks. The position will be responsible for the initial budgeting, development of the project program, liaising with internal and external stakeholders and approving agencies, public engagement and briefings to SMT and Council. The Project Manager (PM) will be responsible for developing terms of reference, RFPs and tenders; administering and overseeing concept development; writing detailed design contract documents; obtaining permits and approvals. The PM will have oversight over inter-departmental project technical teams. The PM will provide guidance throughout the tendering period and manage the purchase award and Contract start up. Responsibilities during construction include maintaining the schedule and cost control and ensuring the project reflects the design intent. The PM will provide direction to and mentor the Landscape Architects and Landscape Technologists.	117
Supervisor, Development Construction (F/T)	1	<p>The City of Brampton has over 250 Active subdivisions under construction. As the City continues to experience rapid and steady growth, the volume of new development will continue at levels beyond current staff capacity. Before the reorganization, there were two staff available to supervise the construction of these subdivisions, but now there is only one position at a supervisory level. A second Supervisor of Development Construction is therefore required to improve the current service levels and ensure that all infrastructure assumed by the Municipality meets City engineering and legislative standards and protects public safety.</p> <p>Key Duties:</p> <ul style="list-style-type: none"> • Oversees the construction activities of developments & issues final acceptances, including assumption recommendations. • Resolves escalated concerns with consultants, developers, builders, and residents regarding engineering and lot grading matters. • Reviews & provides comments on the implementation of any aspects of engineering drawings and erosion and sediment control plans. • Administers all letters of credit reductions. • Ensures that development projects are constructed as outlined on the engineering drawings. • Supervises development inspectors & lot grading technicians. • Representative on committees to establish standards and criteria for all developments in the City. 	119
Crossing Guards (P/T)	8	Eight new Crossing Guards are required for new school openings, changes in school boundaries and growth.	84

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Parks Inspector (F/T)	1	<p>Increase in the number of assets requiring legislated or council approved service level inspections such as safety stations at bodies of water, children's playgrounds, park pathways, outdoor lighting, buildings and structures. Mandated/Legislated inspections total 18,277 man hours per year and only 12,208 net man hours available leaves a shortage of 6,069 man hours. This position conducts inspections related to playgrounds, pathways, safety stations, storm water management ponds and other parks assets for safety related repairs and for the purpose of life cycle management. Conduct weekly, monthly and a year end comprehensive inspection/report on all playgrounds in accordance with CAN/CSA-Z614-07. Position is key to compiling correct data for the purpose of preparing capital budgets and recording the results of inspections to demonstrate due diligence on the part of the city and preventative maintenance.</p> <p>These inspections are required due to legislation, council mandates, internal audit for walkway and walkway lighting and protection of the public and employees and protection of the city's assets.</p> <p>Inspections are performed in a physical manner using a pre-determined checklist. Results of all inspections are kept on record for litigation purposes. Information pertinent to life cycle replacement and budgets is captured on a spreadsheet.</p>	75
Traffic Labourer (F/T)	1	<p>The Traffic Outside Services section has expanded the scope of work performed to meet the needs of a growing municipality. The duties of the Traffic Labourer would be to assist the Truck Driver in the installation and maintenance of traffic signs, road closures, automatic traffic recorders, pavement markings and grinding. This position would also provide signing for City Construction Projects, Special Events, and Street Party Road Closures as required for Temporary Conditions as specified in Book 7 of the Ontario Traffic Manual. Also, deadlines set out in the Municipal Act 2001 – O.Reg 239/02 regarding turnaround times for sign installation and sign retro-reflectivity inspection are to be adhered to. [Note: The law states that signs must be checked for Sign Retro-Reflectivity once per year, in which they must meet a minimum standard or be replaced; keeping an active record of Sign Retro-Reflectivity.]</p> <p>This position will also be responsible to collect sign inventory data in the field as each asset is installed, maintenance is performed on the sign and/or Retro-reflectivity inspections are conducted.</p> <p>It has been ten years since we have increased our Sign Installation / Maintenance staff and trying to maintain an acceptable Level of Service has placed excessive demands on our current Sign Crews. This position coupled with the Traffic Truck Driver position would alleviate this situation.</p>	72

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Traffic Truck Driver (F/T)	1	<p>The Traffic Outside Services section has expanded the scope of work performed to meet the needs of a growing municipality. The duties of the Truck Driver would be the installation and maintenance of traffic signs, road closures, automatic traffic recorders, pavement markings and grinding, and responsibility of the truck, its contents and the Labourer. This position will also provide signing for City Construction Projects, Special Events and Street Party Road Closures as required for Temporary Conditions as specified in Book 7 of the Ontario Traffic Manual. Also, deadlines set out in the Municipal Act 2001 – O.Reg 239/02 regarding turnaround times for sign installation and sign retro-reflectivity inspection are to be adhered to. [Note: The law states that signs must be checked for Sign Retro-Reflectivity once per year, in which they must meet a minimum standard or be replaced; keeping an active record of Sign Retro-Reflectivity.]</p> <p>This position will also be responsible to collect sign inventory data in the field as each asset is installed, maintenance is performed on the sign and/or Retro-reflectivity inspections are conducted.</p> <p>It has been ten years since we have increased our Sign Installation / Maintenance staff and trying to maintain an acceptable Level of Service has placed excessive demands on our current Sign Crews. This position coupled with the Traffic Labourer position would alleviate this situation.</p>	79
Operations Technician (F/T)	1	<p>The Permits Group has a need for an additional Operations Technician to handle growth within the City. As per the job description for this position, this person will undertake all duties, including but not limited to: intake review issuance and inspection of Road Occupancy and Access permits throughout the City; intake and review and inspect Fill and Grading Permits, requests for oversized loads, special events, etc. This person will also play a role in such areas as standards review, site plan review, and capital engineering review, as well as, augmenting Snow Control activities and all other duties as assigned.</p>	120
Asset & Work Order Management Analyst (F/T)	1	<p>The Asset & Work Order Management Analyst will be responsible for the delivery of support, quality assurance of system inputs/outputs and training to the end users for the division. This position shall be responsible for troubleshooting, coordinating move to production testing, implementing/modifying system reports, and analyzing system integrations. This role will assist the division with defining metrics, gathering data, and reports for Key Performance Indicators, financial and customer service effectiveness for the system. The Analyst will be part of the implementation team for new projects/upgrades and ensure application systems are dependable, efficient and monitor effectiveness of the system. This role will work closely with IT Governance to support and monitor audit processes, perform various database operations to facilitate data retrieval, updates and review for integration with other systems.</p>	109

Public Services (2016)

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Operators (F/T)	10	Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community.	521
Mechanics (F/T)	1	This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.	62
Facility Foreperson (F/T)	1	Assist the Supervisor of Facilities Maintenance supervise the increasing number of employees who work on 3 shifts at 2 facilities and 5 terminals. This is a seven day operation. Coordinate and ensure preventative maintenance is performed on all facilities equipment as required. Inspect and monitor transit station stops to ensure maintenance service level agreements are being consistently met. Coordinate, prioritize and manage the completion of daily repairs and staff submitted equipment and facility defect reports. Prepare reports on a range of performance indicators. Ensure all paperwork and mandated inspections are completed on schedule as per requirement of Electrical Safety Authority, Ministry of Labour and Occupational Health & Safety Act. Monitor the performance of outside service contractors performing repairs. Maintain all facilities and terminals in a good state of repair and ensure they are safe and clean for our employees to work in as well as the public who use them. Repair damaged equipment in appropriate time frames to ensure all departments of transit have the required tools and equipment to function efficiently and meet the operational requirements set out.	116

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Facility Helper (F/T)	2	Under the direction of the Facilities Maintenance Foreperson: Assists in the day-to-day maintenance of Transit facilities and equipment. Conducts cleaning and preventative maintenance functions on equipment such as hoists, HVAC units and shop tools. Installs and maintains bus stop signs and performs maintenance and cleaning of bus shelters and bus stops using a pressure washer. Performs snow removal and sanding of all Transit Facilities and bus stops using a skid steer loader and four-wheel drive truck. Transit shelters require regular cleaning on a monthly basis. Maintaining and performing maintenance repairs of GFI fare collection equipment.	154
Facility Clerk (F/T)	1	<ul style="list-style-type: none"> • Ensure that Cash Handling polices are adhered to through the processing of payments, float verification, completion of bank deposits, revenue reports and staff training. • Demonstrate leadership and assist in the hiring, training and scheduling of part-time Customer Service Representatives. • Responsible for the coordination, inventory control, sales and promotion of concession items. • Responsible for records management as it relates to each facility. • Lead and participate in team meetings as required. • Responsible for the data entry, reports and statistics for various areas of operation such as payroll, point of sale, facility schedules, concessions, programming, wait lists etc. 	73
Facility General Operator (F/T)	3	New positions for phase 2 of Gore Meadows Community Centre. Cleans and maintains the facility (i.e. sweeps, washes and strips floors, vacuums, washes windows and doors, cleans washrooms/change rooms, empties garbage). Maintains arena/ice facilities and equipment, operates ice re-surfacer, installs and removes ice, installs and maintains nets, takes compressor readings, edge, chips and cross cuts ice, paints lines, drains chiller, adds oil to compressor, maintains swimming pool (check every two hours - refill chemicals as needed, change chlorine cylinders, backwash and vacuum pool). Checks sauna and whirlpool equipment (if applicable). Checks electrical heating and air conditioning systems, performs preventative maintenance (i.e. changing filters, oiling) Contacts emergency personnel (e.g. police, ambulance) if required. Assumes responsibility for the facility in the absence of the Manager.	300
Programmer, Aquatics/Skate (F/T)	1	New position for Phase 2 for Gore Meadows Community Centre. Supervision of support staff (contract, part-time and volunteers). Includes daily supervision regarding work duties, scheduling, adherence to City policies and procedures. Customer Service, Interacts with customers to ensure program delivery is meeting customer expectations and service standards. Provides input to budgeting process, including monthly forecasting and monitoring of revenues, expenditures and net. Reports on trends, emerging issues and potential areas of growth. Ensure that programs offered are of excellent quality.	81

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Programmer, Generalist (F/T)	1	New position for Phase 2 Gore Meadows Community Centre. Supervision of support staff (contract, part-time and volunteers). Includes daily supervision regarding work duties, scheduling, adherence to City policies and procedures. Interacts with customers to ensure program delivery is meeting customer expectations and service standards. Provides input to budgeting process, including monthly forecasting and monitoring of revenues, expenditures and net. Assists with the preparation and proofing of materials related to marketing of programs. Ensure supplies are adequate. Ensure that programs offered are of excellent quality.	81
Adult Program Instructor (P/T)	1	New position for Phase 2 for Gore Meadows Community Centre. This part-time position is required to supervise and deliver programs to participants. Position composition includes: 1 Adult Instructor Responsibilities will include by not limited to: <ul style="list-style-type: none"> • Supervision of program participants and volunteers • Program delivery • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Ensure that programs offered are of excellent quality. 	17
Various Aquatics Staff (P/T)	120	New position for Phase 2 for Gore Meadows Community Centre. These part-time positions are required to operate the aquatic centre. Position composition includes: <ul style="list-style-type: none"> • 20 Deck Supervisors • 80 Instructor & Lifeguards • 20 Slide Guard & Deck Attendant Responsibilities will include by not limited to: <ul style="list-style-type: none"> • Supervision of part-time staff and volunteers • Program delivery and supervision • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Ensure that programs offered are of excellent quality. 	665

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Skate Instructors & Rink Guards (P/T)	20	<p>New position for Phase 2 for Gore Meadows Community Centre. These part-time positions are required to operate the arena programs during the winter season.</p> <p>Responsibilities will include by not limited to:</p> <ul style="list-style-type: none"> • Supervision of part-time staff and volunteers • Program delivery and supervision • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Ensure that programs offered are of excellent quality. 	127
Camp Leader (P/T)	15	<p>New position for Phase 2 for Gore Meadows Community Centre. These part-time positions are required to supervise and deliver programs to camp participants.</p> <p>Position composition includes:</p> <ul style="list-style-type: none"> • 13 Camp Leaders • 2 Camp Specialists <p>Responsibilities will include by not limited to:</p> <ul style="list-style-type: none"> • Supervision of camp participants and volunteers • Supervision and mentoring of Camp Leaders (Camp Specialists) • Program delivery and supervision • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Ensure that programs offered are of excellent quality. 	88

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Program General Staff (P/T)	15	<p>New position for Phase 2 for Gore Meadows Community Centre. These part-time positions Will be utilized to organize and facilitate various community engagement programs, events and services within the facility, in schools, as well as the community at large.</p> <p>Community development events will include but not limited to:</p> <ul style="list-style-type: none"> • Open houses, welcome to kindergarten, parent/teacher nights, etc. (approximately 15 in fall, 25 in spring) • School play days (approximately 6 events, requiring 8+ staff each) • Fright Night • Bunny Eggcitement • Winter Lights • 2 additional large scale community events to occur throughout the year • Grand Opening for Phase 2 <p>Responsibilities will include by not limited to:</p> <ul style="list-style-type: none"> • Supervision of part-time staff and volunteers • Program delivery and supervision • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. 	80
Customer Services Reps (P/T)	15	<p>New position for Phase 2 for Gore Meadows Community Centre. These part-time positions are required to sustain the opening of Phase 2.</p> <p>Responsibilities will include by not limited to:</p> <ul style="list-style-type: none"> • Operating of the front desk and kiosks • Completing transaction • Adhering to Cash Handling • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Using CLASS registration software 	80

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Various Fitness Staff (P/T)	20	<p>New position for Phase 2 for Gore Meadows Community Centre. These part-time positions are required to operate the fitness centre and studio. Position composition includes:</p> <ul style="list-style-type: none"> • 10 Fitness Floor Staff (Personal Trainers) • 10 Group Fitness/ Wellness Instructors <p>Responsibilities will include by not limited to:</p> <ul style="list-style-type: none"> • Supervision of fitness floor participants and volunteers • Program delivery and supervision • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Ensure that programs offered are of excellent quality. 	83
Operations Staff (P/T)	10	<p>New position for Phase 2 for Gore Meadows Community Centre. These part-time positions are required to sustain the opening of Phase 2.</p> <p>Responsibilities will include, but not limited to, cleaning facility and equipment.</p>	62
Preschool Program Instructor (P/T)	10	<p>New position for Phase 2 for Gore Meadows Community Centre. These part-time positions are required to supervise and deliver programs to participants.</p> <p>Position composition includes: 5 Preschool Head Instructors (Must have ECE), and 5 Assistant Preschool Instructors.</p> <p>Responsibilities will include by not limited to:</p> <ul style="list-style-type: none"> • Supervision of program participants and volunteers • Supervision of Assistant Preschool Instructors (Head Preschool Instructors) • Program delivery • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Ensure that programs offered are of excellent quality. 	62

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Seniors Program Leader (P/T)	1	<p>New position for Phase 2 for Gore Meadows Community Centre. This part-time position is required to supervise and deliver programs to participants. Position composition includes: 1 Seniors Program Leader.</p> <p>Responsibilities will include by not limited to:</p> <ul style="list-style-type: none"> • Supervision of program participants and volunteers • Program delivery • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Ensure that programs offered are of excellent quality. 	17
Sport Instructor (P/T)	10	<p>New position for Phase 2 for Gore Meadows Community Centre. These part-time positions are required to supervise and deliver programs to sport participants. Position composition includes: 10 Sports Instructors.</p> <p>Responsibilities will include by not limited to:</p> <ul style="list-style-type: none"> • Supervision of sport program participants and volunteers • Program delivery and supervision • Ensure compliance to policies, procedures, standards and guidelines both Corporate and industry governing • Customer Service, interacts with customers to ensure program delivery is meeting customer expectations and service standards. • Ensure that programs offered are of excellent quality. 	62
Emergency Facility Technician (F/T)	1	<p>To manage all facility maintenance and repair requirements for BFES. At present, BFES only has one EFT who is responsible for performing all contractor supervision, maintenance and repairs for 15 emergency buildings. The demands on these buildings is significant as they operate 24/7/365 with no opportunity for down time. This position will co-ordinate required work with contractors and perform repairs including both plumbing and electrical work. Monitor building maintenance budgets and co-ordinate capital requirements. Assist at emergency scenes by delivering equipment, fuel, apparatus parts, equipment and transporting contaminated bunker gear. Personally maintain and repair all 120 / 240 volt electrical systems on-board BFES apparatus. This position ensures that all 15 BFES facilities are maintained in an acceptable state of good repair and to ensure that BFES operations are not compromised by building-related health and safety deficiencies. In the fall of 2016 the new Apparatus and Maintenance facility will be opened, thereby increasing workload and demands beyond that which BFES can manage with current staffing complement. This one (1) additional position will ensure that BFES has the required staffing to meet service demands without compromising BFES operations or worker safety.</p>	114

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Emergency Vehicle Technician (F/T)	3	The new Apparatus and Maintenance Facility is scheduled to open in 2016. Once this facility becomes operational, the additional space that BFES requires to meet emergency apparatus and equipment maintenance and repair demands will become available. Additional Emergency Vehicle Technicians (EVT) are required in order to address both an outstanding backlog of work as well as ongoing service level demands that are previously unmet. With increased emergency call volumes and corresponding departmental growth, the number of in-service emergency apparatus and vehicles has increased and the demand for maintenance and repair on those vehicles is also increasing at a significant rate. In addition to apparatus and vehicles, EVT's also maintain and repair critical health and safety equipment such as Self-Contained Breathing Apparatus and various specialized tools and equipment that require regular maintenance and service by qualified technicians in order to maintain certifications for safe & effective use. These additional EVT positions will work within the BFES Apparatus and Maintenance Division and will ensure that BFES has the resources required to maintain critical equipment in accordance with legislative requirements and industry standard.	341
Supply & Equipment Officer (F/T)	2	In 2016, the new Apparatus and Maintenance facility will open, which will provide the space and equipment required for BFES to appropriately and effectively manage all aspects of PPE, in accordance with legislative and industry standard requirements. This work must be performed by a fully qualified and independently verified Supply and Equipment Officer (SEO). This position manages all aspects of supply and equipment procurement, distribution and management, and personally operates the BFES PPE Management Program, which is a core component of the overall BFES Firefighter Health and Safety Program. The recent growth of Fire and Emergency Services has resulted in tremendous increases in the volume and scope of work that must be performed in this area. Additionally, there are a number of contractual obligations within the Collective Agreement that the City must adhere to with respect to the timely delivery of goods and services. Today's workload far exceeds the capacity of the single SEO that is currently in place. Accordingly, two (2) additional SEO positions must be added in 2016 in order for current demands to be met and in order for PPE health and safety requirements to be met.	176
Building Maintenance Operator (F/T)	1	Response to internal and external customer inquiries and requests; Maintain family of facilities, Perform inspection, maintenance and testing of life safety systems; Perform preventative maintenance, repairs and inspection on indoor and outdoor facilities; Completes, tests and documents building inspections; Monitor and control building automations systems; Perform administrative functions including the handling of lease and contract information; Monitor inventory control and assist with ordering; Perform housekeeping and porter duties including minor repairs of drywall, painting, renovations and spot cleaning; Performs snow removal, de-icing and emergency cleaning as required; Contacts emergency services and assists in the co-ordination of the public and staff in the event of evacuation;	77

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Service Brampton, Business Process Advisor (F/T)	1	The Service Brampton division has progressively expanded to provide multi-channel customer services: concierge service & in-person service at the Service Brampton Centre at City Hall, & email and call management and dispatch services at the Corporate Contact Centre in support of the City's 24-hour service delivery areas. In alignment with the City's Customer Service Strategy, call centre/citizen service technology solutions were approved & implemented to meet service growth demands in 2014 and 2015. It has been determined that an internal resource is required to provide business administration for the newly implemented Contact Centre-specific technologies on an ongoing basis; specifically, telephone, web-based applications and data maintenance related to the Corporate Contact Centre's knowledge base, service level, forecasting, scheduling, queuing & quality management solutions. Without approval of this role, the support of technologies will fall to the already-stretched Supervisors, or be performed sporadically by external resources, or left unattended altogether, impacting customer service levels & quality. Consideration would be given to pause approved expansion plans, and reducing existing services operating with systems that cannot be effectively supported.	0
Manager, Building Design & Construction (Conversion)	1	The position will: review all existing data related to the state of good repair (SOGR) for the upcoming year; validate the data; develop detailed synopsis of scope, budgets and schedules; the justification; options; prioritize the SOGR projects City-wide, capacity to deliver as part of the annual capital budget submission for approval. Develop and co-ordinate all required electronic templates, spreadsheets, work assignments and staff related support; monitor ongoing changes to data bank as audits and projects are populated; meet with programs City wide to ensure their priorities are addressed; review all completed Building Condition Assessments; review and sign off on all project validations for the first draft of the upcoming budget submission; ongoing meeting close to budget submission with staff from various areas to coordinate deadlines, client priorities, potential program disruption, capacity, etc.; ongoing project prioritization of projects up to first draft of budget submission; ongoing evaluation of overall plan, develop and track benchmarks, staff workload, performance management plans, etc.; meet with team to track reports, troubleshoot problems that may arise and keep staff informed on City and Senior Management Team initiatives and direction; meet with administrative support staff to develop, monitor, modify data sheets and respond to inquiries for information throughout the year ; and meet with divisional management team to keep abreast of all issues.	0

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Project Manager, Building Design & Construction (Conversion)	4	Each year these staff will be assigned a body of work related to: review all existing data related to the state of good repair (SOGR) for the upcoming year; validate the data; develop detailed synopsis of scope, budgets and schedules; the justification; options; prioritization of the most important to least important building SOGR projects City-wide, capacity to deliver as part of the annual capital budget submission for approval. Validate the projects identified as part of the upcoming capital budget submission. Review all historical data on file (e.g. Building Condition Assessments and visit the sites collecting the required current data on each potential project). Identify program priorities, potential program disruption, and operational requirements. Write up a detailed synopsis for every project using electronic templates; submit signed off project synopsis for each project validations as part of the first draft of the upcoming budget submission; ongoing meetings with staff assigned to implement the “shovel ready” projects to ensure scope and program requirements are understood and as part of the capacity to deliver phase of the analysis; carry out technical reviews from work orders.	0
Project Coordinator, Building Design & Construction (Conversion)	5	<p>Building Design and Construction (BDC) section management team has completed an ongoing best practices review and have concluded that it would be more effective to convert four temporary Project Coordinator and two other temporary staff positions into five permanent Non-union Project Coordinator position. The rationale for this conversion is to attract the best possible candidates to apply and work for the City.</p> <p>The position will coordinate the delivery of construction and renovation projects of City facilities as assigned, from start to finish, including concept, design, tender, construction and commissioning. Coordinate construction work to ensure minimal impact to client programs, engage stakeholders through all phases of the project; represent the city for consultants and contractors on construction sites. Assist Project Managers on large complex projects as required.</p>	0
Analyst, Construction Project (Conversion)	1	Assist and manage the ongoing data coming from and back to the Building Condition Assessment reports and Archibus to ensure data integrity is not compromised. Develop templates and spreadsheets. Track and assist with all work related to ongoing performance management and benchmarking and continuous improvements related to estimates within the synopsis, the average – both the number of projects and dollar value of projects assigned to staff on the team carrying out validations and the teams implementing the work; year over year completion rates; project synopsis budget and schedule estimates versus the actual close out values and schedule; the average number of change orders for projects; the average number and value of contract amendments. Assisting the Manager or Team lead with staff mileage claims; timesheets and recoveries; scheduling meeting, minutes; training; filing; invoices, cheque requisitions and journal entries; inventory equipment, etc.	0

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Recreation Programmer, Central Public School (Conversion)	1	Recreation Programmer is required to assist with the Full Year Dance Recital Program (City Wide), Recreation Programs and Summer Camps that run out of Central Public School. Currently with a temporary Recreation Programmer the revenues were increased by \$40,000. The conversion of this position to full time will allow more programs to be provided and provide a stable position to this facility which will allow for future growth and success of these programs.	0
Recreation Programmer, Senior Centre (Conversion)	1	With 3,800 members, Flower City Seniors Recreation Centre in currently one of the largest facilities of its kind in Ontario. Our goal is to ensure that older adults in Brampton have opportunities and choices that lead to healthy and active lifestyles. This goal requires ongoing nurturing and development by qualified and experienced staff that are innovative, creative and passionate about the needs of our aging population. Currently, the contract Recreation Programmer position is responsible for the design, development, supervision and evaluation of 75+ programs. These programs account for 45% of programs offered at the centre. 52,000 + seniors participate in these registered and drop-in programs annually. This position is also responsible for the supervision of a team of paid staff plus over 60+ volunteers.	0
Recreation Programmer, Integrated Programs (Conversion)	1	The Special Needs program area is very unique in the respect that our part-time staff are required to be responsible for supporting special needs participants in ways that other staff are not required to. Over the past few years we have experienced a large growth in integration participation. Hiring a full-time, experienced, mature staff will allow for us to build a solid staffing foundation which the Programmer - Integrated Programs will not only act as a mentor to coach and develop the Integration Staff but will also act as a champion to promote and further grow our inclusive and integrated programs year round. Currently we have a Programmer - Special Needs that is hired for a 5 month contract position (May to September) and for the remainder of the year works part-time (24 hours/week), all of which is currently budgeted for.	0
Business Services, Coordinator, Policy & Procedures (Conversion)	1	Provides procedural document development and project management for Public Services to enhance operational and administrative efficiencies and consistencies. Procedural writing, process mapping and standardization of documentation. Point of contact for procedural documents and provides a central depository for current and historic documentation of best practices, procedural criteria and business standards and guidelines. Documentation Preparation – formalize governance and procedural base documentation, provide educational guidance and training reference guides, process analysis and mapping creation of new procedures, updating, content editing, review, and formalization to ensure standards and processes meet corporate and regulatory requirements. Process reviews, advice and assist in the implementation of handbooks, manuals, and reference material. Coordination –Relationships with other Divisions, Departments, and outside agencies. Develop, administer, and maintain corporate and departmental initiatives (e.g. Automated External Defibrillators (AED) program, Cash Handling) execute topic specific support trainings and workshops. Monitoring and Reporting – In consultation with supervisory and management staff, oversees projects and monitors ongoing progress. Assess business practices, identify risks, anticipate trends and process improvement. Address audit issues and execute solution management through policy and procedure development.	0

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Business Services, Project Lead (Conversion)	1	<p>Reporting to the Supervisor, Business Systems this position is responsible for leading various Business Systems Initiatives including the IWMS project and major operational releases.</p> <p>PROJECT LEADER</p> <ul style="list-style-type: none"> • Applies project methodology and approach to planning, development, implementation and evaluation for corporate initiatives across the entire life cycle • Liaison with staff including IT to coordinate resources which are required for project activities • Work with Internal Audit for consulting on project to ensure project deliverables are in accordance with the corporate PSAB directions and relevant corporate policies <p>BUSINESS LEADERSHIP</p> <ul style="list-style-type: none"> • Participate in requirement gathering, fit-gap analysis and process review meetings. • Develop project goals and objectives. • Change Management • Champion business process changes and define strategies for change. • Asset Task Force Committee Lead • Prepare business cases and ensure acceptability of solutions <p>OPERATIONAL LEADERSHIP</p> <ul style="list-style-type: none"> • Define Operating Budget • resources, technical and subscription costs • Define Software Road Map • Annual Maintenance Release Plans, System and Software Upgrades. • Assist business with setting requirement priorities for Service Requests and Incident resolution. 	0
Culture Programmer, Marketing, Arts and Culture (Conversion)	1	<p>The Marketing Programmer position has existed since 2011 and is critical to the success of the Marketing department and, subsequently, to the success of the Arts and Culture section. This position supports the Marketing Coordinator in all aspects of promoting and advertising Arts and Culture initiatives including: the Rose Theatre Presents season (subscriptions, single show promotions, season brochure, Monthly ODEUM magazine, Garden Square (LED screen and free programming), Arts Camps, Arts Adventures, venue promotion (theatre tours), Sponsorship and new initiatives as they occur. The Programmer position manages all social media activity for the Rose Theatre Brampton and works with 2 part-time graphic designers to direct all creative including print and web advertisements, brochures, posters, rack cards, ODEUM Magazine, and materials as required. The Programmer updates and maintains all web content on www.rosetheatre.ca. The Programmer liaises with outside vendors including print companies to ensure cost effective and timely delivery of materials. The Programmer maintains the general inbox for the Rose Theatre as well as the monthly e-newsletter for over 6,000 subscribers. The Programmer develops strategic marketing plans to increase subscriptions, single ticket sales and group sales, makes recommendations for improvements and future programs and prepares regular evaluations of all marketing programs to ensure continuous improvement in all initiatives.</p>	0

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Transit, Administrative Assistant (F/T)	1	This position is responsible for administrative systems support, payroll timekeeping activities and communication support for the Transit Division, to ensure functional efficiency and operational needs are achieved. To provide administration & support services for management to assist them in performing their duties in an efficient and effective manner. To ensure that our core services are adequately addressing the needs of the public and to improve staff levels to keep up with growth and demand. By effectively maintaining appointment schedules and coordinating meetings. By composing and formatting letters, memos, agendas, minutes, presentations and reports in Word, Excel and PowerPoint. Performs office related duties including records management, generating reports, answering phones, assisting both internal and external customers at the front counter, etc.	62
Part-time Transit Service Clerk (P/T)	1	This position sells fare media and responds to customer inquiries regarding Brampton Transit. This position is required to support our increased ridership and service levels at each of the Transit Terminals. The terminal hours have been extended and shifts added in order to handle the long line-ups being experienced by customers. Due to the elimination of our third party ticket & pass agents, customers need to visit a Terminal, or go on-line, in order to load their PRESTO card. This has significantly increased our customer service requirements at all Terminals.	27
Operators (F/T)	11	Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community	573
Mechanics (F/T)	1	This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.	62

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
General Service Person (F/T)	1	To ensure the Transit Fleet and Facilities are clean, operational and up to Health and Safety standards. Under the direction of the Fleet Maintenance Foreperson performs general maintenance duties as required. Assists in vehicle maintenance & repair; maintains tire service & picks up parts; assists in the repair & maintenance of Transit Headquarters & Terminals; cleans property; operates skid steer loader, forklift & sweeper; performs other duties as assigned. Checks and starts buses, repairs minor defects and parks buses; fuels, sweeps and washes interior and exterior of buses; operates a pressure washer; maintains top-up fluid levels and empties cash boxes into vaults and downloads into computer;	43
Operators (F/T)	18	Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community	938
Mechanics (F/T)	3	This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.	185
General Service Person (F/T)	1	To ensure the Transit Fleet and Facilities are clean, operational and up to Health and Safety standards. Under the direction of the Fleet Maintenance Foreperson performs general maintenance duties as required. Assists in vehicle maintenance & repair; maintains tire service & picks up parts; assists in the repair & maintenance of Transit Headquarters & Terminals; cleans property; operates skid steer loader, forklift & sweeper; performs other duties as assigned. Checks and starts buses, repairs minor defects and parks buses; fuels, sweeps and washes interior and exterior of buses; operates a pressure washer; maintains top-up fluid levels and empties cash boxes into vaults and downloads into computer;	43

Position	Quantity	Description/Justification/Implication for Service Levels	2016 Budget vs. 2015 Budget (\$000)
Transit Coordinators (F/T)	2	Coordinators provide supervision of Operators & regulate service on-road maintaining service levels through various uncontrollable obstacles i.e.. Accidents. Ensure Operators report for duty & allocate equipment while continually providing supervision & corrective measures to Operators. Maintain radio communication with staff responding to emergency situations & other special services provided by the community. Respond to & investigate on-road customer service complaints, passenger disputes & operator assaults. Called upon as representation of the Corporation through any legal proceedings that arise. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community. As service hours increase the number of service disruptions and on road calls that the Transit Coordinators have to respond to increases and to not maintain adequate staff to respond to calls in a timely manner is a health and safety risk to our employees and passengers. In addition as the geographical area in which we provide transit service grows with the City travel distances between on street calls increases and affects staffing requirements. Service levels are monitored on an ongoing basis to ensure the deployment of this staff is as efficient as possible but base levels of supervisory staff must be maintained.	126
Recreation - Programmer, Sport Tourism (F/T)	1	Assists the Sport Tourism Coordinator in developing and delivering all sport tourism related strategies, action plans and marketing activities. The position will be primarily focused on facilitating and coordinating all sport event bid applications and if successful would take the lead role in developing event budgets, event organizing committees, being a liaison on those committees and all hosting initiatives. This position will also be tasked to provide and organize granting opportunities - writing applications for city hosted events, and managing funds. In addition, this position will be primarily responsible for developing and evolving a local pageantry program designed to engage Brampton hospitality and related businesses to celebrate each major event with special offers, promotions and displays of support. This position has the greatest potential to generate offsetting revenues and funding schemes which could assist Sport Brampton to become a positive revenue generator and to offset the cost of its operations in the future.	84

Public Services (2017)

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Operators (F/T)	9	Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community	469
Mechanics (F/T)	1	This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.	62
Transit Coordinator (F/T)	1	Coordinators provide supervision of Operators & regulate service on-road maintaining service levels through various uncontrollable obstacles i.e.. Accidents. Ensure Operators report for duty & allocate equipment while continually providing supervision & corrective measures to Operators. Maintain radio communication with staff responding to emergency situations & other special services provided by the community. Respond to & investigate on-road customer service complaints, passenger disputes & operator assaults. Called upon as representation of the Corporation through any legal proceedings that arise. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community. As service hours increase the number of service disruptions and on road calls that the Transit Coordinators have to respond to increases and to not maintain adequate staff to respond to calls in a timely manner is a health and safety risk to our employees and passengers. In addition as the geographical area in which we provide transit service grows with the City travel distances between on street calls increases and affects staffing requirements. Service levels are monitored on an ongoing basis to ensure the deployment of this staff is as efficient as possible but base levels of supervisory staff must be maintained.	63

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Transit - Business Systems Analyst (F/T)	1	<p>Maintenance plays an integral role in Transit operations and delivery of efficient service to the public. As we continue to respond to our customer needs and increase our levels of service, the Maintenance department finds itself in a unique position to adopt advanced technology to provide a more effective and efficient service. With the introduction of an advanced vehicle monitoring system (AVM), maintenance staff will be able to identify problems before they occur and respond to issues in a more timely manner. This will help to reduce future maintenance costs and deliver a more reliable service to our customers.</p> <p>This position will ensure that the AMV system operates optimally and the Maintenance department is taking full advantage of the various system functionalities and capabilities. They will also continuously review practices for improvements and will keep abreast of emerging trends to determine the future strategic direction of the AMV system. They will work with the labour budget and ensures appropriate controls are in place and provides excellent customer service while protecting the integrity of the AVM system.</p>	57
Service Brampton, Supervisor, Call Centre Operations (F/T)	1	<p>The Service Brampton division's call centre team has expanded to front-line team that provides multi-channel customer services: concierge service and in-person service at the Service Brampton Centre at City Hall, as well as email and call management and dispatch services at the Corporate Contact Centre in support of the City's 24-hour service delivery areas. In alignment with the City's Customer Service Strategy, the front-line customer service team was expanded to meet service growth demand in 2014 and 2015.</p> <p>Currently, 3 Supervisors support 52+ staff at a ratio of 1 Supervisor: 17+ staff. To continue effectively leading the 52+ front-line staff in maintaining existing 24x7 service levels, providing coaching and daily support, managing approved plans for growth/further service integration and expansion, an additional full-time Supervisor is required. The addition of 1 Supervisor would bring the 24x7 operation closer to the industry and corporately-recommended standard of a Supervisor: Staff Member ratio of 1:8-12. Without approval, there will be impacts to customer service staff morale; negatively affecting service quality and caller wait times, with the possibility of pausing expansion plans & considering existing service reductions.</p>	100
Facility Services - Property Supervisor (F/T)	1	<p>Responsible for the efficient and effective delivery of internal and tenant Property Management services at all corporate buildings and properties to include but not be limited to: planned and demand operations and maintenance, caretaking and housekeeping duties, corporate mail/courier, shipping/receiving, AV services, lease management and tenant services. Prepares annual operating and capital budgets for approval, analyzes and assess indoor and outdoor facility requirements and presents recommendations, provides third party Property Management services to the Brampton Library Board.</p>	131

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Property Coordinator (F/T)	1	Provides superior customer service for internal and external customers, tenants and end-users Provides third party property management services to the Brampton Public Library Board. Monitors and manages all lease agreements for tenants and end-users. Participates in the preparation & monitoring of operating and capital budgets. Supervises & schedules with site operations staff & external vendors, for building & property systems; all preventative maintenance programs, demand maintenance repairs and replacements, caretaking and housekeeping functions, capital project implementation, Monitors and operates all computerized Building Automation Systems (BAS); troubleshoots all site systems, and recommends & initiates corrective actions Coordinates site security with internal & external partners. Supervises the Mail/ Courier and Shipping/ Receiving operations. Assists with the interviewing, recruiting and orientation of new maintenance & operations employees. Maintains an inventory of maintenance supplies, monitors usage and evaluates product cost effectiveness. Reviews job requests, prepares written reports & project budget estimates, and assigns workloads. Ensures staff and contractors comply with all code & legislated requirements (i.e.: Occupational Health and Safety Act). Monitors, documents and maintains site log books and all maintenance staff training needs. Monitors & maintains all site maintenance and operations equipment needs.	115
Building Maintenance Operator (F/T)	1	Response to internal and external customer inquiries and requests; Maintain family of facilities, Perform inspection, maintenance and testing of life safety systems; Perform preventative maintenance, repairs and inspection on indoor and outdoor facilities; Completes, tests and documents building inspections; Monitor and control building automations systems; Perform administrative functions including the handling of lease and contract information; Monitor inventory control and assist with ordering; Perform housekeeping and porter duties including minor repairs of drywall, painting, renovations and spot cleaning; Performs snow removal, de-icing and emergency cleaning as required; Contacts emergency services and assists in the co-ordination of the public and staff in the event of evacuation;	77

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Supervisor, Garden Square (F/T)	1	The Supervisor, Garden Square position aligns with the City of Brampton strategic plan, Recreation and Culture Division's mandate and goals. The position supports the Arts and Culture portfolio by managing staff, budget and programming; and by providing operational oversight and support in Brampton's revitalized Garden Square and new LED screen. In November 2012, Council approved a list of priorities for Downtown Beautification including the enhancement of Garden Square. To support enhanced service delivery needs, the Supervisor, Garden Square will oversee internal programming, liaise with third parties, collaborate with internal and external partners and stakeholders, facilitate and supervise the delivery of programming and other activities in the Square and downtown. This position will provide oversight to the Culture and Community Engagement unit, and administrative support to the Manager, Arts and Culture, and develop approaches to creative space making and programming in line with the City's strategic goals. Oversight and support responsibilities includes budget management; customer service excellence, rental management; innovative community engagement; administration; programming/operational; hiring, managing staff; collaborating with internal/external partners and stakeholders.	104
Coordinator (F/T)	1	The Arts and Culture Coordinator, Garden Square position aligns with the City of Brampton strategic plan, creative economy and Recreation and Culture Division goals and the Arts and Culture Mandate. The position supports the Culture and Community Development portfolio by programming diverse, inclusive and community responsive programs and activities, rental support, and collaborates with internal and external partners. In November 2012, Council approved a list of priorities for Downtown Beautification including the enhancement of Garden Square and improvements to the downtown including the installation of a large LED screen. To enhance service delivery, the Coordinator position is required to support internal programming, coordinate with third parties and facilitate and supervise on-site activities in the Square and throughout the downtown. This position will provide programming planning/execution and administrative support to the Supervisor, Garden Square focused on creative placemaking. The Coordinator, will provide support in the following areas: Customer Service/Rental; Community Engagement and Cross-Departmental Liaison; coordination of arts and culture activities in the downtown; Budget Management and Administration; Program and Operational Planning (Internal and External); Supervision of programmers and support staff.	92

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Programmer (F/T)	1	The programmer, Garden Square position aligns with the City of Brampton strategic plan, Creative Economy goals and Recreation and Culture goals and mandate. The position supports the Culture and Community Engagement portfolio of Arts and Culture by: programming diverse, inclusive, community responsive programs and activities, rental support, and programming in Brampton's revitalized Garden Square. In November 2012, Council approved a list of priorities for Downtown Beautification including the enhancement of Garden Square and other improvements to the downtown core. To service delivery, the programmer, Garden Square position is required to support internal programming, coordinate with third party organizers and collaborate with internal/external partners and stakeholders; and, to facilitate and supervise on-site activities in the Square. This position will provide programming and administrative support to the Arts and Culture Coordinator and assist with creative space making programming as required. The programmer will provide support in the following areas: program planning and implementation, community engagement and liaison, customer Service, rental management; administration; operational planning and execution; supervision of support staff.	72
System Technician-Audio Visual Infrastructure & Programming (F/T)	1	With the installation of the Garden Square LED Screen and infrastructure, a specialized position is required. This position will provide support to integrated audio video systems including Omnivex and Crestron. Work with a wide range of equipment, including projectors, audio systems, conferencing equipment, Garden Square LED screen, media systems, and video networks. Day- to- day work includes: <ul style="list-style-type: none"> • Install, adjust, and operate audio video systems • Mix and regulate sound inputs and feeds, or coordinate audio feeds. • Compress, digitize, duplicate, and store audio and video data. • Diagnose and resolve media system problems • Determine formats, approaches, content, levels, and mediums to effectively meet objectives within budgetary constraints, utilizing research, knowledge, and training. • Perform minor repairs and routine cleaning of audio and video equipment. • Notify supervisors when major equipment repairs are needed. • Design layouts and system installation of audio and video equipment, and perform upgrades and maintenance. • Conduct training sessions on selection, use, and design of audiovisual materials and on operation of presentation equipment. • Assessing a City facility or venue's AV equipment and recommending or organizing upgrades or maintenance when necessary • Perform similar duties to Theatre General Operator as required. 	35
Part-time, Maintenance (P/T)	4	Additional Part-Time Maintenance and Operations Staff required supporting the demand levels of Garden Square.	35

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Support Staff (P/T)	2	Part-time staff to support Garden Square Programming and Administration.	39
Operators (F/T)	14	Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community	730
Mechanics (F/T)	2	This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.	124
General Service Person (F/T)	1	To ensure the Transit Fleet and Facilities are clean, operational and up to Health and Safety standards. Under the direction of the Fleet Maintenance Foreperson performs general maintenance duties as required. Assists in vehicle maintenance & repair; maintains tire service & picks up parts; assists in the repair & maintenance of Transit Headquarters & Terminals; cleans property; operates skid steer loader, forklift & sweeper; performs other duties as assigned. Checks and starts buses, repairs minor defects and parks buses; fuels, sweeps and washes interior and exterior of buses; operates a pressure washer; maintains top-up fluid levels and empties cash boxes into vaults and downloads into computer;	43

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Planning Coordinator (F/T)	1	<p>Current staff levels cannot keep pace with current growth, particularly in reviewing and commenting on new development plans, managing increased number of transit services and related infrastructure, analyzing ridership trends and route performance monitoring to allocate resources where they will most effectively be used, and planning, testing and implementation of new routes and service strategies.</p> <p>This person will also ensure that Transit is compliant with the TMP and other related City and Provincial policy documents.</p> <p>This position will assist the current Supervisor of Planning to manage the increased volume of work related to the rapid expansion of the transit system and ongoing ridership growth.</p> <p>This is a key position for transit coordination in the areas of planning, scheduling and infrastructure management that will result in efficient and effective delivery of transit services. This position will instill a model for continuous improvement through such activities as surveys, focus groups, customer feedback, and constant open discussion with unionized transit operators. This position will follow-up on public service requests and monitor the satisfaction of transit users with the services provided. This position will develop plans, comment, plan for transit routes, stops, shelters and pads. Cross training among the other Coordinators is necessary to provide back-up coverage in these disciplines.</p>	57
Operators (F/T)	5	<p>Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community</p>	261
Mechanics (F/T)	1	<p>This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.</p>	62

Position	Quantity	Description/Justification/Implication for Service Levels	2017 Budget vs. 2016 Budget (\$000)
Fire - Firefighters (F/T)	20	<p>A Fire Station and Apparatus Planning study has recently been undertaken which identified the need for Fire Station 209 (2691 Sandalwood Parkway East) to be fitted with an additional frontline apparatus and crew by no later than 2016. This need is based on two major evaluation criteria, which are defined in priority order:</p> <p>(1) Ability to satisfy the need of establishing an effective response force (ERF) at the scene of a fire within 480 seconds. Today, travel times to the north-east corner of Brampton indicate a large deficit in being able to meet the NFPA 1710-2010 benchmark of 17 firefighters on scene in 480 seconds. With the implementation of a 2nd apparatus at Fire Station 209, the ERF response coverage area will be significantly improved. Within Fire Station 209's primary response area, ERF will increase from 27% to 90% coverage. When aligned with the long-term fire station plan, the ERF will increase from 14% to 51% coverage for the primary response area of Fire Station 211.</p> <p>(2) Incident Volume Demands - Of the existing single apparatus stations, Fire Station 209 responds to the 3rd highest number of incidents. This, in consideration with the ERF performance standard and future forecasted incident volumes, has resulted in priority being given to Fire Station 209 for a second apparatus.</p> <p>Firefighters will commence their employment in April of 2016 such that their Recruit Training Program is completed and the apparatus can be put in service for the Fall of 2016.</p>	1,789

Public Services (2018)

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Operators (F/T)	9	Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community	469
Mechanics (F/T)	1	This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.	62
Transit Coordinator (F/T)	1	Coordinators provide supervision of Operators & regulate service on-road maintaining service levels through various uncontrollable obstacles i.e.. Accidents. Ensure Operators report for duty & allocate equipment while continually providing supervision & corrective measures to Operators. Maintain radio communication with staff responding to emergency situations & other special services provided by the community. Respond to & investigate on-road customer service complaints, passenger disputes & operator assaults. Called upon as representation of the Corporation through any legal proceedings that arise. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community. As service hours increase the number of service disruptions and on road calls that the Transit Coordinators have to respond to increases and to not maintain adequate staff to respond to calls in a timely manner is a health and safety risk to our employees and passengers. In addition as the geographical area in which we provide transit service grows with the City travel distances between on street calls increases and affects staffing requirements. Service levels are monitored on an ongoing basis to ensure the deployment of this staff is as efficient as possible but base levels of supervisory staff must be maintained.	63

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Facility Services - Property Coordinator (F/T)	1	Provides superior customer service for internal and external customers, tenants and end-users Provides third party property management services to the Brampton Public Library Board. Monitors and manages all lease agreements for tenants and end-users. Participates in the preparation & monitoring of operating and capital budgets. Supervises and schedules with site operations staff and external vendors, for building and property systems; all preventative maintenance programs, demand maintenance repairs and replacements, caretaking and housekeeping functions, capital project implementation, Monitors and operates all computerized Building Automation Systems (BAS); troubleshoots all site systems, and recommends and initiates corrective actions Coordinates site security with internal/external partners. Supervises the Mail/Courier and Shipping/Receiving operations. Assists with the interviewing, recruiting and orientation of new maintenance & operations employees. Maintains an inventory of maintenance supplies, monitors usage and evaluates product cost effectiveness. Reviews job requests, prepares written reports & project budget estimates, and assigns workloads. Ensures staff and contractors comply with all code & legislated requirements. Monitors, documents and maintains site log books and all maintenance staff training needs. Monitors & maintains all site maintenance and operations equipment needs.	115
Facility Services - Building Maintenance Operator (F/T)	1	Response to internal and external customer inquiries and requests; Maintain family of facilities, Perform inspection, maintenance and testing of life safety systems; Perform preventative maintenance, repairs and inspection on indoor and outdoor facilities; Completes, tests and documents building inspections; Monitor and control building automations systems; Perform administrative functions including the handling of lease and contract information; Monitor inventory control and assist with ordering; Perform housekeeping and porter duties including minor repairs of drywall, painting, renovations and spot cleaning; Performs snow removal, de-icing and emergency cleaning as required; Contacts emergency services and assists in the co-ordination of the public and staff in the event of evacuation;	77
Recreation - Programmer, Sport Facility (F/T)	1	Assists the Sport Facility Coordinator in developing and delivering all sport facility development, related strategies and action plans. Creates, maintains and updates a number of supporting databases including but not limited to all international and national sport facility standards, an integrated Brampton sport facility inventory, etc. Attends corporate managed capital development projects providing expert assistance to the Coordinator as required. Assists with the development of a implementation of recommendations from the Sport Facility Study. Ensures that the strategy's recommendations are properly reflected in the annual and forecasted capital budget cycles. Completes all assigned facility and business case studies and strategies. Investigates, recommends and participates in the grant application process for all related funding. Develops a network of professional resources and contacts in the sport facility industry. Cultivates leads and prepares/delivers marketing presentations related to the sport facility sponsorship program.	84

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Facility Services - CCTV Reviewer (F/T)	1	<p>This role will:</p> <ul style="list-style-type: none"> • Will provide oversight and case file management in relation to security investigations. • This position will liaise with local law enforcement for required support and delivery of requested evidence. • This position will work closely with the Corporate Security Analysis staff to obtain security incident trending/threat assessments and coordinate proactive special assignments. • This position will collect all relevant hard and electronic data to complete an investigation package for all operational incidents. Collection and review of all confidential and private information related to the City's CCTV, Access ID Card and other related databases. • This position will collect, review and will conduct quality control of all Security Operations incident reports, before internal distribution is completed. • This position will provide training, guidance and quality control of all private and confidential database collections created by contracted vendors and their staff. <p>The requirement for this position within Corporate Security is to match the current growth and demand by internal resources and external Law Enforcement agencies on the collection and legal release of confidential and private information based on the growth of the annual growth and deployment of the Corporate Security Capital Systems programs. In addition to the Capital programs designed and coordinated by Corporate Security, other City departments in their Capital program growth related to security systems are adding to the demand that with current internal resources are greatly impacting daily program requirements.</p>	112
Facility Services - Shipper & Receiver (F/T)	1	<p>Inspect and verify incoming and outgoing goods against invoices or other documents, record shortages and ensure damaged goods are documented. Assemble containers and crates, pack goods to be shipped and affix identifying information and shipping instructions. Maintain internal record keeping system(s), Call customers or carriers to coordinate pick-up or delivery and resolve problems. Unpack, inspect, sort and route goods to appropriate recipients or storage areas. Oversee loading and unloading of goods from trucks or other conveyances. Comply with Transportation of Dangerous Goods legislation and prepare customs declarations and export documents. Assist sender to determine most cost effective and expedient method of shipment and prepare bills of lading, invoices and other shipping documents. Maintain mail, shipping and receiving, corridor spaces and assigned storage spaces in a tidy and efficient manner. Operate hand truck or equipment to load, unload, transport and store goods. Perform additional similar and related duties as assigned.</p>	70
Fire - Fire Prevention Officer (F/T)	1	<p>This position is required in conjunction with the 20 Firefighters 2016 staff request. This is based on sustaining an operating ratio of one Fire Prevention Officer to each on-duty crew. Additionally, it helps to support the increased demand on Fire Prevention as a result of population growth in Brampton.</p>	106

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Fire - Administrative Assistant, Training (F/T)	1	At present, there is no administrative support within the Training Division. As such, all administrative work arising within the Training Division must be completed by Training Officers and/or the Division Chief / Assistant Division Chief. Accordingly, one full-time Administrative Assistant is being requested. The administrative workload in the Training Division is very substantial, including the development and maintenance of comprehensive training records for all personnel, development and maintenance of all training plans and teaching aids and the scheduling of all Divisional activities and resources. The development and maintenance of comprehensive training records is a requirement of Section 21 Guidance Notes, falling under the authority of the Occupational Health and Safety Act. Under the present system, whereby there is not an Administrative Assistant assigned to the Training Division, this work is being performed by Training Officers, thereby reducing available Training Officer resources. This results in the equivalent loss of one Training Officer's availability each day. The implementation of the Administrative Assistant will greatly enhance the ability to produce timely, high quality teaching and training aids, maintain accurate and timely training records within the Training Tracking Software System and will free up critical time for the Division Chief to work on strategic and cross-divisional initiatives.	63
System Maintenance Technician, Corporate Security (F/T)	2	This role will: <ul style="list-style-type: none"> • Perform scheduled Level 1 Preventative Maintenance (PM) to all City security systems (CCTV, Access Control, Intrusion and DES) as assigned by the Coordinator, Security Systems. • Perform Level 1 Demand Maintenance (DM) to all City security systems as assigned by the Coordinator, Security Systems. • Provide technical support to Level 2 and Level 3 PM and DM 3rd party contractors, as assigned by the Coordinator, Security Systems. • Document and report on stock and inventory quantities to ensure minimum values are not exhausted. • Perform new installation commissioning inspection reports of all City security systems, as assigned by the Coordinator, Security Systems. • Document, report and apply asset tracking practices to all City security systems. • Provide technical support and input to new system / construction design teams. 	158
Facility Services - Asset Life Cycle Advisor (F/T)	1	The Asset Life Cycle Advisor position will help the Asset Preservation team with life cycle planning process efficiency, managing projects related to code compliance, life cycle assessment and due diligence. The Building portfolio of City of Brampton continues to grow. Along with that growth has increased the responsibilities taken over by the Asset Preservation Team. The Asset Life Cycle Advisor will assist the Asset Preservation Team with improved life cycle planning, capital report projections, process efficiency improvement and building data analysis.	82

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Facility Services - Tangible Capital Asset (F/T)	1	<p>This position is required to ensure compliance with the City's Tangible Capital Assets (TCA) Physical Inventory Policy.</p> <p>Asset Preservation is responsible for the Buildings and Building Components category of the policy. The policy's frequency of verification requirements outlines that building components over \$5,000 must be verified at least once every 4 years, components over \$25,000 at least once every 3 years, and components over \$100,000 every 2 years. With the City facility portfolio growing to over 160 facilities, more than 20,000 building components will require validation over the 4 year cycle, resulting in the requirement of an additional body to ensure policy compliance and accurate asset inventory. A resource planning review outlining Asset Preservation's involvement in supporting the TCA Policy was completed, with the estimated resource requirement resulting in an estimated 234 working days per year.</p> <p>The TCA Assistant will be responsible for: verifying existence of asset inventories in accordance with TCA Policy requirements; updating condition of existing asset inventories; adjusting estimated useful life of assets, as required; asset onboarding; asset disposal reporting; completing and signing off on TCA Physical Inventory Registers for all City facilities; submitting reports to Accounting/Treasury in accordance with PSAB 3150.</p>	60
Facility Services - Realty Services Clerk (F/T)	1	<p>To address workload challenges and relieve more senior staff of clerical duties thereby allowing more senior staff to focus on core responsibilities of their positions and create work efficiencies. This will mitigate the requirement for additional senior staff. A dedicated clerical support person will be a singular, knowledgeable, dedicated "go-to" person for team members requiring clerical support. The position will provide general office clerical support and real estate specific administrative support such as; leasing process support, inventory maintenance, circulation of reports/documents for sign-off, and ReportTRAK maintenance. This position is needed to support Realty Services' provision of dependable and timely services to the Corporation. This position will be required to comply with applicable by-laws and procedural guidelines; appropriate consideration is given to confidentiality of material.</p>	62

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Business Services, Coordinator, Policy & Procedures (F/T)	1	Provides procedural document development and project management for Public Services to enhance operational and administrative efficiencies and consistencies. Procedural writing, process mapping and standardization of documentation. Point of contact for procedural documents and provides a central depository for current and historic documentation of best practices, procedural criteria and business standards and guidelines. Documentation Preparation – formalize governance and procedural base documentation, provide educational guidance and training reference guides, process analysis and mapping creation of new procedures, updating, content editing, review, and formalization to ensure standards and processes meet corporate and regulatory requirements. Process reviews, advice and assist in the implementation of handbooks, manuals, and reference material. Coordination –Relationships with other Divisions, Departments, and outside agencies. Develop, administer, and maintain corporate and departmental initiatives (e.g., cash handling) execute topic specific support trainings and workshops. Monitoring and Reporting – In consultation with supervisory and management staff, oversees projects and monitors ongoing progress. Assess business practices, identify risks, anticipate trends and process improvement. Address audit issues and execute solution management through policy and procedure development.	104
Business Services, Assistant, Marketing Promotions (F/T)	1	<p>In collaboration with Corporate Communications, IT, stakeholders in the department and client divisions and vendors, this position is responsible for developing & delivering printed & digital collateral that contributes to:</p> <ul style="list-style-type: none"> • Brampton's corporate image • Achieving revenue & participation goals & service deliverables • Risk mitigation through compliance of legislative requirements • Community awareness of facilities, services & programs <p>Duties & Responsibilities</p> <ul style="list-style-type: none"> • Develops comprehensive social media strategies & tactical calendars that are aligned with divisional goals & objectives • Coordinates & champions subject matter experts & content producers to identify & develop timely, relevant content • Manages the Division's presence on social networking sites including Facebook, YouTube, LinkedIn, Pinterest, Twitter, and other similar sites • Responsible for all aspects of project management including: stakeholder communications, scheduling, concept creation, story boarding and team coordination as well as managing external vendors from concept to completion • Collaborates with and supports stakeholders and vendors to ensure a unified presence in the social space and maximizes the City's brand awareness, content and messages • Works with IT to identify, track, and report KPI's for social channels; analyzes findings based on benchmark goals and applies learnings to future initiatives; communicates results to management & stakeholders 	92

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Recreation - Programmer, Rentals (F/T)	1	Assists the Coordinator, Sport Services in developing and delivering all sport services strategies and action plans. This position will focus on various Sport Services initiatives integral to the development and growth of sport within Brampton. Community development of sport will be a key focus of this position, working with the BSA (Brampton Sport Alliance), Brampton Sport Hall of Fame, Brampton Citizens Awards, community sport organizations, and identifying emerging sports and partnership opportunities at the municipal, provincial and national level. The position will ensure affiliation and allocation policies are being adhered to by all affected organizations. Leveraging sport related initiatives, such as Sport Day In Canada, to engage and educate Brampton residents and local sport organizations through a number of avenues - sport demonstration/participation, workshops, seminars and forum discussions.	81
Recreation - Programmer, Training, Subsidy, and Support (F/T)	1	City of Brampton is actively engaging in a Region Safety Project that requires a full time staff compliment. This position will have a direct impact on participation in Recreation and Culture Active Assist and Canadian Tire Jumpstart programs for the community. Staff will be working with the community mobilization hub for community safety they will engage in lessons learn, look at what is happening and look a change within the hub. Staff will work with the community hub looking through a different lens on how to get in the game of demographics by age now and what needs to be done to marginalize the process and what indicators influence the chance of changed timelines. Sharing of information can't be effective unless you know each piece and look at the time lines to be able to influence community safety .Staff will work effectively in the hub to help in the reduction of violence in the community; this will in turn help the community be responsible in the pattern of change. Within the hub staff will engage in what we as leaders can do to help short term solutions that will provide long term gains. By working with a structured hub framework and other cities the predictable will be the preventable. The Staff member will be required to attend weekly community hub meeting, community outreach within various organizations along with staff training (city wide) on the community safety model.	84
Recreation - League Coordinator (F/T)	1	By 2018 the City of Brampton will begin to create and manage new leagues and may be taking over existing leagues in various sport and locations throughout the city. Some leagues are experiencing challenges in terms of lack of volunteers and operational efficiencies and are therefore faltering. Other leagues are a challenge to service and the city may benefit from operating them directly. The revenue potential/net gain from managing leagues directly far outweighs the cost of a full time staff's salary and will more than cover the part time staff contingent that will also need to be organized. Responsible for the initiation, development, implementation and supervision of city-wide leagues, tournaments and related services, to meet the needs of all age groups, skill levels and diversity of participants in a variety of locations and settings. Identify and develop new or emerging sport league opportunities. Ensures a coordinate approach of service delivery, space utilization and maximizes cross over programming. Liaises with related provincial, regional and local sport agencies ensuring industry standards and sanctioning expectations are adhered to. conducts market research, prepares reports and briefing notes, manages an annual budget, develops and implements all procedures, processes and guidelines.	103

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Recreation - Programmer, Community Development (1 Contract)	1	<p>This position will provide program support to the full-time Community Development Supervisor and Coordinator. This position is required for the in the following roles:</p> <p>1. Volunteers Coordination - applications assessment, data input, orientation, training, placements, etc. 2. Full coordination of the National Volunteer Appreciation Program providing recognition options to the 500+ volunteers 3. Volunteer Job Fairs 4. Volunteer LOB meetings and minutes 5. Canada 150 Celebrations 6. Seniors Affiliate data entry (Constitutions) 7. Grant Applications and Assistance and City of Brampton Grant Writing, 8. Jump Start Funding Opportunities 9. Cycling Initiatives - June is Bike Month, Bike to Work Day, Bike the Creek, Celebrampton, Bikefest and Cyclefest 10. Change the World 11. National Youth Week 12. Youth Summit 13. Starting process for Youth Friendly Designation 14. Brampton's Biggest Block Party (Sports Day in Brampton) 15. Brampton Food Sharing Network Food and Toy Drives 16. Neighbourhood Teams support 17. Special Needs Administration/Community Development Support 18. Knowledge Management support data input as time allows 19. Other duties as assigned.</p> <p>The position is currently of a part time nature, paying a part time salary. The part time salary has been taken off the base Programmer's rate, therefore saving some expenses.</p>	47
Service Brampton, Business Process Advisor (F/T)	1	<p>The Service Brampton division has progressively expanded to provide multi-channel customer services: concierge service & in-person service at the Service Brampton Centre at City Hall, & email and call management and dispatch services at the Corporate Contact Centre in support of the City's 24-hour service delivery areas. In alignment with the City's Customer Service Strategy, call centre/citizen service technology solutions were approved & implemented to meet service growth demands in 2014 and 2015. It has been determined that an internal resource is required to provide business administration for the newly implemented Contact Centre-specific technologies on an ongoing basis; specifically, telephone, web-based applications and data maintenance related to the Corporate Contact Centre's knowledge base, service level, forecasting, scheduling, queuing & quality management solutions. Without approval of this role, the support of technologies will fall to the already-stretched Supervisors, or be performed sporadically by external resources, or left unattended altogether, impacting customer service levels & quality. Consideration would be given to pause approved expansion plans, and reducing existing services operating with systems that cannot be effectively supported.</p>	100

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Recreation - Rental Clerk (F/T)	1	To assist the Corporation in achieving a higher level of service excellence. The ongoing growth of the city of Brampton, it's recreation facilities and amenities, continues to put a high service demand on the Sport Services, Rental Unit and it's ability to respond to the residents in a timely and professional manner. The ability of the Unit to keep pace with the city's growth is becoming more challenging and is a direct link to the generation of revenue through facility rentals and response time to our clients. 2015 will see over 10,000 rental agreements created with over 160,000 bookings. The rental unit clerk position is responsible for providing excellent customer service while responding to community rental inquiries and related services. This is achieved through utilizing the city's CLASS booking module databases, having a thorough understanding of related policies , insurance applications, payment and collection methods, other related CLASS applications and various standard operating procedures. The rental unit clerks' work closely with numerous community groups and organizations throughout Brampton, such as the Brampton Sport Alliance, youth sport groups, community adult groups, service and cultural organizations and internal departments.	67
Transit Admin Assistant Maintenance (F/T)	1	To provide administration & support services for Maintenance management to assist them in performing their duties in an efficient, timely and effective manner. To ensure that our core services are adequately addressing the needs of the public and to improve staff levels to keep up with growth and demand. This position will also provide vacation/illness relief for other members of the administrative staff. Effectively maintain appointment schedules and coordinate meetings. Responsible for composing and formatting letters, memos, agendas, minutes, presentations and reports in Word, Excel and PowerPoint. Responsible for record keeping and maintaining confidential information and files. Will coordinate with the COB Purchasing department to assist with preparing, processing and maintaining purchase orders, monitoring purchase orders expiry dates and taking action to draft amendments as required and format specifications as required for new purchasing requirements. Organizing business travel plans for Management as required. Assisting in scheduling and tracking of ongoing department training. Assists to support and administer the Attendance Assistance Program for both unionized and non-unionized employees. Performs office related duties including generating key performance indicator reports, answering phones, processing Original Equipment manufacturer warranty claims, assisting both internal and external customers etc.	70
Fleet Maintenance Supervisor (F/T)	1	This position is responsible for ensuring all buses are safe, operational and clean in a timely, effective and efficient manner. Create programs and procedures. Provide leadership and supervision. Oversees the transit fleet maintenance program and services of Brampton Transit. Prepares reports on a wide range of performance indicators ensuring completion and submission of Ministry of Transportation inspections. Ensures the transit fleet is fully operational, safe and available to provide the service hours that are scheduled and expected by Transit's customers	65

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Part-time Transit Service Clerk (P/T)	2	<p>This position sells fare media and responds to customer inquiries regarding Brampton Transit.</p> <p>This position is required to support our increased ridership and service levels at each of the Transit Terminals. The terminal hours have been extended and shifts added in order to handle the long line-ups being experienced by customers. Due to the elimination of our third party ticket & pass agents, customers need to visit a Terminal, or go on-line, in order to load their PRESTO card. This has significantly increased our customer service requirements at all Terminals.</p>	55
Culture - Programmer, Marketing, Arts and Culture (F/T)	1	<p>The Marketing Programmer position is critical to the success of the Marketing department and subsequently, to the success of the Arts and Culture section. This position will support the Marketing Coordinator in all aspects of promoting and advertising Arts and Culture initiatives including: the Rose Theatre Presents season (subscriptions, single show promotions, season brochure, monthly ODEUM magazine), Garden Square (LED screen and free programming), Arts Camps, Arts Adventures, venue promotion (theatre tours), Sponsorship and new initiatives as they occur. The Programmer will liaise with outside vendors including print companies to ensure cost effective and timely delivery of promotional materials. The Programmer will develop strategic marketing plans to increase the usage/utilization of various facilities within the Arts and Culture portfolio; will make recommendations for improvement and future programs and prepare regular evaluations of all marketing programs to ensure continuous improvement in all initiatives.</p>	72
Operators (F/T)	7	<p>Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community</p>	365
Mechanics (F/T)	1	<p>This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.</p>	62

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
General Service Person (F/T)	1	To ensure the Transit Fleet and Facilities are clean, operational and up to Health and Safety standards. Under the direction of the Fleet Maintenance Foreperson performs general maintenance duties as required. Assists in vehicle maintenance & repair; maintains tire service & picks up parts; assists in the repair & maintenance of Transit Headquarters & Terminals; cleans property; operates skid steer loader, forklift & sweeper; performs other duties as assigned. Checks and starts buses, repairs minor defects and parks buses; fuels, sweeps and washes interior and exterior of buses; operates a pressure washer; maintains top-up fluid levels and empties cash boxes into vaults and downloads into computer;	43
Transit Coordinator (F/T)	1	Co-ordinators provide supervision of Operators & regulate service on-road maintaining service levels through various uncontrollable obstacles i.e.. Accidents. Ensure Operators report for duty & allocate equipment while continually providing supervision & corrective measures to Operators. Maintain radio communication with staff responding to emergency situations & other special services provided by the community. Respond to & investigate on-road customer service complaints, passenger disputes & operator assaults. Called upon as representation of the Corporation through any legal proceedings that arise. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community. As service hours increase the number of service disruptions and on road calls that the Transit Coordinators have to respond to increases and to not maintain adequate staff to respond to calls in a timely manner is a health and safety risk to our employees and passengers. In addition as the geographical area in which we provide transit service grows with the City travel distances between on street calls increases and affects staffing requirements. Service levels are monitored on an ongoing basis to ensure the deployment of this staff is as efficient as possible but base levels of supervisory staff must be maintained.	63
Operators (F/T)	5	Responsible for the safe operation of the vehicle and safety of all passengers carried and respect for other users of the road. Responsible for the collection of and issuance of transfers. Documents incidents and reports to Coordinator/Supervisor. Maintains and adheres to operational schedules; abides by Highway Traffic Act, Health & Safety Act and City policies and procedures. Provides information to the public regarding transit routes & other high quality customer service on a daily basis. Through daily operation each Operator must be able to work a wide variety of shifts while providing Transit's quality customer service levels. Through on going training they are taught to be responsible for the safe operation of the vehicle & safety of all passengers carried while maintaining a professional image; They are also responsible for the collection of fares & issuing transfers. Transit Services objectives are to provide a safe, efficient, and effective public transit system, that promotes a reduction in greenhouse gas emissions while providing an environmentally friendly solution to the community	261

Position	Quantity	Description/Justification/Implication for Service Levels	2018 Budget vs. 2017 Budget (\$000)
Mechanics (F/T)	1	This position performs repairs and maintenance on the bus fleet to ensure operational customer service requirements are met on a daily basis. Performs ongoing maintenance repairs to the Transit fleet and support vehicles. Performs monthly inspections and repairs to the fleet. Performs MTO 6 month & yearly brake and safety inspections to the fleet and completes the necessary repairs. Ensures all vehicles are road worthy and safe to operate. To ensure the Transit fleet is fully operational and available to provide the service hours that are scheduled and expected by Transit's customers.	62
Fire - Firefighters (F/T)	20	<p>A Fire Station and Apparatus Planning study was undertaken which identified the need for Fire Station 210 (10530 Creditview Road) to be fitted with an additional frontline apparatus and crew by no later than 2017. This need is based on two major evaluation criteria, which are defined in priority order:</p> <p>(1) Ability to satisfy the need of establishing an effective response force (ERF) at the scene of a fire within 480 seconds. Today, travel times to the north-west corner of Brampton indicate a large deficit in being able to meet the NFPA 1710-2010 benchmark of 17 firefighters on scene in 480 seconds. With the implementation of a 2nd apparatus at Fire Station 210, the ERF response coverage area will be significantly improved. When aligned with the long-term fire station plan, the ERF will increase the coverage for the primary response area of Fire Station 210, and the secondary coverage for the future Fire Stations 214 and 216.</p> <p>(2) Incident Volume Demands - By 2019, Fire Station 210 will respond to the more incidents than any other fire station, including all two-truck fire stations. This, in consideration with the ERF performance standard and future forecasted incident volumes, has resulted in priority being given to Fire Station 210 for a second apparatus.</p> <p>Firefighters will commence their employment in April of 2017 such that their Recruit Training Program is completed and the apparatus can be put in service for the Fall of 2017.</p>	1,789

2016	Corporate Services	APP 2-3
	Mayor and Council	APP 2-5
	Office of the Chief Administrative Officer	APP 2-5
	Office of the Chief Operating Officer	APP 2-5
	Planning and Infrastructure Services	APP 2-6
	Public Services	APP 2-10
2017	Brampton Library	APP 2-15
	Corporate Services	APP 2-15
	Mayor and Council	APP 2-17
	Office of the Chief Administrative Officer	APP 2-18
	Office of the Chief Operating Officer	APP 2-18
	Planning and Infrastructure Services	APP 2-19
	Public Services	APP 2-23

2018	Brampton Library	APP 2-27
	Corporate Services	APP 2-27
	Mayor and Council	APP 2-29
	Office of the Chief Administrative Officer	APP 2-29
	Office of the Chief Operating Officer	APP 2-30
	Planning and Infrastructure Services	APP 2-30
	Public Services	APP 2-34

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2016 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Corporate Services						
Human Resources						
Minor Capital - Human Resources		(11)				\$(11)
Human Resources - Total		\$(11)				\$(11)
Information Technology						
Business Systems Solutions						
GIS Integration Planning		100				\$100
Human Capital Data Security		(240)				\$(240)
Purchasing Process Automation		(59)				\$(59)
Business Systems Solutions - Total		\$(199)				\$(199)
End User Productivity & Refresh						
Citrix Licensing (Growth)		100				\$100
Microsoft Windows 10 Desktop Operating System Upgrade		100				\$100
Office 365 / Exchange Implementation		396				\$396
End User Productivity & Refresh - Total		\$596				\$596
IT Infrastructure Management						
Data Centre Management Business Continuity		200				\$200
Technology Infrastructure Mgmt Program		3,362				\$3,362
IT Infrastructure Management - Total		\$3,562				\$3,562

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2016 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Other - Information Technology						
Minor Capital - IT		400				\$400
Other - Information Technology - Total		\$400				\$400
Information Technology - Total		\$4,359				\$4,359
Corporate Services - Other						
Printer Fleet Management System		188				\$188
RiskMaster Application Upgrade		10				\$10
Corporate Services - Other - Total		\$198				\$198
Council & Administrative Services						
Brampton Records & Info Mgmt System-BRIMS		400				\$400
Provincial Offences Court Customer Service Digital Signage		20				\$20
Council & Administrative Services - Total		\$420				\$420
Enforcement & Bylaw Services						
Mobile Licence Permit Automation		100				\$100
Telestaff Upgrades		5				\$5
Enforcement & Bylaw Services - Total		\$105				\$105
Finance						
Financial Master Plan		100				\$100
Minor Capital - Financial Planning		4				\$4
Minor Capital - Treasury		2				\$2
Finance - Total		\$106				\$106

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2016 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Corporate Services - Total		\$5,177				\$5,177
Mayor and Council						
Council Members						
Minor Capital - Council Members		13				\$13
Council Members - Total		\$13				\$13
Mayor and Council - Total		\$13				\$13
Office of the Chief Administration Officer						
Internal Audit						
Minor Capital - Internal Audit		2				\$2
Internal Audit - Total		\$2				\$2
Office of the Chief Administration Officer						
Minor Capital - Office of the CAO		2				\$2
Office of the Chief Administration Officer - Total		\$2				\$2
Office of the Chief Administration Officer - Total		\$4				\$4
Office of the Chief Operating Officer						
Economic Development						
Audio Video Upgrades to board and meetings rooms		95				\$95
Economic Development - Total		\$95				\$95

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2016 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Office of the Central Area						
Community Improvement Plan Financial Planning Tool		75				\$75
Community Improvement Plan Program					300	\$300
Office of the Central Area Mobile App		60				\$60
Office of the Central Area - Total		\$135			\$300	\$435
Office of the Chief Operating Officer - Total		\$230			\$300	\$530
Planning and Infrastructure Services						
Business Services - PIS						
Minor Capital - Business Services		20				\$20
Minor Capital - Business Services - PIS		15				\$15
Business Services - PIS - Total		\$35				\$35
Engineering and Development Services						
Countryvillage Collector			2,520			\$2,520
East-West Spine Rd			2,335			\$2,335
James Potter Road			1,337			\$1,337
Minor Capital - Development Engineering		15				\$15
North-South Spine Road			2,580			\$2,580
Storm Water Management Study				350		\$350
Transportation Master Plan (TMP)	112	125			13	\$250
Engineering and Development Services - Total	\$112	\$140	\$8,772	\$350	\$13	\$9,387

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2016 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
New Development - PIS						
Neighbourhood Parks	1,004				112	\$1,116
Norton Park Development	873				97	\$970
Tableland Acquisition / Land Acquisition					250	\$250
Valleyland Development	1,170		500		130	\$1,800
New Development - PIS - Total	\$3,047		\$500		\$589	\$4,136
Planning and Building						
Development Services						
Development Design Guidelines Update and Consolidation		100				\$100
Development Design Guidelines: High Rise Guidelines		100				\$100
Large Format Mixed Use / Commercial Development Guidelines		50				\$50
Development Services - Total		\$250				\$250
Planning Policy and Growth Management						
Age Friendly City Master Plan		75				\$75
Brampton Natural Areas Inventory		80				\$80
Central Area Downtown Implementation Master Plan		250				\$250
Cultural Heritage Plan		250				\$250
Downtown Mobility Hub Master Plan		100				\$100
Forecast Update for DC By-Law		50				\$50
Official Plan Review Studies		109			141	\$250
Planning Policy and Growth Management - Total		\$914			\$141	\$1,055

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Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Planning and Building - Total		\$1,164			\$141	\$1,305
Public Works Division						
Engineering and Construction						
Bridge Repairs				2,413		\$2,413
Civic Design		600				\$600
Downtown Revitalization					2,400	\$2,400
Environmental Assessments			200			\$200
Intersection Improvements			500			\$500
Land Acquisitions			500			\$500
Pre-Engineering			750			\$750
Project Design		700	735			\$1,435
Road Infrastructure Miscellaneous		52	198			\$250
Sidewalks			500			\$500
Utility Relocation		62	1,588			\$1,650
Engineering and Construction - Total		\$1,414	\$4,971	\$2,413	\$2,400	\$11,198
Fleet and Facilities						
Facility Refurbishment		25				\$25
New Equipment					1,226	\$1,226
Replacement Equipment		2,424				\$2,424
Special Tools		35				\$35
Fleet and Facilities - Total		\$2,484			\$1,226	\$3,710

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Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
PMO-Indoor Assets - PIS						
Planning & Infrastructure – Indoor Asset Replacement		50				\$50
PMO-Indoor Assets - PIS - Total		\$50				\$50
PMO-Outdoor Assets - PIS						
Emerald Ash Borer		3,703				\$3,703
Planning & Infrastructure – Outdoor Asset Replacement		1,900		3,475	625	\$6,000
PMO-Outdoor Assets - PIS - Total		\$5,603		\$3,475	\$625	\$9,703
Roads						
Asset Management System						
Minor Capital – Operations		10				\$10
New Works Yards					800	\$800
Road Resurfacing Program				11,000		\$11,000
Roads - Total		\$10		\$11,000	\$800	\$11,810

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2016 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Traffic Engineering Services						
Electronic Speed Advisory Signs		225				\$225
Minor Capital - Traffic		10				\$10
Parking Garage System Upgrade		350				\$350
Streetlighting		1,305				\$1,305
Streetlighting LED Retrofit (Arterials)		100				\$100
Traffic Calming Measures		250				\$250
Traffic Signal Modernization Program		600				\$600
Traffic Signalization			350			\$350
Traffic Engineering Services - Total		\$2,840	\$350			\$3,190
Public Works Division - Total		\$12,401	\$5,321	\$16,888	\$5,051	\$39,661
Planning and Infrastructure Services - Total	\$3,159	\$13,740	\$14,593	\$17,238	\$5,794	\$54,524
Public Services						
Business Services - PS						
Business Systems Initiatives		300				\$300
Business Services - PS - Total		\$300				\$300
Facility Services						
Building Design & Construction						
Facilities Repair & Replacement		7,939		10,238	4,073	\$22,250
Interior Design Services (Corporate Churn)		400				\$400
Building Design & Construction - Total		\$8,339		\$10,238	\$4,073	\$22,650

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Facility Inspections & Audits						
Facility Inspections & Audits		1,575				\$1,575
Facility Inspections & Audits - Total		\$1,575				\$1,575
Facility Operations & Maintenance						
Corporate Indoor Asset Replacement		650				\$650
Corporate Security Systems		200				\$200
Minor Capital – Corporate Security		60				\$60
Minor Capital – Facilities Operations & Maintenance		(128)				\$(128)
Facility Operations & Maintenance - Total		\$782				\$782
Facility Support Services						
Office Renovation, Reconfiguration & Furniture		350				\$350
Facility Support Services - Total		\$350				\$350
Facility Services - Total		\$11,046		\$10,238	\$4,073	\$25,357

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Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Fire & Emergency Services						
Fire						
Dispatch Equipment		(71)			350	\$279
Fire Fighting Equipment		350				\$350
Fire Miscellaneous Initiatives		150				\$150
Growth Vehicles					260	\$260
MDU / Mobile Command Post Technology		(110)				\$(110)
SCBA Replacements / Upgrades		(200)				\$(200)
Vehicle Replacement		2,600				\$2,600
Fire - Total		\$2,719			\$610	\$3,329
Fire & Emergency Services - Total		\$2,719			\$610	\$3,329
New Development - PS						
Fire Campus Design			5,000			\$5,000
New Development - PS - Total			\$5,000			\$5,000
Recreation & Culture						
Arts & Culture						
Arts & Culture Miscellaneous Initiatives		180		451		\$631
Arts & Culture - Total		\$180		\$451		\$631

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Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Recreation						
Powerade Centre		285				\$285
Recreation - Miscellaneous Initiatives		1,436				\$1,436
Recreation - Total		\$1,721				\$1,721
Recreation & Culture - Total		\$1,901		\$451		\$2,352
Service Brampton						
Service Brampton Customer Service Enhancements		60				\$60
Service Brampton - Total		\$60				\$60
Transit						
Bus Purchases			3,051	4,635	339	\$8,025
Bus Refurbishments				4,375		\$4,375
Bus Shelters/Pads/Stops		104	281		31	\$416
Bus Storage & Repair Facility				(1,000)		\$(1,000)
Existing Facility Refurbishment		159		716		\$875
Minor Capital – Transit		187				\$187
Terminal Improvements				1,000		\$1,000
Transit IT Initiatives				600		\$600
Zum Project Office				2,500		\$2,500
Zum Service Expansion			2,521	(2,521)		
Transit - Total		\$450	\$5,853	\$10,305	\$370	\$16,978

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Public Services - Total		\$16,476	\$10,853	\$20,994	\$5,053	\$53,376
Grand Total	\$3,159	\$35,640	\$25,446	\$38,232	\$11,147	\$113,624

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Brampton Public Library						
Library						
Automation Software Upgrades			45		5	\$50
Collection Development		1,800	789		88	\$2,677
Library - Total		\$1,800	\$834		\$93	\$2,727
Brampton Public Library - Total		\$1,800	\$834		\$93	\$2,727
Corporate Services						
Human Resources						
Minor Capital - Human Resources		14				\$14
Human Resources - Total		\$14				\$14
Information Technology						
Business Systems Solutions						
Citizen Self-Service Online Service Tools		300				\$300
City Wide Telephone		150				\$150
GIS Integration Planning		150				\$150
Phase 2 Business Intelligence Consolidation and Conversion to Next Generation Technologies		350				\$350
Business Systems Solutions - Total		\$950				\$950

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
End User Productivity & Refresh						
Desktop Technology Acquisition/Refresh		375				\$375
IT Data Centre Management		500				\$500
IT Portfolio Management Online Solution		100				\$100
Mobile Device Management		60				\$60
End User Productivity & Refresh - Total		\$1,035				\$1,035
IT Infrastructure Management						
Data Centre Management Business Continuity		200				\$200
E-Mail Services for Part-Time Staff		75				\$75
Technology Infrastructure Mgmt Program		3,140				\$3,140
IT Infrastructure Management - Total		\$3,415				\$3,415
Other - Information Technology						
Minor Capital - IT		400				\$400
Other - Information Technology - Total		\$400				\$400
Information Technology - Total		\$5,800				\$5,800
Corporate Services - Other						
Corporate Services Automation Improvements		90				\$90
Minor Capital - Corporate Services		25				\$25
Corporate Services - Other - Total		\$115				\$115

Appendix 2

2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Council & Administrative Services						
Administrative Monetary Penalty System (AMPS) Scope Changes and Process Improvements		50				\$50
Brampton Records & Info Mgmt System-BRIMS		360				\$360
High-Speed Scanner		10				\$10
Council & Administrative Services - Total		\$420				\$420
Enforcement & Bylaw Services						
Body Armour		36				\$36
Telestaff Upgrades		5				\$5
Enforcement & Bylaw Services - Total		\$41				\$41
Finance						
Enterprise Payment Solution		226				\$226
Minor Capital - Financial Planning		4				\$4
Minor Capital - Treasury		2				\$2
Finance - Total		\$232				\$232
Corporate Services - Total		\$6,622				\$6,622
Mayor and Council						
Council Members						
Minor Capital - Council Members		13				\$13
Council Members - Total		\$13				\$13
Mayor and Council - Total		\$13				\$13

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Office of the Chief Administration Officer						
Internal Audit						
Minor Capital - Internal Audit		2				\$2
Internal Audit - Total		\$2				\$2
Office of the Chief Administration Officer						
Minor Capital - Office of the CAO		2				\$2
Office of the Chief Administration Officer - Total		\$2				\$2
Office of the Chief Administration Officer - Total		\$4				\$4
Office of the Chief Operating Officer						
Office of the Central Area						
Community Improvement Plan Program					300	\$300
Office of the Central Area - Total					\$300	\$300
Strategic & Enterprise Services						
Central Area Model		60				\$60
Strategic & Enterprise Services - Total		\$60				\$60
Strategic Communications						
Development of New Brand		40				\$40
Strategic Communications - Total		\$40				\$40
Office of the Chief Operating Officer - Total		\$100			\$300	\$400

Appendix 2

2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Planning and Infrastructure Services						
Business Services - PIS						
Hardware		25				\$25
Minor Capital - Business Services		20				\$20
Business Services - PIS - Total		\$45				\$45
Engineering and Development Services						
Minor Capital - Development Engineering		17				\$17
Natural Heritage Land Acquisition	90				910	\$1,000
Storm Water Management - Restoration				2,500		\$2,500
Storm Water Management Study		200				\$200
Engineering and Development Services - Total	\$90	\$217		\$2,500	\$910	\$3,717
New Development - PIS						
Neighbourhood Parks	112				13	\$125
Pathways Implementation Program	450				50	\$500
Tableland Acquisition / Land Acquisition					100	\$100
Valleyland Development	900				100	\$1,000
Wayfinding & Signage Program (Outdoors)	45	50			5	\$100
New Development - PIS - Total	\$1,507	\$50			\$268	\$1,825

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Planning and Building						
Building						
PlanTrak Enterprise System Enhancements					400	\$400
Building - Total					\$400	\$400
Planning Policy and Growth Management						
Age Friendly Action Plan		75				\$75
Brampton Natural Areas Inventory		80				\$80
Central Area Downtown Implementation Master Plan		100				\$100
Comprehensive Zoning by-law Review		150				\$150
Downtown Etobicoke Creek Revitalization Studies Sustainability Plan		50				\$50
Downtown Mobility Hub Master Plan		100				\$100
Official Plan Review Studies		100				\$100
Queen Street East Central Precinct Plan		100				\$100
Planning Policy and Growth Management - Total		\$755				\$755
Planning and Building - Total		\$755			\$400	\$1,155

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Public Works Division						
Engineering and Construction						
Bridge Repairs				5,668		\$5,668
Castlemore Road Widening		400	3,600			\$4,000
Civic Design		200				\$200
Cottrelle Blvd (Humberwest - Goreway)			1,300			\$1,300
Environmental Assessments			1,500			\$1,500
Intersection Improvements			3,700			\$3,700
Land Acquisitions			718			\$718
Minor Capital - Engineering		40				\$40
Pre-Engineering			750			\$750
Project Design			2,300			\$2,300
Sidewalks			500			\$500
Utility Relocation		50	3,450			\$3,500
Engineering and Construction - Total		\$690	\$17,818	\$5,668		\$24,176
Fleet and Facilities						
Facility Refurbishment		25				\$25
Replacement Equipment			3,235			\$3,235
Special Tools		35				\$35
Fleet and Facilities - Total		\$60	\$3,235			\$3,295

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
PMO-Indoor Assets - PIS						
Planning & Infrastructure – Indoor Asset Replacement		50				\$50
PMO-Indoor Assets - PIS - Total		\$50				\$50
PMO-Outdoor Assets - PIS						
Emerald Ash Borer		3,703				\$3,703
Planning & Infrastructure – Outdoor Asset Replacement		1,746	1,000			\$2,746
PMO-Outdoor Assets - PIS - Total		\$5,449	\$1,000			\$6,449
Roads						
Asset Management System			1,279			\$1,279
Minor Capital – Operations		10				\$10
New Works Yards			600			\$600
Road Resurfacing Program				12,000		\$12,000
Roads - Total		\$10	\$1,879	\$12,000		\$13,889



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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Traffic Engineering Services						
Minor Capital - Traffic		10				\$10
Streetlighting			1,075			\$1,075
Streetlighting LED Retrofit (Arterials)			7,200	1,814	2,186	\$11,200
Traffic Monitoring Cameras		100				\$100
Traffic Signal Communications Project		145			105	\$250
Traffic Signal Modernization Program		600				\$600
Traffic Signalization			350			\$350
Traffic System Detectors		100				\$100
Traffic Engineering Services - Total		\$955	\$8,625	\$1,814	\$2,291	\$13,685
Public Works Division - Total		\$7,214	\$32,557	\$19,482	\$2,291	\$61,544
Planning and Infrastructure Services - Total	\$1,597	\$8,281	\$32,557	\$21,982	\$3,869	\$68,286
Public Services						
Business Services - PS						
Business Systems Initiatives		100				\$100
Business Services - PS - Total		\$100				\$100
Facility Services						
Building Design & Construction						
Facilities Repair & Replacement		9,190	18,063			\$27,253
Interior Design Services (Corporate Churn)		950				\$950
Building Design & Construction - Total		\$10,140	\$18,063			\$28,203

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Facility Inspections & Audits						
Facility Inspections & Audits		2,530				\$2,530
Facility Inspections & Audits - Total		\$2,530				\$2,530
Facility Operations & Maintenance						
Corporate Indoor Asset Replacement		110				\$110
Corporate Security Systems		250				\$250
Minor Capital – Corporate Security		70				\$70
Minor Capital – Facilities Operations & Maintenance		400				\$400
Facility Operations & Maintenance - Total		\$830				\$830
Facility Support Services						
Energy Programs		300				\$300
Office Renovation, Reconfiguration & Furniture		2,000				\$2,000
Facility Support Services - Total		\$2,300				\$2,300
Facility Services - Total		\$15,800	\$18,063			\$33,863

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Fire & Emergency Services						
Fire						
Dispatch Equipment			350			\$350
Fire Fighting Equipment		350				\$350
Fire Miscellaneous Initiatives		250				\$250
Growth Vehicles			1,600			\$1,600
Vehicle Replacement			2,850			\$2,850
Fire - Total		\$600	\$4,800			\$5,400
Fire & Emergency Services - Total		\$600	\$4,800			\$5,400
New Development - PS						
Senior Centre East	1,800				200	\$2,000
New Development - PS - Total	\$1,800				\$200	\$2,000
Recreation & Culture						
Arts & Culture						
Arts & Culture Miscellaneous Initiatives		439				\$439
Arts & Culture - Total		\$439				\$439
Recreation						
Powerade Centre		1,125				\$1,125
Recreation - Miscellaneous Initiatives		535				\$535
Recreation - Total		\$1,660				\$1,660
Recreation & Culture - Total		\$2,099				\$2,099

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2017 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Service Brampton						
Service Brampton Customer Service Enhancements		450				\$450
Service Brampton - Total		\$450				\$450
Transit						
Bus Purchases			6,351	5,665	339	\$12,355
Bus Refurbishments			2,455			\$2,455
Bus Shelters/Pads/Stops		104	281		31	\$416
Existing Facility Refurbishment			1,445			\$1,445
Minor Capital – Transit		207				\$207
Vehicle Maintenance System Pilot				3,250		\$3,250
Zum Project Office				1,854		\$1,854
Zum Service Expansion			2,753	(2,753)		
Transit - Total		\$311	\$13,285	\$8,016	\$370	\$21,982
Public Services - Total	\$1,800	\$19,360	\$36,148	\$8,016	\$570	\$65,894
Grand Total	\$3,397	\$36,180	\$69,539	\$29,998	\$4,832	\$143,946

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Brampton Public Library						
Library						
Automation Software Upgrades			45		5	\$50
Collection Development		2,000	789		88	\$2,877
Library - Total		\$2,000	\$834		\$93	\$2,927
Brampton Public Library - Total		\$2,000	\$834		\$93	\$2,927
Corporate Services						
Human Resources						
Minor Capital - Human Resources		14				\$14
Human Resources - Total		\$14				\$14
Information Technology						
Business Systems Solutions						
Citizen Self-Service Online Service Tools		300				\$300
GIS Integration Planning		150				\$150
IT Service Management Upgrade		154				\$154
Phase 2 Business Intelligence Consolidation and Conversion to Next Generation Technologies		300				\$300
Business Systems Solutions - Total		\$904				\$904

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
End User Productivity & Refresh						
Citrix Licensing (Growth)		100				\$100
Desktop Technology Acquisition/Refresh		875				\$875
End User Productivity & Refresh - Total		\$975				\$975
IT Infrastructure Management						
Data Centre Management Business Continuity		200				\$200
Technology Infrastructure Mgmt Program		2,910				\$2,910
IT Infrastructure Management - Total		\$3,110				\$3,110
Other - Information Technology						
Minor Capital - IT		400				\$400
Other - Information Technology - Total		\$400				\$400
Information Technology - Total		\$5,389				\$5,389
Corporate Services - Other						
Corporate Services Automation Improvements		250				\$250
Decentralized Journal Entry and Workflow		50				\$50
Enterprise Human Resources & Finance 9.1 to 9.x Upgrade		1,000				\$1,000
Finance Systems Roadmap		200				\$200
Future Planned Business Systems Maintenance & Enhancement		200				\$200
Minor Capital - Corporate Services		25				\$25
PeopleSoft - Implement Audit Recommendations		100				\$100
Corporate Services - Other - Total		\$1,825				\$1,825

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Council & Administrative Services						
Brampton Records & Info Mgmt System-BRIMS		285				\$285
City Archives and Election Facility		100				\$100
Council & Administrative Services - Total		\$385				\$385
Enforcement & Bylaw Services						
Telestaff Upgrades		5				\$5
Enforcement & Bylaw Services - Total		\$5				\$5
Finance						
Development Charges Study	315				35	\$350
Minor Capital - Financial Planning		4				\$4
Minor Capital - Treasury		2				\$2
Finance - Total	\$315	\$6			\$35	\$356
Corporate Services - Total	\$315	\$7,624			\$35	\$7,974
Mayor and Council						
Council Members						
Minor Capital - Council Members			13			\$13
Council Members - Total			\$13			\$13
Mayor and Council - Total			\$13			\$13
Office of the Chief Administration Officer						
Internal Audit						
Minor Capital - Internal Audit			2			\$2

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Internal Audit - Total		\$2				\$2
Office of the Chief Administration Officer						
Minor Capital - Office of the CAO		2				\$2
Office of the Chief Administration Officer - Total		\$2				\$2
Office of the Chief Administration Officer - Total		\$4				\$4
Office of the Chief Operating Officer						
Economic Development						
Customer Relationship Management		50				\$50
Economic Development - Total		\$50				\$50
Office of the Central Area						
Community Improvement Plan Program					300	\$300
Office of the Central Area - Total					\$300	\$300
Strategic Communications						
Development of New Brand		50				\$50
Strategic Communications - Total		\$50				\$50
Office of the Chief Operating Officer - Total		\$100			\$300	\$400
Planning and Infrastructure Services						
Business Services - PIS						
Hardware		25				\$25
Minor Capital - Business Services		20				\$20
Business Services - PIS - Total		\$45				\$45

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Engineering and Development Services						
East-West Spine Rd			4,689			\$4,689
Minor Capital - Development Engineering		19				\$19
Natural Heritage Land Acquisition	90				910	\$1,000
Storm Water Management - Restoration				3,000		\$3,000
Storm Water Management Study		200				\$200
Transportation Master Plan (TMP)	112	125			13	\$250
Engineering and Development Services - Total	\$202	\$344	\$4,689	\$3,000	\$923	\$9,158
New Development - PIS						
Neighbourhood Parks	113				12	\$125
Norton Park Development	563				62	\$625
Pathways Implementation Program	450				850	\$1,300
Tableland Acquisition / Land Acquisition					150	\$150
Valleyland Development	990				110	\$1,100
New Development - PIS - Total	\$2,116				\$1,184	\$3,300
Planning and Building						
Development Services						
Development Design Guidelines : Employment Urban Design Guidelines					100	\$100
Development Services - Total		\$100				\$100

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Planning Policy and Growth Management						
Bramalea Mobility Hub Master Plan		250				\$250
Brampton Natural Areas Inventory		80				\$80
Gateway Precinct/Mobility Hub Master Plan		100				\$100
Planning Policy and Growth Management - Total		\$430				\$430
Planning and Building - Total		\$530				\$530
Public Works Division						
Engineering and Construction						
Bridge Repairs				1,700		\$1,700
Civic Design		200				\$200
Environmental Assessments			1,500			\$1,500
Intersection Improvements			2,330			\$2,330
Land Acquisitions			3,814			\$3,814
McLaughlin Road Widening		390	7,420			\$7,810
Pre-Engineering			750			\$750
Project Design			4,000			\$4,000
Road Network Survey		360				\$360
Sidewalks			500			\$500
Utility Relocation			1,500			\$1,500
Williams Parkway		985	8,865			\$9,850
Engineering and Construction - Total		\$1,935	\$30,679	\$1,700		\$34,314

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Fleet and Facilities						
Facility Refurbishment		25				\$25
Replacement Equipment			4,370			\$4,370
Special Tools		35				\$35
Fleet and Facilities - Total		\$60	\$4,370			\$4,430
PMO-Indoor Assets - PIS						
Planning & Infrastructure – Indoor Asset Replacement		50				\$50
PMO-Indoor Assets - PIS - Total		\$50				\$50
PMO-Outdoor Assets - PIS						
Emerald Ash Borer		3,703				\$3,703
Planning & Infrastructure – Outdoor Asset Replacement		3,250				\$3,250
PMO-Outdoor Assets - PIS - Total		\$6,953				\$6,953
Roads						
Asset Management System		1,665				\$1,665
Minor Capital – Operations		10				\$10
New Works Yards	6,705				745	\$7,450
Road Resurfacing Program				12,000		\$12,000
Roads - Total	\$6,705	\$1,675		\$12,000	\$745	\$21,125

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Traffic Engineering Services						
Minor Capital - Traffic		10				\$10
Streetlighting		1,632				\$1,632
Traffic Calming Measures		250				\$250
Traffic Management Centre Enhancements		250				\$250
Traffic Signal Modernization Program		600				\$600
Traffic Signalization			350			\$350
Traffic System Detectors		100				\$100
Traffic Engineering Services - Total		\$2,842	\$350			\$3,192
Public Works Division - Total	\$6,705	\$13,515	\$35,399	\$13,700	\$745	\$70,064
Planning and Infrastructure Services - Total	\$9,023	\$14,434	\$40,088	\$16,700	\$2,852	\$83,097
Public Services						
Business Services - PS						
Business Systems Initiatives		100				\$100
Business Services - PS - Total		\$100				\$100
Facility Services						
Building Design & Construction						
Facilities Repair & Replacement		13,942	16,856	4,000		\$34,798
Interior Design Services (Corporate Churn)		729				\$729
Building Design & Construction - Total		\$14,671	\$16,856	\$4,000		\$35,527

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Facility Inspections & Audits						
Facility Inspections & Audits		1,546				\$1,546
Facility Inspections & Audits - Total		\$1,546				\$1,546
Facility Operations & Maintenance						
Corporate Indoor Asset Replacement		150				\$150
Minor Capital – Corporate Security		75				\$75
Minor Capital – Facilities Operations & Maintenance		350				\$350
Facility Operations & Maintenance - Total		\$575				\$575
Facility Support Services						
Energy Programs		300				\$300
Office Renovation, Reconfiguration & Furniture		1,085				\$1,085
Facility Support Services - Total		\$1,385				\$1,385
Facility Services - Total		\$18,177	\$16,856	\$4,000		\$39,033
Fire & Emergency Services						
Fire						
Dispatch Equipment			2,654			\$2,654
Fire Fighting Equipment		350				\$350
Fire Miscellaneous Initiatives		161				\$161
Growth Vehicles			750			\$750
Vehicle Replacement			2,430			\$2,430
Fire - Total		\$511	\$5,834			\$6,345



Appendix 2

2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Fire & Emergency Services - Total		\$511	\$5,834			\$6,345
Recreation & Culture						
Arts & Culture						
Arts & Culture Miscellaneous Initiatives		564				\$564
Arts & Culture - Total		\$564				\$564
Recreation						
Powerade Centre		370				\$370
Recreation - Miscellaneous Initiatives		575				\$575
Recreation - Total		\$945				\$945
Recreation & Culture - Total		\$1,509				\$1,509
Service Brampton						
Service Brampton Customer Service Enhancements		300				\$300
Service Brampton - Total		\$300				\$300
Transit						
Bus Purchases			6,860	6,695	395	\$13,950
Bus Refurbishments				3,210		\$3,210
Bus Shelters/Pads/Stops		104	281		31	\$416
Existing Facility Refurbishment		500				\$500
Minor Capital – Transit		207				\$207
Transit - Total		\$811	\$7,141	\$9,905	\$426	\$18,283
Public Services - Total		\$21,408	\$29,831	\$13,905	\$426	\$65,570

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2018 Capital Budget

Funding Source Summary (\$000s)

	DC Reserve	Tax Based	External Debt	Subsidies And Grants	Other	Total Funding Request
Grand Total	\$9,338	\$45,583	\$70,753	\$30,605	\$3,706	\$159,985



2016	Corporate Services	APP 3-3
	Mayor and Council	APP 3-13
	Office of the Chief Administrative Officer	APP 3-14
	Office of the Chief Operating Officer	APP 3-15
	Planning and Infrastructure Services	APP 3-17
	Public Services	APP 3-44
2017	Brampton Library	APP 3-62
	Corporate Services	APP 3-63
	Mayor and Council	APP 3-75
	Office of the Chief Administrative Officer	APP 3-76
	Office of the Chief Operating Officer	APP 3-77
	Planning and Infrastructure Services	APP 3-79
	Public Services	APP 3-105

2018	Brampton Library	APP 3-121
	Corporate Services	APP 3-122
	Mayor and Council	APP 3-134
	Office of the Chief Administrative Officer	APP 3-135
	Office of the Chief Operating Officer	APP 3-136
	Planning and Infrastructure Services	APP 3-138
	Public Services	APP 3-161

2016 Capital Budget - Project Detail Summaries

Corporate Services - Other / Printer Fleet Management System \$188

To acquire and deploy an enterprise software tool to manage the City's printer fleet. This tool will enable the City to effectively manage the printing environments, reduce costs, increase document security and promote sustainability.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$188
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161141-001	Printer Fleet Management Software / City Wide	\$188

Corporate Services - Other / RiskMaster Application Upgrade \$10

Upgrade the City's Insurance Claim Software Tracking System to current levels. The benefits will include compatibility with new server technologies, simplify administration efforts and costs, vendor support and new functionality enhancements.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$10
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161142-001	RiskMaster Application Upgrade / City Wide	\$10

2016 Capital Budget - Project Detail Summaries

Council & Administrative Services / Brampton Records & Info Mgmt System-BRIMS \$400

Legislated responsibility for corporate records management is set out in the Municipal Act, 2001 (Sects. 253-255). Legislation requires the municipality to retain and preserve the records of the municipality in a secure and accessible manner, such that the records can be retrieved within a reasonable time and that the records are in a format that allows the content of the records to be readily ascertained by a person inspecting the records. No records may be destroyed until the retention period has expired or the record is a copy of the original record. Technology solutions must be operational within the corporate SharePoint and Microsoft Office Suite environment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$400

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
141485-001	Enterprise Document and Records Management System / City Wide	\$400

Council & Administrative Services / Provincial Offences Court Customer Service Digital Signage \$20

Provincial Offences Court Customer Service Digital Signage

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$20

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161112-001	Provincial Offences Court Customer Service Digital Signage / City Wide / Provincial Offences Court, 5 Ray Lawson Blvd.	\$20

2016 Capital Budget - Project Detail Summaries

Enforcement & Bylaw Services / Mobile Licence Permit Automation \$100

In 2015, Mobile Licence issuance process for taxis, tow trucks, driving schools etc. was reviewed to identify efficiencies. This funding request is to implement the recommendations to improve the process which will reduce time taken to renew, efficient scheduling of tests and inspections and system enhancements that will result in time saving and customer service improvements.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161154-001	Mobile Licence Permit Automation / City Wide	\$100

Enforcement & Bylaw Services / Telestaff Upgrades \$5

Funding to upgrade the Enforcement & By-Law Services portion of the 24 hour staff scheduling software which is shared with Fire and Emergency Services.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$5

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161155-001	Telestaff Upgrades / City Wide	\$5

2016 Capital Budget - Project Detail Summaries

Finance / Financial Master Plan \$100

A comprehensive Financial Master Plan is a critical policy document that will be the City's roadmap for financial sustainability, financial flexibility and financial accountability. The policy document will provide insight into the City's financial health, aid in determining the financial challenges, reconfirm key financial goals, evaluate progress towards financial sustainability, and provide recommendations to ensure financial sustainability is maintained. The policy document will highlight the extent to which the City has the financial ability to respond to the services and infrastructure demanded by residents/businesses and will determine the inputs and methodologies required to assist in the prioritization of services and infrastructure, while actively monitoring and assessing financial risk.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
141061-001	Financial Master Plan / City Wide	\$100

Finance / Minor Capital - Financial Planning \$4

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs. □

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$4

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161098-001	Minor Capital - Financial Planning	\$4

2016 Capital Budget - Project Detail Summaries

Finance / Minor Capital - Treasury \$2

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161099-001	Minor Capital - Treasury	\$2

Human Resources / Minor Capital - Human Resources (\$11)

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R (\$11)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
131398-001	Minor Capital - Human Resources / Ward 04 / City Hall	(\$11)

2016 Capital Budget - Project Detail Summaries

Information Technology / Business Systems Solutions / GIS Integration Planning \$100

As the demand for Geospatial Information System(GIS) service continues to grow city-wide, there is a need to review the overall solutions to gain efficiencies, improve customer experience and further integrate and leverage other data and information.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161471-001	Geospatial Systems Integration / City Wide	\$100

Information Technology / Business Systems Solutions / Human Capital Data Security (\$240)

To enhance and extend additional security to sensitive or confidential data - such as personal employee information - contained within PeopleSoft Human Capital supporting environments.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R (\$240)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
131460-001	Human Capital System Data Security / City Wide	(\$240)

2016 Capital Budget - Project Detail Summaries

Information Technology / Business Systems Solutions / Purchasing Process Automation (\$59)

The purpose of the Purchasing Automation Project is to enhance the automation of the City's internal Purchasing processes and functionality. The outcome of this initiative will be the identification and implementation of solutions that will improve the efficiency of the City's Purchasing function through consolidation and integration of information resources and automation of manual Purchasing processes across all City departments.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R (\$59)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
121443-001	Financial and Human Capital System Upgrade & Enhancement / City Wide / City Hall	(\$59)

Information Technology / End User Productivity & Refresh / Citrix Licensing (Growth) \$100

With the proliferation of end-user computing and the growing needs for the City to support multiple computing platforms and user profiles, the City invested in a Backoffice computing infrastructure to virtualize its applications and leverage more cost effective technology resources. This model support frontline staff day-to-day critical operations and both in-office and field workforce. This Project is required to upgrade the Citrix backend application infrastructure and related tools to ensure stable and enablement of staff computing systems, thin client deployment and mobility. Also the acquisition of additional licenses to accommodate critical growth and maintain contractual use obligations.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161483-001	Citrix Licensing Growth / City Wide	\$100

2016 Capital Budget - Project Detail Summaries

Information Technology / End User Productivity & Refresh / Microsoft Windows 10 Desktop Operating System Upgrade \$100

In August, 2015, Microsoft released Windows 10 operating system for the enterprise. All computing devices manufacturers will be releasing soon their new hardware based on this operating system. Hence this request is to acquire professional services to help strategize the deployment of the new computing software and upgrade of the existing Windows 8.1 systems and tablets. Also to upgrade supporting deployment tools and test compatibility with existing corporate applications and productivity tools. Windows 10 will paves the way to enhance productivity to mobile workforce and promises stable and collaborative platform by design. It promotes the use of cloud services to maximize productivity while keeping the cost flat. Windows 10 licensing is part of the City's Microsoft enterprise agreement under the Provincial wide agreement; there will be no additional licensing cost at this point. However, the city may acquire additional cloud based subscription services under same agreement in future years.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161481-001	Microsoft Windows 10 Desktop Operating Systems - Discovery and Upgrade / City	\$100

Information Technology / End User Productivity & Refresh / Office 365 / Exchange Implementation \$396

The City of Brampton workforce continues to evolve towards mobility and productivity tools enabling "anywhere" and "any device" work styles, while reducing the ongoing costs of infrastructure and technology solutions. The City is currently at a critical junction of its technology offerings to its staff recognizing the growing dependency on office and collaboration tools. By adopting a subscription-based model, the City will accommodate the day-to-day business service needs while leveraging "economy of scale" to reduce the unit cost over large client base and hosted infrastructure known as "Cloud Computing". This phase of the project will deploy the building blocks for office and email via Microsoft Office 365 online hosted solutions enabling mobile, part-time and seasonal workforce that are currently limited.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$396
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161480-001	Office 365 With E-Mail Productivity Enhancement / City Wide	\$396

2016 Capital Budget - Project Detail Summaries

Information Technology / IT Infrastructure Management / Data Centre Management Business Continuity \$200

To further leverage the new Primary Data Centre at the Civic Centre, highly available web channel and critical business solutions for residents, businesses, development communities and transit riders are required. This phase will enhance the redundancy and failover model of the two physical Data Centres into active sites. This new architecture will allow the City's stand-by secondary data centre to become active and split the load and demand over these two existing sites. This model will support business continuity and minimize the down time for outages, and avoiding business service interruptions; while enabling the city to operate 24 by 7 to serve citizens and businesses, and maximizing value of technology investments.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161401-001	User Computing Back Office Technology Enhancement / City Wide	\$200

Information Technology / IT Infrastructure Management / Technology Infrastructure Mgmt Program \$3,362

Replace end-of-life application servers, data network and storage infrastructure to continue to ensure a reliable core infrastructure, new computing standards and vendor support. In order to minimize service interruption to the entire information and communication for technology services for all city staff and citizen service channels.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$3,362

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161427-001	IT Infrastructure Management Operations / City Wide	\$444
161427-002	IT Infrastructure Management Operations / City Wide	\$1,250
161427-003	IT Infrastructure Management Operations / City Wide	\$140
161427-004	IT Infrastructure Management Operations / City Wide	\$1,102
161427-006	IT Infrastructure Management Operations / City Wide	\$426

2016 Capital Budget - Project Detail Summaries

Information Technology / Other - Information Technology / Minor Capital - IT \$400

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NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$400

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161499-001	IT- Minor Capital Projects / City Wide	\$400

2016 Capital Budget - Project Detail Summaries

Council Members / Minor Capital - Council Members \$13

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$13

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161299-001	Minor Capital - Council Members / Ward 04 / City Hall	\$13

Office of the Chief Administration Officer 2016 Capital Budget - Project Detail Summaries

Internal Audit / Minor Capital - Internal Audit \$2

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161399-001	Minor Capital / Ward 04 / City Hall	\$2

Office of the Chief Administration Officer / Minor Capital - Office of the CAO \$2

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161199-001	Minor Capital / Ward 04 / City Hall	\$2

Office of the Chief Operating Officer 2016 Capital Budget - Project Detail Summaries

Economic Development / Audio Video Upgrades to board and meetings rooms \$95

Economic Development Training Room needs a savvy audio visual platform in order to deliver quality business seminars that suffices the needs of current businesses in the City while speaking there IT language. This platform needs to deliver quality webinars, skyped conference calls, smart-board capabilities, high-definition microphones and speakers and capability of running all popular business software for the in-coming start-up business presentations. Executive Boardroom 1 F has no AV set-up at all. The need to do a teleconference, skype calls with International clients, entertaining Foreign Trade Delegations and inter-active electronic presentations with the support of hi-definition built-in microphone and speaker system is of utmost importance.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$95

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161202-001	Audio Video Upgrades to board and meetings rooms / City Wide	\$95

Office of the Central Area / Community Improvement Plan Financial Planning Tool \$75

A proposal to review the current Community Improvement Plan (CIP) financial planning tools through the engagement of an external consultant. The objective is to ensure the City has in place the appropriate financial tools to stimulate Downtown and Central Area Development and ensure the City is able to meet it's strategic goals of revitalizing the downtown.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$75

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161204-001	CIP Financial Planning Tool / City Wide	\$75

Office of the Chief Operating Officer 2016 Capital Budget - Project Detail Summaries

Office of the Central Area / Community Improvement Plan Program \$300

The Community Improvement Plan (CIP) is a very important component of Brampton's Central Area redevelopment program. This grant is set to promote redevelopment, revitalization and increase the quality of the built environment, the image and marketability of the core area of Downtown.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#88-Downtown DC Waiver	\$300
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167827-001	CIP-Building Improvement Program Grant / Ward 01,Ward 03,Ward 04,Ward 05 / Downtown Brampton	\$150
167827-002	CIP-Façade Improvement Program Grant / Ward 01,Ward 03,Ward 04,Ward 05 / Downtown Brampton	\$150

Office of the Central Area / Office of the Central Area Mobile App \$60

A proposed App for the Downtown and Central Area will be a collaboration between the City, Brampton Downtown Business Association and the vendor Pingstreet. It will provide information to the public and visitors on what is happening downtown regarding events, and festivals as well as profile local businesses and attractions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$60
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161203-001	Mobile Application / City Wide	\$60

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Business Services - PIS / Minor Capital - Business Services \$20

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$20

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167399-001	Minor Capital for Business Services / City Wide / City Wide / Various Locations	\$20

Business Services - PIS / Minor Capital - Business Services - PIS \$15

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$15

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162899-002	Minor Capital-Business Services / City Wide / Various Locations	\$15

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Engineering and Development Services / Countryvillage Collector \$2,520

To alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$2,520

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163640-001	Pre-Approved (SS)- Countryvillage collector (Dixie Road To Bramalea Rd.) / Ward 09 / Dixie road to West limit of Draft Plan 21T-11006B	\$989
163640-002	Pre-Approved (SS)- Countryvillage collector (Dixie Road To Bramalea Rd) / Ward 09 / West Limit of draft Plan 21T-10006B to the West Limit of Draft Plan 21T-11005B	\$471
163640-003	Pre-Approved (SS)- Countryvillage collector (Dixie Road To Bramalea Rd) / Ward 09 / North limit of Draft Plan 21T-11006B to Bramalea Road	\$1,060

Engineering and Development Services / East-West Spine Rd \$2,335

Alleviate traffic congestion due to development growth by having Remembrance Road designed and constructed.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$2,335

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163501-001	Pre-Approved (SS) East-West Spine Rd (North-South Spine Rd to Creditview Rd) / Ward 06 / Creditview Road to the West Limit of the 21T-10011B Draft Plan	\$1,088
163501-002	Pre-Approved (SS) East-West Spine Rd (North-South Spine Rd To Creditview Rd) / Ward 06 / West limit of 21T-10011B Draft Plan to North-South Spine Road	\$747
163501-003	Pre-Approved (SS) East-West Spine Rd (North-South Spine Rd to Creditview Rd) / Ward 06 / NHS Structure-Within the Limits of 21T-10011B Draft to North South Spine Road	\$500

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Engineering and Development Services / James Potter Road \$1,337

To alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt	\$1,337
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163870-001	James Potter Rd (North Limit Denford To South of Williams Pkwy) / Ward 05 / James Potter Rd (North Limit Denford To South of Williams Pkwy)	\$1,337

Engineering and Development Services / Minor Capital - Development Engineering \$15

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$15
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167299-001	Minor Capital for Development Engineering / City Wide / City Hall and / or West Tower	\$15



Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Engineering and Development Services / North-South Spine Road \$2,580

To accommodate development growth by having Veteran's Drive designed and constructed.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$2,580

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163500-001	Pre-Approved (SS) North-South Spine Rd (Sandalwood To East-West Spine Rd) / Ward 06 / South limit of Peel Police lands to East-West Spine Road ... Plans 21T10012B + 10011B	\$2,234
163500-002	Pre-Approved (SS) North-South Spine Rd (Sandalwood To East-West Spine Rd) / Ward 06 / North Edge of pavement of Sandalwood Parkway to South Limit of peel Police Lands	\$346

Engineering and Development Services / Storm Water Management Study \$350

These detailed studies will enhance the existing knowledge base, which stems from previous and more general studies such as the Storm Water Management Master Plan and the Storm Water Management Retrofit Study. These additional studies are required to develop specific plans showing how to address specific flooding, erosion, and water quality issues, not only in the Storm Water Management Ponds, but in the associated water courses as well.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax \$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164950-001	Storm Water Management Study / City Wide / Various Locations	\$200
164950-002	Storm Water Management Study / City Wide / Various Locations	\$100
164950-003	Storm Water Management Study / City Wide / Various Locations	\$50

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Engineering and Development Services / Transportation Master Plan (TMP) \$250

The Transportation Master Plan (TMP), which is reviewed every 5 years, has been completed. These budget requests will allow the City to implement the recommendations contained in the TMP.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)	\$112
Res#78-10% Operating Dev Chg Contribution	\$13
Res#4-Asset R&R	\$125

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167360-001	Transportation Master Plan (TMP) / City Wide / City Wide	\$250

New Development - PIS / Neighbourhood Parks \$1,116

The construction of new Development Charges-funded neighbourhood parks up to 5 acres in size typically includes playgrounds, lit walkways, trees, and benches. Additional features such as splash pads, multi-purpose courts, and/or skateboarding facilities will be included where park size permits, and shade structures will be included up to our Development Charges funding limit of one structure for every two parks.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$1,004
Res#78-10% Operating Dev Chg Contribution	\$112

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
165860-001	Neighbourhood Park Development / City Wide / Various	\$125
165860-002	Neighbourhood Park Development - Daniel Boyle Park / Ward 10 / Herringbone Cres; Belladonna Circle	\$504
165860-003	Neighbourhood Park Development - Father Eugene O'Reilly Park / Ward 10 / Leo Austin Road; Maple Syrup Street	\$487

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

New Development - PIS / Norton Park Development \$970

The needs of people using this older community park have changed, and we have begun a multi-phase redevelopment project that will ensure current and future needs are met, and will ensure long-term sustainability of the natural features in this park.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$873
Res#78-10% Operating Dev Chg Contribution	\$97

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
165580-001	Norton Park Redevelopment - Phase 2 / Ward 03 / Norton Park	\$970

New Development - PIS / Tableland Acquisition / Land Acquisition \$250

This allowance program will ensure that lands appropriate for Parks and Recreation purposes can be purchased, including the due diligence costs associated with investigating potential lands purchases, and other related costs associated with land such as legal fees. When these costs apply to large sites such as Community Parks that have been already identified for the long-term, then they will appear as part of the budget requests for those sites. This allowance will primarily deal with investigating opportunities for significant land purchases that may arise from time to time, as well as purchasing neighbourhood parks when a development application results in parkland overdedication.

PROPOSED FUNDING SOURCES (\$000s)

Res#2-CIL Parkland	\$250
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
166700-001	Park Land Over Dedication & Opportunity Purchases / City Wide / Citywide	\$250

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

New Development - PIS / Valleyland Development \$1,800

Valleyland development includes all Development Charge-funded work associated with the design and installation of pathways within valleys, channels, woodlots, and other passive areas, including remedial planting, signage, and furniture. When warranted and permissible, these pathways may also include lighting and pedestrian bridges. The long-term Valleyland Re-naturalization Program also appears under this heading.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$1,170
Res#78-10% Operating Dev Chg Contribution	\$130
DC Supported Debt	\$500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
166000-001	Valleyland Development / City Wide / Various	\$50
166000-002	Brampton Valleys Re-naturalization Program (Phase 14) / City Wide / In valleys across the city	\$741
166000-003	Valleyland Development / Ward 02 / Heart Lake Road, near Heart Lake Conservation Area	\$500
166000-004	Valleyland Development - Eccles Valley / Ward 06 / Between Buick Blvd and Wanless Dr	\$509

Planning and Building / Development Services / Development Design Guidelines Update and Consolidation \$100

The updated Development Design Guidelines will consolidate existing and upcoming guidelines for specific development forms, will update the Block Plan provisions and process, the Community Design Guidelines requirements, introduce the new urban Precinct Plan concepts and process

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167833-001	Development Design Guidelines: Update and Consolidate	\$100

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Planning and Building / Development Services / Development Design Guidelines: High Rise Guidelines \$100

To establish guidelines with detail built form, open space and implementation provisions for residential and mixed use buildings 10 storeys and above with focus on developments located in the key intensification areas.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167834-001	Development Design Guidelines: High Rise Guidelines	\$100

Planning and Building / Development Services / Large Format Mixed Use / Commercial Development Guidelines \$50

This Study is required for the implementation of the Real Estate Incentive Tool of the Community Improvement Plan as directed by Council at the approval of the plan. With a legal/real estate consultant experienced in Community Improvement Plans and real estate incentive tools, a detailed recommended Implementation Guidelines will be created.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
097813-001	Large Format Mixed Use / Commercial Development Guidelines / City Wide / City Wide	\$50



Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Age Friendly City Master Plan \$75

To coordinate the development of a strategy for Brampton to be an age friendly city and be designated as such by the World Health Organization.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$75

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167250-001	Age Friendly City Master Plan	\$75

Planning and Building / Planning Policy and Growth Management / Brampton Natural Areas Inventory \$80

To complete the inventory of the biological resources of natural areas across the City in partnership with the Conservation Authorities.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$80

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167865-001	Brampton Natural Area Inventory	\$80





Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Central Area Downtown Implementation Master Plan \$250

To establish a shared vision and develop a strategy to coordinate Central Area/Downtown initiatives.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167722-001	Central Area/Downtown Implementation Master Plan	\$250

Planning and Building / Planning Policy and Growth Management / Cultural Heritage Plan \$250

To establish a strategic approach to heritage conservation, the management of built heritage, cultural heritage and archaeological resources in the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167867-001	Cultural Heritage Plan	\$250



Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Downtown Mobility Hub Master Plan \$100

To prepare a downtown development plan & enhanced transit station design in partnership with Metrolinx

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167823-001	Downtown Mobility Hub Master Plan	\$100

Planning and Building / Planning Policy and Growth Management / Forecast Update for DC By-Law \$50

Update of City's Population and Employment Forecasts based on 2016 Census as Background to City's 2018 DC By-law Update

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167040-001	Forecast Update for DC By-Law	\$50

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Official Plan Review Studies \$250

The Official Plan Review required by Provincial legislation will focus on areas such as office strategy, employment lands, retail, transportation, heritage, intensification corridors and complete communities. Funding will be required for retaining consultants as required and two contract positions to support this comprehensive undertaking.

PROPOSED FUNDING SOURCES (\$000s)

Res#37-Official Plan Review	\$141
Res#4-Asset R&R	\$109

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
157420-001	Official Plan Review / City Wide / City Wide	\$250

Public Works Division / Engineering and Construction / Bridge Repairs \$2,413

Miscellaneous bridge repairs selected from the Bridge Inventory Management Program. The bridge repairs program is required to maintain bridges to minimum standards. Ongoing bridge maintenance and rehabilitation will result in extended asset life.

PROPOSED FUNDING SOURCES (\$000s)

Res#122-Roads & Bridge Infrastructure	\$553
Res#91-Federal Gas Tax	\$1,860

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164230-001	Bridge Repairs / City Wide / Various Locations	\$2,413

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Civic Design \$600

Enhancing the quality of life through creating a dynamic urban design direction for the city. It includes functional aspects of accommodating building programs, circulation infrastructure and the landscape, issues of comfort, safety and accessibility, and elements of a more subjective nature.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$600

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
166210-001	Gateway Feature Repairs / Ward 04, Ward 05, Ward 06 / Robertson Davis & Mayfield Road Pertosa & Bovaird Burt & Chinguacousy Drinkwater & Chinguacousy Miscellaneous Locations	\$600

Public Works Division / Engineering and Construction / Downtown Revitalization \$2,400

The planned revitalization projects will focus on the public realm to improve the physical appearance, public awareness and improve investor confidence in the downtown. Planned projects include: improving physical appearance of the underpasses, streetscape improvements including tree planting and lighting, enhancements to Garden Square including improved accessibility, and initial design work for Rosalea Park.

PROPOSED FUNDING SOURCES (\$000s)

Internal Financing \$2,400

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167720-001	James Street/John Street Realignment / Ward 01, Ward 03 / James Street/John Street Realignment	\$2,400

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Environmental Assessments \$200

Environmental Assessments are required to satisfy the Environmental Assessments Act for capital projects such as road widening and new road construction.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
094500-006	Environmental Assessments / Ward 02 / Sandalwood Parkway - McLaughlin Rd to Heartlake Rd	\$200

Public Works Division / Engineering and Construction / Intersection Improvements \$500

Intersections need to be improved to enhance the transportation network by increasing intersection capacity and improving traffic flow. The improvement will enhance safety by providing realigned intersection and additional turning lanes and storage.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163201-001	Intersection Improvements - Region of Peel / Ward 08, Ward 10 / The Gore Road (Highway 50 to Queen Street)	\$350
163201-002	Intersection Improvements - Region of Peel / Ward 05, Ward 06 / Mississauga Road (Williams Parkway to Bovaird Drive)	\$150

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Land Acquisitions \$500

To provide funding for the purchase of lands required to permit road projects to proceed. This will ensure that land purchases can be completed without postponing road widening projects. The City will attempt to purchase all required land 1 year in advance of construction for utility relocation to be completed.

Note: The uncommitted balances in previous approved general Land Acquisitions projects (#4020) will be transferred to this new Land Acquisition project.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt	\$500
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164020-001	Land Acquisitions / City Wide / Various Locations	\$500

Public Works Division / Engineering and Construction / Pre-Engineering \$750

In order to facilitate the timely delivery of capital projects, funds are expended on Pre-Engineering tasks such as surveying in advance of any civil engineering works, which is used to assist with the design.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt	\$750
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163620-001	Pre-Engineering / City Wide / Various Locations	\$750

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Project Design \$1,435

Design of selected future projects in order to accelerate overall project implementation and alleviate traffic congestion due to development growth.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$700
DC Supported Debt	\$735

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
083610-004	Project Design for 2009 Projects / Ward 08 / Intermodal Drive between Airport Road and the CNR	\$200
163610-001	Road and Park Bridge Repair / City Wide / Various Locations	\$650
163610-002	TRCA Fees / City Wide / Various Locations	\$170
163610-003	Project Design / Ward 09, Ward 10 / Sandalwood Parkway (Torbram Road - Airport Road)	\$200
163610-004	CVC Fees / City Wide / Various Locations	\$115
163610-005	Design of 2017 Sidewalks / City Wide / Various Locations	\$50
163610-006	Design of Gateway Feature Repairs / Ward 05, Ward 06	\$50

Public Works Division / Engineering and Construction / Road Infrastructure Miscellaneous \$250

In order to facilitate timely closure of completed projects, this funding will address ancillary costs related to Road Infrastructure related projects, such as warranty issues or legal requirements.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$52
DC Supported Debt	\$198

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163830-001	Project Design / City Wide / Various Locations	\$50
163830-002	Utility Relocation / City Wide / Various Locations	\$50
163830-003	Road Widening / City Wide / Various Locations	\$50
163830-004	Bridge Repairs / City Wide / Various Locations	\$50
163830-005	Sidewalks / City Wide / Various Locations	\$50

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Sidewalks \$500

The project consists of the construction of new sidewalks as part of road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164410-001	Miscellaneous Sidewalks / City Wide / Various Locations	\$500

Public Works Division / Engineering and Construction / Utility Relocation \$1,650

Relocation of utilities required as part of future road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$62
DC Supported Debt \$1,588

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163625-001	Utility Relocation / City Wide / Various	\$400
163625-002	Utility Relocation / Ward 08 / Goreway Drive (Humberwest Parkway to Castlemore Road)	\$1,250

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Public Works Division / Fleet and Facilities / Facility Refurbishment \$25

To address facility failures that occur as a result of their age and overall condition.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$25

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162870-001	Facility Refurbishment / Ward 02, Ward 08 / Williams Parkway and Sandalwood Parkway Yards	\$25

Public Works Division / Fleet and Facilities / New Equipment \$1,226

Vehicles and equipment are added to the fleet based on growth of our business relating to additional roads and boulevards and larger areas to maintain, including parkland.

PROPOSED FUNDING SOURCES (\$000s)

Internal Financing \$1,226

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162910-001	New Vehicles and Equipment - Growth / City Wide / Various Locations	\$1,226

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Public Works Division / Fleet and Facilities / Replacement Equipment \$2,424

The vehicle and equipment replacement program forms part of the 10 year Fleet asset management strategy to ensure a safe, reliable and efficient operation. All units undergo a full review of utilization, hours, odometer, application, technology and full mechanical condition assessment before they are considered and prioritized for replacement in the plan.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2,424

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162950-001	Replacement Equipment / City Wide / Various locations	\$2,424

Public Works Division / Fleet and Facilities / Special Tools \$35

Maintenance tools.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$35

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162930-001	Special Tools / Ward 02, Ward 08 / Williams Parkway and Sandalwood Parkway Yards	\$35

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Public Works Division / PMO-Indoor Assets - PIS / Planning & Infrastructure – Indoor Asset Replacement \$50

General replacements, repair, and renovations of indoor assets such as structural, mechanical, electrical, building finishes, furnishings, equipment that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162855-001	Parks Indoor Contingency / City Wide	\$50

Public Works Division / PMO-Outdoor Assets - PIS / Emerald Ash Borer \$3,703

Emerald Ash Borer Program - This program was introduced to resolve the conflict regarding dying Ash trees across the city by the Emerald Ash Borer. The Emerald Ash Borer (EAB) is a highly destructive invasive (non-native) insect which feeds exclusively on ash trees. While the EAB poses no risk to human health, this beetle is an invasive alien species and poses a significant threat to our urban forest. The Emerald Ash Borer Program addresses the removal of Ash Tree's/stumping and replacement trees throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$3,703

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
166600-001	Emerald Ash Borer Program / City Wide / City Wide	\$2,000
166600-002	Emerald Ash Borer Program / City Wide / City Wide	\$1,703

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Public Works Division / PMO-Outdoor Assets - PIS / Planning & Infrastructure – Outdoor Asset Replacement \$6,000

General replacements, repair, and renovations of outdoor assets such as parking lots, sports fields, play structures, trails, lighting, and park furniture that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#18-Dev Cont for Future Construction	\$625
Res#4-Asset R&R	\$1,900
Res#91-Federal Gas Tax	\$3,475

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164954-001	Playstructure Replacement / City Wide / Various Locations City Wide	\$1,000
164954-002	Recreational Trail/Walkway Replacement / City Wide / City Wide	\$1,000
164954-003	Parks Furniture and Fixtures / City Wide / Various Locations City Wide	\$250
164954-004	Sodding over Blvd Shrub Beds / City Wide / Various Locations City Wide	\$100
164954-005	Playstructure and Splashpad Repairs / City Wide / Various Locations City Wide	\$300
164954-006	Gage Park Gazebo Repairs / Ward 03 / Gage Park	\$125
164954-007	Additional Five (5) Shade Shelters / City Wide / Various Locations City Wide	\$475
164954-008	Playground Surfacing Replacement / City Wide / Various Locations City Wide	\$100

164954-009	Replace Soccer Field / Ward 07 / Victoria Park Stadium	\$500
164954-010	Aluminum Bleachers / City Wide / Various Locations City wide	\$115
164954-011	Irrigation Installation / City Wide, Ward 09 / Bramalea Community/Blue Oak park	\$80
164954-012	Replace Baseball Backstops / City Wide / Various Locations City Wide	\$75
164954-013	Replace Fencing / City Wide / Various Locations City Wide	\$55
164954-014	Cemetery Initiative / City Wide / Various Locations City Wide	\$200
164954-015	Sportsfield Repair & Replacement / City Wide / Various Locations City Wide	\$100
164954-016	Bridge Plates and Aprons / City Wide / Various Locations City Wide	\$100
164954-017	Donald M Gordon Chinguacousy Park Renovations / Ward 07 / Donald M Gordon Chinguacousy Park - SW Quadrant	\$300
164954-018	Rosalea Park Renovations / Ward 01 / Rosalea Park	\$500
164954-019	Machine Bulb Planting / City Wide / City Wide	\$625

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Public Works Division / Roads / Asset Management System \$0

To continue implementing the multi-year Infrastructure Asset Lifecycle Management System. This Project will provide effective and efficient business processes to manage the complete asset lifecycle by delivering streamlined processes and procedures and providing accurate, timely and consistent information and data. * 2016 project included in submission to correct project title by removing reference to specific vendor, as this initiative will be competitively bid on through the RFP process.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
131432-001	Asset Management System / City Wide	\$0

Public Works Division / Roads / Minor Capital – Operations \$10

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$10

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163099-001	Minor Capital - Operations / City Wide	\$10

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Public Works Division / Roads / New Works Yards \$800

New Works Yards are required as a result of City growth. The New Works Yards will enhance maintenance services across the City.

PROPOSED FUNDING SOURCES (\$000s)

Internal Financing \$800

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
012810-006	Temporary Cadetta Road Yard / Ward 10 / Cadetta Road	\$700
012810-007	Temporary Heritage Road Yard / Ward 06 / Heritage Road	\$100

Public Works Division / Roads / Road Resurfacing Program \$11,000

Road Resurfacing program selected from the Road Inventory Management System called Deighton Total Infrastructure Management System (DTIMS). The Road Resurfacing program is required to maintain the existing road infrastructure to minimum standards. This program is also used to facilitate the implementation of bicycle facilities in accordance with the criteria established from the bicycle facility implementation program.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax \$11,000

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163820-001	Road Resurfacing Program / City Wide / Various Locations	\$11,000

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Electronic Speed Advisory Signs \$225

Procurement and installation of flashing beacons at various locations to address the City's School Zone Speed Limit Policy update. These signs will reduce the speed limit on roadways that are adjacent to school entrances/exits to 40km/hr during school times only to improve safety.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$225

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162732-001	Electronic Speed Advisory Signs / City Wide / Various	\$225

Public Works Division / Traffic Engineering Services / Minor Capital - Traffic \$10

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$10

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162799-001	Minor Capital - Traffic / City Wide	\$10

Planning and Infrastructure Services

2016 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Parking Garage System Upgrade \$350

Procurement and installation of Pay and Display terminals within the City Hall Parking Garage. This system will be similar to the current on-street pay and display parking machines and will eliminate the need for a gate system. The upgrade will also improve the traffic flow in and out of the parking garage to enhance our customer's experience.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164486-001	Parking Garage System Upgrade / Ward 01, Ward 03 / City Hall Parking Garage	\$350

Public Works Division / Traffic Engineering Services / Streetlighting \$1,305

New streetlight installations, infrastructure upgrades, & establishment of an inventory data management system. Luminance design requirements & luminance uniformity, facilitate traffic flow & traffic safety.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,305

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164530-001	Street Lighting Modernization - Construction / Ward 07 / D Section - Phase 5	\$270
164530-002	Street Lighting Modernization - Construction / Ward 03 / Peel Village - Phase 6	\$700
164530-003	Street Lighting Modernization - Construction / Ward 02, Ward 09 / Countryside Drive	\$80
164530-004	Street Lighting Modernization - Design / Ward 08 / G Section - Phase 1	\$100
164530-005	Street Lighting Modernization - Design / Ward 03 / Charolais Boulevard - Main St. to Mclaughlin Road	\$60
164530-006	Street Lighting Modernization - Design / Ward 08 / Ebenezer Road - The Gore Road to Nexus Avenue	\$15
164530-007	Street Lighting Modernization - Design / Ward 07 / Avondale Boulevard - Balmoral Drive to Birchbank Road	\$30
164530-008	Street Lighting Modernization - Design / City Wide / Walkway Lighting - Various Locations	\$50

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Streetlighting LED Retrofit (Arterials) \$100

Procurement and installation of Light Emitting Diode (LED) street lights to replace the existing High Pressure Sodium fixtures on arterial roadways. This program will reduce the energy consumption associated with the existing street light system and is anticipated to reduce maintenance costs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164531-001	Streetlighting LED Retrofit (Arterials) / City Wide / Various	\$100

Public Works Division / Traffic Engineering Services / Traffic Calming Measures \$250

Implementation of physical traffic calming measures on residential streets in accordance with the neighbourhood traffic management guide.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$250
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163010-001	Traffic Calming Measures / City Wide / Various Locations	\$250

Planning and Infrastructure Services 2016 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Traffic Signal Modernization Program \$600

Traffic Signal Modernizations improve and upgrade the aging traffic signal equipment to current standards. These standards improve safety, accessibility and the overall appearance at the intersection. Safety enhancements such as sightlines, pedestrian accessibility, and traffic signal phasing are also considered in the modification of the traffic signals.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$600
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162770-001	Traffic Signal Modernization / City Wide / Various	\$600

Public Works Division / Traffic Engineering Services / Traffic Signalization \$350

Installation of traffic signals. These signals add to the existing network of signals creating efficient and safe traffic control. Warranted through traffic needs, safe turning movements and flow of traffic.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt	\$350
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162710-001	Traffic Signalization / City Wide / Various Locations	\$350

2016 Capital Budget - Project Detail Summaries

Business Services - PS / Business Systems Initiatives \$300

Business Systems Initiatives including software acquisition, licenses, hardware components, and equipment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161790-001	ITAC-PSAB Maintenance Management System / City Wide / Various	\$50
161790-002	Fire Incident Management Simulation Solution / City Wide / Various	\$150
161790-003	Various IT Items / City Wide / Various	\$50
161790-004	Various Concession Related Items / City Wide / Various	\$50
161790-005	Miscellaneous / City Wide / Various	\$0

Facility Services / Building Design & Construction / Facilities Repair & Replacement \$22,250

General replacements, repair, and renovations of indoor assets such as structural, mechanical, electrical, building finishes, furnishings, equipment that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$7,939
 Res#125-Heritage Initiatives \$449
 Res#91-Federal Gas Tax \$10,238
 Res#58-Theatre Capital Improvements \$227
 Res#10-Civic Centre Renovations \$3,397

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
151650-111	Miscellaneous Initiatives - Emergencies, unforeseeable and claims, various locations city wide / City Wide	(\$150)
151650-201	Project development and validation / City Wide	(\$550)
161650-006	185 Clark Blvd - Transit / Ward 07 / 185 Clark Blvd	\$2,950
161650-007	2 Chapel Street / Ward 03 / 2 Chapel Street	\$300
161650-014	55 Queen Street / Ward 03 / 55 Queen Street	\$300
161650-053	Avondale Day Care / Ward 07 / Avondale Day Care	\$20
161650-060	Balmoral Recreation Centre / Ward 07 / Balmoral Recreation Centre	\$50

2016 Capital Budget - Project Detail Summaries

161650-061	Bovaird House / Ward 01 / Bovaird House	\$10	161650-181	Knightsbridge Community Centre / Ward 07 / Knightsbridge Community Centre	\$85
161650-063	Brampton Curling Club / Ward 03 / Brampton Curling Club	\$235	161650-190	Lester B. Pearson Theatre / Ward 07 / Lester B. Pearson Theatre	\$750
161650-065	Brampton Library - 4 Corners / Ward 03 / Brampton Library - 4 Corners	\$900	161650-191	Loafers Lake Recreation Centre / Ward 02 / Loafers Lake Recreation Centre	\$10
161650-066	Brampton Soccer Centre / Ward 09 / Brampton Soccer Centre	\$500	161650-200	Market Square Parking Garage / Ward 01 / Market Square Parking Garage	\$800
161650-083	Century Gardens Recreation Centre / Ward 01 / Century Gardens Recreation Centre	\$300	161650-201	McMurphy Recreation Centre / Ward 03 / McMurphy Recreation Centre	\$25
161650-084	Chinguacousy Park / Ward 07 / Chinguacousy Park	\$1,500	161650-202	Memorial Arena / Ward 03 / Memorial Arena	\$405
161650-085	Chris Gibson Recreation Centre / Ward 01 / Chris Gibson Recreation Centre	\$350	161650-225	Peel Village Golf Course / Ward 03 / Peel Village Golf Course	\$500
161650-086	City Hall / Ward 03 / City Hall	\$3,545	161650-229	Professors Lake Recreation Centre / Ward 08 / Professors Lake Recreation Centre	\$130
161650-090	Civic Centre / Ward 07 / Civic Centre	\$480	161650-240	Rose Theatre / Ward 01 / Rose Theatre	\$895
161650-093	Cyril Clark Library / Ward 02 / Cyril Clark Library	\$30	161650-250	Seniors Centre - FCCC / Ward 04 / Seniors Centre - FCCC	\$1,400
161650-120	Earnscliffe Recreation Centre / Ward 07 / Earnscliffe Recreation Centre	\$815	161650-254	South Fletcher's Sportsplex / Ward 04 / South Fletcher's Sportsplex	\$300
161650-123	Ellen Mitchell Recreation Centre / Ward 07 / Ellen Mitchell Recreation Centre	\$10	161650-265	Terry Miller Recreation Centre / Ward 07 / Terry Miller Recreation Centre	\$125
161650-140	Gage Park / Ward 03 / Gage Park	\$50	161650-280	Victoria Park Arena / Ward 07 / Victoria Park Arena	\$175
161650-142	Gore Meadows / Ward 10 / Gore Meadows	\$105	161650-285	Chinguacousy Wellness Centre / Ward 09 / Chinguacousy Wellness Centre	\$150
161650-151	Howden Recreation Centre / Ward 07 / Howden Recreation Centre	\$400	161650-301	Fire Station 201 / Ward 03 / Fire Station 201	\$10
161650-170	Jim Archdekin Recreation Centre / Ward 02 / Jim Archdekin Recreation Centre	\$225	161650-302	Fire Station 202 / Ward 07 / Fire Station 202	\$95
161650-180	Ken Giles Recreation Centre / Ward 03 / Ken Giles Recreation Centre	\$55	161650-303	Fire Station 203 / Ward 08 / Fire Station 203	\$10
			161650-304	Fire Station 204 / Ward 03 / Fire Station 204	\$10

2016 Capital Budget - Project Detail Summaries

161650-305	Fire Station 205 / Ward 02 / Fire Station 205	\$115
161650-306	Fire Station 206 / Ward 03 / Fire Station 206	\$115
161650-307	Fire Station 207 / Ward 01 / Fire Station 207	\$115
161650-308	Fire Station 208 / Ward 09 / Fire Station 208	\$115
161650-309	Fire Station 209 / Ward 10 / Fire Station 209	\$60
161650-310	Fire Station 210 / Ward 06 / Fire Station 210	\$560
161650-311	Fire Station 211 / Ward 10 / Fire Station 211	\$10
161650-312	Fire Station 212 / Ward 06 / Fire Station 212	\$460
161650-313	Fire Station 213 / Ward 08 / Fire Station 213	\$60
161650-400	Miscellaneous Initiatives - Emergency/Contingency / City Wide / Various Locations	\$1,220
161650-401	Miscellaneous Initiatives - Facility Services / City Wide / Various Locations	\$100
161650-403	Miscellaneous Initiatives - Recreation & Culture / City Wide / Various Locations	\$400
161650-501	Project Validation Team / City Wide / Various Locations	\$615

Facility Services / Building Design & Construction / Interior Design Services (Corporate Churn) \$400

These are requests for services from programs city-wide in the form of work orders driven by; staff moves, workstation/ergonomic assessments, repair and replacement, office changes and staff additions within corporate administrative office space. Office furniture components that are required to complete these short-term work orders are funded from this account along with all necessary moving & relocation expenses. As the number of City staff and assigned office square footage increases, so does the demand for furniture components, office relocations, and workstation modifications to accommodate the employees job functions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$400	
PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161900-001	Corporate Churn / City Wide / Various Locations	\$400

2016 Capital Budget - Project Detail Summaries

Facility Services / Facility Inspections & Audits / Facility Inspections & Audits \$1,575

These projects deliver building inspections, assessments, remediations, & facility audits, in order to ensure appropriate asset maintenance and repair.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,575

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161760-001	Electrical Infrared Scan (2 Phases) / City Wide	\$70
161760-002	PSAB Environmental Remediation / City Wide	\$100
161760-003	Facility Master Plan / City Wide	\$265
161760-004	Capital Recovery / City Wide	\$245
161760-005	Completion of Remaining Building Condition Audits (3-year cycle) / City Wide	\$225
161760-006	Roof Assessment Reports / City Wide	\$350
161760-007	Asbestos/Designated substance Abatement and reassessment O.Reg / City Wide	\$150
161760-008	Various - Asbestos/PCB/DSS Removal / City Wide	\$150
161760-009	Radon Testing / City Wide	\$20
161760-010	Miscellaneous / City Wide	\$0

Facility Services / Facility Operations & Maintenance / Corporate Indoor Asset Replacement \$650

To provide tenant inducements on new lease spaces in the West Tower.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$650

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161500-001	Retrofit Lease Spaces / City Wide / various	\$650

2016 Capital Budget - Project Detail Summaries

Facility Services / Facility Operations & Maintenance / Corporate Security Systems \$200

In order to ensure security systems in all municipal facilities become integrated and standardized, system upgrades are required. All projects in this category are geared to ensuring the best and most cost effective way of introducing security technology at the City for the well-being of our employees and visitors.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161850-001	Security systems refresh / City Wide / Various	\$200

Facility Services / Facility Operations & Maintenance / Minor Capital – Corporate Security \$60

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$60

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161899-001	Minor Capital - Security / City Wide / Various	\$60

2016 Capital Budget - Project Detail Summaries

Facility Services / Facility Operations & Maintenance / Minor Capital – Facilities Operations & Maintenance (\$128)

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R (\$128)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
111599-001	Minor Capital - Indoor Assets / City Wide / Various	(\$51)
121599-001	Minor Capital - Indoor Assets / City Wide / Various	(\$302)
131599-001	Minor Capital - Indoor Assets / City Wide / Various	(\$75)
161599-001	Minor Capital - FOM / City Wide / Various Locations	\$300

Facility Services / Facility Support Services / Office Renovation, Reconfiguration & Furniture \$350

These projects deliver renovations, reconfigurations, storage & furniture requirements for office space in all City-owned & leased facilities.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
151910-001	Reconfiguration, Renovation, & Furniture / City Wide / Various	(\$150)
161910-001	CH-01 End State Vision (admin space & washroom renovation) / Ward 01 / City Hall	\$500
161910-002	Miscellaneous 1 / City Wide / Various Locations	\$0
161910-003	Miscellaneous 2 / City Wide / Various Locations	\$0

2016 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / Dispatch Equipment \$279

The Joint Fire Communications Centre (JFCC) is managed by Brampton Fire and Emergency Services on behalf of Mississauga Fire and Caledon Fire. This program is for the replacement and upgrade of communication related equipment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	(\$71)
Internal Financing	\$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
132430-001	Dispatch Upgrade & Equipment Including VCOM Replacement / City Wide / City Wide	(\$71)
162430-001	Dispatch Upgrade & Equipment Fire Fighting Equipment / City Wide / City Wide	\$350

Fire & Emergency Services / Fire / Fire Fighting Equipment \$350

The replacement of bunker gear, helmets and balaclavas. The NFPA standards dictate that this protective clothing will be replaced every 10-years. Every Fire Fighter has 2-sets, thereby requiring one set to be replaced every 5-years. Medical resuscitators, firefighting nozzles, hoses, etc. will require replacement due to unreliability.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$350
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162460-001	Fire Fighting Equipment / City Wide / City Wide	\$350

2016 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / Fire Miscellaneous Initiatives \$150

Miscellaneous initiatives including station Furniture, fixtures, equipment and minor capital.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$150

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162110-001	Fire Miscellaneous Initiatives / City Wide / City Wide	\$150

Fire & Emergency Services / Fire / Growth Vehicles \$260

Growth vehicles to accommodate new staff requests for the Fire Prevention Program.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Internal Financing \$260

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162300-001	Additional Vehicles / City Wide / City Wide	\$200
162300-002	Additional Vehicles / City Wide / City Wide	\$60

2016 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / MDU / Mobile Command Post Technology (\$110)

The installation, repair and replacement of mobile data technology in first-response apparatus and the Mobile Command Post.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R (\$110)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
122420-001	MDU / Mobile Command Post Technology / City Wide / City Wide	(\$110)

Fire & Emergency Services / Fire / SCBA Replacements / Upgrades (\$200)

Funding to replace/up-grade existing Self Contained Breathing Apparatus (SCBA).

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R (\$200)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
142480-001	SCBA Replacements / Upgrades / City Wide / City Wide	(\$200)

2016 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / Vehicle Replacement \$2,600

Replacement of various Fire Department vehicles as per replacement lifecycle program (5 year replacement for District Chief vehicles, 7 year replacement for staff vehicles, and 14 year replacement for pumpers/aerials).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2,600

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162310-001	Vehicle Replacement / City Wide / City Wide	\$30
162310-002	Vehicle Replacement / City Wide / City Wide	\$70
162310-003	Vehicle Replacement / City Wide / City Wide	\$100
162310-004	Vehicle Replacement / City Wide / City Wide	\$1,700
162310-005	Vehicle Replacement / City Wide / City Wide	\$700

New Development - PS / Fire Campus Design \$5,000

Redevelopment of the Brampton Fire and Emergency Services (BFES) Williams Parkway Campus located at 425 Chrysler Drive includes: Site grading and infrastructure (sewers, water main, hydro, gas); Replace existing fire station 203 (1,022 m²/11,000 sf); Fire Headquarters (2,230 m²/24,000 sf); Emergency Operations Centre (EOC) (745 m²/8,000 sf); Fire Training and Administration (3,716 m²/40,000 sf) – New training building and simulators; and Demolition of the existing fire station 203 and apparatus and maintenance building (745 m²/8,000 sf). Detailed design to commence 2016 and tender for construction in Q1 2017. Construction is proposed to commence in Q2 2017 through to 2020.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt \$5,000

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
162570-001	Williams Pkwy Fire Campus / Ward 08 / Fire Station 203	\$5,000

2016 Capital Budget - Project Detail Summaries

Recreation & Culture / Arts & Culture / Arts & Culture Miscellaneous Initiatives \$631

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$180
Res#91-Federal Gas Tax	\$451

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
166810-001	LBP Technical Equipment / Ward 07 / LBP Theatre	\$451
166810-002	Projector for Main Hall Rose Theatre / Ward 01 / Rose Theatre	\$30
166810-003	Outdoor FF&E churn / Ward 01 / Rose Theatre	\$50
166810-004	Mobile Film Screen and Equipment / City Wide / Various Locations	\$35
166810-005	Lobby Furniture / Ward 01 / Rose Theatre	\$65

Recreation & Culture / Recreation / Powerade Centre \$285

The City of Brampton funds capital improvements to the Powerade Centre based on the criteria of safeguarding the buildings long-term value (preservation of assets), and assisting with operational efficiency (reduction of operating cost).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$285
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
165780-001	Powerade Centre - Ammonia Condenser / Ward 03 / Powerade Centre	\$285

2016 Capital Budget - Project Detail Summaries

Recreation & Culture / Recreation / Recreation - Miscellaneous Initiatives \$1,436

165560-011 Gym floor underlay / Ward 09 / Brampton Soccer Centre \$260

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,436

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
165560-001	Fitness Equipment Replacement Program / City Wide / City Wide	\$150
165560-002	Facility Furniture Replacement Program / City Wide / City Wide	\$150
165560-003	Housekeeping Equipment Replacement Program / City Wide / City Wide	\$100
165560-004	Sport Tourism Strategy / City Wide / City Wide	\$60
165560-005	Fitness Equipment Replacement Program / Ward 10 / Gore Meadows	\$206
165560-006	Housekeeping Equipment Replacement Program / Ward 10 / Gore Meadows	\$250
165560-007	Miscellaneous Initiatives / City Wide / City Wide	\$100
165560-008	Junior Size Soccer Nets / City Wide / City Wide	\$100
165560-010	1 new 8x16 scoreboard, with backlit sponsor panels and advertising panels / Ward 03 / Brampton Fairgrounds	\$60

2016 Capital Budget - Project Detail Summaries

Service Brampton / Service Brampton Customer Service Enhancements \$60

Human, technology and professional service resources required to implement approved Customer Service Strategy initiatives, including: online, self-serve and other citizen service enhancements, a full-cycle integrated online customer service requestmanagement system, and automated business solutions for more efficient contact centre, revenue and service quality management.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$60

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
161468-001	3 desk top Cash recyclers / City Wide / Various Locations	\$60

Transit / Bus Purchases \$8,025

Low-floor buses for growth and replacement needs. A gradual increase in total fleet size is required to meet the expanding needs of a rapidly growing municipality.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$339
Res#91-Federal Gas Tax	\$4,635
DC Supported Debt	\$3,051

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164690-001	Low-Floor Bus Purchases / City Wide	\$3,390
164690-002	Low-Floor Bus Purchases / City Wide	\$4,635

2016 Capital Budget - Project Detail Summaries

Transit / Bus Refurbishments \$4,375

Refurbish buses for the purpose of meeting service needs, safety and to extend their lifecycle to 18 years. This will permit transit to maintain current and future service levels.

PROPOSED FUNDING SOURCES (\$000s)

Res#123-Miscellaneous Federal/Provincial Grant	\$438
Res#91-Federal Gas Tax	\$3,937

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164680-001	Bus Refurbishments / City Wide	\$3,000
164680-002	Hybrid Bus Battery ESS Refresh Kit / City Wide	\$1,375

Transit / Bus Shelters/Pads/Stops \$416

Shelters, pads and stop installations at various locations in the City. To increase the passenger comfort, safety and integrity of boulevards. To improve the attractiveness and convenience of using transit.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$31
Res#4-Asset R&R	\$104
DC Supported Debt	\$281

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164770-001	Bus Shelters/Pads/Stops / City Wide / Various Locations	\$416

2016 Capital Budget - Project Detail Summaries

Transit / Bus Storage & Repair Facility (\$1,000)

Cost associated with the Sandalwood Pkwy Transit Facility required to store and repair buses.

NOTE: A change to one of the the original funding sources for the previously approved project.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax (\$1,000)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
034860-001	Transit Sandalwood Facility	(\$1,000)

Transit / Existing Facility Refurbishment \$875

Refurbish Transit's existing facility for safety purposes, to meet service needs and to protect corporate assets. Will permit transit to maintain current and future service levels. Facility is aging and requires repair & replacement in several areas.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$159
Res#121-Mun Trans Capital \$716

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
124850-001	Existing Facility Refurbishment / City Wide / All Transit Facilities	\$150
154850-005	Downtown Terminal Renovations / Ward 01	\$225
164850-001	Existing Facility Refurbishment / City Wide / All Transit Facilities	\$500

2016 Capital Budget - Project Detail Summaries

Transit / Minor Capital – Transit \$187

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$187

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164799-001	Minor Capital - Facilities / City Wide / All Transit Facilities	\$91
164799-002	Minor Capital - Fleet Maintenance / City Wide / All Transit Facilities	\$76
164799-003	Minor Capital - Admin / City Wide / All Transit Facilities	\$20

Transit / Terminal Improvements \$1,000

Expand the capacity and functionality of terminals serving growth areas of the City. This will help maintain the effective and efficient provision of transit service to these areas.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax \$1,000

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164840-001	Terminal Improvements / City Wide	\$1,000

2016 Capital Budget - Project Detail Summaries

Transit / Transit IT Initiatives \$600

IT Initiatives within Transit.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax \$600

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164714-001	Hastus Customization / City Wide	\$600

Transit / Zum Project Office \$2,500

To provide staff resources for the Zum Project Office, to oversee the implementation and allow for a successful launch in 2010.

PROPOSED FUNDING SOURCES (\$000s)

Federal Acceleride Grant \$1,366
Res#95-Provincial Acceleride Grant \$1,134

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
144801-001	AcceleRide - Project Office / City Wide	\$2,500

2016 Capital Budget - Project Detail Summaries

Transit / Zum Service Expansion \$0

Zum is an initiative of the City of Brampton and Brampton Transit to introduce enhanced, uniquely branded Bus Rapid Transit (BRT) services on the City's key north-south and east-west arterial corridors. It is intended to significantly improve the reliability, speed, frequency and quality of Transit service and provide better connectivity within and beyond Brampton's boundaries.

PROPOSED FUNDING SOURCES (\$000s)

Res#96-Provincial Acceleride Interest	(\$2,521)
DC Supported Debt	\$2,521

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
124800-002	Stations/Stops / City Wide	\$0
124800-003	Terminal Loops / City Wide	\$0



Library / Automation Software Upgrades \$50

Upgrades of software applications currently used to support the Library's network system. They include an Intergraded Library Service (ILS) & Self Check-Out Kiosks, Windows 2009 Server, Symantec Norton Anti-Virus & VIPRE software for servers and desktops PC's, Virtualization of servers, MS Office 2007, Outlook 2007, Windows XP for desktop PC's.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$5
DC Supported Debt	\$45

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176910-001	Software Upgrades / City Wide / All Locations	\$50

Library / Collection Development \$2,677

Continued expansion and replacement of the existing collection across city-wide branches of the Library. The expansion of the collections includes books, newspapers, magazines, CD's, DVD's, audio books, videos, microform materials and Internet database subscriptions.

To keep the collections current and relevant and to supply newly published materials in various formats to meet the demands of a rapidly growing community. Access to the Internet and its many resources is an increasing demand of the Brampton community.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$88
Res#4-Asset R&R	\$1,800
DC Supported Debt	\$789

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176900-001	Collection Development / City Wide	\$2,677



2017 Capital Budget - Project Detail Summaries

Corporate Services - Other / Corporate Services Automation Improvements \$90

To implement service efficiencies that will be identified during the process review.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$90

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171143-001	Corporate Services Automation Improvements / City Wide	\$90

Corporate Services - Other / Minor Capital - Corporate Services \$25

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$25

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171198-001	Minor Capital - Corporate Services / Ward 04 / City Hall	\$25

2017 Capital Budget - Project Detail Summaries

Council & Administrative Services / Administrative Monetary Penalty System (AMPS) Scope Changes and Process Improvements \$50

Administrative Monetary Penalty System Scope Changes and Process Improvements

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171190-001	Administrative Monetary Penalty System (AMPS) Scope Changes and Process Improvements / City Wide	\$50

Council & Administrative Services / Brampton Records & Info Mgmt System-BRIMS \$360

Legislated responsibility for corporate records management is set out in the Municipal Act, 2001 (Sects. 253-255). Legislation requires the municipality to retain and preserve the records of the municipality in a secure and accessible manner, such that the records can be retrieved within a reasonable time and that the records are in a format that allows the content of the records to be readily ascertained by a person inspecting the records. No records may be destroyed until the retention period has expired or the record is a copy of the original record. Technology solutions must be operational within the corporate SharePoint and Microsoft Office Suite environment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$360

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
141485-001	Enterprise Document and Records Management System / City Wide	\$360

2017 Capital Budget - Project Detail Summaries

Council & Administrative Services / High-Speed Scanner \$10

To scan and digitize Council documents such as Council reports, agendas, minutes, by-laws

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$10

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171280-001	High-Speed Scanner / City Wide	\$10

Enforcement & Bylaw Services / Body Armour \$36

To acquire personal protective equipment for all Enforcement Officers

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$36

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171160-001	Body Armour / City Wide	\$36

2017 Capital Budget - Project Detail Summaries

Enforcement & Bylaw Services / Telestaff Upgrades \$5

Funding to upgrade the Enforcement & By-Law Services portion of the 24 hour staff scheduling software which is shared with Fire and Emergency Services.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$5

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171155-001	Telestaff Upgrades / City Wide	\$5

Finance / Enterprise Payment Solution \$226

To replace the current payment solution with new technologies which will integrate with all cash handling systems, online services and stations.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$226

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171041-001	Enterprise Payment Solution / City Wide	\$226

2017 Capital Budget - Project Detail Summaries

Finance / Minor Capital - Financial Planning \$4

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs. □

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$4

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171098-001	Minor Capital - Financial Planning	\$4

Finance / Minor Capital - Treasury \$2

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171099-001	Minor Capital - Treasury	\$2

2017 Capital Budget - Project Detail Summaries

Human Resources / Minor Capital - Human Resources \$14

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$14

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171398-001	Minor Capital - Human Resources / Ward 04 / City Hall	\$14

Information Technology / Business Systems Solutions / Citizen Self-Service Online Service Tools \$300

This project supports the City's strategic priority for extending the services and community engagement beyond the City's business operating hours. The project will implement an online integrated workflow management system to support business functions such as: Centralized event calendaring, online permit processing, and online grant application processing.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171478-001	Citizen Self-Service Online Service Tools / City Wide	\$300

2017 Capital Budget - Project Detail Summaries

Information Technology / Business Systems Solutions / City Wide Telephone \$150

The Avaya telephone platform software & hardware requires an upgrade to the application servers to continue ensuring reliable and stable technology operations. This upgrade will also include firmware updates, the datacentre telephony systems, increase digital storage capacity to meet the data growth of existing corporate business applications, enhance telephony features and enable future IP based trunking.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$150

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171710-001	Telecommunications - Avaya Phone System Upgrade / City Wide	\$150

Information Technology / Business Systems Solutions / GIS Integration Planning \$150

As the demand for Geospatial Information System(GIS) service continues to grow city-wide, there is a need to review the overall solutions to gain efficiencies, improve customer experience and further integrate and leverage other data and information.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$150

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171471-001	Geospatial Systems Integration / City Wide	\$150

2017 Capital Budget - Project Detail Summaries

Information Technology / Business Systems Solutions / Phase 2 Business Intelligence Consolidation and Conversion to Next Generation Technologies \$350

There are growing business needs across the City to extend business intelligence reporting services to become more current (almost real time) and enhance the capabilities of the corporate reporting platform. This project will serve as a building block for a consolidated business intelligence layer with next generation integration technologies allowing roll up/drill down capabilities, business reporting analytics, forecasting and algorithms to ensure accuracy of the reported data. This will include online self serve tools, selective mobile applications and geospatial analytics and technology lifecycle management. Note: Costs for the individual components of this project may vary from these estimated and therefore there may be some reallocation of funding between activities.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171465-001	Phase 2 Business Intelligence Consolidation and Conversion to Next Generation Technologies	\$350

Information Technology / End User Productivity & Refresh / Desktop Technology Acquisition/Refresh \$375

Per the established acquisition and refresh of corporate desktop/laptop systems, the current refresh cycle requires incremental funds to complete the current refresh mandate.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$375

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171425-001	Desktop Technology Refresh Program / City Wide	\$375

2017 Capital Budget - Project Detail Summaries

Information Technology / End User Productivity & Refresh / IT Data Centre Management \$500

To further leverage the new Primary Data Centre at the Civic Centre, highly available web channel and critical business solutions for residents, businesses, development communities and transit riders are required. This phase will enhance the redundancy and failover model of the two physical Data Centres into active sites. This new architecture will allow the City's stand-by secondary data centre to become active and split the load and demand over these two existing sites. This model will support business continuity and minimize the down time for outages, and avoiding business service interruptions; while enabling the city to operate 24 by 7 to serve citizens and businesses, and maximizing value of technology investments.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171424-001	IT Data Centre Management / City Wide	\$500

Information Technology / End User Productivity & Refresh / IT Portfolio Management Online Solution \$100

With the increasing pressure for responsible management of the City's capital investments and to address project management audit findings, the IT Portfolio Management Office is taking proactive measures to enhance its portfolio management tracking, project controls, review and audits and capacity planning. This project will acquire and implement a subscription based online hosted solution to improve and automate the mandated controls including resource and document management, time, cost, quality and processes. The new solution will become the primary data source for the IT portfolio reporting and project lifecycle management and corrective/preventative actions and decisions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171426-001	Information Technology Portfolio Management Software as a Service (SaaS) Solution	\$100

2017 Capital Budget - Project Detail Summaries

Information Technology / End User Productivity & Refresh / Mobile Device Management \$60

The Mobile Device Management solution provides a higher level of support across different mobile devices and platforms with the proliferation of mobile technologies, the City is looking into consolidating their multiple mobile device solutions into an enterprise-class platform. This consolidation will allow the City to be cost efficient by reducing the technology footprint and increase the useful life of the asset.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$60

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171411-001	Mobile Device Management Consolidation / City Wide	\$60

Information Technology / IT Infrastructure Management / Data Centre Management Business Continuity \$200

To further leverage the new Primary Data Centre at the Civic Centre, highly available web channel and critical business solutions for residents, businesses, development communities and transit riders are required. This phase will enhance the redundancy and failover model of the two physical Data Centres into active sites. This new architecture will allow the City's stand-by secondary data centre to become active and split the load and demand over these two existing sites. This model will support business continuity and minimize the down time for outages, and avoiding business service interruptions; while enabling the city to operate 24 by 7 to serve citizens and businesses, and maximizing value of technology investments.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171401-001	User Computing Backoffice Technology Enhancement / City Wide	\$200

2017 Capital Budget - Project Detail Summaries

Information Technology / IT Infrastructure Management / E-Mail Services for Part-Time Staff \$75

The City of Brampton workforce uses Microsoft Exchange to provide enterprise corporate email services for an email based collaborative communication service that includes calendaring services. This project is to expand and acquire additional licenses to enable part-time City staff access to current and enabled e-mail services, for better business collaboration, access to corporate resources from both the 'office' and the 'field', which will enhance customer service and improved business enablement.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$75

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171489-001	E-Mail Services for Part-time Staff / City Wide	\$75

Information Technology / IT Infrastructure Management / Technology Infrastructure Mgmt Program \$3,140

Replace end-of-life application servers, data network and storage infrastructure to continue to ensure a reliable core infrastructure, new computing standards and vendor support. In order to minimize service interruption to the entire information and communication for technology services for all city staff and citizen service channels.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$3,140

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171427-001	IT Infrastructure Management Operations / City Wide	\$500
171427-002	IT Infrastructure Management Operations / City Wide	\$1,000
171427-003	IT Infrastructure Management Operations / City Wide	\$200
171427-004	IT Infrastructure Management Operations / City Wide	\$1,190
171427-006	IT Infrastructure Management Operations / City Wide	\$250

2017 Capital Budget - Project Detail Summaries

Information Technology / Other - Information Technology / Minor Capital - IT \$400

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$400

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171499-001	IT- Minor Capital Projects / City Wide	\$400

2017 Capital Budget - Project Detail Summaries

Council Members / Minor Capital - Council Members \$13

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$13

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171299-001	Minor Capital - Council Members / Ward 04 / City Hall	\$13

Office of the Chief Administration Officer 2017 Capital Budget - Project Detail Summaries

Internal Audit / Minor Capital - Internal Audit \$2

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171399-001	Minor Capital / Ward 04 / City Hall	\$2

Office of the Chief Administration Officer / Minor Capital - Office of the CAO \$2

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171199-001	Minor Capital / Ward 04 / City Hall	\$2

Office of the Chief Operating Officer 2017 Capital Budget - Project Detail Summaries

Office of the Central Area / Community Improvement Plan Program \$300

The Community Improvement Plan (CIP) is a very important component of Brampton's Central Area redevelopment program. This grant is set to promote redevelopment, revitalization and increase the quality of the built environment, the image and marketability of the core area of Downtown.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#88-Downtown DC Waiver	\$300
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
177827-001	CIP-Building Improvement Program Grant / Ward 01,Ward 03,Ward 04,Ward 05 / Downtown Brampton	\$150
177827-002	CIP-Façade Improvement Program Grant / Ward 01,Ward 03,Ward 04,Ward 05 / Downtown Brampton	\$150

Strategic & Enterprise Services / Central Area Model \$60

Procure the construction of a physical model for the central area for use as a investment tool to showcase the vision of the central area. This project will be completed in collaboration with Sheridan College. There are projected to be three phases including: Phase 1 Downtown precinct- 2016, Phase 2 Queen Street precinct- 2017, and Phase 3 Bramalea precinct- 2018.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$60
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171131-001	Central Area Model / City Wide	\$60



Strategic Communications / Development of New Brand \$40

Consultant costs to create and launch a new City of Brampton brand based on best-practice research and community input. Work may include review of previously completed brand audit, stakeholder consultation (i.e. surveys, focus groups), brand story development, graphic design, development of graphic standards and brand guidelines, marketing and communications plan for launch, and implementation strategies.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$40

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171251-001	Development of New Brand / City Wide	\$40

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Business Services - PIS / Hardware \$25

For the acquisition of Misc hardware/software requirements for the ongoing operations and support of the Public Works division

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$25

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172899-002	Minor Capital-Business Services / City Wide / Various Locations	\$25

Business Services - PIS / Minor Capital - Business Services \$20

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$20

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
177399-001	Minor Capital for Business Services / Ward 04 / City Wide	\$20

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Engineering and Development Services / Minor Capital - Development Engineering \$17

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each division's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$17

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
177299-001	Minor Capital for Development Engineering / City Wide / City Hall and / or West Tower	\$17

Engineering and Development Services / Natural Heritage Land Acquisition \$1,000

A significant portion of "Natural Heritage" lands, including areas such as valleylands and woodlots, come into public ownership through the development process. However, for various reasons, many areas remain in private ownership. Having privately owned parcels in the city's Natural Heritage systems often limits our ability to provide controlled access (pathways) for the public to enjoy these lands, and always limits our ability to provide Environmental Stewardship for these assets. Note that the budgets for the land acquisitions listed here not only include the cost of the land itself, but also covers associated costs including appraisal fees (to assess fair market value), site remediation assessment and construction costs, legal land transfer costs, determination of long-term management and maintenance requirements, etc.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves) \$90
 Res#78-10% Operating Dev Chg Contribution \$10
 Res#2-CIL Parkland \$900

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176770-001	Natural Heritage Land Acquisition / Ward 04, Ward 06, Ward 10 / Valleyland	\$1,000

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Engineering and Development Services / Storm Water Management - Restoration \$2,500

Periodic activities such as dredging are required to restore the ability of each Storm Water Management Pond to adequately clean runoff water collected by the storm sewer system.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax \$2,500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174940-001	Storm Water Management Pond Cleaning and Restoration / City Wide	\$2,500

Engineering and Development Services / Storm Water Management Study \$200

These detailed studies will enhance the existing knowledge base, which stems from previous and more general studies such as the Storm Water Management Master Plan and the Storm Water Management Retrofit Study. These additional studies are required to develop specific plans showing how to address specific flooding, erosion, and water quality issues, not only in the Storm Water Management Ponds, but in the associated water courses as well.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174950-001	Storm Water Management Study / City Wide / Various Locations	\$200

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

New Development - PIS / Neighbourhood Parks \$125

The construction of new Development Charges-funded neighbourhood parks up to 5 acres in size typically includes playgrounds, lit walkways, trees, and benches. Additional features such as splash pads, multi-purpose courts, and/or skateboarding facilities will be included where park size permits, and shade structures will be included up to our Development Charges funding limit of one structure for every two parks.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$112
Res#78-10% Operating Dev Chg Contribution	\$13

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
175860-001	Neighbourhood Park Development / City Wide / Various	\$125

New Development - PIS / Pathways Implementation Program \$500

This long-term program will result in the realization of the goals established in the Pathways Master Plan, including the provision of active living opportunities in naturalized areas, and the realization of a complete recreational transportation network. The projects included in this program typically fill in the gaps in the pathway network between the segments constructed by developers under the "Valleyland Development" program, and as such are also funded by Development Charges.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$450
Res#78-10% Operating Dev Chg Contribution	\$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
175940-001	Pathways Implementation Program / Various	\$400
175945-001	Credit Valley Heritage Trail / Ward 04, Ward 06 / Credit River Valley	\$100

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

New Development - PIS / Tableland Acquisition / Land Acquisition \$100

This allowance program will ensure that lands appropriate for Parks and Recreation purposes can be purchased, including the due diligence costs associated with investigating potential lands purchases, and other related costs associated with land such as legal fees. When these costs apply to large sites such as Community Parks that have been already identified for the long-term, then they will appear as part of the budget requests for those sites. This allowance will primarily deal with investigating opportunities for significant land purchases that may arise from time to time, as well as purchasing neighbourhood parks when a development application results in parkland overdedication.

PROPOSED FUNDING SOURCES (\$000s)

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
	Res#2-CIL Parkland	\$100
176700-001	Park Land Over Dedication & Opportunity Purchases / City Wide / Citywide	\$100

New Development - PIS / Valleyland Development \$1,000

Valleyland development includes all Development Charge-funded work associated with the design and installation of pathways within valleys, channels, woodlots, and other passive areas, including remedial planting, signage, and furniture. When warranted and permissible, these pathways may also include lighting and pedestrian bridges. The long-term Valleyland Re-naturalization Program also appears under this heading.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$900
Res#78-10% Operating Dev Chg Contribution	\$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176000-001	Valleyland Development / City Wide / Various	\$50
176000-002	Brampton Valleys Re-naturalization Program (Phase 15) / City Wide / In valleys across the city	\$950

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

New Development - PIS / Wayfinding & Signage Program (Outdoors) \$100

This program has already seen the development of standards for signage that will aid the citizen in finding outdoor (and indoor) recreational facilities and parks, as well as features in the Downtown. The pilot implementation of the signage program has allowed us to refine our standards, with the result being consistent, meaningful, and easy to read directional signage in parks and along pathways city-wide.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$45
Res#78-10% Operating Dev Chg Contribution	\$5
Res#4-Asset R&R	\$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
175430-001	Wayfinding & Signage Implementation / City Wide / City Wide	\$100

Planning and Building / Building / PlanTrak Enterprise System Enhancements \$400

To build on investments already made in PlanTrak and to explore the opportunities to broaden the use of PlanTrak through extensions of the PlanTrak functionality where necessary. Several Work Flows were identified by Brampton staff through the Visioning Workshop process as requiring improvement, a recommendation report to council was submitted with the detail approach and benefits of this initiative.

*Note: Redirect \$478k from previous IT capital approved projects, impact was communicated to Senior Management and project impacted are:

- Fleet Management Business System, project complete and requesting residual fund to be redirected
 - CIMS Business Application upgrade, project complete and requesting residual fund to be redirected
 - Development Tracking System, project complete and requesting residual fund to be redirected
 - Licensing Permit Upgrade, original project complete, residual fund to be redirected
3. Corporate Property & Development tracking, project is related to the PlanTrak initiative, hence consolidation of the projects is requested.

PROPOSED FUNDING SOURCES (\$000s)

Res#93-Building Rate Stabilization	\$400
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
177750-001	PlanTrak - Supply of Software & Training	\$400



Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Age Friendly Action Plan \$75

To implement Age Friendly City Master Plan

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$75

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
177251-001	Age Friendly Action Plan	\$75

Planning and Building / Planning Policy and Growth Management / Brampton Natural Areas Inventory \$80

To complete the inventory of the biological resources of natural areas across the City in partnership with the Conservation Authorities.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$80

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167865-001	Brampton Natural Area Inventory	\$80



Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Central Area Downtown Implementation Master Plan \$100

To establish a shared vision and develop a strategy to coordinate Central Area/Downtown initiatives.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167722-001	Central Area/Downtown Implementation Master Plan	\$100

Planning and Building / Planning Policy and Growth Management / Comprehensive Zoning by-law Review \$150

A review of the zoning by-law is legislated by the Province under the Planning Act which requires each municipality to ensure that its zoning by-law conforms to the Official Plan within three years after it comes into force. The City's last comprehensive by-law review was approved by Council in 2004 and was based on the 1993 Official Plan. Since then, the 1993 Official Plan was reviewed and resulted in a new Official Plan that was partially approved by the Ontario Municipal Board in October 2008. This initiative aligns with the Strategic Plan priority "Growth Management." The strategic initiative that applies to the Comprehensive Zoning By-Law Review is the alignment of key plans to ensure that the goals of the Strategic Plan are realized.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$150

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
157201-001	Comprehensive Zoning By-Law Review / City Wide / City Wide	\$150

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Downtown Etobicoke Creek Revitalization Studies Sustainability Plan \$50

To develop sustainability guidelines as well as a comprehensive implementation plan

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
177817-001	Downtown Etobicoke Creek Revitalization Studies (DECRS) Sustainability Plan	\$50

Planning and Building / Planning Policy and Growth Management / Downtown Mobility Hub Master Plan \$100

To prepare a downtown development plan & enhanced transit station design in partnership with Metrolinx

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167823-001	Downtown Mobility Hub Master Plan	\$100

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Official Plan Review Studies \$100

The Official Plan Review required by Provincial legislation will focus on areas such as office strategy, employment lands, retail, transportation, heritage, intensification corridors and complete communities. Funding will be required for retaining consultants as required and two contract positions to support this comprehensive undertaking.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
157420-001	Official Plan Review / City Wide / City Wide	\$100

Planning and Building / Planning Policy and Growth Management / Queen Street East Central Precinct Plan \$100

This project will consolidate all the planning and design work in a comprehensive Precinct Plan including an updated Vision, land use update, urban design guidelines for built form and open space, transportation and access plan, infrastructure and utilities.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
177856-001	Queen Street East Central Precinct Plan	\$100

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Bridge Repairs \$5,668

Miscellaneous bridge repairs selected from the Bridge Inventory Management Program. The bridge repairs program is required to maintain bridges to minimum standards. Ongoing bridge maintenance and rehabilitation will result in extended asset life.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax	\$5,668
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174230-001	Bridge Repairs / City Wide / Various Locations	\$5,668

Public Works Division / Engineering and Construction / Castlemore Road Widening \$4,000

To alleviate traffic congestion due to development growth (Widening of Castlemore Road between Goreway Dr. and McVean Dr.)

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$400
DC Supported Debt	\$3,600

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
173770-001	Castlemore Road Widening / Ward 08, Ward 10 / Castlemore Road Widening (Goreway to McVean)	\$4,000

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Civic Design \$200

Enhancing the quality of life through creating a dynamic urban design direction for the city. It includes functional aspects of accommodating building programs, circulation infrastructure and the landscape, issues of comfort, safety and accessibility, and elements of a more subjective nature.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$200
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176210-001	Gateway Feature Repairs / City Wide / Various Locations	\$200

Public Works Division / Engineering and Construction / Cottrelle Blvd (Humberwest - Goreway) \$1,300

The project consists of the construction of Cottrelle Blvd. between Humberwest Parkway and Goreway Road. It will alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt	\$1,300
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
113980-001	Cottrelle Boulevard / Ward 08 / Humberwest Pkwy. To Goreway Dr. - Phase 1 preloading	\$1,300

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Environmental Assessments \$1,500

Environmental Assessments are required to satisfy the Environmental Assessments Act for capital projects such as road widening and new road construction.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$1,500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174500-001	Environmental Assessments / City Wide / Various Locations	\$1,500

Public Works Division / Engineering and Construction / Intersection Improvements \$3,700

Intersections need to be improved to enhance the transportation network by increasing intersection capacity and improving traffic flow. The improvement will enhance safety by providing realigned intersection and additional turning lanes and storage.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$3,700

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
173200-001	Intersection Improvements / City Wide / Various Locations	\$1,330
173201-001	Intersection Improvements - Region of Peel / City Wide / Various Locations	\$1,000
173201-002	Intersection Improvements - Region of Peel / Ward 07 / Dixie Road (Queen Street to Bovaird Drive)	\$1,370

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Land Acquisitions \$718

To provide funding for the purchase of lands required to permit road projects to proceed. This will ensure that land purchases can be completed without postponing road widening projects. The City will attempt to purchase all required land 1 year in advance of construction for utility relocation to be completed.

Note: The uncommitted balances in previous approved general Land Acquisitions projects (#4020) will be transferred to this new Land Acquisition project.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt	\$718
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174020-001	Land Acquisitions / City Wide / Various Locations	\$718

Public Works Division / Engineering and Construction / Minor Capital - Engineering \$40

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$40
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172999-001	Minor Capital-Equipment / City Wide / FCCC 2	\$25
172999-002	Minor Capital-Equipment / City Wide / FCCC 2	\$15

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Pre-Engineering \$750

In order to facilitate the timely delivery of capital projects, funds are expended on Pre-Engineering tasks such as surveying in advance of any civil engineering works, which is used to assist with the design.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$750

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
173620-001	Pre-Engineering / City Wide / Various Locations	\$750

Public Works Division / Engineering and Construction / Project Design \$2,300

Design of selected future projects in order to accelerate overall project implementation and alleviate traffic congestion due to development growth.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$2,300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163610-003	Project Design / Ward 09, Ward 10 / Sandalwood Parkway (Torbram Road - Airport Road)	\$300
173610-001	Project Design / City Wide / Various Locations	\$2,000

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Sidewalks \$500

The project consists of the construction of new sidewalks as part of road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174410-001	Miscellaneous Sidewalks / City Wide / Various Locations	\$500

Public Works Division / Engineering and Construction / Utility Relocation \$3,500

Relocation of utilities required as part of future road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50
DC Supported Debt \$3,450

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
093625-004	Utility Relocation / Ward 01, Ward 05, Ward 07 / Williams Parkway (McLaughlin Road to North Park Drive)	\$1,000
163625-002	Utility Relocation / Ward 08 / Goreway Drive (Humberwest Parkway to Castlemore Road)	\$1,000
173625-001	Utility Relocation / City Wide / Various	\$1,500

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Public Works Division / Fleet and Facilities / Facility Refurbishment \$25

To address facility failures that occur as a result of their age and overall condition.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$25

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172870-001	Facility Refurbishment / Ward 02, Ward 08 / Williams Parkway and Sandalwood Parkway Yards	\$25

Public Works Division / Fleet and Facilities / Replacement Equipment \$3,235

The vehicle and equipment replacement program forms part of the 10 year Fleet asset management strategy to ensure a safe, reliable and efficient operation. All units undergo a full review of utilization, hours, odometer, application, technology and full mechanical condition assessment before they are considered and prioritized for replacement in the plan.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt \$3,235

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172950-001	Replacement Equipment / City Wide / Various locations	\$3,235

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Public Works Division / Fleet and Facilities / Special Tools \$35

Maintenance tools.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$35

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172930-001	Special Tools / Ward 02, Ward 08 / Williams Parkway and Sandalwood Parkway Yards	\$35

Public Works Division / PMO-Indoor Assets - PIS / Planning & Infrastructure – Indoor Asset Replacement \$50

General replacements, repair, and renovations of indoor assets such as structural, mechanical, electrical, building finishes, furnishings, equipment that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172855-001	Parks Indoor Contingency / City Wide	\$50

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Public Works Division / PMO-Outdoor Assets - PIS / Emerald Ash Borer \$3,703

Emerald Ash Borer Program - This program was introduced to resolve the conflict regarding dying Ash trees across the city by the Emerald Ash Borer. The Emerald Ash Borer (EAB) is a highly destructive invasive (non-native) insect which feeds exclusively on ash trees. While the EAB poses no risk to human health, this beetle is an invasive alien species and poses a significant threat to our urban forest. The Emerald Ash Borer Program addresses the removal of Ash Tree's/stumping and replacement trees throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$3,703

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176600-001	Emerald Ash Borer Program / City Wide / City Wide	\$2,000
176600-002	Emerald Ash Borer Program / City Wide / City Wide	\$1,703

Public Works Division / PMO-Outdoor Assets - PIS / Planning & Infrastructure – Outdoor Asset Replacement \$2,746

General replacements, repair, and renovations of outdoor assets such as parking lots, sports fields, play structures, trails, lighting, and park furniture that requires replacement due to wear and tear, functional obsolescence, and customer needs.

OTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,746
Tax Supported Debt \$1,000

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174954-001	Parks Outdoor Contingency / City Wide / City Wide	\$100
174954-002	Parks Furniture & Fixtures / City Wide / City Wide	\$250
174954-003	Sodding over Blvd Shrub Beds / City Wide / City Wide	\$100
174954-004	Playground Surfacing Replacement / City Wide / City Wide	\$100
174954-005	Replacement Picnic Tables / City Wide / City Wide	\$150
174954-006	Replacement Benches / City Wide / City Wide	\$100
174954-007	Playstructure Replacement / City Wide / City Wide	\$1,000
174954-008	Cemetery Initiative / City Wide / City Wide	\$200
174954-009	Aluminum Bleachers / City Wide / City Wide	\$115

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

174954-010	Install Fences at Chris Gibson / Ward 01 / Chris Gibson	\$58
174954-011	Regrade and Sod Soccer / Ward 01 / Central Public School	\$123
174954-012	Irrigation Installation / Ward 03 / Fairgrounds	\$50
174954-013	Cricket Field Maintenance / City Wide / City Wide	\$100
174954-014	Off Leash Park / Ward 10 / Gore Meadows	\$100
174954-015	Sportsfield Repair & Replacement / City Wide / City Wide	\$200

Public Works Division / Roads / Asset Management System \$1,279

To continue implementing the multi-year Infrastructure Asset Lifecycle Management System. This Project will provide effective and efficient business processes to manage the complete asset lifecycle by delivering streamlined processes and procedures and providing accurate, timely and consistent information and data. * 2016 project included in submission to correct project title by removing reference to specific vendor, as this initiative will be competitively bid on through the RFP process.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt	\$1,279
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
131432-001	Asset Management System / City Wide	\$1,279

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Public Works Division / Roads / Minor Capital – Operations \$10

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$10

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
173099-001	Minor Capital - Operations / City Wide	\$10

Public Works Division / Roads / New Works Yards \$600

New Works Yards are required as a result of City growth. The New Works Yards will enhance maintenance services across the City.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt \$600

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
012810-007	Temporary Heritage Road Yard / Ward 06 / Heritage Road	\$600

Planning and Infrastructure Services 2017 Capital Budget - Project Detail Summaries

Public Works Division / Roads / Road Resurfacing Program \$12,000

Road Resurfacing program selected from the Road Inventory Management System called Deighton Total Infrastructure Management System (DTIMS). The Road Resurfacing program is required to maintain the existing road infrastructure to minimum standards. This program is also used to facilitate the implementation of bicycle facilities in accordance with the criteria established from the bicycle facility implementation program.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax	\$12,000
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
173820-001	Road Resurfacing Program / City Wide / Various Locations	\$12,000

Public Works Division / Traffic Engineering Services / Minor Capital - Traffic \$10

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$10
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172799-001	Minor Capital - Traffic / City Wide	\$10

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Streetlighting \$1,075

New streetlight installations, infrastructure upgrades, & establishment of an inventory data management system. Luminance design requirements & luminance uniformity, facilitate traffic flow & traffic safety.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt	\$1,075
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174530-001	Street lighting Modernization / Ward 03, Ward 07, Ward 08 / Various Locations	\$1,075

Public Works Division / Traffic Engineering Services / Streetlighting LED Retrofit (Arterials) \$11,200

Procurement and installation of Light Emitting Diode (LED) street lights to replace the existing High Pressure Sodium fixtures on arterial roadways. This program will reduce the energy consumption associated with the existing street light system and is anticipated to reduce maintenance costs.

PROPOSED FUNDING SOURCES (\$000s)

Cost Recovery-Region	\$2,186
Res#123-Miscellaneous Federal/Provincial Grant	\$1,814
Tax Supported Debt	\$7,200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
164531-001	Streetlighting LED Retrofit (Arterials) / City Wide / Various	\$11,200

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Traffic Monitoring Cameras \$100

Procurement and installation of cameras at various locations to connect with new traffic management centre. This will allow staff to better monitor traffic and be more reactive to changes in traffic flow.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172744-001	Traffic Monitoring Cameras / City Wide / Various	\$100

Public Works Division / Traffic Engineering Services / Traffic Signal Communications Project \$250

To replace the existing leased copper traffic signals communications infrastructure with a City owned wireless Broadband solution Citywide. This improved system results in improved communication to the traffic signal network allowing for traffic flow, reduced fuel consumption and greenhouse gas emissions, reduction in operating costs, and increased monitoring capability to respond to on-street incidents. The proposed broadband system supports the expansion of Transit Signal Priority for conventional transit routes in areas not supported by the fibre optic infrastructure throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$145
Cost Recovery-Region \$105

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
132790-001	Traffic Signal Communication - Wireless Broadband - Top-up / City Wide / Various	\$250

Planning and Infrastructure Services

2017 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Traffic Signal Modernization Program \$600

Traffic Signal Modernizations improve and upgrade the aging traffic signal equipment to current standards. These standards improve safety, accessibility and the overall appearance at the intersection. Safety enhancements such as sightlines, pedestrian accessibility, and traffic signal phasing are also considered in the modification of the traffic signals.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$600

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172770-001	Traffic Signal Modernization / City Wide / Various	\$600

Public Works Division / Traffic Engineering Services / Traffic Signalization \$350

Installation of traffic signals. These signals add to the existing network of signals creating efficient and safe traffic control. Warranted through traffic needs, safe turning movements and flow of traffic.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172710-001	Traffic Signalization / City Wide / Various Locations	\$350

Public Works Division / Traffic Engineering Services / Traffic System Detectors \$100

Procurement and installation of vehicle detectors at various locations to connect with the new Traffic Management Centre. This will allow staff to better monitor real-time traffic volumes and be more reactive to changes in traffic flow.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172745-001	Traffic System Detectors / City Wide / Various	\$100

2017 Capital Budget - Project Detail Summaries

Business Services - PS / Business Systems Initiatives \$100

Business Systems Initiatives including software acquisition, licenses, hardware components, and equipment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171790-001	Various IT Items / City Wide / Various	\$50
171790-002	Various Concession Related Items / City Wide / Various	\$50

Facility Services / Building Design & Construction / Facilities Repair & Replacement \$27,253

General replacements, repair, and renovations of indoor assets such as structural, mechanical, electrical, building finishes, furnishings, equipment that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$9,190
 Tax Supported Debt \$18,063

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171650-001	115 Orenda Rd. / Ward 03	\$195
171650-006	185 Clark Blvd - Clark Facility / Ward 07	\$300
171650-007	2 Chapel / Ward 03	\$35
171650-014	55 Queen / Ward 03	\$25
171650-015	70-72 Main St. N. / Ward 01	\$50
171650-016	70-74 Main St. N. / Ward 01	\$170
171650-021	80 Mary Street / Ward 03	\$410
171650-053	Avondale Day Care / Ward 07	\$650
171650-060	Balmoral Recreation Centre / Ward 07	\$360
171650-063	Brampton Curling Club / Ward 01	\$180
171650-065	Brampton Library - 4 Corners / Ward 01	\$45
171650-066	Brampton Soccer Centre / Ward 09	\$910
171650-069	By-Law Enforcement / Ward 08	\$110

2017 Capital Budget - Project Detail Summaries

171650-080	Cassie Campbell Community Centre / Ward 06	\$720	171650-250	Seniors Centre - FCCC / Ward 04	\$60
171650-082	Central Public School / Ward 01	\$345	171650-253	Snelgrove Seniors Centre / Ward 02	\$610
171650-083	Century Gardens Recreation Centre / Ward 01	\$110	171650-254	South Fletchers Sports Complex / Ward 04	\$625
171650-084	Chinguacousy Park / Ward 07	\$1,175	171650-265	Terry Miller Recreation Centre / Ward 07	\$745
171650-085	Chris Gibson Recreation Centre / Ward 01	\$415	171650-280	Victoria Park Arena / Ward 07	\$330
171650-086	City Hall / Ward 03	\$715	171650-285	Chinguacousy Wellness Centre / Ward 09	\$700
171650-090	Civic Centre / Ward 07	\$2,065	171650-302	Fire Station 202 / Ward 07	\$35
171650-120	Earnscliffe Recreation Centre / Ward 07	\$720	171650-305	Fire Station 205 / Ward 02	\$75
171650-121	Ebenezer / Ward 10	\$100	171650-306	Fire Station 206 / Ward 04	\$130
171650-122	Eldorado Park & Outdoor Pool / Ward 04	\$205	171650-307	Fire Station 207 / Ward 01	\$65
171650-123	Ellen Mitchell Recreation Centre / Ward 07	\$315	171650-308	Fire Station 208 / Ward 09	\$95
171650-140	Gage Park / Ward 03	\$470	171650-309	Fire Station 209 / Ward 09	\$125
171650-142	Gore Meadows / Ward 10	\$1,720	171650-310	Fire Station 210 / Ward 06	\$170
171650-143	Greenbriar Recreation Centre / Ward 08	\$2,138	171650-313	Fire Station 213 / Ward 10	\$680
171650-152	Huttonville Community Centre / Ward 06	\$410	171650-317	Fire Station 217 / Ward 06	\$65
171650-170	Jim Archdekin Recreation Centre / Ward 02	\$320	171650-400	Miscellaneous Initiatives - Emergency/Contingency / City Wide / Various Locations	\$1,000
171650-180	Ken Giles Recreation Centre / Ward 03	\$195	171650-401	Miscellaneous Initiatives - Facility Services / City Wide / Various Locations	\$140
171650-181	Knightsbridge Community Centre / Ward 07	\$165	171650-402	Miscellaneous Initiatives - Fire / City Wide / Various Locations	\$450
171650-191	Loafers Lake Recreation Centre / Ward 02	\$640	171650-405	Miscellaneous Initiatives - Transit / City Wide / Various Locations	\$2,250
171650-200	Market Square Parking / Ward 01	\$225	171650-406	Miscellaneous Initiatives - Design & Feasibility Studies / City Wide / Various Locations	\$1,100
171650-201	McMurphy Recreation Centre Kiwanis Youth / Ward 03	\$220	171650-501	Project Validation Team / City Wide / Various Locations	\$650
171650-202	Memorial Arena / Ward 03	\$50			
171650-229	Professors Lake Recreation Centre / Ward 08	\$205			
171650-240	Rose Theatre / Ward 01	\$70			

2017 Capital Budget - Project Detail Summaries

Facility Services / Building Design & Construction / Interior Design Services (Corporate Churn) \$950

These are requests for services from programs city-wide in the form of work orders driven by; staff moves, workstation/ergonomic assessments, repair and replacement, office changes and staff additions within corporate administrative office space. Office furniture components that are required to complete these short-term work orders are funded from this account along with all necessary moving & relocation expenses. As the number of City staff and assigned office square footage increases, so does the demand for furniture components, office relocations, and workstation modifications to accommodate the employees job functions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$950
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171900-001	Corporate Churn (Corporate Buildings Only) / City Wide / Various Locations	\$950

2017 Capital Budget - Project Detail Summaries

Facility Services / Facility Inspections & Audits / Facility Inspections & Audits \$2,530

These projects deliver building inspections, assessments, remediations, & facility audits, in order to ensure appropriate asset maintenance and repair.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2,530

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171760-001	Electrical Infrared Scan (2 Phases) / City Wide / Various Locations	\$100
171760-002	Asset Modelling Software / City Wide / Various Locations	\$300
171760-003	PSAB Environmental Remediation / City Wide / Various Locations	\$100
171760-004	Asset Management Software Support / City Wide / Various Locations	\$50
171760-005	Roof Assessment Reports / City Wide / Various Locations	\$100
171760-006	Accessibility Audit -ODA / City Wide / Various Locations	\$175
171760-007	Structural Review for Pools & Arenas MOL 4/97 / City Wide / Various Locations	\$150
171760-008	Coop Students for database support / City Wide / Various Locations	\$80
171760-009	Capital Recovery / City Wide / Various Locations	\$245

171760-010	Way finding accessibility mobile application / City Wide / Various Locations	\$150
171760-011	Asbestos/Designated substance Abatement and reassessment O.Reg / City Wide / Various Locations	\$400
171760-012	Various - Asbestos/PCB/DSS Removal / City Wide / Various Locations	\$180
171760-013	Radon testing / City Wide / Various Locations	\$50
171760-014	Radon mitigation / City Wide / Various Locations	\$100
171760-015	Survey consultant / City Wide / Various Locations	\$50
171760-016	Structural engineering consultant / City Wide / Various Locations	\$50
171760-017	Architectural design consultant / City Wide / Various Locations	\$50
171760-018	Roofing consultant / City Wide / Various Locations	\$50
171760-019	Cost consultant / City Wide / Various Locations	\$50
171760-020	Electrical engineering consultant / City Wide / Various Locations	\$50
171760-021	Mechanical engineering consultant / City Wide / Various Locations	\$50

2017 Capital Budget - Project Detail Summaries

Facility Services / Facility Operations & Maintenance / Corporate Indoor Asset Replacement \$110

To provide tenant inducements on new lease spaces in the West Tower.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$110

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171500-001	Corporate Indoor Asset Replacement / City Wide / Various	\$110

Facility Services / Facility Operations & Maintenance / Corporate Security Systems \$250

In order to ensure security systems in all municipal facilities become integrated and standardized, system upgrades are required. All projects in this category are geared to ensuring the best and most cost effective way of introducing security technology at the City for the well-being of our employees and visitors.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171850-001	Corporate Security Systems / City Wide / Various	\$250

2017 Capital Budget - Project Detail Summaries

Facility Services / Facility Operations & Maintenance / Minor Capital – Corporate Security \$70

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$70
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171899-001	Minor Capital - Corporate Security / City Wide / Various	\$70

Facility Services / Facility Operations & Maintenance / Minor Capital – Facilities Operations & Maintenance \$400

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$400
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171599-001	Minor Capital - FOM / City Wide / Various	\$400

2017 Capital Budget - Project Detail Summaries

Facility Services / Facility Support Services / Energy Programs \$300

Energy reduction & cost avoidance programs that reduce the demand for electricity, natural gas and water in City owned facilities through audits, feasibility studies and retrofit projects. Programs may include retrofits and upgrades for lighting, plug loads, mechanical equipment, building envelope and building automation. Programs will target efficiency improvements that reduce energy consumption establish standards and increase staff awareness to contribute to a reduction in our ongoing operating costs and greenhouse gas emissions (GHG).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$300
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171520-001	Energy Management / City Wide / Various	\$300

Facility Services / Facility Support Services / Office Renovation, Reconfiguration & Furniture \$2,000

These projects deliver renovations, reconfigurations, storage & furniture requirements for office space in all City-owned & leased facilities.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$2,000
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171910-001	Reconfiguration, Renovation & Furniture / Ward 03 / City Hall	\$100
171910-002	Reconfiguration, Renovation & Furniture / City Wide / Various Locations	\$1,900

2017 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / Dispatch Equipment \$350

The Joint Fire Communications Centre (JFCC) is managed by Brampton Fire and Emergency Services on behalf of Mississauga Fire and Caledon Fire. This program is for the replacement and upgrade of communication related equipment.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt	\$350
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172430-001	Dispatch Upgrade & Equipment / City Wide / City Wide	\$350

Fire & Emergency Services / Fire / Fire Fighting Equipment \$350

The replacement of bunker gear, helmets and balaclavas. The NFPA standards dictate that this protective clothing will be replaced every 10-years. Every Fire Fighter has 2-sets, thereby requiring one set to be replaced every 5-years. Medical resuscitators, firefighting nozzles, hoses, etc. will require replacement due to unreliability.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$350
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172460-001	Fire Fighting Equipment / City Wide / City Wide	\$350

2017 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / Fire Miscellaneous Initiatives \$250

Miscellaneous initiatives including station Furniture, fixtures, equipment and minor capital.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$250
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172110-001	Fire Miscellaneous Initiatives / City Wide / City Wide	\$250

Fire & Emergency Services / Fire / Growth Vehicles \$1,600

Growth vehicles to accommodate new staff requests for the Fire Prevention Program.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt	\$1,600
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172300-001	Additional Vehicles / City Wide / City Wide	\$1,600

2017 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / Vehicle Replacement \$2,850

Replacement of various Fire Department vehicles as per replacement lifecycle program (5 year replacement for District Chief vehicles, 7 year replacement for staff vehicles, and 14 year replacement for pumpers/aerials).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt	\$2,850
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
172310-001	C-201, C-202, C-203 / City Wide / City Wide	\$120
172310-002	C-206, C-207, C-208, C-209 (2012 DC / PC Vehicles) / City Wide / City Wide	\$400
172310-003	Aerial-213 (A4) / City Wide / City Wide	\$1,600
172310-004	Pumper 206 (P8) / City Wide / City Wide	\$700
172310-005	C-250 / City Wide / City Wide	\$30

New Development - PS / Senior Centre East \$2,000

Design of brand new Senior Centre in the east end of Brampton.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$1,800
Res#78-10% Operating Dev Chg Contribution	\$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
175640-001	Senior Centre East / City Wide	\$2,000

2017 Capital Budget - Project Detail Summaries

Recreation & Culture / Arts & Culture / Arts & Culture Miscellaneous Initiatives \$439

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$439

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
176810-001	LBP Studio Refresh / Ward 07 / LBP Theatre	\$28
176810-002	Technical Equipment & Infrastructure Preservation and Upgrade / Ward 01 / Rose Theatre	\$250
176810-003	Outdoor FF&E churn / Ward 01 / Rose Theatre	\$50
176810-004	Replace EIFS System / Ward 01 / 70-74 Main St. N.	\$16
176810-005	Replace Pavers Main Entrance / Ward 01 / 70-74 Main St. N.	\$5
176810-006	Ladder (Interior) / Ward 01 / 70-74 Main St. N.	\$10
176810-007	Arts & Culture Strategy / City Wide / Various	\$80
176810-010	Miscellaneous / City Wide / Various	\$0

Recreation & Culture / Recreation / Powerade Centre \$1,125

The City of Brampton funds capital improvements to the Powerade Centre based on the criteria of safeguarding the buildings long-term value (preservation of assets), and assisting with operational efficiency (reduction of operating cost).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,125

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
175780-001	Powerade Centre / Ward 03	\$200
175780-002	Powerade Centre / Ward 03	\$175
175780-003	Powerade Centre / Ward 03	\$125
175780-004	Powerade Centre / Ward 03	\$500
175780-005	Powerade Centre / Ward 03	\$75
175780-006	Powerade Centre / Ward 03	\$50

2017 Capital Budget - Project Detail Summaries

Recreation & Culture / Recreation / Recreation - Miscellaneous Initiatives \$535

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$535

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
175560-001	Fitness Equipment Replacement Program / City Wide / City Wide	\$130
175560-002	Facility Furniture Replacement Program / City Wide / City Wide	\$200
175560-003	Housekeeping Equipment Replacement Program / City Wide / City Wide	\$130
175560-007	Miscellaneous Initiatives / City Wide / City Wide	\$0
175560-010	1 new 8x16 scoreboard, with backlit sponsor panels and advertising panels / City Wide / City Wide	\$75

Service Brampton / Service Brampton Customer Service Enhancements \$450

Human, technology and professional service resources required to implement approved Customer Service Strategy initiatives, including: online, self-serve and other citizen service enhancements, a full-cycle integrated online customer service request management system, and automated business solutions for more efficient contact centre, revenue and service quality management.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$450

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171468-001	Integrated Service Request Management / City Wide / Various Locations	\$300
171468-002	Avaya (Video Chat and CTI) / City Wide / Various Locations	\$150

2017 Capital Budget - Project Detail Summaries

Transit / Bus Purchases \$12,355

Low-floor buses for growth and replacement needs. A gradual increase in total fleet size is required to meet the expanding needs of a rapidly growing municipality.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$339
Res#91-Federal Gas Tax	\$5,665
DC Supported Debt	\$3,051
Tax Supported Debt	\$3,300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174690-001	Low-Floor Bus Purchases / City Wide	\$3,390
174690-002	Low-Floor Bus Purchases / City Wide	\$5,665
174690-003	Low-Floor Bus Purchases / City Wide	\$3,300

Transit / Bus Refurbishments \$2,455

Refurbish buses for the purpose of meeting service needs, safety and to extend their lifecycle to 18 years. This will permit transit to maintain current and future service levels.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt	\$2,455
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174680-001	Bus Refurbishments / City Wide	\$1,575
174680-002	Hybrid Bus Battery ESS Refresh Kit / City Wide	\$880

2017 Capital Budget - Project Detail Summaries

Transit / Bus Shelters/Pads/Stops \$416

Shelters, pads and stop installations at various locations in the City.
To increase the passenger comfort, safety and integrity of boulevards.
To improve the attractiveness and convenience of using transit.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$31
Res#4-Asset R&R	\$104
DC Supported Debt	\$281

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174770-001	Bus Shelters/Pads/Stops / City Wide / Various Locations	\$416

Transit / Existing Facility Refurbishment \$1,445

Refurbish Transit's existing facility for safety purposes, to meet service needs and to protect corporate assets. Will permit transit to maintain current and future service levels. Facility is aging and requires repair & replacement in several areas.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt	\$1,445
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174850-001	Existing Facility Refurbishment / City Wide / All Transit Facilities	\$500
174850-002	Existing Facility Refurbishment / Ward 03 / Clark Facility	\$945

2017 Capital Budget - Project Detail Summaries

Transit / Minor Capital – Transit \$207

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NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$207

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174799-001	Minor Capital - Facilities / City Wide / All Transit Facilities	\$91
174799-002	Minor Capital - Fleet Maintenance / City Wide / All Transit Facilities	\$76
174799-003	Minor Capital - Admin / City Wide / All Transit Facilities	\$40

Transit / Vehicle Maintenance System Pilot \$3,250

Maintenance integration system to track multiple layers of software and technologies.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax \$3,250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
174700-001	Vehicle Maintenance System / City Wide	\$3,250

2017 Capital Budget - Project Detail Summaries

Transit / Zum Project Office \$1,854

To provide staff resources for the Zum Project Office, to oversee the implementation and allow for a successful launch in 2010.

PROPOSED FUNDING SOURCES (\$000s)

Federal Acceleride Grant	\$767
Res#95-Provincial Acceleride Grant	\$1,087

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
144801-001	AcceleRide - Project Office / City Wide	\$1,404
144801-002	AcceleRide - Project Office (IE) / City Wide	\$450

Transit / Zum Service Expansion \$0

Zum is an initiative of the City of Brampton and Brampton Transit to introduce enhanced, uniquely branded Bus Rapid Transit (BRT) services on the City's key north-south and east-west arterial corridors. It is intended to significantly improve the reliability, speed, frequency and quality of Transit service and provide better connectivity within and beyond Brampton's boundaries.

PROPOSED FUNDING SOURCES (\$000s)

Res#96-Provincial Acceleride Interest	(\$2,753)
DC Supported Debt	\$2,753

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
124800-003	Terminal Loops / City Wide	\$0

2018 Capital Budget - Project Detail Summaries

Library / Automation Software Upgrades \$50

Upgrades of software applications currently used to support the Library's network system. They include an Intergraded Library Service (ILS) & Self Check-Out Kiosks, Windows 2009 Server, Symantec Norton Anti-Virus & VIPRE software for servers and desktops PC's, Virtualization of servers, MS Office 2007, Outlook 2007, Windows XP for desktop PC's.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$5
DC Supported Debt	\$45

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186910-001	Software Upgrades / City Wide / All Locations	\$50

Library / Collection Development \$2,877

Continued expansion and replacement of the existing collection across city-wide branches of the Library. The expansion of the collections includes books, newspapers, magazines, CD's, DVD's, audio books, videos, microform materials and Internet database subscriptions.

To keep the collections current and relevant and to supply newly published materials in various formats to meet the demands of a rapidly growing community. Access to the Internet and its many resources is an increasing demand of the Brampton community.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$88
Res#4-Asset R&R	\$2,000
DC Supported Debt	\$789

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186900-001	Collection Development / City Wide	\$2,877

2018 Capital Budget - Project Detail Summaries

Corporate Services - Other / Corporate Services Automation Improvements \$250

To implement service efficiencies that will be identified during the process review.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181143-001	Corporate Services Automation Improvements / City Wide	\$250

Corporate Services - Other / Decentralized Journal Entry and Workflow \$50

Based on the review of the journal entry process and workflow, efficiencies will be gained by automating the process and decentralizing the functions from Finance to the operating departments

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181146-001	Decentralized Journal Entry and Workflow / City Wide	\$50

2018 Capital Budget - Project Detail Summaries

Corporate Services - Other / Enterprise Human Resources & Finance 9.1 to 9.x Upgrade \$1,000

Enterprise Human Resources & Finance 9.1 to 9.x Upgrade (End of Life Nov 2017)

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,000

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181148-001	Enterprise Human Resources & Finance 9.1 to 9.x Upgrade / City Wide	\$1,000

Corporate Services - Other / Finance Systems Roadmap \$200

Funding to develop the financial system's roadmap for the next 5 years. The roadmap will assist in budgeting and the priority projects that will need to be implemented to support the City

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181145-001	Finance Systems Roadmap / City Wide	\$200

2018 Capital Budget - Project Detail Summaries

Corporate Services - Other / Future Planned Business Systems Maintenance & Enhancement \$200

Funding to upgrade and enhance business systems

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181144-001	Future Planned Business Systems Maintenance & Enhancement / City Wide	\$200

Corporate Services - Other / Minor Capital - Corporate Services \$25

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$25

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181198-001	Minor Capital - Corporate Services / Ward 04	\$25

2018 Capital Budget - Project Detail Summaries

Corporate Services - Other / PeopleSoft - Implement Audit Recommendations \$100

Funding to support audit recommendations for the Peoplesoft Financial and Human Capital Management System

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181147-001	PeopleSoft - Implement Audit Recommendations / City Wide	\$100

Council & Administrative Services / Brampton Records & Info Mgmt System-BRIMS \$285

Legislated responsibility for corporate records management is set out in the Municipal Act, 2001 (Sects. 253-255). Legislation requires the municipality to retain and preserve the records of the municipality in a secure and accessible manner, such that the records can be retrieved within a reasonable time and that the records are in a format that allows the content of the records to be readily ascertained by a person inspecting the records. No records may be destroyed until the retention period has expired or the record is a copy of the original record. Technology solutions must be operational within the corporate SharePoint and Microsoft Office Suite environment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$285

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
141485-001	Enterprise Document and Records Management System / City Wide	\$285

2018 Capital Budget - Project Detail Summaries

Council & Administrative Services / City Archives and Election Facility \$100

To acquire/rent space for the Elections' project as well as acquiring/renting space for storage of records.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181281-001	City Archives and Election Facility - Capital Project Definition and Site Selection / City Wide	\$100

Enforcement & Bylaw Services / Telestaff Upgrades \$5

Funding to upgrade the Enforcement & By-Law Services portion of the 24 hour staff scheduling software which is shared with Fire and Emergency Services.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$5

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181155-001	Telestaff Upgrades / City Wide	\$5

2018 Capital Budget - Project Detail Summaries

Finance / Development Charges Study \$350

Funding for the Development Charges Update and Review process, anticipated every 5 years and next scheduled with completion no later than 2019. Funding is required mainly for consulting and technical support for the DC background study and related technical studies.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)	\$315
Res#78-10% Operating Dev Chg Contribution	\$35

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181000-001	Conduct DC Review / City Wide	\$350

Finance / Minor Capital - Financial Planning \$4

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$4
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181098-001	Minor Capital - Financial Planning	\$4

2018 Capital Budget - Project Detail Summaries

Finance / Minor Capital - Treasury \$2

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181099-001	Minor Capital - Treasury	\$2

Human Resources / Minor Capital - Human Resources \$14

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$14

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181398-001	Minor Capital - Human Resources / Ward 04	\$14

2018 Capital Budget - Project Detail Summaries

Information Technology / Business Systems Solutions / Citizen Self-Service Online Service Tools \$300

This project supports the City's strategic priority for extending the services and community engagement beyond the City's business operating hours. The project will implement an online integrated workflow management system to support business functions such as: Centralized event calendaring, online permit processing, and online grant application processing.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$300
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181478-001	Citizen Self-Service Online Service Tools / City Wide	\$300

Information Technology / Business Systems Solutions / GIS Integration Planning \$150

As the demand for Geospatial Information System(GIS) service continues to grow city-wide, there is a need to review the overall solutions to gain efficiencies, improve customer experience and further integrate and leverage other data and information.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$150
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181471-001	Geospatial Systems Integration / City Wide	\$150

2018 Capital Budget - Project Detail Summaries

Information Technology / Business Systems Solutions / IT Service Management Upgrade \$154

The Information Technology (IT) Service Desk, IT support staff and departmental IT across the corporation are using the IT Service Management (ITSM) corporate application in order to manage and control their day-to-day operational Incidents, ServiceRequests, IT Asset Management and IT Change Requests. This solution also tracks thousands of incidents and requests and is critical to the operations of the IT Service Desk. Hence this upgrade is required to keep current, ensure compatibility with changing technologies and maintain vendor support per contractual agreements. The upgrade will also enable enhanced self-serve functionalities and improve staff efficiency and process automation across the City's IT levels of support.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$154
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181451-001	ITSM Enhancement/Upgrade / City Wide	\$154

Information Technology / Business Systems Solutions / Phase 2 Business Intelligence Consolidation and Conversion to Next Generation Technologies \$300

There are growing business needs across the City to extend business intelligence reporting services to become more current (almost real time) and enhance the capabilities of the corporate reporting platform. This project will serve as a building block for a consolidated business intelligence layer with next generation integration technologies allowing roll up/drill down capabilities, business reporting analytics, forecasting and algorithms to ensure accuracy of the reported data. This will include online self serve tools, selective mobile applications and geospatial analytics and technology lifecycle management. Note: Costs for the individual components of this project may vary from these estimated and therefore there may be some reallocation of funding between activities.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$300
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181465-001	Phase 2 Enterprise Reporting Self-Service Solution	\$300

2018 Capital Budget - Project Detail Summaries

Information Technology / End User Productivity & Refresh / Citrix Licensing (Growth) \$100

With the proliferation of end-user computing and the growing needs for the City to support multiple computing platforms and user profiles, the City invested in a Backoffice computing infrastructure to virtualize its applications and leverage more cost effective technology resources. This model support frontline staff day-to-day critical operations and both in-office and field workforce. This Project is required to upgrade the Citrix backend application infrastructure and related tools to ensure stable and enablement of staff computing systems, thin client deployment and mobility. Also the acquisition of additional licenses to accommodate critical growth and maintain contractual use obligations.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181483-001	Citrix Licensing Growth / City Wide	\$100

Information Technology / End User Productivity & Refresh / Desktop Technology Acquisition/Refresh \$875

Per the established acquisition and refresh of corporate desktop/laptop systems, the current refresh cycle requires incremental funds to complete the current refresh mandate.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$875
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181425-001	Desktop Technology Refresh Program / City Wide	\$875

2018 Capital Budget - Project Detail Summaries

Information Technology / IT Infrastructure Management / Data Centre Management Business Continuity \$200

To further leverage the new Primary Data Centre at the Civic Centre, highly available web channel and critical business solutions for residents, businesses, development communities and transit riders are required. This phase will enhance the redundancy and failover model of the two physical Data Centres into active sites. This new architecture will allow the City's stand-by secondary data centre to become active and split the load and demand over these two existing sites. This model will support business continuity and minimize the down time for outages, and avoiding business service interruptions; while enabling the city to operate 24 by 7 to serve citizens and businesses, and maximizing value of technology investments.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181401-001	User Computing Backoffice Technology Enhancement / City Wide	\$200

Information Technology / IT Infrastructure Management / Technology Infrastructure Mgmt Program \$2,910

Replace end-of-life application servers, data network and storage infrastructure to continue to ensure a reliable core infrastructure, new computing standards and vendor support. In order to minimize service interruption to the entire information and communication for technology services for all city staff and citizen service channels.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2,910

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181427-001	IT Infrastructure Management Operations / City Wide	\$500
181427-002	IT Infrastructure Management Operations / City Wide	\$850
181427-003	IT Infrastructure Management Operations / City Wide	\$200
181427-004	IT Infrastructure Management Operations / City Wide	\$1,110
181427-006	IT Infrastructure Management Operations / City Wide	\$250

2018 Capital Budget - Project Detail Summaries

Information Technology / Other - Information Technology / Minor Capital - IT \$400

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NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$400

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181499-001	IT - Minor Capital Projects / City Wide	\$400

2018 Capital Budget - Project Detail Summaries

Council Members / Minor Capital - Council Members \$13

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$13

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181299-001	Minor Capital - Council Members / Ward 04 / City Hall	\$13

Office of the Chief Administration Officer 2018 Capital Budget - Project Detail Summaries

Internal Audit / Minor Capital - Internal Audit \$2

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181399-001	Minor Capital / Ward 04 / City Hall	\$2

Office of the Chief Administration Officer / Minor Capital - Office of the CAO \$2

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$2

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181199-001	Minor Capital / Ward 04 / City Hall	\$2

Office of the Chief Operating Officer 2018 Capital Budget - Project Detail Summaries

Economic Development / Customer Relationship Management \$50

This allocation is for a sophisticated Client Relationship Management (CRM) System that Economic Development is in dire need. Current ACT system is out of date and does not suffice current and future needs of development. The possible solution can be found in Salesforce system, Delphi system, Microsoft system etc. the system must have the ability to process all information via a sales funnel or similar model.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181252-001	Customer Relationship Management / City Wide	\$50

Office of the Central Area / Community Improvement Plan Program \$300

The Community Improvement Plan (CIP) is a very important component of Brampton's Central Area redevelopment program. This grant is set to promote redevelopment, revitalization and increase the quality of the built environment, the image and marketability of the core area of Downtown.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#88-Downtown DC Waiver \$300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187827-001	CIP-Building Improvement Program Grant / Ward 01,Ward 03,Ward 04,Ward 05 / Downtown Brampton	\$150
187827-002	CIP-Façade Improvement Program Grant / Ward 01,Ward 03,Ward 04,Ward 05 / Downtown Brampton	\$150

Strategic Communications / Development of New Brand \$50

Consultant costs to create and launch a new City of Brampton brand based on best-practice research and community input. Work may include review of previously completed brand audit, stakeholder consultation (i.e. surveys, focus groups), brand story development, graphic design, development of graphic standards and brand guidelines, marketing and communications plan for launch, and implementation strategies.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
171251-001	Development of New Brand / City Wide	\$50

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Business Services - PIS / Hardware \$25

For the acquisition of Misc hardware/software requirements for the ongoing operations and support of the Public Works division

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$25

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182899-002	Minor Capital-Business Services / City Wide / Various Locations	\$25

Business Services - PIS / Minor Capital - Business Services \$20

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PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$20

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187399-001	Minor Capital for Business Services / Ward 04 / City Wide	\$20

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Engineering and Development Services / East-West Spine Rd \$4,689

Alleviate traffic congestion due to development growth by having Remembrance Road designed and constructed.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$4,689

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183501-001	Remembrance Rd - East-West Spine Rd (Creditview Rd to McLaughlin Rd, Part 1) / Ward 06 / Creditview Rd to east limit of 21T-11008B Argo (Wanless) (approx Hammerhead Rd)	\$1,308
183501-002	Remembrance Rd - East-West Spine Rd (Creditview Rd to McLaughlin Rd, Part 2) / Ward 06 / Hammerhead Rd to east limit of 21T-13007B Landmart Phase 2 (approx NHS)	\$373
183501-003	Remembrance Rd - East-West Spine Rd (Creditview Rd to McLaughlin Rd, Part 3) / Ward 06 / Chinguacousy Rd to west limit of 21T-13007B Landmart Phase 3 (approx NHS)	\$1,392
183501-004	Remembrance Rd - East-West Spine Rd (Creditview Rd to McLaughlin Rd, Part 4) / Ward 06 / Empire Communities, NHS to east limit of 21T-11012B - Phase 2	\$814
183501-005	Remembrance Rd - East-West Spine Rd (Creditview Rd to McLaughlin Rd, Part 5) / Ward 06 / Empire Communities, Queen Mary Dr to McLaughlin Rd (21T-11012B - Phase 1)	\$802

Engineering and Development Services / Minor Capital - Development Engineering \$19

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each division's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$19

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187299-001	Minor Capital for Development Engineering / City Wide / City Hall and / or West Tower	\$19

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Engineering and Development Services / Natural Heritage Land Acquisition \$1,000

A significant portion of "Natural Heritage" lands, including areas such as valleylands and woodlots, come into public ownership through the development process. However, for various reasons, many areas remain in private ownership. Having privately owned parcels in the city's Natural Heritage systems often limits our ability to provide controlled access (pathways) for the public to enjoy these lands, and always limits our ability to provide Environmental Stewardship for these assets. Note that the budgets for the land acquisitions listed here not only include the cost of the land itself, but also covers associated costs including appraisal fees (to assess fair market value), site remediation assessment and construction costs, legal land transfer costs, determination of long-term management and maintenance requirements, etc.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$90
Res#78-10% Operating Dev Chg Contribution	\$10
Res#2-CIL Parkland	\$900

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186770-001	Natural Heritage Land Acquisition / Ward 04, Ward 06, Ward 10 / Valleyland	\$1,000

Engineering and Development Services / Storm Water Management - Restoration \$3,000

Periodic activities such as dredging are required to restore the ability of each Storm Water Management Pond to adequately clean runoff water collected by the storm sewer system.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax	\$3,000
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184940-001	Storm Water Management Pond Restoration and Cleaning / City Wide	\$3,000

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Engineering and Development Services / Storm Water Management Study \$200

These detailed studies will enhance the existing knowledge base, which stems from previous and more general studies such as the Storm Water Management Master Plan and the Storm Water Management Retrofit Study. These additional studies are required to develop specific plans showing how to address specific flooding, erosion, and water quality issues, not only in the Storm Water Management Ponds, but in the associated water courses as well.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184950-001	Storm Water Management Study / City Wide / Various Locations	\$200

Engineering and Development Services / Transportation Master Plan (TMP) \$250

The Transportation Master Plan (TMP), which is reviewed every 5 years, has been completed. These budget requests will allow the City to implement the recommendations contained in the TMP.

PROPOSED FUNDING SOURCES (\$000s)

Growth Studies (Dev Chg Reserves)	\$112
Res#78-10% Operating Dev Chg Contribution	\$13
Res#4-Asset R&R	\$125

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187360-001	Transportation Master Plan (TMP) / City Wide / City Wide	\$250

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

New Development - PIS / Neighbourhood Parks \$125

The construction of new Development Charges-funded neighbourhood parks up to 5 acres in size typically includes playgrounds, lit walkways, trees, and benches. Additional features such as splash pads, multi-purpose courts, and/or skateboarding facilities will be included where park size permits, and shade structures will be included up to our Development Charges funding limit of one structure for every two parks.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$113
Res#78-10% Operating Dev Chg Contribution	\$12

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185860-001	Neighbourhood Park Development / City Wide / Various	\$125

New Development - PIS / Norton Park Development \$625

The needs of people using this older community park have changed, and we have begun a multi-phase redevelopment project that will ensure current and future needs are met, and will ensure long-term sustainability of the natural features in this park.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$563
Res#78-10% Operating Dev Chg Contribution	\$62

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185580-001	Norton Park Redevelopment - Phase 3 / Ward 03 / Norton Park	\$625

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

New Development - PIS / Pathways Implementation Program \$1,300

This long-term program will result in the realization of the goals established in the Pathways Master Plan, including the provision of active living opportunities in naturalized areas, and the realization of a complete recreational transportation network. The projects included in this program typically fill in the gaps in the pathway network between the segments constructed by developers under the "Valleyland Development" program, and as such are also funded by Development Charges.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$450
Res#78-10% Operating Dev Chg Contribution	\$50
Res#2-CIL Parkland	\$800

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185940-001	Pathways Implementation Program / City Wide / Top priority TBD closer to the budget year.	\$500
185940-002	Pathways Implementation Program / Ward 04, Ward 06 / Anywhere within the Credit River Valley.	\$800

New Development - PIS / Tableland Acquisition / Land Acquisition \$150

This allowance program will ensure that lands appropriate for Parks and Recreation purposes can be purchased, including the due diligence costs associated with investigating potential lands purchases, and other related costs associated with land such as legal fees. When these costs apply to large sites such as Community Parks that have been already identified for the long-term, then they will appear as part of the budget requests for those sites. This allowance will primarily deal with investigating opportunities for significant land purchases that may arise from time to time, as well as purchasing neighbourhood parks when a development application results in parkland overdedication.

PROPOSED FUNDING SOURCES (\$000s)

Res#2-CIL Parkland	\$150
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186700-001	Park Land Over Dedication & Opportunity Purchases / City Wide / In any new subdivision	\$150



Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

New Development - PIS / Valleyland Development \$1,100

Valleyland development includes all Development Charge-funded work associated with the design and installation of pathways within valleys, channels, woodlots, and other passive areas, including remedial planting, signage, and furniture. When warranted and permissible, these pathways may also include lighting and pedestrian bridges. The long-term Valleyland Re-naturalization Program also appears under this heading.

PROPOSED FUNDING SOURCES (\$000s)

Recreation (Dev Chg Reserves)	\$990
Res#78-10% Operating Dev Chg Contribution	\$110

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186000-001	Valleyland Development / City Wide / In any new subdivisions	\$50
186000-002	Brampton Valleys Re-naturalization Program (Phase 16) / City Wide / In valleys across the city	\$1,050

Planning and Building / Development Services / Development Design Guidelines : Employment Urban Design Guidelines \$100

The Guidelines will focus in particular around mobility hubs, along intensification and transit corridors, in new greenfield areas, as retrofit and intensification of existing, low density employment areas. The guidelines will include provisions for urban form, open space, access and mobility, infrastructure and utilities, with specific more detailed provisions for sustainability features.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$100
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187991-001	Development Design Guidelines: Employment Urban Design Guidelines	\$100



Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Bramalea Mobility Hub Master Plan \$250

To prepare a development plan and design station improvements to the Bramalea Station.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187951-001	Bramalea Mobility Hub Master Plan	\$250

Planning and Building / Planning Policy and Growth Management / Brampton Natural Areas Inventory \$80

To complete the inventory of the biological resources of natural areas across the City in partnership with the Conservation Authorities.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$80

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
167865-001	Brampton Natural Area Inventory	\$80



Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Planning and Building / Planning Policy and Growth Management / Gateway Precinct/Mobility Hub Master Plan \$100

To develop a general master plan, transportation plan, provisions for land use, built form, and open space amenities.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
187824-001	Gateway Precinct/Mobility Hub Master Plan	\$100

Public Works Division / Engineering and Construction / Bridge Repairs \$1,700

Miscellaneous bridge repairs selected from the Bridge Inventory Management Program. The bridge repairs program is required to maintain bridges to minimum standards. Ongoing bridge maintenance and rehabilitation will result in extended asset life.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax \$1,700

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184230-001	Bridge Repairs / City Wide / Various Locations	\$1,700

Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Civic Design \$200

Enhancing the quality of life through creating a dynamic urban design direction for the city. It includes functional aspects of accommodating building programs, circulation infrastructure and the landscape, issues of comfort, safety and accessibility, and elements of a more subjective nature.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$200

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186210-001	Gateway Feature Repairs / City Wide / City Wide	\$200

Public Works Division / Engineering and Construction / Environmental Assessments \$1,500

Environmental Assessments are required to satisfy the Environmental Assessments Act for capital projects such as road widening and new road construction.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$1,500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184500-001	Environmental Assessments / City Wide / Various Locations	\$1,500

Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Intersection Improvements \$2,330

Intersections need to be improved to enhance the transportation network by increasing intersection capacity and improving traffic flow. The improvement will enhance safety by providing realigned intersection and additional turning lanes and storage.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$2,330

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183200-001	Intersection Improvements / City Wide / Various Locations	\$1,330
183201-001	Intersection Improvements - Region of Peel / City Wide / Various Locations	\$1,000

Public Works Division / Engineering and Construction / Land Acquisitions \$3,814

To provide funding for the purchase of lands required to permit road projects to proceed. This will ensure that land purchases can be completed without postponing road widening projects. The City will attempt to purchase all required land 1 year in advance of construction for utility relocation to be completed.

Note: The uncommitted balances in previous approved general Land Acquisitions projects (#4020) will be transferred to this new Land Acquisition project.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$3,814

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184020-001	Land Acquisitions / City Wide / Various Locations	\$3,814

Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / McLaughlin Road Widening \$7,810

The project consists of road widening and intersection improvements for McLaughlin Road between Wanless Dr. and Mayfield Rd. It will alleviate traffic congestion due to development growth.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$390
DC Supported Debt	\$7,420

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183920-001	McLaughlin Road Widening / Ward 02, Ward 06 / Wanless Drive to Mayfield Road	\$7,810

Public Works Division / Engineering and Construction / Pre-Engineering \$750

In order to facilitate the timely delivery of capital projects, funds are expended on Pre-Engineering tasks such as surveying in advance of any civil engineering works, which is used to assist with the design.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt	\$750
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183620-001	Pre-Engineering / City Wide / Various Locations	\$750

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Project Design \$4,000

Design of selected future projects in order to accelerate overall project implementation and alleviate traffic congestion due to development growth.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt	\$4,000
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
163610-003	Project Design / Ward 09, Ward 10 / Sandalwood Parkway (Torbram Road - Airport Road)	\$500
183610-001	Project Design / City Wide / Various Locations	\$3,500

Public Works Division / Engineering and Construction / Road Network Survey \$360

To determine the condition of existing roadways to help prioritize improvements and maintenance.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$360
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184160-001	Road Network Survey / City Wide / Various Locations	\$360

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Sidewalks \$500

The project consists of the construction of new sidewalks as part of road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184410-001	Miscellaneous Sidewalks / City Wide / Various Locations	\$500

Public Works Division / Engineering and Construction / Utility Relocation \$1,500

Relocation of utilities required as part of future road improvement projects.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$1,500

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183625-001	Utility Relocation / City Wide / Various	\$1,500

Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Public Works Division / Engineering and Construction / Williams Parkway \$9,850

To alleviate traffic congestion due to development growth (Noise wall prior to widening)

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$985
DC Supported Debt	\$8,865

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183840-001	Williams Parkway Widening (Phase 1) / Ward 01, Ward 05, Ward 07 / McLaughlin Road to Kennedy Road	\$9,850

Public Works Division / Fleet and Facilities / Facility Refurbishment \$25

To address facility failures that occur as a result of their age and overall condition.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$25
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182870-001	Facility Refurbishment / Ward 02, Ward 08 / Williams Parkway and Sandalwood Parkway Yards	\$25

Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Public Works Division / Fleet and Facilities / Replacement Equipment \$4,370

The vehicle and equipment replacement program forms part of the 10 year Fleet asset management strategy to ensure a safe, reliable and efficient operation. All units undergo a full review of utilization, hours, odometer, application, technology and full mechanical condition assessment before they are considered and prioritized for replacement in the plan.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt	\$4,370
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182950-001	Replacement Equipment / City Wide / Various locations	\$4,370

Public Works Division / Fleet and Facilities / Special Tools \$35

Maintenance tools.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$35
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182930-001	Special Tools / Ward 02, Ward 08 / Williams Parkway and Sandalwood Parkway Yards	\$35

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Public Works Division / PMO-Indoor Assets - PIS / Planning & Infrastructure – Indoor Asset Replacement \$50

General replacements, repair, and renovations of indoor assets such as structural, mechanical, electrical, building finishes, furnishings, equipment that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$50

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182855-001	Parks Indoor Contingency / City Wide	\$50

Public Works Division / PMO-Outdoor Assets - PIS / Emerald Ash Borer \$3,703

Emerald Ash Borer Program - This program was introduced to resolve the conflict regarding dying Ash trees across the city by the Emerald Ash Borer. The Emerald Ash Borer (EAB) is a highly destructive invasive (non-native) insect which feeds exclusively on ash trees. While the EAB poses no risk to human health, this beetle is an invasive alien species and poses a significant threat to our urban forest. The Emerald Ash Borer Program addresses the removal of Ash Tree's/stumping and replacement trees throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$3,703

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186600-001	Emerald Ash Borer Program / City Wide / City Wide	\$2,000
186600-002	Emerald Ash Borer Program / City Wide / City Wide	\$1,703

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Public Works Division / PMO-Outdoor Assets - PIS / Planning & Infrastructure – Outdoor Asset Replacement \$3,250

General replacements, repair, and renovations of outdoor assets such as parking lots, sports fields, play structures, trails, lighting, and park furniture that requires replacement due to wear and tear, functional obsolescence, and customer needs.

OTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$3,250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184954-001	Parks Outdoor Contingency / City Wide / City Wide	\$100
184954-002	Design and Engineering / City Wide / City Wide	\$50
184954-003	Playstructure Replacement / City Wide / City Wide	\$2,000
184954-004	Parks Furniture and Fixtures / City Wide / City Wide	\$300
184954-005	Sodding over Blvd Shrub Beds / City Wide / City Wide	\$150
184954-006	Backstop fencing / City Wide / City Wide	\$200
184954-007	Replacement picnic tables / City Wide / City Wide	\$150
184954-008	Replacement benches / City Wide / City Wide	\$100
184954-009	Sportsfield Maintenance program / City Wide / City Wide	\$200

Public Works Division / Roads / Asset Management System \$1,665

To continue implementing the multi-year Infrastructure Asset Lifecycle Management System. This Project will provide effective and efficient business processes to manage the complete asset lifecycle by delivering streamlined processes and procedures and providing accurate, timely and consistent information and data. * 2016 project included in submission to correct project title by removing reference to specific vendor, as this initiative will be competitively bid on through the RFP process.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,665

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
131432-001	Asset Management System / City Wide	\$1,665

Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Public Works Division / Roads / Minor Capital – Operations \$10

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$10

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183099-001	Minor Capital - Operations / City Wide	\$10

Public Works Division / Roads / New Works Yards \$7,450

New Works Yards are required as a result of City growth. The New Works Yards will enhance maintenance services across the City.

PROPOSED FUNDING SOURCES (\$000s)

PW Buildings & Fleet (Dev Chg Reserve) \$6,705
Res#78-10% Operating Dev Chg Contribution \$745

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
012810-002	New Works Yard - Williams / Ward 08 / Williams Parkway	\$7,450

Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Public Works Division / Roads / Road Resurfacing Program \$12,000

Road Resurfacing program selected from the Road Inventory Management System called Deighton Total Infrastructure Management System (DTIMS). The Road Resurfacing program is required to maintain the existing road infrastructure to minimum standards. This program is also used to facilitate the implementation of bicycle facilities in accordance with the criteria established from the bicycle facility implementation program.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax	\$12,000
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183820-001	Road Resurfacing Program / City Wide / Various Locations	\$12,000

Public Works Division / Traffic Engineering Services / Minor Capital - Traffic \$10

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$10
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182799-001	Minor Capital - Traffic / City Wide	\$10

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Streetlighting \$1,632

New streetlight installations, infrastructure upgrades, & establishment of an inventory data management system. Luminance design requirements & luminance uniformity, facilitate traffic flow & traffic safety.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,632

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184530-001	Street lighting Modernization / Ward 03, Ward 08 / Various Locations	\$1,632

Public Works Division / Traffic Engineering Services / Traffic Calming Measures \$250

Implementation of physical traffic calming measures on residential streets in accordance with the neighbourhood traffic management guide.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
183010-001	Traffic Calming Measures / City Wide / Various Locations	\$250

Planning and Infrastructure Services

2018 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Traffic Management Centre Enhancements \$250

The procurement and integration of various Intelligent Transportation System (ITS) enhancements within the newly created Traffic Management Centre. These enhancements will increase staff's ability to monitor and proactively respond to changing traffic patterns caused by events on the roadway such as detours, collisions, and construction.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$250

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182702-001	Traffic Management Centre Enhancements / City Wide / Various	\$250

Public Works Division / Traffic Engineering Services / Traffic Signal Modernization Program \$600

Traffic Signal Modernizations improve and upgrade the aging traffic signal equipment to current standards. These standards improve safety, accessibility and the overall appearance at the intersection. Safety enhancements such as sightlines, pedestrian accessibility, and traffic signal phasing are also considered in the modification of the traffic signals.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$600

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182770-001	Traffic Signal Modernization / City Wide / Various	\$600



Planning and Infrastructure Services 2018 Capital Budget - Project Detail Summaries

Public Works Division / Traffic Engineering Services / Traffic Signalization \$350

Installation of traffic signals. These signals add to the existing network of signals creating efficient and safe traffic control. Warranted through traffic needs, safe turning movements and flow of traffic.

PROPOSED FUNDING SOURCES (\$000s)

DC Supported Debt \$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182710-001	Traffic Signalization / City Wide / Various Locations	\$350

Public Works Division / Traffic Engineering Services / Traffic System Detectors \$100

Procurement and installation of vehicle detectors at various locations to connect with the new Traffic Management Centre. This will allow staff to better monitor real-time traffic volumes and be more reactive to changes in traffic flow.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182745-001	Traffic System Detectors / City Wide / Various	\$100

2018 Capital Budget - Project Detail Summaries

Business Services - PS / Business Systems Initiatives \$100

Business Systems Initiatives including software acquisition, licenses, hardware components, and equipment.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$100

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181790-001	Various IT Items / City Wide / Various	\$50
181790-002	Various Concession Related Items / City Wide / Various	\$50

Facility Services / Building Design & Construction / Facilities Repair & Replacement \$34,798

General replacements, repair, and renovations of indoor assets such as structural, mechanical, electrical, building finishes, furnishings, equipment that requires replacement due to wear and tear, functional obsolescence, and customer needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$13,942
 Res#91-Federal Gas Tax \$4,000
 Tax Supported Debt \$16,856

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181650-001	115 Orenda Rd / Ward 03	\$95
181650-052	Animal Shelter / City Wide	\$2,000
181650-130	FCCC - Dorm D / Ward 04	\$5
181650-132	FCCC - Dorm F / Ward 04	\$35
181650-143	Greenbriar Recreation Centre / Ward 08	\$165
181650-151	Howden Recreation Centre / Ward 07	\$600
181650-191	Loafers Lake Recreation Centre / Ward 02	\$4,676
181650-265	Terry Miller Recreation Centre / Ward 07	\$525
181650-285	Chinguacousy Wellness Centre / Ward 09	\$217
181650-400	Various Locations / City Wide	\$1,500
181650-401	Various Locations / City Wide	\$8,000
181650-402	Various Fire Station Locations / City Wide	\$2,180

2018 Capital Budget - Project Detail Summaries

181650-403	Various Recreation & Culture Locations / City Wide	\$10,000
181650-405	Various Transit Locations / City Wide	\$4,000
181650-501	Various Locations / City Wide	\$800

Facility Services / Building Design & Construction / Interior Design Services (Corporate Churn) \$729

These are requests for services from programs city-wide in the form of work orders driven by; staff moves, workstation/ergonomic assessments, repair and replacement, office changes and staff additions within corporate administrative office space. Office furniture components that are required to complete these short-term work orders are funded from this account along with all necessary moving & relocation expenses. As the number of City staff and assigned office square footage increases, so does the demand for furniture components, office relocations, and workstation modifications to accommodate the employees job functions.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$729
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181900-001	Corporate Churn (moves, adds, changes) / City Wide / Various Locations	\$729

2018 Capital Budget - Project Detail Summaries

Facility Services / Facility Inspections & Audits / Facility Inspections & Audits \$1,546

These projects deliver building inspections, assessments, remediations, & facility audits, in order to ensure appropriate asset maintenance and repair.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,546

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181760-001	Electrical Infrared Scan (2 Phases) / City Wide / Various	\$71
181760-002	Asset Mgmt Software Support / City Wide / Various	\$50
181760-003	Accessibility Audit -ODA / City Wide / Various	\$75
181760-004	Coop Students for database support / City Wide / Various	\$80
181760-005	Capital Recovery / City Wide / Various	\$245
181760-006	Various - Asbestos/PCB/DSS Removal / City Wide / Various	\$180
181760-007	Asbestos/Designated substance Abatement and reassessment O.Reg / City Wide / Various	\$300
181760-008	Radon testing / City Wide / Various	\$20
181760-009	Radon mitigation / City Wide / Various	\$100
181760-010	Survey consultant / City Wide / Various	\$50
181760-011	Structural engineering consultant / City Wide / Various	\$50

181760-012	Architectural design consultant / City Wide / Various	\$50
181760-013	Roofing consultant / City Wide / Various	\$50
181760-014	Cost consultant / City Wide / Various	\$50
181760-015	Electrical engineering consultant / City Wide / Various	\$50
181760-016	Mechanical engineering consultant / City Wide / Various	\$50
181760-017	Way finding accessibility mobile application / City Wide / Various	\$75

2018 Capital Budget - Project Detail Summaries

Facility Services / Facility Operations & Maintenance / Corporate Indoor Asset Replacement \$150

To provide tenant inducements on new lease spaces in the West Tower.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$150

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181500-001	Corporate Indoor Asset Replacement / City Wide / Various City Facilities	\$150

Facility Services / Facility Operations & Maintenance / Minor Capital – Corporate Security \$75

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$75

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181899-001	Minor Capital - Corporate Security / City Wide / Various City Facilities	\$75

2018 Capital Budget - Project Detail Summaries

Facility Services / Facility Operations & Maintenance / Minor Capital – Facilities Operations & Maintenance \$350

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181599-001	Minor Capital - Indoor Assets / City Wide / Various City Facilities	\$350

Facility Services / Facility Support Services / Energy Programs \$300

Energy reduction & cost avoidance programs that reduce the demand for electricity, natural gas and water in City owned facilities through audits, feasibility studies and retrofit projects. Programs may include retrofits and upgrades for lighting, plug loads, mechanical equipment, building envelope and building automation. Programs will target efficiency improvements that reduce energy consumption establish standards and increase staff awareness to contribute to a reduction in our ongoing operating costs and greenhouse gas emissions (GHG).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181520-001	Energy Management / City Wide / Various Locations	\$300

2018 Capital Budget - Project Detail Summaries

Facility Services / Facility Support Services / Office Renovation, Reconfiguration & Furniture \$1,085

These projects deliver renovations, reconfigurations, storage & furniture requirements for office space in all City-owned & leased facilities.

NOTE: Costs for the individual components of this capital project may vary from these estimates, resulting in reallocation of funding to different facilities throughout the City.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$1,085

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181910-001	Reconfiguration, Renovation & Furniture / Ward 01 / City Hall	\$100
181910-002	Reconfiguration, Renovation & Furniture / City Wide / Various Locations	\$985

Fire & Emergency Services / Fire / Dispatch Equipment \$2,654

The Joint Fire Communications Centre (JFCC) is managed by Brampton Fire and Emergency Services on behalf of Mississauga Fire and Caledon Fire. This program is for the replacement and upgrade of communication related equipment.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt \$2,654

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182430-001	Dispatch Upgrade & Equipment / City Wide / City Wide	\$2,654

2018 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / Fire Fighting Equipment \$350

The replacement of bunker gear, helmets and balaclavas. The NFPA standards dictate that this protective clothing will be replaced every 10-years. Every Fire Fighter has 2-sets, thereby requiring one set to be replaced every 5-years. Medical resuscitators, firefighting nozzles, hoses, etc. will require replacement due to unreliability.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$350

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182460-001	Fire Fighting Equipment / City Wide / City Wide	\$350

Fire & Emergency Services / Fire / Fire Miscellaneous Initiatives \$161

Miscellaneous initiatives including station Furniture, fixtures, equipment and minor capital.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$161

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182110-001	Fire Miscellaneous Initiatives / City Wide / City Wide	\$161

2018 Capital Budget - Project Detail Summaries

Fire & Emergency Services / Fire / Growth Vehicles \$750

Growth vehicles to accommodate new staff requests for the Fire Prevention Program.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt \$750

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182300-001	Additional Vehicles / City Wide / City Wide	\$750

Fire & Emergency Services / Fire / Vehicle Replacement \$2,430

Replacement of various Fire Department vehicles as per replacement lifecycle program (5 year replacement for District Chief vehicles, 7 year replacement for staff vehicles, and 14 year replacement for pumpers/aerials).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Tax Supported Debt \$2,430

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
182310-001	C-225, C-232, C-233, C-234, C-212 (2010 Cavaliers) / City Wide / City Wide	\$150
182310-002	C-270, C-280, C-282 (2010 mini-vans) / City Wide / City Wide	\$110
182310-003	C-260 (2003 p/u) / City Wide / City Wide	\$70
182310-004	Aerial 207 (A5) / City Wide / City Wide	\$1,600
182310-005	Air/Light 201 / City Wide / City Wide	\$500

2018 Capital Budget - Project Detail Summaries

Recreation & Culture / Arts & Culture / Arts & Culture Miscellaneous Initiatives \$564

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$564

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
186810-001	Rose Theatre / Ward 01	\$250
186810-002	Rose Theatre / Ward 01	\$50
186810-003	Rose Theatre / Ward 01	\$15
186810-004	70-74 Main St. N. / Ward 01	\$7
186810-005	115 Orenda Road / Ward 03	\$45
186810-006	Bovaird House / Ward 01	\$10
186810-007	Heritage Theatre / Ward 01	\$175
186810-008	Bovaird House / Ward 01	\$12

Recreation & Culture / Recreation / Powerade Centre \$370

The City of Brampton funds capital improvements to the Powerade Centre based on the criteria of safeguarding the buildings long-term value (preservation of assets), and assisting with operational efficiency (reduction of operating cost).

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$370

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185780-001	Powerade Centre / Ward 03	\$300
185780-002	Powerade Centre / Ward 03	\$70

2018 Capital Budget - Project Detail Summaries

Recreation & Culture / Recreation / Recreation - Miscellaneous Initiatives \$575

Miscellaneous Initiatives that include furniture, fixtures, equipment and other minor capital items.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$575

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
185560-001	Fitness Equipment Replacement Program / City Wide / City Wide	\$150
185560-002	Facility Furniture Replacement Program / City Wide / City Wide	\$200
185560-003	Housekeeping Equipment Replacement Program / City Wide / City Wide	\$150
185560-007	Miscellaneous Initiatives / City Wide / City Wide	\$0
185560-010	1 new 8x16 scoreboard, with backlit sponsor panels and advertising panels / City Wide / City Wide	\$75

Service Brampton / Service Brampton Customer Service Enhancements \$300

Human, technology and professional service resources required to implement approved Customer Service Strategy initiatives, including: online, self-serve and other citizen service enhancements, a full-cycle integrated online customer service requestmanagement system, and automated business solutions for more efficient contact centre, revenue and service quality management.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
181468-001	Miscellaneous Customer Service Enhancements / City Wide / Various Locations	\$300

2018 Capital Budget - Project Detail Summaries

Transit / Bus Purchases \$13,950

Low-floor buses for growth and replacement needs. A gradual increase in total fleet size is required to meet the expanding needs of a rapidly growing municipality.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$395
Res#91-Federal Gas Tax	\$6,695
DC Supported Debt	\$3,560
Tax Supported Debt	\$3,300

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184690-001	Low-Floor Bus Purchases / City Wide	\$3,955
184690-002	Low-Floor Bus Purchases / City Wide	\$6,695
184690-003	Low-Floor Bus Purchases / City Wide	\$3,300

Transit / Bus Refurbishments \$3,210

Refurbish buses for the purpose of meeting service needs, safety and to extend their lifecycle to 18 years. This will permit transit to maintain current and future service levels.

PROPOSED FUNDING SOURCES (\$000s)

Res#91-Federal Gas Tax	\$3,210
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184680-001	Bus Refurbishments / City Wide	\$2,000
184680-002	Hybrid Bus Battery ESS Refresh Kit / City Wide	\$1,210

2018 Capital Budget - Project Detail Summaries

Transit / Bus Shelters/Pads/Stops \$416

Shelters, pads and stop installations at various locations in the City.
To increase the passenger comfort, safety and integrity of boulevards.
To improve the attractiveness and convenience of using transit.

PROPOSED FUNDING SOURCES (\$000s)

Res#78-10% Operating Dev Chg Contribution	\$31
Res#4-Asset R&R	\$104
DC Supported Debt	\$281

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184770-001	Bus Shelters/Pads/Stops / City Wide / Various Locations	\$416

Transit / Existing Facility Refurbishment \$500

Refurbish Transit's existing facility for safety purposes, to meet service needs and to protect corporate assets. Will permit transit to maintain current and future service levels. Facility is aging and requires repair & replacement in several areas.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R	\$500
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PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184850-001	Existing Facility Refurbishment / City Wide / All Transit Facilities	\$500

2018 Capital Budget - Project Detail Summaries

Transit / Minor Capital – Transit \$207

Minor Capital projects are for relatively small expenditures that do not fit into any unique capital project, but do meet the tangible capital asset eligibility criteria and must be capitalized and depreciated. They may be planned or unexpected expenditures and as a result are grouped into one project to provide flexibility in funding each department's unique operational needs.

NOTE: Costs for the individual components of this capital project may vary from these estimates and therefore there may be some reallocation of funding between these components.

PROPOSED FUNDING SOURCES (\$000s)

Res#4-Asset R&R \$207

PROJECT	TITLE / WARDS / LOCATION	AMOUNT
184799-001	Minor Capital - Facilities / City Wide / All Transit Facilities	\$91
184799-002	Minor Capital - Fleet Maintenance / City Wide / All Transit Facilities	\$76
184799-003	Minor Capital - Admin / City Wide / All Transit Facilities	\$40

Controllership (#13.0.1)

November 28, 2007

To set of the basic principles by which City controllership policies, by-laws, policies, procedures and practices shall be developed to ensure that the policy statement can be achieved.

Budget Control (#13.2.0)

September 16, 2003

To outline the financial management policies of the City of Brampton related to Current Operating and Capital budget control; to define the roles and responsibilities related to budget control processes; and to outline the principles governing funding decisions outside of the annual budget process. The principles and practices described are intended to ensure that the Budgets approved by Council and the priorities reflected therein are implemented as intended by Council; that the budget management process allow sufficient flexibility to respond to evolving circumstances while keeping Council informed of factors affecting the status of Budgets; and that resulting changes are subject to approval consistent with legal requirements, Council's responsibility for budgets, and expenditure authority. This policy does not address the annual Budget preparation process.

City Wide Community Projects Funding (#13.2.1)

October 1, 2001

To ensure the proper use of expenditures in the City Wide Community Projects Account.

Corporate Initiatives Funding (#13.2.2)

June 13, 2005

To establish guidelines for the approval of budgets and related expenditures for the Corporate Initiatives Account.

Internal Financing (#13.2.3)

September 13, 2004

Internal financing may be available to selected acquisitions or capital projects, subject to formal approval by Council in the context of a Capital Budget and a multi-year Current Budget projection showing the long-term impact of repayment terms. City Council may grant an internal loan to finance selected acquisitions or capital projects, financed from available internal funds. The financing of the project will be in a manner that does not detract from the overall City's investment performance objectives. Internal financing loans will have a specific term, a defined interest rate, and a formal repayment schedule.

Lease Financing (#13.2.4)

November 28, 2005

To establish a framework and outline requirements for entering into leases of municipal capital facilities, and for reporting such leases to Council as required under the Municipal Act and Municipal Act, 2001, as amended, and Ontario Regulation 46/94, as amended. Leasing is an important option for local governments. The choice may be a function of strategic investment or of comparative cost. When entering into a lease arrangement, possible risks need to be assessed.

Debt Management (#13.2.5)

June 19, 2013

To outline the methods and principles that the City will use to manage its debt in accordance with best practices of sound financial management.

Expenses - Approval Requirements (#13.3.0)

February 9, 2011

City staff authorize expenditures in carrying out their duties and responsibilities as employees of the City of Brampton. To ensure each expenditure claim meets the appropriate requirements for approval.

Expenses - Business (#13.3.1)

February 9, 2011

City staff incur various business expenses in carrying out the duties and responsibilities of their position. The purpose of this policy is to ensure those expenses being claimed are eligible according to this policy with sufficient proof of expense being provided. It is also to ensure the validity of each expense according to the procedure laid out in this policy.

Expenses - Mileage (#13.3.2)

October 16, 2002

To ensure employees are aware of the per-mileage entitlement.

Expenses – Petty Cash (#13.3.3)

June 1, 2001

To ensure petty cash is used appropriately and not to circumvent the use of cheques requisitions.

Expenses – Professional Memberships (#13.3.4)

February 9, 2011

To ensure only eligible membership fees are paid or reimbursed.

Expenses - Travel (#13.3.5)

February 4, 2015

To ensure expenses incurred are eligible individual travel expenses and sufficient proof is provided.

Mayor and Councillors' Expense Policy (#13.3.6)

February 4, 2015

To ensure only eligible expenses are reimbursed.

Remuneration & Expenses Reporting for Elected Officials (#13.3.6.1)

June 1, 2014

Section 284 of the Municipal Act requires that the Treasurer of every municipality shall submit to the Council of the Municipality, an itemized statement of the remuneration and expenses paid to each member of council in respect of his or her services as a member of council, on or before the 31st day of March in each year.

Mayor and Councillors' Office Technology, Equipment and Furniture Policy (#13.3.6.2)

December 1, 2014

To ensure clear accountabilities and guidelines are in place for the corporate provision, individual purchase and support and maintenance responsibilities for technology and office equipment and furniture for the Mayor and Councillors.

Insurance Policy (#13.4.0)

March 24, 2003

Acceptance of insurance policies from insurers that meet a specific rating requirement ensures that the interests of the City are protected. This policy identifies the minimum requirement that an insurer must have before an insurance policy, where the City of Brampton is added as an additional insured, is accepted by the City of Brampton.

Care, Custody and Control of City Assets (#13.4.1)

April 26, 2007

To remind all staff who have in their possession, either on a fulltime basis, or on loan for a short period, City owned/issued assets, (computers, laptops, cell phones, blackberries, digital cameras, vehicles, equipment, etc.) whether while at work, away from their normal workplace or at their place of residence, of their duties and responsibilities towards the care, custody and control of these City assets.

Inventory Valuation (#13.5.0)

November 28, 2007

To ensure that inventories are valued appropriately and methods used are acceptable for reporting purposes.

Investment Policy (#13.6.0)

May 1, 2013

To provide investment guidelines which will direct the investment of the City's funds not immediately required with the goal of maximizing investment yields, minimizing investment risk, ensuring compliance with The Municipal Act 2001, Eligible Investments, Regulation 438/97 (amended to O. Reg 373/11) and providing regular reporting to City Council.

Letters Of Credit (#13.7.0)

May 26, 2003

Acceptance of only certain types of letters of credit ensures that the interests of the City are protected. This policy identifies:

- the City's requirements for the format of letters of credit;
- the requirements which must be met by the issuing institution;
- acceptable alternatives to a letter of credit; and
- responsibility for administration of letters of credit.

Purchasing By-Law (#13.8.0)**January 8, 2012**

To promote procurement activities and decisions which are consistent with the strategic objectives of the City provided that the requirements of any applicable international or inter-provincial trade agreements are not compromised. (By-Law 35-2012)

Purchasing Card Policy (#13.8.1)**June 1, 2015**

To establish clear, understandable processes relating to the use and purpose of the City's P-Card. This policy shall also clearly identify the responsibilities and procedures to be followed for all aspects relating to the P-Card.

Property Tax Billing and Collection (#13.10.0)**June 4, 2014**

To ensure that municipal tax revenues are collected in a timely and effective manner. To ensure that all taxpayers (customers) are treated fairly and equitably and to provide staff guidance for decision-making, consistent with the City's strategic plan in Corporate Excellence and continued financial stability.

Tax Policy and Assessment (#13.12.0)**June 1, 2007**

To ensure that all properties within the City of Brampton are assessed fairly within the legislative framework provided by the provincial government to generate appropriate tax revenues. To provide guidance for staff in the administration of their responsibilities. To actively monitor the product of the Municipal Property Assessment Corporation (MPAC) and ensure that municipal interests are achieved.

Tangible Capital Asset Accounting Policy (#13.13.0)**December 1, 2012**

To prescribe accounting treatment for tangible capital assets to ensure they are recorded accurately and consistently. The key areas in accounting for tangible capital assets are recognition of the assets, the determination of their carrying amounts, amortization charges and the recognition of any related impairment losses.

Tangible Capital Assets Physical Inventory Policy (#13.13.1)**December 1, 2012**

To provide guidelines for physical asset verification - used to verify the existence and condition of the City's Tangible Capital Assets and the accuracy of Tangible Capital Assets information contained in departmental records and the City's Corporate Financial System Asset Management Module. Tangible Capital Assets covered by this Policy include: buildings and building components; furniture, computer and office equipment; infrastructure; land improvements; vehicles and machinery. Physical asset verification ensures the completeness and correctness of the information recorded in the City's Corporate Financial System Asset Management Module.

Reserves and Reserve Fund Balances

Period Ending September 30, 2015 (\$000s)

	2010	2011	2012	2013	2014	2015
Account #	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals
	YE Balance	YE Balance	YE Balance	YE Balance	YE Balance	YE Balance
Financial Strategy Reserve Funds						
Res # 211 - Interest Rate Stabilization	\$21,421	\$18,611	\$16,973	\$15,335	\$13,715	\$14,015
Res # 100 - Legacy Fund	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000	\$100,000
Res # 110 - Community Investment Fund	\$32,639	\$10,413	\$6,952	\$7,566	\$9,965	\$16,689
Res # 120 - Community Development Fund	\$0	\$0	\$0	\$0	\$0	\$0
Subtotal	\$154,060	\$129,024	\$123,925	\$122,901	\$123,680	\$130,704
Development Charges						
Res # 13, 14, 43, 44, 72, 73 & 731 - Development Charges	\$0	\$0	\$0	\$0	(\$0)	(\$0)
5130 - DC:Growth Studies & Other	\$976	\$846	\$1,168	\$1,154	\$1,162	\$2,114
5131 - DC:City Hall Debt Recap	\$630	\$642	\$655	\$0	\$0	\$0
5132 - DC:Library	(\$10,973)	(\$9,714)	(\$6,937)	(\$19,309)	(\$16,005)	(\$14,026)
5133 - DC:Fire Protection	(\$30,375)	(\$29,804)	(\$23,447)	(\$25,219)	(\$18,210)	(\$15,252)
5134 - DC:Recreation	(\$34,422)	(\$11,090)	(\$3,221)	(\$13,923)	\$22,843	\$63,125
5135 - DC:Transit	(\$31,607)	(\$30,125)	(\$34,238)	(\$44,347)	(\$43,705)	(\$45,591)
5136 - DC:Public Works Buildings & FI	(\$19,919)	(\$20,165)	(\$16,905)	(\$38,890)	(\$39,998)	(\$37,093)
5137 - DC:Roads	(\$138,400)	(\$147,650)	(\$115,417)	(\$116,679)	(\$115,103)	(\$67,736)
5138 - DC:Parking Lots	\$1,999	\$3,181	\$5,474	\$6,817	\$7,914	\$7,446
5139 - DC:Section 14 Recovery	\$87	\$89	\$90	\$0	\$0	\$0
5140 - DC:Institutional Recovery	\$1,504	\$1,531	\$1,561	\$0	\$0	\$0
5141 - DC:Regional Mun of Peel	\$0	\$0	\$0	\$0	\$0	\$0
5142 - DC:Bramwest North South Trans	\$2,532	\$4,669	\$8,628	\$11,008	\$11,364	\$13,972
Subtotal	(\$257,968)	(\$237,591)	(\$182,589)	(\$239,387)	(\$189,738)	(\$93,041)

Reserves and Reserve Fund Balances

Period Ending September 30, 2015 (\$000s)

	2010	2011	2012	2013	2014	2015
Account #	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals
	YE Balance	YE Balance	YE Balance	YE Balance	YE Balance	YE Balance
Other-Development Related						
Res # 2 - Cash in lieu of Parkland	\$18,899	\$6,331	\$9,299	\$18,101	\$62,680	\$77,905
Res # 18 - Dev. Cont. for Future Construction	\$20,193	\$22,417	\$23,366	\$25,702	\$26,871	\$27,619
Res # 26 - Cash-In-Lieu of Downtown Parking	\$35	\$36	\$37	\$38	\$39	\$39
Res # 37 - Official Plan Review Reserve Fund	\$1,120	\$1,274	\$1,427	\$1,039	\$522	\$142
Res # 38 - Subdivision Maintenance	\$6,130	\$6,720	\$9,592	\$10,894	\$12,603	\$13,083
Res # 80 - CIL	\$630	\$2,317	\$4,440	\$0	\$0	\$0
Subtotal	\$47,007	\$39,094	\$48,161	\$55,775	\$102,714	\$118,786
Tax Base Capital Reserve Funds						
Res # 4 - Asset Replacement	\$3,448	\$9,259	\$4,597	\$3,375	\$15,958	\$5,745
Res # 36 - Joint Use Facility Agreements	\$384	\$406	\$378	\$408	\$438	\$438
Res # 58 - Theatre Capital Improvements	\$549	\$674	\$685	\$364	\$241	\$251
Res # 78 - 10% Non-DC	(\$862)	\$473	(\$350)	(\$2,414)	\$2,020	\$3,904
Subtotal	\$3,519	\$10,811	\$5,310	\$1,733	\$18,657	\$10,339
Special Purpose Reserve Funds						
Res # 3 - Workers' Compensation Fund	\$9,492	\$7,123	\$7,381	\$7,792	\$7,870	\$8,222
Res # 8 - 3rd Party Liab. Self Insurance	\$0	\$3,941	\$5,362	\$7,100	\$8,559	\$11,451
Res # 10 - Civic Centre/Corporate Facilities	\$1,948	\$1,892	\$2,365	\$2,807	\$3,356	\$3,433
Res # 12 - Land Proceeds	\$4,646	\$1,515	\$2,542	(\$102)	\$631	\$633
Res # 15 - Conversion of Employee Sick Leave	\$6,635	\$6,820	\$6,989	\$7,127	\$7,252	\$7,252
Res # 19 - Employee Ben. Prem. Rate Stab.	\$9,215	\$9,064	\$8,989	\$8,951	\$8,221	\$7,870

Reserves and Reserve Fund Balances

Period Ending September 30, 2015 (\$000s)

	2010	2011	2012	2013	2014	2015
Account #	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals
	YE Balance	YE Balance	YE Balance	YE Balance	YE Balance	
Special Purpose Reserve Funds (continued)						
Res # 20 - Omex Retros	\$0	\$0	\$0	\$0	\$0	\$0
Res # 22 - Sport /Entertainment Centre	\$8,186	\$8,191	\$8,372	\$8,204	\$8,221	\$8,221
Res # 23 - Brampton Columbarium	\$37	\$40	\$43	\$45	\$2	\$4
Res # 25 - Municipal Elections	\$307	\$465	\$885	\$1,198	\$498	\$1,132
Res # 31 - Periodic 27th Bi-Weekly Pay Dates	\$38	\$0	\$0	\$0	\$0	\$0
Res # 42 - C.A.R.E. Program	\$1	\$21	\$16	\$1	\$2	\$4
Res # 53 - Brampton Senior Fund	\$51	\$51	\$51	\$50	\$50	\$50
Res # 54 - LACAC	\$40	\$41	\$42	\$43	\$43	\$43
Res # 59 - Fire / Life Safety Centre	\$185	\$191	\$196	\$200	\$172	\$172
Res # 87 - Contingency For Restructuring	\$71	\$0	\$0	\$0	\$0	\$0
Res # 88 - Downtown DC Waiver Reserve	\$1,048	\$1,218	\$1,388	\$1,282	\$1,134	\$834
Res # 89 - Dedicated Gas Tax Reserve	(\$276)	\$678	\$830	\$1,476	\$3,869	\$6,274
Res # 91 - Federal Gas Tax Reserve	(\$15,816)	(\$34,514)	(\$46,541)	(\$63,844)	\$8,473	(\$5,411)
Res # 92 - Federal Gas Tax Reserve (Region of Peel)	\$31,410	\$43,485	\$55,654	\$67,813	\$0	\$0
Res # 93 - Building Rate Stabilization	\$7,377	\$10,757	\$19,753	\$22,039	\$28,185	\$27,645
Res # 94 - Federal Public Transit Reserve	\$0	\$0	\$0	\$0	\$0	\$0
Res # 95 - Accele Ride Reserve	\$57,285	\$44,796	\$37,014	\$27,551	\$16,804	\$9,961
Res # 96 - Transportation Initiatives Reserve	\$13,620	\$14,217	\$15,064	\$10,872	\$4,753	\$5,304
Res # 97 - Multi -Year Non-Capital Projects	\$339	\$225	\$169	\$270	\$259	\$259
Res # 98 - Ontario Bus Replacement Reserve	\$13	\$0	\$0	\$0	\$0	\$0

Reserves and Reserve Fund Balances

Period Ending September 30, 2015 (\$000s)

	2010	2011	2012	2013	2014	2015
Account #	Actuals	Actuals	Actuals	Actuals	Actuals	Actuals
	YE Balance	YE Balance	YE Balance	YE Balance	YE Balance	YE Balance
Special Purpose Reserve Funds (continued)						
Res # 99 - Metrolinx Bikelinx Program	\$46	\$48	\$49	\$0	\$0	\$0
Res # 121 - Municipal Transit Capital	\$1,997	\$1,441	\$147	\$155	\$716	\$716
Res # 122 - Municipal Road & Bridge Infrastructure	\$435	\$447	\$458	\$467	\$553	\$553
Res # 123 - Miscellaneous Fed / Prov Transit Capital Grant	\$6,139	\$811	\$680	\$541	\$439	\$439
Res # 124 - Municipal Transit Demand Management	\$3	\$1	\$1	\$1	\$3	\$3
Res # 125 - Heritage Initiatives	\$0	\$151	\$190	\$430	\$438	\$449
Res # 126 - Pledge to Peel Memorial Hospital	\$0	\$0	\$1,016	\$11,006	\$21,125	\$30,958
Res # 127 - Major Maintenance Reserve Fund	\$0	\$0	\$0	\$0	\$319	\$953
Res # 128 - Brampton Starter Company	\$0	\$0	\$0	\$0	\$114	\$253
Subtotal	\$144,472	\$123,115	\$129,104	\$123,475	\$132,063	\$127,677
Total Reserve Funds	\$91,090	\$64,454	\$123,912	\$64,497	\$187,375	\$294,465
Reserves						
General Rate Stabilization Reserve	899030	\$17,794	\$33,029	\$46,718	\$47,256	\$51,078
Downtown Improvement Reserve	899020	\$30	\$30	\$30	\$0	\$0
Fire & Emergency Capital Reserve	899040	\$319	\$319	\$119	\$0	\$0
Subtotal		\$18,143	\$33,378	\$46,867	\$47,256	\$51,078
Total Reserve Funds and Reserve		\$109,232	\$97,832	\$170,779	\$111,753	\$238,453

FINANCIAL REPORT
FOR THE FISCAL YEAR ENDED
DECEMBER 31, 2014

Prepared by the Treasury Services, Finance,
Corporate Services Department of The Corporation of the City of Brampton, Province of Ontario

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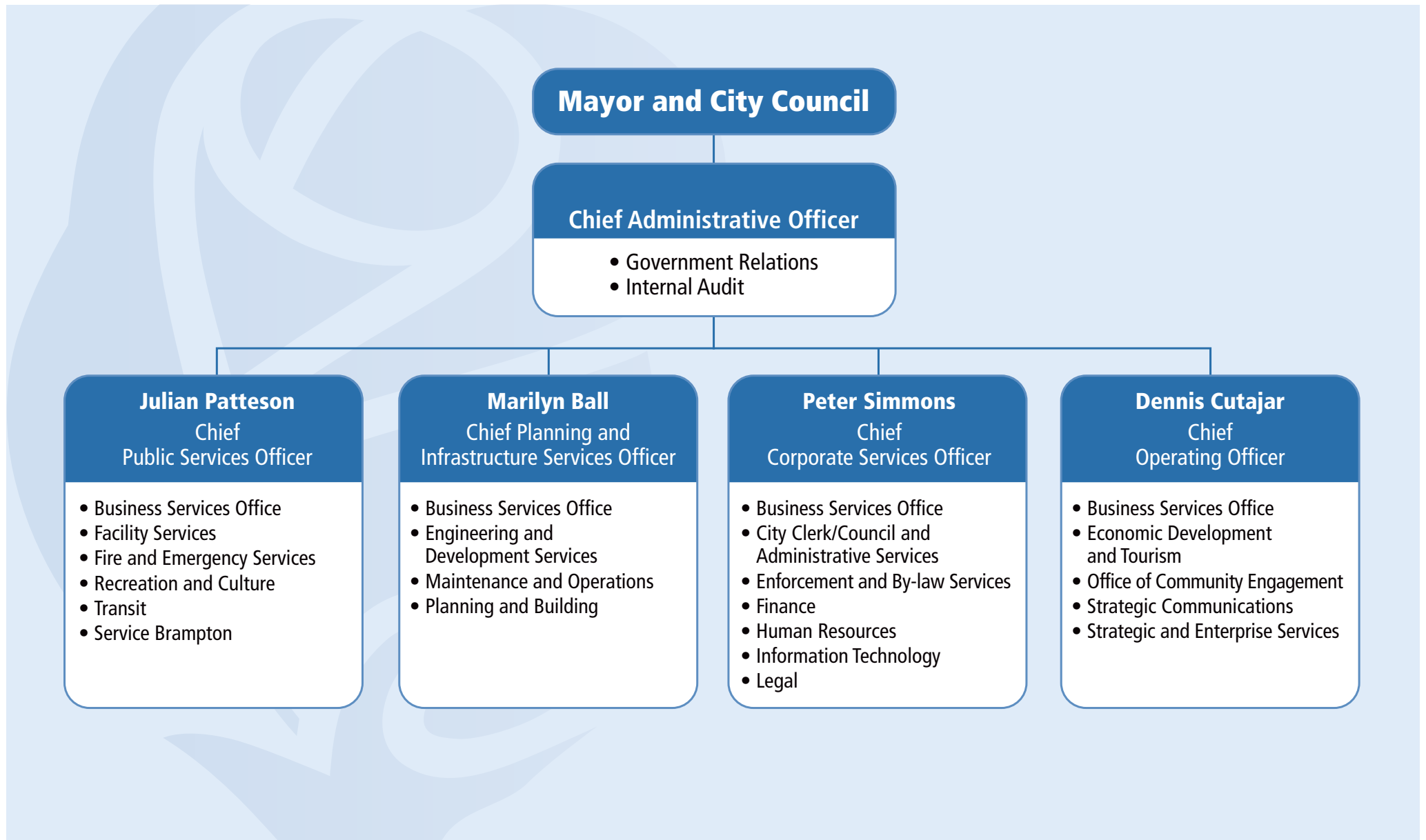
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City of Brampton Corporate Organizational Chart



Message from the Executive Director, Finance and City Treasurer



I am pleased to present the City of Brampton's financial statements for the 2014 fiscal year. As one of the fastest growing cities in Canada, it is critical for Brampton to keep pace with growth in a fiscally responsible way, balancing service delivery and infrastructure building and maintenance. This report reflects the City's ongoing commitment to accountability, transparency, credibility and clarity in financial reporting. In addition to key financial results, this report provides taxpayers, residents, business leaders and other interested parties with an overview of the local economic climate, financial policies, budget initiatives, and financial performance related to the delivery of the City's programs and services.

Financial Statements

These financial statements have been prepared in accordance with the reporting standards established for municipalities by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. We are confident that controls are in place in the City's accounting and financial reporting systems that ensure accuracy of the financial statements being presented.

The 2014 financial statements have been audited by KPMG LLP, Chartered Accountants (KPMG) in accordance with Canadian Generally Accepted Auditing Standards, and their report is included in the financial statements. The role of the statutory auditor is to present an independent opinion on the fair presentation of the City's financial position and operating results as contained in the Financial Report, and confirm that the statements are free from material misstatements. The auditors are also responsible for advising management and City Council of any control or operational issues that may be identified during their audit.

The auditors have expressed the opinion that the City's financial statements present fairly the financial position of The Corporation of the City of Brampton as at December 31, 2014, and have not identified any financial reporting control deficiencies. This is consistent with all prior fiscal years.

Similar to the private sector, these financial statements are prepared using the full accrual basis of accounting: revenues are recorded when they are earned and expenses are recorded upon receipt of goods or services. Tangible capital assets reporting – including the City's investments, consumption (amortization) and contributions by developers – enables all levels of government to track municipal infrastructure across the country.

Message from the Executive Director, Finance and City Treasurer

Overview of Economic Climate and Financial Strategies

A designated urban growth centre by the Province of Ontario, Brampton has the second highest growth rate among Canada's 50 largest cities. It has a successful, diversified economy, positioning the city well for future growth. The City of Brampton aims to build a brighter future for our businesses and residents by managing growth effectively and in a financially sustainable manner.

Some key economic indicators in Brampton:

- Population increased to 571,700 in 2014 from 557,800 in 2013, and is expected to increase to 738,000 by the year 2031.
- Number of households increased to 160,700 in 2014 from 156,000 in 2013, and is projected to be more than 200,000 by 2031.
- The Region of Peel unemployment rate decreased to 8.1 per cent in 2014 (8.9 per cent in 2013), reflecting improving economic conditions in the region.
- Total construction building permit values increased to \$2.26 billion in 2014 from \$1.21 billion in 2013.
- Housing permit applications increased to 6,346 in 2014, from 2,757 in 2013.

Brampton City Council is committed to transparency in government and engagement with its community. Council strives to balance the expectations of residents for programs and services with the need to insulate taxpayers where possible, to ensure ongoing value for money.

In addition to responding to the infrastructure needs of a growing community, the City is also committed to maintaining its existing infrastructure base in a state of good repair. The City continues to pursue federal and provincial financial support for infrastructure projects to reduce the tax burden to the residents, while the Mayor and City Council advocate on behalf of Brampton.

The Federal Gas Tax Fund – a permanent source of funding since 2011 – provides Brampton with more than \$28 million per year to fund various eligible capital programs.

Financial Management Policies

The City of Brampton has established a number of financial management policies which, along with proactive financial planning and financial reporting processes, provide a framework for the City's overall fiscal planning and management.

The City of Brampton is in compliance with the reporting guidelines required by the Ministry of Municipal Affairs and Housing.

The City's rigorous financial reporting on both operating and capital results exceeds the requirements of both the federal and provincial governments. City staff regularly provides financial reports to City Council in various forms, including financial status reports. These reports are prepared and submitted to City Council four times per year, and clearly compare budgets with results and provide comments on variances from budget and forecasts. These comprehensive, easy-to-read reports enable City Council and the public to understand how their tax dollars are spent and how the City has performed against budget.

Through its risk management program, the City proactively protects the Corporation's assets against financial losses and ensures preservation of public service capacities. In addition, the City purchases insurance to provide a safety net. Insurance costs are reduced through self-insured deductibles, the cost of which is funded by a dedicated reserve fund.

The strength of the City's financial policies and its solid financial position are reinforced by the fact that, since 2006, Brampton has enjoyed a Standard & Poor's 'AAA' rating.

GFOA Canadian Award for Financial Reporting

In 2014, for the thirteenth consecutive year, the Government Finance Officers Association (GFOA) of the United States and Canada formally recognized Brampton for its excellence in financial reporting with the "Canadian Award for Financial Reporting" for the City's 2013 Annual Report.

The GFOA established the Canadian Award for Excellence in Financial Reporting Program to encourage Canadian local governments to go beyond the minimum requirement of generally accepted accounting principles to communicate the municipal government's finances in a comprehensive manner, based on a set of consistent reporting requirements established for all local governments.

The City of Brampton's 2014 achievements demonstrated the high standards in financial reporting supported by evidence of transparency and full disclosure.

Message from the Executive Director, Finance and City Treasurer

Budget Process

The City's budget is prepared by setting priorities that reflect strategic objectives and service standards, while balancing the need for prudent financial management. Priority-setting takes place at all levels of the organization by departmental staff, senior management, executive leadership and, ultimately, City Council. Throughout the process, public input is taken into account, as expressed through public participation in regular and special open meetings and numerous online tools.

The initial stages in the process involve:

1. Review of the current year's actual and projected financial performance and operating results.
2. Determination of priorities for maintaining and improving services and accommodating rapid growth. These priorities are set out in the City's service plans that translate key departmental initiatives into specific action plans and funding requirements.
3. Review of the City's long-term financial outlook including a multi-year operating budget projection, a 10-year forecast of capital project needs, and development of short- and long-term funding strategies.
4. Identification of factors impacting the budget, such as inflation and legislative requirements, which are beyond the control of City decision-makers.

Separate Capital and Operating budgets are prepared in parallel, but are closely linked in recognition of the impact that each has on the other. The capacity to fund, deliver and manage the large quantity of new capital infrastructure needed to accommodate growth continued to be a major consideration in the 2014 budget process.

Budget submissions are consolidated and supported by the analysis of budget drivers and justification of all proposed new initiatives.

Senior management and executive leadership teams then determine a recommended set of objectives and priorities for allocation of available resources. These proposed budgets and priorities are considered by Council in open public meetings, amendments are made as appropriate and budget approval is granted.

Key budget objectives included in the 2014 budget were:

- Delivering a shared vision and direction for Brampton's next phase of growth
- Continuing and expanding community engagement
- Seeking out national and foreign investment opportunities
- Maintaining and developing corporate infrastructure
- Ensuring continued value for money in the provision of all City services
- Insulating taxpayers to the extent possible

Audit Committee

The Audit Committee is a Committee of Council comprising four City Council members appointed by Council. It provides a forum for communication among Council, the external auditor, the internal auditor and management. The Audit Committee facilitates an impartial, objective and independent review of management practices through internal and external audit functions.

Financial Results

The City of Brampton's accumulated surplus at the end of 2014 was \$3.8 billion (2013- \$3.7 billion), of which \$3.4 billion reflects investments in tangible capital assets. This increase reflects the City's continuing commitment to invest in capital infrastructure to support current City services and future growth.

Revenues

Revenues totalled \$759 million in 2014. The sources were:

- \$362 million from property taxes
- \$158 million from user fees, fines, interest income and other
- \$27 million from federal and provincial government grants
- \$97 million from development levies and other restricted capital contributions (i.e. development charges and government transfer payments for restricted purposes being applied to applicable capital works)
- \$115 million of developer contributed tangible capital assets

Total revenues reported in 2014 were \$105 million higher than 2013. Major factors contributing to this increase include:

- A \$20.2 million increase in property taxation as a result of assessment growth and budgetary increases. The majority of the growth is realized from new construction, particularly residential, and new plans of subdivision. Also contributing to the increase, but to a much lesser extent, is the increased supplementary assessment received from the Municipal Property Assessment Corporation.
- A \$55.4 million increase in developer contributed tangible capital assets due to the higher number of subdivisions assumed during 2014 over 2013.
- The increase in government grants revenue is related to the grant receivable from the Province of Ontario as part of the Ice Storm Relief Program (\$17.2 million).

Message from the Executive Director, Finance and City Treasurer

Expenses

The operating expenses totalled \$634 million, including:

- General government - \$59 million
- Protection to persons and property - \$115 million
- Transportation services - \$258 million
- Environmental and health services - \$16 million
- Social and family services - \$4 million
- Recreation and cultural services - \$155 million
- Planning and development services - \$27 million

Total operating expenses of \$634 million (2013 – \$576 million) increased by \$58 million. \$13 million reflects an increase in amortization (depreciation) expense, representing the value of tangible capital assets that were consumed during the year. The amortization expense increased due to the impact of the \$341 million in new tangible capital assets that were added during 2014. This increase in tangible capital assets is mainly due to the infrastructure assets assumed from developers through subdivision agreements, renovation of the Alderlea heritage building, purchase of transit buses, road construction activities as well as the new leased administration building. Amortization expenses do not require an outlay of cash and are not included in the determination of the annual property tax levy.

The remaining \$45 million in increased expenses included:

- A moderate increase in fuel costs due to higher prices in the first half of 2014 as compared to 2013 and higher volumes resulting from an increase in Transit operations
- Higher winter control and hydro costs caused by the severe winter in early 2014
- Costs associated with ice storm response and cleanup (\$17.3 million)
- Operating and maintenance of the City's growing infrastructure investment

Reserve Funds

The City of Brampton has established a number of reserves and reserve funds to fund long-term liabilities, smooth tax rate increases, expense fluctuation impacts and fund capital projects.

As at December 31, 2014, the City of Brampton's reserves and reserve fund balances totalled \$259 million, compared to \$232 million in 2013. These funds are reported as a component of the accumulated surplus (see Note 9 of the financial statements).

Included in the Consolidated Statement of Financial Position are deferred revenues from gas taxes, provincial and federal transfer payments, development charges and other contributions from developers for future growth-related capital works. These deferred revenues totalled \$306 million as at December 31, 2014 as compared to \$230 million in 2013, an increase of \$76 million.

Transfers from reserves and reserve funds are required on an annual basis to fund portions of the City's operating costs and capital expenditure program. In addition, some of these transfers are directed towards insurance claims, replacement of assets, sick leave programs and Workers' Safety Insurance payments.

Staff continues to review reserve balances on an ongoing basis to ensure the City is well-positioned to meet its long-term financial commitments and take advantage of financial opportunities that may arise.

Final Comments

As a major urban growth centre, Brampton strives to maintain and improve its high standards of service and respond to challenges and opportunities such as growth management, infrastructure maintenance and environmental stewardship. Brampton is committed to reaching out to its diverse community, listening to its residents and businesses through expanded community engagement efforts. Through its strategic planning initiatives and continued advocacy to other levels of government for equitable funding, the City will focus on long-term financial management and transparency while addressing the needs of its citizens.

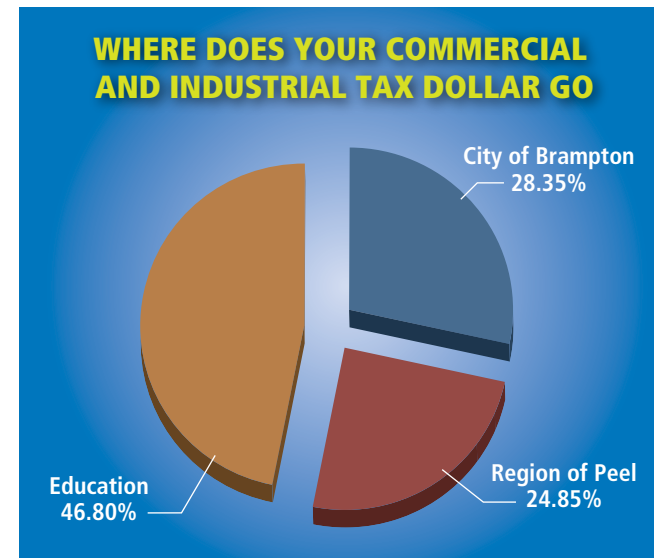
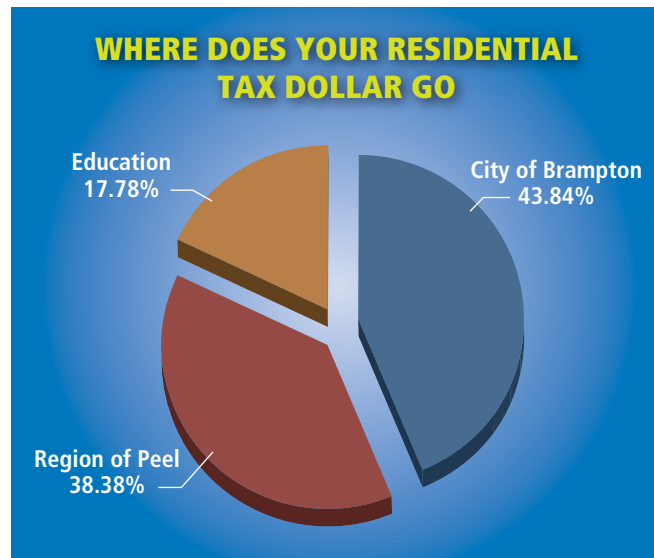
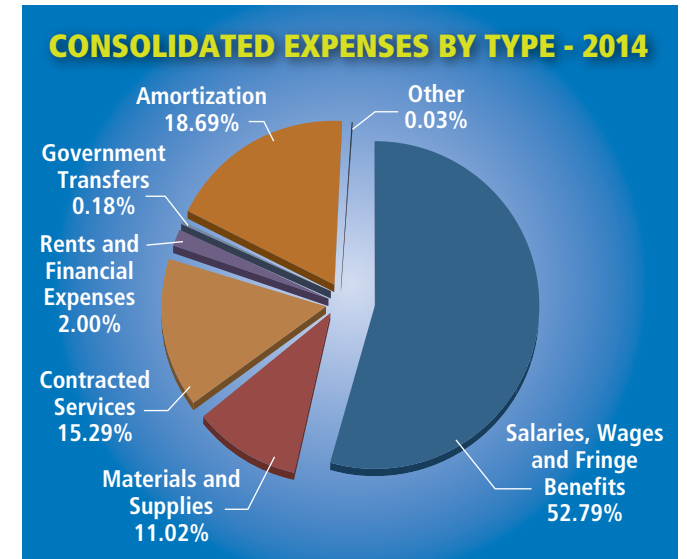
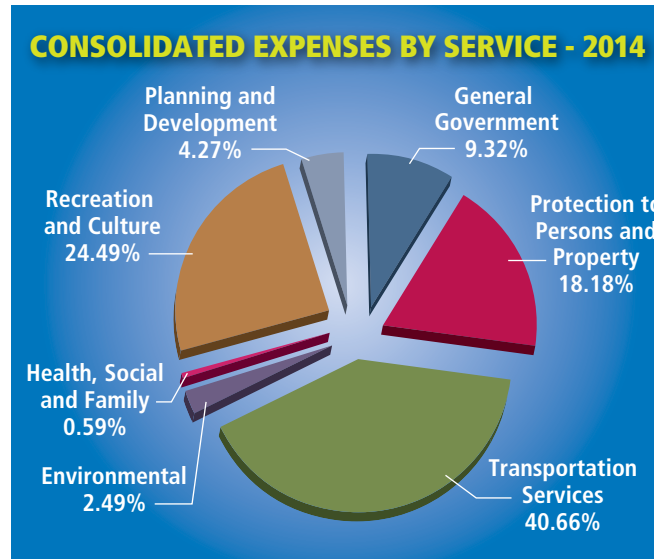
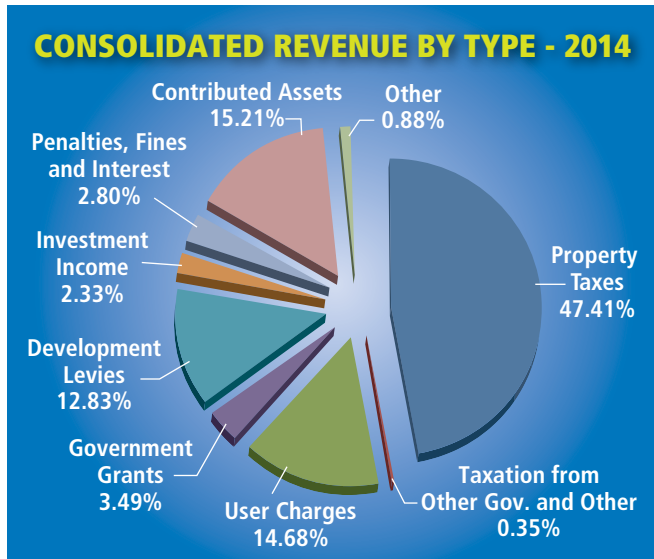
Looking ahead, we are committed to building a world class city that provides a great quality of life and the amenities required to support residents, businesses and visitors to our city.

Peter Honeyborne,
City Treasurer

June 3, 2015

Financial Highlights

for the Year Ended December 31, 2014





Government Finance Officers Association

**Canadian Award
for
Financial Reporting**

Presented to

**The Corporation of the City
of Brampton, Ontario**

For its Annual
Financial Report
for the Year Ended

December 31, 2013

A handwritten signature in black ink, reading "Jeffrey R. Emer".

Executive Director/CEO

CONSOLIDATED FINANCIAL STATEMENTS

The Corporation of the City of Brampton for the Fiscal Year Ended December 31, 2014

Responsibility for Financial Reporting

Management's Report

The integrity, relevance and comparability of data in the accompanying consolidated financial statements are the responsibility of management.

The consolidated financial statements are prepared by management, in accordance with generally accepted accounting principles established by the Public Sector Accounting Board (PSAB) of the Canadian Institute of Chartered Accountants. They necessarily include some amounts that are based on the best estimates and judgments of management. Financial data elsewhere in the report is consistent with that in the financial statements.

To assist in its responsibility, management maintains accounting, budget and other controls to provide reasonable assurance that transactions are appropriately authorized, that assets are properly accounted for and safeguarded, and that financial records are reliable for preparation of financial statements.

City Council fulfils its responsibility for financial reporting through The City Council and its Audit Committee. The City Council consists of the Mayor and ten Councillors. The Audit Committee consists of five Councillors.

KPMGLLP, Chartered Accountants, have been appointed by City Council to express an opinion on The City's consolidated financial statements. Their report follows.



Marilyn Ball
Acting Chief Administrative Officer



Peter Honeyborne
Executive Director, Finance and City Treasurer

Brampton, Canada
June 3, 2015



KPMG LLP
Chartered Accountants
Yonge Corporate Centre
4100 Yonge Street Suite 200
Toronto ON M2P 2H3
Canada

Telephone (416) 228-7000
Fax (416) 228-7123
Internet www.kpmg.ca

INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers
of The Corporation of the City of Brampton

We have audited the accompanying consolidated financial statements of The Corporation of the City of Brampton, which comprise the consolidated statement of financial position as at December 31, 2014, the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of The Corporation of the City of Brampton as at December 31, 2014, and its consolidated results of operations and accumulated surplus, its consolidated changes in net financial assets and its consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants, Licensed Public Accountants

June 3, 2015
Toronto, Canada

KPMG LLP is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity. KPMG Canada provides services to KPMG LLP.

Consolidated Statement of Financial Position

as at December 31, 2014

(All dollar amounts in \$000)

	2014	2013
FINANCIAL ASSETS		
Cash and short-term investments (Note 3)	\$477,619	\$417,330
Taxes receivable	52,970	53,493
User charges receivable	2,817	3,583
Accounts receivable	48,297	22,232
Long-term investments (Note 3)	404,115	411,839
Other assets (Note 5)	8,354	8,033
Total Financial Assets	994,172	916,510
FINANCIAL LIABILITIES		
Accounts payable and accrued liabilities	125,085	119,232
Capital lease obligation (Note 4)	92,967	-
Deferred revenue - general (Note 6 (a))	3,275	3,278
Deferred revenue - obligatory reserve funds (Note 6 (b))	306,450	229,568
Employee benefits and other liabilities (Note 7)	64,282	64,193
Total Financial Liabilities	592,059	416,271
Net Financial Assets	402,113	500,239
NON-FINANCIAL ASSETS		
Tangible capital assets (Note 15)	3,380,587	3,158,611
Inventory and prepaids	5,567	4,458
Total Non-Financial Assets	3,386,154	3,163,069
Guarantee (Note 5)	-	-
Contingencies (Note 13)	-	-
Commitments (Note 17)	-	-
ACCUMULATED SURPLUS (Note 9)	\$3,788,267	\$3,663,308

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Operations and Accumulated Surplus

for the Year Ended December 31, 2014

(All dollar amounts in \$000)

	2014 Budget (notes 1 (n) and 18)	2014	2013
REVENUES			
Property taxation (note 10)	\$357,638	\$359,644	\$339,523
Taxation from other governments	2,684	2,681	2,611
User charges	107,065	111,357	101,023
Government grants	17,087	26,509	7,130
Development levies earned and other restricted capital contributions	134,965	97,344	102,824
Investment income	7,958	9,655	8,287
Interest earned on reserves	-	8,021	7,480
Penalties, fines and interest	19,721	21,259	20,750
Developer contributed tangible capital assets (note 15 b)	-	115,410	59,995
Other	5,988	6,712	4,405
Total Revenues	653,106	758,592	654,028
EXPENSES			
General government	49,767	59,043	43,404
Protection to persons and property	93,602	115,199	96,761
Transportation services	208,937	257,604	237,603
Environmental services	2,263	15,789	13,585
Health services (cemeteries)	535	719	817
Social and family services	2,237	3,032	2,883
Recreation and cultural services	132,741	155,191	154,875
Planning and development services	26,794	27,056	26,168
Total Expenses	516,876	633,633	576,096
Annual Surplus	\$136,230	\$124,959	\$77,932
Accumulated Surplus, beginning of year		3,663,308	3,585,376
Accumulated surplus, end of year (Note 9)		\$3,788,267	\$3,663,308

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Change in Net Financial Assets

for the year ended December 31, 2014

(All dollar amounts in \$000)

	2014 Actual	2013 Actual
Annual Surplus	\$124,959	\$77,932
Acquisition of tangible capital assets	(340,570)	(163,394)
Amortization of tangible capital assets	118,399	105,189
Net book value of disposed tangible capital assets	195	533
Acquisition of inventory and prepaids	(6,052)	(4,252)
Use of inventory and prepaids	4,943	3,923
Change in Net Financial Assets	(98,126)	19,931
Net Financial Assets, beginning of year	500,239	480,308
Net Financial Assets, end of year	\$402,113	\$500,239

The accompanying notes are an integral part of these consolidated financial statements.

Consolidated Statement of Cash Flows

for the year ended December 31, 2014

(All dollar amounts in \$000)

	2014 Actual	2013 Actual
OPERATING ACTIVITIES		
Cash provided by (used in):		
Annual surplus	\$124,959	\$77,932
Change in non-cash assets and liabilities:		
Taxes receivable	523	(1,675)
User charges receivable	766	(234)
Accounts receivable and other assets	(26,386)	(1,504)
Accounts payable and accrued liabilities	5,853	21,420
Deferred revenue - general	(3)	164
Deferred revenue - obligatory reserve fund	76,882	34,627
Employee benefits and other liabilities	89	10,388
Inventory and prepaids	(1,109)	(329)
	56,615	62,857
Items not involving cash:		
Amortization of tangible capital assets	118,399	105,189
Net book value of disposed tangible capital assets	195	533
Developer contributed tangible capital assets	(115,410)	(59,995)
Net Change In Cash From Operations	184,758	186,516
FINANCING ACTIVITIES		
Repayment of capital lease obligation	(533)	-
CAPITAL ACTIVITIES		
Acquisition of tangible capital assets	(131,660)	(103,399)
INVESTING ACTIVITIES		
Decrease (increase) in long-term investments	7,724	8,040
	(124,469)	(95,359)
INCREASE IN CASH AND SHORT-TERM INVESTMENTS	60,289	91,157
Cash and short-term investments, beginning of year	417,330	326,173
Cash and Short-Term Investments, end of year	\$477,619	\$417,330

The accompanying notes are an integral part of these consolidated financial statements.

Supplemental disclosure of non-cash transaction related to capital activities:	-	-
Tangible capital asset acquired through capital lease	\$93,500	-

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

The Corporation of the City of Brampton (the "City") is a municipality in the Province of Ontario, Canada. It conducts its operations guided by the provisions of provincial statutes such as the Municipal Act, 2001, Municipal Affairs Act, Development Charges Act and related legislation.

1. Significant Accounting Policies:

The consolidated financial statements of the City are prepared by management in accordance with generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPA Canada"). Significant aspects of the accounting policies adopted by the City are as follows:

a) Reporting entity:

The consolidated financial statements reflect the assets, liabilities, revenues, expenses and accumulated surplus of the reporting entity. The reporting entity is comprising all organizations, committees and local boards accountable for the administration of their financial affairs and resources to the City and which are owned or controlled by the City. These consolidated financial statements include:

- The City of Brampton Public Library Board
- Brampton Downtown Development Corporation
- Brampton Downtown Business Association

Interdepartmental and inter-organizational transactions and balances between these organizations are eliminated.

b) Non-consolidated entities:

The following Regional Municipality and local boards are not consolidated and should be contacted directly if examination of their annual audited financial statements is desired:

- The Regional Municipality of Peel
- The Peel District School Board
- The Dufferin Peel Catholic District School Board
- Conseil Scolaire de District du Centre-Sud Ouest
- Conseil Scolaire de District Catholique Centre-Sud

Trust funds and their related operations administered by the City are not included in these consolidated financial statements but are reported separately on the Trust Funds Financial Statements.

c) Accounting for Region and School Board transactions:

The taxation, other revenues, expenses, assets and liabilities with respect to the operations of The Regional Municipality of Peel ("Region of Peel") and the school boards are not reflected in the accumulated surplus of these consolidated financial statements.

d) Basis of accounting:

The City follows the accrual method of accounting. Under the accrual method of accounting revenues are recognized in the period in which the transactions or events that gave rise to the revenues occurred. Expenses are the cost of goods or services acquired in the period whether or not payment has been made or invoices received.

e) Cash and short-term investments:

Cash and short-term investments include short term highly liquid investments with terms to maturity of 365 days or less.

Investments consist of bonds and debentures and are recorded at amortized cost. Discounts and premiums arising on the purchase of these investments are amortized over the term of the investments. When there has been a loss of value that is other than a temporary decline in value, the respective investment is written down to recognize the loss.

f) Non-financial assets:

Non-financial assets include tangible capital assets, inventory and prepaids. They are not available to discharge existing liabilities and are held for use in the provision of services.

g) Tangible capital assets:

Tangible capital assets are recorded at cost which includes amounts that are directly attributable to acquisition, construction, development or betterment of the asset. The cost, less residual value, of the tangible capital assets, are amortized on a straight line basis over their estimated useful lives as follows:

Asset	Useful Life - Years
Land	Unlimited
Buildings and building improvements (asset under capital lease)	10 - 40
Furniture, computer and office equipment	2 - 20
Infrastructure	10 - 40
Land improvements	10 - 30
Vehicles and machinery	7 - 15

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

Annual amortization is charged in the year of acquisition and in the year of disposal. Assets under construction are not amortized until the asset is available for productive use.

(i) Contributions of tangible capital assets

Tangible capital assets received as contributions are recorded at their fair value at the date of receipt and also are recorded as revenue.

(ii) Works of art and cultural and historic assets

Works of art and cultural and historic assets are not recorded as assets in these consolidated financial statements.

(iii) Interest capitalization

The City does not capitalize interest costs associated with the acquisition or construction of a tangible capital asset.

(iv) Leased tangible capital assets

Leases which transfer substantially all of the benefits and risks incidental to ownership of property are accounted for as leased tangible capital assets. All other leases are accounted for as operating leases and the related payments are charged to expenses as incurred.

(v) Tangible capital assets disclosed at nominal values

Where an estimate of fair value could not be made, the tangible capital asset was recognized at a nominal value. Land is the only category where nominal values were assigned.

h) Government grants:

Government grants are recognized in the consolidated financial statements as revenues in the period in which events giving rise to the transfer occur, providing the transfers are authorized, any eligibility criteria have been met, and reasonable estimates of the amounts can be made.

i) Deferred revenue - general:

Deferred revenue represent user charges and fees which have been collected but for which the related services have yet to be performed. These amounts will be recognized as revenues in the fiscal period the services are performed.

j) Deferred revenue – obligatory reserve funds

The City receives gas taxes and transfer payments from other levels of government and development charges under the authority of Provincial Legislation and City By-Laws. These funds by their nature are restricted in their use and until applied to applicable capital works are recorded as deferred revenue. Amounts applied to qualifying capital projects are recorded as revenue in the fiscal period they are expended.

k) Taxation and related revenues:

Property tax billings are prepared by the City based on assessment rolls issued by the Municipal Property Assessment Corporation ("MPAC"). Tax rates are established annually by City Council, incorporating amounts to be raised for local services, the requisition made by the Regional Municipality of Peel in respect of Regional services and amounts the City is required to collect on behalf of the Province of Ontario in respect of education taxes. A normal part of the assessment process is the issue of supplementary assessment rolls, which provide updated information with respect to changes in property assessment. Once a supplementary assessment roll is received, the City determines the taxes applicable and renders supplementary tax billings.

Taxation revenues are recognized at the time tax billings are issued. Assessments and the related property taxes are subject to appeal. Tax adjustments as a result of appeals are recorded when the results of the appeal process are known, and allocated to the various bodies proportionately as to their share of the levy.

The City is entitled to collect interest and penalties on overdue taxes. These revenues are recorded in the period the interest and penalties are levied.

l) Investment income:

Investment income earned on available surplus funds is reported as revenue in the period earned. Investment income earned on development charges and parkland obligatory reserve funds is added to the fund balance and forms part of respective deferred revenue balances.

m) Pensions and employee benefits:

The City accounts for its participation in the Ontario Municipal Employee Retirement Fund ("OMERS"), a multi-employer public sector pension fund, as a defined contribution plan. Vacation entitlements are accrued for as entitlements are earned. Sick leave benefits are accrued where they are vested and subject to payout when an employee leaves the City's employment.

Other post-employment benefits and compensated absences are accrued in accordance with the projected benefit method prorated on service and management's best estimate of salary escalation and retirement ages of employees. Actuarial valuations, where necessary for accounting purposes, are performed triennially. The discount rate used to determine the accrued benefit obligation was determined by reference to market interest rates at the measurement date on high-quality debt instruments with cash flows that match the timing and amount of expected benefit payments.

Unamortized actuarial gains or losses are amortized on a straight-line basis over the expected average remaining service life of the related employee groups. Unamortized actuarial gains/ losses for event-triggered liabilities, such as those determined as claims related to Workplace Safety Insurance Board Act ("WSIB") are amortized over the average expected period during which the benefits will be paid.

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

Costs related to prior period employee services arising out of plan amendments are recognized in the period in which the plan is amended.

n) Budget figures:

The City does not currently budget for the following items on the consolidated statement of operations: interest earned on reserves, developer contributed tangible capital assets, gain/loss on disposal of tangible capital assets and amortization expense.

Brampton City Council completes separate budget reviews for its operating and capital project budgets each year. Both budgets are reflected in the consolidated statement of operations.

The operating budget is based on projected operating expenses to be incurred during the current year. Budgets established for capital are set on a project-oriented basis, the costs of which may be carried out over one or more fiscal years.

o) Use of estimates:

The preparation of these consolidated financial statements requires management to make estimates and assumptions. This affects the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the year. Significant estimates and assumptions include allowance for doubtful accounts for certain accounts receivable, carrying value of tangible capital assets, provisions accrued liabilities and obligations related to employee future benefits. Actual results could differ from these estimates.

2. Future Accounting Pronouncements:

Future accounting pronouncements:

These standards and amendments are not yet effective for the year ended December 31, 2014, and have therefore not been applied in preparing these consolidated financial statements. Management is currently assessing the impact of the following accounting standards updates on the future consolidated financial statements.

- a) The PSAB has issued Section PS 3260, *Liability for Contaminated Sites* that establishes the recognition, measurement, and disclosure requirements for contaminated sites when the government is responsible for, or accepts the responsibility for, the contamination, and the contamination exceeds existing environmental standards. This standard is effective for years beginning on or after April 1, 2014, and early adoption is encouraged.
- b) Section PS3450, *Financial Instruments* establishes recognition, measurement, and disclosure requirements for derivative and non-derivative financial instruments for public sector entities. The standard requires fair value measurement of derivatives and portfolio investments that are equity instruments quoted in an active market. All other non-derivative financial instruments will be measured at cost or amortized cost. A government can elect to record other financial assets or liabilities on a fair value basis, if they manage and evaluate the asset and liability groups on that basis. Unrealized gains and losses are presented in the new statement of re-measurement gains and losses. New requirements clarify when financial liabilities can be derecognized. Disclosure of the nature and extent of risks arising from holding financial instruments is also required. This section is effective for fiscal years beginning on or after April 1, 2016. Early adoption is permitted.

- c) Section PS2601, *Foreign Currency Translation*, was issued in June 2011 and replaces the existing Section PS2600. This standard has been revised to ensure consistency with the financial instruments standard. The standard requires that non-monetary items denominated in a foreign currency that are included in the fair value category are adjusted to reflect the exchange rate at the financial statement date. Unrealized exchange gains and losses are presented in the new statement of re-measurement gains and losses. This section is effective for fiscal years beginning on or after April 1, 2016. Early adoption is permitted.
- d) Section PS 1201, *Financial Statement Presentation*, was issued in June 2011. This standard requires entities to present a new statement of re-measurement gains and losses separate from the statement of operations. This new statement includes unrealized gains and losses arising from re-measurement of financial instruments and items denominated in foreign currencies and any other comprehensive income that arises when a government includes the results of government business enterprises and partnerships. This section is effective for fiscal years beginning on or after April 1, 2016 and applies when PS2601 and PS3450 are adopted.

3. Cash and Investments:

Cash and short-term investments of \$477,619 (2013 - \$417,330) includes cash and short-term investments of \$9,500 (2013 - \$12,000) with market value \$9,667 (2013 - \$12,148).

Long-term investments of \$404,115 (2013 - \$411,839) have a market value of \$410,699 (2013 - \$414,532), at the end of the year.

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

4. Capital Lease Obligation:

In 2014, the City entered into a capital lease arrangement (the "agreement") on a building in downtown Brampton as part of the Southwest Quadrant Renewal Plan.

The agreement requires equal monthly lease payments over a period of 25 years until 2039. At the expiry of the agreement, the legal title of the building will be transferred to the City.

Annual principal repayments under the agreement are as follows:

2015	\$	8,354
2016		8,354
2017		8,354
2018		8,354
2019		8,354
2020 and Thereafter		163,593
Total minimum lease payments	\$	205,363
Less amount representing implicit interest at 7.59%		112,396
Capital lease obligation	\$	92,967

In 2014, the interest expense of \$2,948 is reported in the consolidated statement of operations.

5. Powerade Centre:

Included under other assets in the consolidated statement of financial position is \$7,984 (2013 - \$7,984) consisting of a loan of \$6,000 advanced by the City towards the construction of the Powerade Centre with a due date of August 31, 2034 and a further \$1,984 representing advances provided to the Powerade Center under the Loan and Priorities Agreement established in 1998.

In March 2011, PA Sports Center Inc. ("PA Sports"), the operator of Powerade Center and Royal Bank of Canada (RBC) agreed on a restructured credit facility to replace the previous first mortgage of \$15,500 which had an outstanding balance of \$8,786 as at December 31, 2010. The new arrangements have significantly lowered monthly payments that enables the Powerade Center to generate positive cash flow annually and reduce reliance of further financial contributions from the City and PA Sports in order to maintain its operating and capital improvement needs.

Under this new lending agreement between PA Sports and RBC, there was a \$10,400 fixed rate 36-month term loan/mortgage due February 18, 2014 with the condition that the City continues to be a guarantor on the loan. In March of 2014 the term loan/mortgage was extended for a three year period due on March 21, 2017. As the City is the guarantor of the loan/mortgage held by RBC, City Council approval was sought and granted to complete the transaction with RBC.

The new loan has an outstanding balance of \$9,248 on December 31, 2014 (2013 - \$9,574).

6. (a) Deferred revenue – general:

Deferred revenue – general comprised program registration fees for parks and recreation programs, Transit advertising revenues applicable for the following year and unspent Provincial funding for capital projects. As at December 31, 2014 the deferred revenue – general amounted to \$3,275 (2013 - \$3,278).

(b) Deferred revenue – obligatory reserve funds:

Under PSAB accounting principles, obligatory reserve funds are to be reported as deferred revenue. This requirement is in place as Federal/ Provincial legislation and other City by-laws and agreements may restrict how these funds may be used and under certain circumstances these funds may possibly be refunded.

As at December 31, 2014, obligatory reserve funds amounted to \$306,450 (2013 - \$229,568). This balance includes unspent development charges, unspent gas tax receipts as well as unspent funding for specific infrastructure projects received from federal and provincial governments. Also included in this balance are unamortized downtown incentive charges.

The Downtown Incentive Program was initiated in 2000 with the intent of promoting new development in the downtown core. As part of this program, development charges are waived and amortized by the City over a 25 year period. As of December 31, 2014, unamortized downtown incentive charges were \$12,330 (2013 - \$12,970).

Details of these deferred revenues are as follows:

	Opening	Amount received	Amount recognized as revenue	Other	Closing
Developers	\$ 60,718	119,859	92,387	-	\$ 88,190
Federal gas tax	31,227	28,117	2,670	-	56,674
Provincial gas tax	1,559	11,837	9,824	-	3,572
Other	136,064	13,772	(7,537)	(641)	158,014
Total	\$229,568	173,585	97,344	(641)	\$306,450

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

7. Employee Benefits and

Other Liabilities:

The City provides certain employee benefits, which will require funding in future periods. Under the sick-leave benefit plan, unused sick leave can accumulate and employees may become entitled to cash payment when they leave the City's employment. With respect to responsibilities under provisions of the Workplace Safety and Insurance Board Act ("WSIB"), the City has elected to be treated as a Schedule 2 employer and remits payments to the WSIB as required to fund disability payments. An actuarial estimate of future liabilities has been completed and forms the basis for the estimated liability reported in these consolidated financial statements.

Employee benefits and other liabilities included in the consolidated financial statements are summarized below:

	2014	2013
WSIB	\$9,323	\$8,923
Vested sick leave benefits	15,165	14,149
Vacation pay	11,399	10,895
Non-pension post employment benefits	17,556	16,046
Other liabilities	10,839	14,180
Total	\$ 64,282	\$ 64,193

As at December 31, 2014, the City has allocated reserves and reserve funds of \$23,681 (2013 - \$22,018) to fund these obligations.

The most recent full actuarial valuation was performed as at December 31, 2013.

The following table sets out the actuarial results for each of the plans as at December 31:

Item	Non-Pension Post Employment Benefits	Vested Sick Leave Benefits	WSIB	2014 Total	2013 Total
Accrued Benefit Obligation ("ABO"), beginning of year	\$ 20,359	\$ 19,182	\$ 8,167	\$ 47,708	\$ 45,892
Add: Current benefit costs	1,005	1,432	1,124	3,561	4,378
Add: Interest cost	967	900	368	2,235	2,184
Less: Current benefit payments	1,016	1,915	1,115	4,046	4,146
ABO, end of the year	\$ 21,315	\$ 19,599	\$ 8,544	\$ 49,458	\$ 48,308
Unamortized actuarial gain/(loss)	(3,759)	(4,434)	779	(7,414)	(9,190)
Liability for Benefits, end of the year	\$ 17,556	\$ 15,165	\$ 9,323	\$ 42,044	\$ 39,118

The actuarial valuations of the plans were based upon a number of assumptions about future events, which reflect management's best estimates. The following represents the more significant assumptions made:

	Non-Pension	Sick Leave	WSIB
Expected inflation rate	2.00%	2.00%	2.00%
Expected level of salary increases	3.00%	3.00%	n/a
Interest discount rate	4.75%	4.75%	4.50%
Dental premium rate increase	4.00%	n/a	n/a
Health care premium rates increase	3.86%	n/a	n/a
Expected average remaining service life	15	14	n/a

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

8. Pension agreements:

The City makes contributions to OMERS, which is a multi-employer plan, on behalf of all permanent, full-time members of its staff. The plan is a defined benefit plan, which specifies the amount of the retirement benefit to be received by the employees, based on the length of service and rates of pay. The City accounts for its participation in the OMERS, a multi-employer public sector pension fund, as a defined contribution plan.

The amount contributed to OMERS for 2014 was \$23,663 (2013 - \$21,948) for current service and is included as an expense on the consolidated statement of operations. Employee contributions totaled \$23,663 (2013 - \$ 21,948).

The City is current with all payments to OMERS, therefore, there is neither a surplus nor deficit with the pension plan contributions. However, the OMERS pension plan had a deficit at December 31, 2014 of \$7,100,000 based on actuarial valuation of plan assets. OMER expects investment returns and benefit reductions should return the plan to surplus by 2015.

9. Accumulated Surplus:

Accumulated surplus consists of individual fund surplus, including funds committed for capital projects, and reserves and reserve funds as follows:

	2014	2013
Invested in tangible capital assets	\$3,380,587	\$3,158,611
Surplus funds from committed capital projects and other	164,183	272,658
	3,544,770	3,431,269
Reserves	51,078	47,256
Reserve funds	207,697	184,783
Total	\$3,788,267	\$ 3,663,308

10. Tax Revenues:

Property tax billings are prepared by the City based on the assessment roll as delivered by the MPAC. MPAC is an independent body established by the Ontario Government's Municipal Property Assessment Corporation Act, 1997. A province wide re-assessment based on a January 1, 2008 market value was undertaken by the MPAC for use in taxation years 2009 through 2012. During this four year period any assessment increases compared to the previous 2005 assessment are phased-in equally. The City applies the appropriate tax rate to the assessment in the production of the property tax bills. However, the property tax revenue and tax receivables of the City are subject to measurement uncertainty as a number of appeals submitted by ratepayers for adjustments to assessment have yet to be heard by the Assessment Review Board. An allowance has been recorded to provide for possible negative adjustments. Any billing adjustments made necessary by the determination of such changes will be recognized in the fiscal year they are determined and the effect shared with regional government and school boards as appropriate.

The Province enacted legislation together with regulations, the Fairness for Property Taxpayers Act, 1998 (Bill 79) in December 1998, which was replaced in 2000 by Bill 140, "Continued Protection for Property Taxpayers Act". These pieces of legislation limited assessment-related increases in property tax bills to 5 per cent annually for commercial, industrial and multi-residential classes of property until the affected properties were taxed at a level equivalent to taxes based on their actual current assessed value.

Properties with decreases are liable to a "clawback" of some of the decrease to finance the "capping" of properties with increases.

Effective for the 2005 tax year, Bill 83 "Budget Measures Act" raises the upper limit of assessment-related increases in property tax bills from the 5 per cent maximum in Bill 79 and Bill 140 to 10 per cent annually for commercial, industrial and multi-residential property classes.

Further legislation was passed in 2009 creating additional options in the capped property classes. These provisions allowed municipalities to remove any properties that in the prior taxation year reached CVA-level taxes from the capping program. Also, properties that cross over from being capped properties in the prior year to clawback properties in the current year or from being clawback properties in the prior year to capped properties in the current year are removed from the capping program.

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

11. Expenses by Object:

The following is a summary of the expenses reported on the consolidated statement of operations by object:

	2014 Budget	2014	2013
Salaries, wages and fringe benefits	\$330,407	\$334,507	\$313,854
Materials and supplies	63,495	69,834	60,189
Contracted services	107,741	96,870	85,471
Rents and financial expenses	14,111	12,695	9,814
Government transfers	1,122	1,135	1,046
Amortization	-	118,399	105,189
Other	-	193	533
Total Expenses	\$516,876	\$633,633	\$576,096

12. Trust Funds:

Trust funds administered by the City amounted to \$29,530 (2013 - \$29,979) are presented in the separate financial statements of trust funds balances and operations. As such balances are held in trust by the City for the benefit of others, they are not presented as part of the City's consolidated financial position or operations.

The City administers following trust funds:

- **Cemeteries Care and Maintenance Trust**
- **Developers' Performance Deposits Trust**
- **Developer Front End Financing Trust**
- **Brampton Marketing Board, Greater Toronto Area and Greater Toronto Marketing Alliance**

13. Public Liability Insurance:

The City is self-insured for all lines of coverage including public liability, errors and omissions and Brampton Transit claims up to \$500. This is for any number of claims arising out of a single occurrence. Outside coverage is in place for claims in excess of these limits.

The City has created a reserve fund for self-insurance which as at December 31, 2014 had \$8,559 balance (2013 - \$7,100) and is reported on the consolidated statement of financial position. Claims settled during the year amounting to \$3,329 (2013 - \$3,490) have been provided for from the reserve fund, and are accordingly reported as expenses on the consolidated statement of operations.

In the normal course of its operations, the City is subject to various litigation and claims. Where management has assessed the likelihood of the success of the claim as more likely than not and where a reasonable estimate as to the exposure can be made, an accrual has been recorded in these consolidated financial statements. In some instances, the ultimate outcome of these claims cannot be determined at this time. However, the City's management believes that the ultimate disposition of these matters will not have a material adverse effect on its consolidated financial position.

14. Provincial Offences Administration:

The Provincial Offences Act ("POA") is a procedural law for administering and prosecuting provincial offences, including those committed under the Highway Traffic Act, Compulsory Automobile Insurance Act, Trespass to Property Act, Liquor Licence Act, Municipal By-laws and minor federal offences. The administration of POA was downloaded to the City from the Ontario Ministry of Attorney General in June 1999.

The revenues of the combined operations of the Court House and City Hall and revenues collected on behalf of the City at other POA court sites in the Province of Ontario consist of fines levied under Parts I and III for POA charges and amounted to \$7,441 for the year ended December 31, 2014. (2013 - \$6,702).

The operating costs for the administration of the POA for the year ended December 31, 2014 amounted to \$5,324 (2013 - \$5,444), resulting in a net contribution of \$2,117 (2013 - \$1,258) exclusive of capital asset additions.

The City constructed the POA Court-Hearing Facility, a permanent facility to accommodate the POA court operation (including courtrooms and accessory uses, an administration office and related requirements, on-site office space for prosecutors, a police bureau and accessory uses) and hearing rooms, which can be used for Ontario Municipal Board and Assessment Review Board hearings on a regular basis. The POA Court-Hearing Facility became operational in August 2004. The total cost of design and construction including acquisition of land amounted to \$10.7 million. Funding for the POA Court-Hearing Facility has been provided from tax-based reserves.

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

15. Tangible Capital Assets:

The City has identified six major asset categories: Buildings and building improvements; Furniture, Computer and office equipment; Infrastructure; Land; Land improvements; Vehicles and machinery and Leased building.

Cost	December 31, 2013	Additions	Disposals	Transfers	December 31, 2014
Land	\$1,603,576	\$5,056	-	-	\$1,608,632
Asset under capital lease	-	93,500	-	-	93,500
Buildings and building improvements	567,277	33,506	-	-	600,783
Furniture, computer and office equipment	144,369	18,419	(1,698)	-	161,090
Infrastructure	1,595,498	167,030	(70)	-	1,762,458
Land improvements	78,959	2,487	(381)	-	81,065
Vehicles and machinery	249,542	27,776	(2,450)	-	274,868
Assets under construction	80,145	136,458	-	(143,662)	72,941
Total	\$4,319,366	\$484,232	\$(4,599)	\$(143,662)	\$4,655,437

Accumulated Amortization	December 31, 2013	Disposals	Amortization Expense	December 31, 2014
Land	-	-	-	-
Asset under capital lease	-	-	1,558	1,558
Buildings and building improvements	182,993	-	22,621	205,614
Furniture, computer and office equipment	97,056	(1,656)	20,736	116,136
Infrastructure	727,056	(54)	49,450	776,452
Land improvements	29,797	(310)	3,539	33,026
Vehicles and machinery	123,853	(2,384)	20,495	141,964
Total	\$1,160,755	\$(4,404)	\$118,399	\$1,274,750

Net Book Value	December 31, 2013	December 31, 2014
Land	\$1,603,576	\$1,608,632
Asset under capital lease	-	91,942
Buildings and building improvements	384,284	395,169
Furniture, computer and office equipment	47,313	44,955
Infrastructure	868,442	986,006
Land improvements	49,162	48,039
Vehicles and machinery	125,689	132,904
Assets under construction	80,145	72,940
Total	\$3,158,611	\$3,380,587

a) Assets under construction

Assets under construction having a value of \$72,940 (2013 - \$80,145) have not been amortized. Amortization of these assets will commence when the assets are put into service.

b) Contributed tangible capital assets

Contributed capital assets have been recognized at fair market value at the date of contribution. Contributed capital assets are mainly comprised of infrastructure assets acquired through subdivision assumptions. The value of contributed assets received during the year is \$115,410 (2013 - \$59,995).

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

16. Segmented Information

The City is a multifaceted municipal government that delivers a wide range of services that enhance quality of life to its citizens. For additional information see the Consolidated Schedule of Segment Disclosure.

City services are provided by various divisions whose activities are organized in the following segments for management reporting purposes:

General government

General Government is comprised of Mayor and Councilor's as well as Corporate Management and Support sections.

The departments within Corporate Management and Support sections are responsible for adopting bylaws and administrative policies; risk management; providing effective financial reporting, planning and controls; developing and maintaining flexible computer networks and resources to deliver information and telecommunications to City employees and the citizens of Brampton; acquiring, managing and disposing City assets; levying and collecting taxes.

Protection to persons and property

Protection Services delivers Fire Emergency Services, By-law and Enforcement and POA administration. The mandate of Fire department is to provide fire protection and emergency response but also superior level of Fire Prevention and Public Education. By-law and Enforcement assist in maintaining Brampton as a safe, healthy and attractive City by responding to public concerns, patrolling City property and enforcing the City's by-laws.

POA's mandate encompass the administration and prosecution of provincial offences, including those committed under the Highway Traffic Act, Compulsory Automobile Insurance Act, Trespass to Property Act, Liquor Licence Act, Municipal By-laws and minor federal offences.

Transportation services

The Works department manages various infrastructure projects as part of a 10-year capital program to expand and improve the City's road network and transportation infrastructure. In addition, major functions also include maintenance of road system (road resurfacing and snow clearing) and all associated infrastructure such as sidewalks, bridges and curbs.

Brampton Transit is responsible for providing efficient and effective local public transportation service.

Environmental services

Environmental Services are delivered by staff in the Works department. Primary responsibility of this section is catch basin and storm sewer maintenance. In addition, the department performs watercourse maintenance in order to ensure public safety and environmental controls are in place. Watercourse maintenance activities include controlling erosion, the removal of garbage and debris and responding to spills and illegal dumping to ensure water quality and proper cleanup.

Health, social and family services

Health, Social and Family services comprised cemetery operations and assistance to aged persons. Assistance to aged persons includes senior's education tax rebate, senior snow clearing subsidy as well as maintenance of seniors centre.

Recreation and cultural services

The Community Services department is responsible for the delivery of Parks, Recreation and Cultural services. The Parks Operations division maintains all parks, boulevards, sports fields, trees, horticultural displays, pathways and open space. This division provides the residents of Brampton with safe, attractive, outdoor facilities delivered through a highly skilled and versatile workforce.

The Recreation and Culture division is responsible for the delivery of all culture and recreation programs offered by the City and the day-to-day operation of all theatres and recreation buildings. This division provides the City's front-line contact with the citizens of Brampton in Culture, Recreation Facilities and Programs providing many activities that enhance the richness and quality of life for residents.

This section also contributes towards the information needs of the City's citizens through the provision of library services by the Brampton Public Library Board.

Planning and development services

The Planning and Development Department responsibilities encompass planning, design and development approvals, management of building permit processes, long-range Brampton official plan and growth management. This department is also responsible for providing advice to City Council, the public, and the development/building industry with respect to a broad range of land use planning, development applications, urban design, public buildings and open space/facility development issues, development engineering, and transportation planning.

Notes to Consolidated Financial Statements

Year ended December 31, 2014

(All dollar amounts in \$000)

17. Commitments:

The City leases facilities and equipment under operating leases expiring beyond 2019. The minimum amounts payable under these arrangements are as follows:

2015	\$3,555
2016	3,190
2017	2,704
2018	2,489
2019	1,276
2020 and Thereafter	19,438
Total	\$32,652

18. Budget Data:

Budget data presented in these consolidated financial statements are based upon the 2014 operating and capital budgets as approved by Council and adopted by the City at December 11, 2013 meeting. Adjustments to budgeted values were required to provide comparative budget values based on the components of full accrual basis of accounting. The chart below reconciles the approved operating budget with the budget figures presented in these consolidated financial statements.

Revenue:	
Approved operating budget	\$530,197
Less: Contributions from reserve funds	27,961
Less: Other	625
Add: Development levies earned and other restricted capital contributions	134,965
Add: Project budget for grants and subsidies	16,530
Total reported on Consolidated Financial Statements	\$653,106

Expenses:	
Approved operating budget	\$530,197
Less: Contributions to reserve funds	60,222
Less: Other	96
Add: Operating projects budget	46,805
Total reported on Consolidated Financial Statements	\$516,876

Consolidated Schedule of Segment Disclosure

for the year ended December 31, 2014

(All dollar amounts in \$000)

General government	Protection to persons and property	Transportation services	Environmental services	Health, social and family services	Recreation and cultural services	Planning and development services	2014 Total	2013 Total
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REVENUES									
Property taxation and taxation from other governments	\$361,952	-	-	-	-	-	373	362,325	342,134
User charges	10,495	18,776	49,975	-	768	26,299	5,044	111,357	101,023
Government grants	-	17,174	8,230	-	142	780	183	26,509	7,130
Development levies earned and other restricted capital contributions	729	3,356	70,034	-	-	22,147	1,078	97,344	102,824
Investment income(including Reserves and Reserve Funds)	17,560	-	-	-	-	109	7	17,676	15,767
Penalties, fines and interest	10,337	10,346	-	-	-	576	-	21,259	20,750
Developer contributed tangible capital assets	-	-	115,410	-	-	-	-	115,410	59,995
Other	224	234	4,575	-	22	1,636	21	6,712	4,405
Total Revenues	401,297	49,886	248,224	-	932	51,547	6,706	758,592	654,028
EXPENSES									
Salaries and benefits	57,784	80,523	109,043	965	1,757	67,903	16,532	334,507	313,854
Materials	18,893	3,048	32,813	39	343	13,216	1,482	69,834	60,189
Contracted services	19,903	17,932	36,497	1,875	284	18,032	2,347	96,870	85,471
Rents and financial expenses	10,750	273	1,181	-	9	407	75	12,695	9,814
Government transfers	(55,327)	7,565	18,033	409	577	26,942	2,936	1,135	1,046
Amortization	7,040	5,827	60,027	12,501	781	28,539	3,684	118,399	105,189
Other	-	31	10	-	-	152	-	193	533
Total Expenses	59,043	115,199	257,604	15,789	3,751	155,191	27,056	633,633	576,096
Annual Surplus(Deficit)	\$342,254	(65,313)	(9,380)	(15,789)	(2,819)	(103,644)	(20,350)	124,959	77,932

The accompanying notes are an integral part of these consolidated financial statements.

TRUST FUNDS

Financial Statements of the Corporation of the City of Brampton

Year Ended December 31,2014



KPMG LLP
Chartered Accountants
Yonge Corporate Centre
4100 Yonge Street Suite 200
Toronto ON M2P 2H3
Canada

Telephone (416) 228-7000
Fax (416) 228-7123
Internet www.kpmg.ca

INDEPENDENT AUDITORS' REPORT

To the Members of Council, Inhabitants and Ratepayers
of The Corporation of the City of Brampton

We have audited the accompanying financial statements of the trust funds of The Corporation of the City of Brampton, which comprise the statement of financial position as at December 31, 2014, the statement of operations and fund balances for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, we consider internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of the trust funds of The Corporation of the City of Brampton as at December 31, 2014, and its results of operations and fund balances for the year then ended in accordance with Canadian public sector accounting standards.

Chartered Professional Accountants, Licensed Public Accountants

June 3, 2015
Toronto, Canada

KPMG LLP is a Canadian limited liability partnership and a member firm of the KPMG network of independent member firms affiliated with KPMG International Cooperative ("KPMG International"), a Swiss entity. KPMG Canada provides services to KPMG LLP.

Statement of Financial Position

TRUST FUNDS — December 31, 2014, with comparative figures for 2013

Financial Assets and Liabilities

	Cemeteries Care and Maintenance Trust Funds	Developers' Performance Deposits Trust	Developer Front End Financing Trust Fund	Brampton Marketing Board, Greater Toronto Area and Greater Toronto Marketing Alliance Trust Funds	2014 Total	2013 Total
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ASSETS

Cash	\$675,922	\$28,249,549	\$303,114	\$51,369	\$29,279,954	\$29,592,778
Accounts receivable	792	3,089	322	54	4,257	3,995
Subtotal	676,714	28,252,638	303,436	51,423	29,284,211	29,596,773
Investments, at cost (market - \$266,898 2013 - \$438,397):						
Municipal bonds	257,544	-	-	-	257,544	422,470
Subtotal	257,544	-	-	-	257,544	422,470
Total Financial Assets	934,258	28,252,638	303,436	51,423	29,541,755	30,019,243

LIABILITIES

Due to City Revenue Fund	1,754	9,507	-	-	11,261	40,031
Total Liabilities	1,754	9,507	-	-	11,261	40,031

Net Financial Resources	\$932,503	\$28,243,131	\$303,436	\$51,423	\$29,530,494	\$29,979,212
Fund Balances	\$932,503	\$28,243,131	\$303,436	\$51,423	\$29,530,494	\$29,979,212

See accompanying notes to financial statements.

Statement of Financial Activities and Changes in Fund Balances

TRUST FUNDS — Year Ended December 31, 2014, with comparative figures for 2013

	Cemeteries Care and Maintenance Trust Funds	Developers' Performance Deposits Trust	Developer Front End Financing Trust Fund	Brampton Marketing Board, Greater Toronto Area and Greater Toronto Marketing Alliance Trust Funds	2014 Total	2013 Total
REVENUE						
Monuments and markers deposits	\$2,150	\$-	\$-	\$-	\$2,150	\$1,550
Perpetual care deposits	5,164	-	-	-	5,164	5,885
Other deposits - Trusts	-	2,000	-	-	2,000	12,000
Gain on sale of investments	74	-	-	-	74	-
Performance deposits received	-	7,572,219	-	-	7,572,219	4,375,639
Subtotal	7,388	7,574,219	-	-	7,581,607	4,395,074
Interest Income	25,673	20,550	4,163	638	51,025	58,245
Total Revenues	33,061	7,594,769	4,163	638	7,632,632	4,453,319
EXPENDITURES						
Transfers to The Corporation of the City of Brampton (the "City") Revenue Fund:						
Maintenance contribution	22,234	-	-	-	22,234	24,600
Interest transfer	-	20,550	-	-	20,550	29,267
Administration charges	3,439	-	-	-	3,439	31
Subtotal	25,673	20,550	-	-	46,223	53,898
Return of performance deposits	-	6,813,387	-	-	6,813,387	6,273,405
Payments on behalf of developers	-	1,221,740	-	-	1,221,740	121,236
Total Expenditures	25,673	8,055,677	-	-	8,081,350	6,448,539
Increase(decrease) in net financial resources	7,388	(460,908)	4,163	638	(448,718)	(1,995,220)
Fund balances, beginning of year	925,115	28,704,039	299,273	50,785	29,979,212	31,974,432
Fund Balances, end of year	\$932,503	\$28,243,131	\$303,436	\$51,423	\$29,530,494	\$29,979,212

See accompanying notes to financial statements.

Notes to Financial Statements

Year ended December 31, 2014

The financial statements of The Corporation of the City of Brampton are prepared by management in accordance with generally accepted accounting principles for local governments as recommended by the Public Sector Accounting Board ("PSAB") of the Chartered Professional Accountants of Canada ("CPA Canada"). Significant aspects of the accounting policies adopted by the City are as follows:

1. Significant Accounting Policies:

Revenue recognition:

- (a) Receipts, other than interest and letters of credit receipts, are reported on receipt. Interest income and letters of credit receipts are recorded on the accrual basis of accounting.
- (b) Returns of performance deposits are reported in the periods in which they are paid either directly by the Trust Funds or through The Corporation of the City of Brampton (the "City") funds. All other expenses are reported on the accrual basis of accounting.

The accrual basis of accounting recognizes expenses as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.
- (c) Investments, including any term deposits not available on demand, are reported at the lower of amortized cost and market value.

2. Cemeteries Care and Maintenance Trust Funds:

The City maintains several cemeteries, including the following which have Care and Maintenance Trust Funds which the City administers: Brampton, Page, Hilltop Gore, Shiloh, Alloa, Grahamsville, Zion, Mt. Olivet, St. John – Castlemore, St. John – Snelgrove, St. Mary – Tullamore and Eventide. Interest income attributable to each of the individual Trust Funds that is received during any particular year is transferred to the City Revenue Fund in that year to partially offset the maintenance cost for each cemetery to which the individual Trust Funds relate. The operations and investments of the fund are undertaken by the City in accordance with the regulation of the "Cemeteries Act (Revised)."

3. Developers' Performance Deposits Trust:

The Developers' Performance Deposits Trust was established for the following purposes:

- a. To hold performance deposits made by individual parties to the City as assurance that specific obligations agreed upon are fulfilled. Once fulfilled, the deposit held is returned to the respective party.
- b. When a party develops a property in the City, generally a letter of credit is obtained from the party's bank, which provides a guarantee to the City that the contract will be completed as specified. Otherwise, the City is able to draw upon the letter of credit and to deposit the funds in the Trust to be later used to pay a third party to complete the contract.

4. Developer Front End Financing Trust Fund:

The Front End Financing Trust Fund was established in 1993 to receive contributions from developers for studies and construction of services which not only benefit their particular development, but will also ultimately benefit other future development. The Front End Developers provide the initial financing in lieu of the City for the required studies and capital works and enter into agreements with the City to recover the costs associated with other benefiting landowners on a best effort basis.

5. Brampton Marketing Board, Greater Toronto Area and Greater Toronto Marketing Alliance:

The Brampton Marketing Board (the "BMB"), the Greater Toronto Area (the "GTA") and the Greater Toronto Marketing Alliance (the "GTMA") Trust Funds were established to hold contributions made from the development and business community. The Trust Funds were formed as partnerships between the BMB, the GTA and the GTMA. Their mandate is to attain corporate and municipal sponsorship of marketing initiatives for the City, the GTA and the GTMA.

STATISTICAL INFORMATION

Year Ended December 31, 2014

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2014	2013	2012	2011	2010
--	------	------	------	------	------

Population	571,700	557,800	540,145	523,911	504,600
Households	160,710	156,403	152,837	149,016	143,414
Areas in hectares	27,138	27,138	27,138	27,138	27,138
Full-time employees	2,872	2,819	2,658	2,593	2,521
Housing starts	4,366	2,714	5,372	3,352	3,416
Building permit values	2,260,649	1,210,568	2,458,744	1,435,352	1,268,876

Taxable Assessment upon which Tax Rates were Set

Residential and farm	\$59,324,796	\$57,602,952	\$45,778,991	\$44,466,430	\$43,416,203
Commercial and industrial	13,035,512	12,870,830	11,442,405	11,221,581	10,945,599
Total	\$72,360,308	\$70,473,782	\$57,221,396	\$55,688,011	\$54,361,802
Total per capita	126,570	126,342	105,937	106,293	107,732

Tax Rates/Mill Rates (Urban Area)

RESIDENTIAL					
City purposes	0.492340%	0.499550%	0.481609%	0.476934%	0.476736%
Region purposes	0.430992%	0.444781%	0.459138%	0.473900%	0.484531%
School board purposes	0.203000%	0.212000%	0.221000%	0.231000%	0.241000%
Total	1.126332%	1.156331%	1.161747%	1.181834%	1.202267%

COMMERCIAL					
City purposes	0.638614%	0.647966%	0.624695%	0.618631%	0.618374%
Region purposes	0.559040%	0.576926%	0.595548%	0.614695%	0.628486%
School board purposes	1.107083%	1.147477%	1.177386%	1.253034%	1.339544%
Total	2.304737%	2.372369%	2.397629%	2.486360%	2.586404%

INDUSTRIAL					
City purposes	0.723740%	0.734338%	0.707965%	0.701093%	0.700802%
Region purposes	0.633558%	0.653828%	0.674933%	0.696632%	0.712261%
School board purposes	1.361148%	1.399256%	1.421817%	1.499357%	1.585675%
Total	2.718446%	2.787422%	2.804715%	2.897082%	2.998738%

	2014	2013	2012	2011	2010
--	------	------	------	------	------

TAXES RECEIVABLE, END OF THE YEAR

Amount	\$57,768	\$53,493	\$51,818	\$58,278	\$50,622
Per capita	\$101	\$96	\$96	\$111	\$100
Percentage of years' levy	6.18%	5.97%	6.12%	7.19%	6.49%

NET LONG-TERM LIABILITIES, END OF YEAR

Amount	\$92,967	-	-	-	-
Per Capita	\$163	-	-	-	-

CHARGES FOR NET LONG-TERM LIABILITIES

Amount	\$2,948	-	-	-	-
Per capita	\$5	-	-	-	-

DEBT REPAYMENT LIMIT (as determined by the Province of Ontario)

	\$101,068	\$111,795	\$102,527	\$94,913	\$160,443
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Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2014	2013	2012	2011	2010
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TAXES COLLECTED					
City collection	\$362,325	\$342,132	\$308,949	\$285,549	\$268,345
Taxes transferred to the region	315,094	302,695	292,146	281,703	270,706
Taxes transferred to the school boards	257,647	250,592	246,041	243,813	240,504
Total	\$935,066	\$895,419	\$847,136	\$811,065	\$779,555

TAX LEVIES					
City purposes	\$359,899	\$339,723	\$305,844	\$283,457	\$266,211
Region purposes	314,854	302,443	291,442	281,662	270,616
School board purposes	257,647	250,592	246,042	243,813	240,504
Total	\$932,400	\$892,758	\$843,328	\$808,932	\$777,331

Trust Funds Balance End of year	\$29,530	\$29,979	\$31,974	\$30,523	\$39,548
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CONTRIBUTION FROM DEVELOPERS AND OTHER OBLIGATORY RESERVES					
Development charges	\$119,859	\$81,551	\$157,824	\$91,560	\$80,453
Gas tax - Province	11,837	8,710	8,144	7,740	7,647
Gas tax - Federal	28,117	24,352	24,352	24,352	24,352
Other obligatory reserves	13,772	25,021	19,700	1,254	8,305
Total	\$173,585	\$139,634	\$210,020	\$124,906	\$120,757

DEFERRED REVENUE - OBLIGATORY RESERVE FUNDS					
Development charges	\$88,190	\$60,718	\$59,885	\$11,859	\$585
Gas tax - Province	3,572	1,559	1,110	681	1,239
Gas tax - Federal	56,674	31,227	22,532	28,851	15,003
Other obligatory reserves	157,014	136,064	111,414	116,704	88,904
Total	\$305,450	\$229,568	\$194,941	\$158,095	\$105,731

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2014	2013	2012	2011	2010
--	------	------	------	------	------

CONSOLIDATED REVENUES BY SOURCE

Property taxation	\$359,644	\$339,523	\$305,644	\$283,457	\$266,211
Taxation from other governments	2,681	2,611	3,305	2,092	2,134
User charges	111,357	101,023	107,411	93,057	81,566
Government grants	26,509	7,130	24,315	29,095	26,708
Development levies earned and other restricted capital contributions	97,344	102,824	173,685	73,073	171,131
Investment income	9,655	8,287	7,296	9,292	6,749
Penalties, fines and interest	21,259	20,750	19,551	19,850	18,883
Interest earned on reserves	8,021	7,480	8,373	6,756	11,618
Developer contributed tangible capital assets	115,410	59,995	80,861	43,492	94,807
Other	6,712	4,405	2,553	5,040	2,802
Total	\$758,592	\$654,028	\$732,994	\$565,205	\$682,608

CONSOLIDATED EXPENSES BY FUNCTION

General government	\$52,003	\$38,266	\$40,511	\$32,232	\$32,160
Protection to persons and property	109,341	91,578	85,234	78,986	66,399
Transportation services	197,567	183,695	172,319	155,719	137,052
Environment services	3,288	2,173	2,500	4,146	3,299
Health services (cemeteries)	571	685	635	661	597
Social and family services	2,399	2,325	2,257	2,170	1,850
Recreation and cultural services	126,500	128,166	120,261	116,832	111,142
Planning and development	23,372	23,486	21,383	20,171	27,752
Amortization expense	118,399	105,189	101,373	94,167	78,279
Other	193	533	3,703	206	290
Total	\$633,633	\$576,096	\$550,176	\$505,289	\$458,818

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2014	2013	2012	2011	2010
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CONSOLIDATED EXPENSES BY OBJECT

Salaries, wages and employee benefits	\$334,507	\$313,854	\$295,364	\$276,318	\$255,659
Long-term debt payments	2,948	-	-	-	-
Goods and services	177,586	156,520	149,736	134,599	124,590
Amortization	118,399	105,189	101,373	94,167	78,279
Other	193	533	3,703	206	290
Total	\$633,633	\$576,096	\$550,176	\$505,289	\$458,818

ACCUMULATED SURPLUS, BEGINNING OF YEAR	\$3,663,308	\$3,585,376	\$3,402,558	\$3,342,642	\$3,118,852
RESTATEMENT, TANGIBLE CAPITAL ASSETS (Note 2)	-	-	-	-	-
ANNUAL SURPLUS	124,959	77,932	182,818	59,916	223,790
ACCUMULATED SURPLUS, END OF YEAR	\$3,788,267	\$3,663,308	\$3,585,376	\$3,402,558	\$3,342,642

TOTAL FINANCIAL ASSETS	\$994,172	\$916,510	\$829,980	\$738,865	\$735,836
TOTAL FINANCIAL LIABILITIES	592,059	416,271	349,672	308,425	253,020
NET FINANCIAL ASSETS	\$402,113	\$500,239	\$480,308	\$430,440	\$482,816

Five Year Review Summary

(Not subject to audit; all dollar amounts are in thousands except per capita figures. See accompanying notes and schedules to financial statements.)

	2014	2013	2012	2011	2010
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TANGIBLE CAPITAL ASSET NET BOOK VALUE					
Land	\$1,608,632	\$1,603,576	\$1,595,418	\$1,594,558	\$1,586,181
Asset under capital lease	91,942	-	-	-	-
Buildings and building improvements	395,169	384,284	369,384	364,859	295,172
Furniture, computer and office equipment	44,955	47,313	49,098	46,581	27,126
Infrastructure	986,006	868,442	812,788	726,759	630,335
Land improvements	48,039	49,162	44,833	37,483	26,551
Vehicles and machinery	132,904	125,689	134,772	107,497	91,865
Assets under construction	72,940	80,145	94,646	90,728	199,086
Total	\$3,380,587	\$3,158,611	\$3,100,939	\$2,968,464	\$2,856,317

TANGIBLE CAPITAL ASSET COST					
Assets, beginning of year	\$4,319,366	\$4,162,546	\$3,939,483	\$3,737,541	\$3,445,865
Additions	484,232	284,015	390,786	477,478	391,693
Disposals and transfers	(148,261)	(127,195)	(167,723)	(275,537)	(100,017)
Assets, end of year	\$4,655,337	\$4,319,366	\$4,162,546	\$3,939,483	\$3,737,541

TANGIBLE CAPITAL ASSET AMORTIZATION					
Accumulated amortization, beginning of year	\$1,160,755	\$1,061,607	\$971,018	\$881,224	\$805,436
Current year expense	118,399	105,189	101,371	94,888	78,279
Accumulated amortization on disposals	(4,404)	(6,041)	(10,782)	(5,094)	(2,491)
Accumulated Amortization, end of year	\$1,274,750	\$1,160,755	\$1,061,607	\$971,018	\$881,224

TANGIBLE CAPITAL ASSET NET BOOK VALUE	\$3,380,587	\$3,158,611	\$3,100,939	\$2,968,464	\$2,856,317
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10 Largest Corporate Property Taxpayers in Brampton - 2014

Rank	Owner	Assessment Value \$
1	MORGUARD CORPORATION	476,500,000
2	ORLANDO CORPORATION	261,246,843
3	1388688 ONTARIO LIMITED	186,439,288
4	RIOTRIN PROPERTIES (BRAMPTON	169,663,843
5	INDUSTRIAL 5000 REAL ESTATE	151,118,500
6	CP REIT ONTARIO PROPERTIES L	149,756,170
7	INVESTORS GROUP TRUST CO LTD	127,650,172
8	AIRPORT 407 BUSINESS CAMPUS	121,031,500
9	CONCERT REAL ESTATE CORPORAT	118,798,001
10	DAIMLERCHRYSLER CANADA INC	117,964,724
Top Ten - Assessment Total		1,880,169,041
% of Total Industrial and Commercial Assessment		15.35%
% of Total		2.89%

Total Residential Assessment	52,760,907,109
Total Industrial and Commercial Assessment	12,251,084,217
Total	65,011,991,326

City of Brampton

2014 Financial Information Return

2014 FINANCIAL INFORMATION RETURN

Municipality: **Brampton C**
Tier: **Lower-Tier**
Area: **Peel R**

MSO Office: **Central Ontario**
Asmt Code: **2110**
MAH Code: **21101**

Submitting: **FIR Schedules Only**
Version: **2014-V01**

DECLARATION OF THE MUNICIPAL TREASURER

Pursuant to the information required by the Province of Ontario under the Municipal Affairs Act, the following schedules are attached:

Schedule	Title	
10	CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE	
12	GRANTS, USER FEES AND SERVICE CHARGES	
20	TAXATION INFORMATION	
22	MUNICIPAL AND SCHOOL BOARD TAXATION	
24	PAYMENTS-IN-LIEU OF TAXATION	
26	TAXATION AND PAYMENTS-IN-LIEU SUMMARY	
28	UPPER-TIER ENTITLEMENTS	UPPER-TIER ONLY
40	CONSOLIDATED STATEMENT OF OPERATIONS: EXPENSES	
42	ADDITIONAL INFORMATION	
51	SCHEDULE OF TANGIBLE CAPITAL ASSETS	
53	CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT) AND TANGIBLE CAPITAL ASSET ACQUISITION FINANCING/DONATIONS	
54	CONSOLIDATED STATEMENT OF CASH FLOW	(SELECT DIRECT OR INDIRECT METHOD)
60	CONTINUITY OF RESERVES AND RESERVE FUNDS	
61	DEVELOPMENT CHARGES RESERVE FUNDS	
62	DEVELOPMENT CHARGES RATES (INCLUDING SPECIAL AREAS)	
70	CONSOLIDATED STATEMENT OF FINANCIAL POSITION	
72	CONTINUITY OF TAXES RECEIVABLE	SINGLE/LOWER-TIER ONLY
74	LONG TERM LIABILITIES AND COMMITMENTS	
75	WATER AND WASTEWATER	
76	GOVERNMENT BUSINESS ENTERPRISES (GBE)	
77	OTHER ENTITIES (DSSAB, HEALTH UNIT, OTHER AND TOTAL ALL)	
79	COMMUNITY IMPROVEMENT PLANS	
80	STATISTICAL INFORMATION	
81	ANNUAL DEBT REPAYMENT LIMIT	
83	NOTES	

For the purposes of this Financial Information Return, the amounts disclosed on the attached schedules are in agreement with the books and records of the municipality and its consolidated entities.

This Financial Information Return has been prepared in accordance with the Financial Information Return instructions.

Questions regarding the information contained in the Schedules should be addressed to:

0020	Name	Maja Kuzmanov
0022	Telephone	905-874-2259
0024	Fax	905-874-2296
0028	Email (Required)	maja.kuzmanov@brampton.ca
0030	Website address of Municipality	www.brampton.ca
0091	Municipal Auditor	Kevin Travers
0092	Municipal Audit Firm	KPMG
0095	Municipal Auditor's Email (Required)	ktravers@kpmg.ca
0090	Municipal Treasurer	Peter Honeyborne
0093	Municipal Treasurer's Email (Required)	peter.honeyborne@brampton.ca
0094	Date	24-Aug-2015

Signature of Municipal Treasurer

Signature	Date

0070 Outstanding In-Year Critical Errors

0075 Schedule 54: Cashflow - Direct or Indirect Method Chosen

0077 Method used to allocate Program Support to other functions in Schedule 40

0078 If "Other Method" is selected in line 0077, please describe method of allocating Program Support

	Municipal Data	Data Source
	1 (#)	2 (List)
0040 Households	160,710	MPAC
0041 Population	571,700	Stats Can
0042 Youth Population	42,880	Stats Can

2014-V01

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE

Schedule 10

for the year ended December 31, 2014

STATEMENT OF OPERATIONS: REVENUE

		Own Purposes Revenue
		1
		\$
0299	Property Taxation	
	Taxation - Own Purposes (SLC 26 9199 04 - 72 2899 07) For UT (SLC 28 0299 12 - 28 0299 08)	359,643,825
0499	Payments-In-Lieu of Taxation (SLC 26 9599 08) For UT (SLC 28 0299 08)	2,681,237
9940		Subtotal 362,325,062
0510	Estimated tax revenue	
0620	Ontario Municipal Partnership Fund (OMPF)	
0695	Other	
0696	Other	
0697	Other	
0698	Other	
0699		Subtotal 0
	Conditional Grants	
0810	Ontario conditional grants (SLC 12 9910 01)	17,863,193
0815	Ontario Grants for Tangible Capital Assets (SLC 12 9910 05)	229,204
0820	Canada conditional grants (SLC 12 9910 02)	6,000
0825	Canada Grants for Tangible Capital Assets (SLC 12 9910 06)	8,410,751
0830	Deferred revenue earned (Provincial Gas Tax) (SLC 60 1042 01 + SLC 60 1045 01)	8,710,472
0831	Deferred revenue earned (Canada Gas Tax) (SLC 60 1047 01)	31,137,379
0899		Subtotal 66,356,999
1098	Revenue from other municipalities for Tangible Capital Assets (SLC 12 9910 07)	0
1099	Revenue from other municipalities (SLC 12 9910 03)	721,593
1299	Total User Fees and Service Charges (SLC 12 9910 04)	80,601,007
	Licences, permits, rents, etc.	
1410	Trailer revenue and permits	
1420	Licences and permits	19,450,633
1430	Rents, concessions and franchises	11,305,526
1431	Royalties	
1432	Green Energy	
1498	Other	
1499		Subtotal 30,756,159
	Fines and penalties	
1605	Provincial Offences Act (POA) <i>Municipality which administers POA only</i>	10,346,104
1610	Other fines	599,105
1620	Penalties and interest on taxes	10,314,197
1698	Other	
1699		Subtotal 21,259,406
	Other revenue	
1805	Investment income	9,655,324
1806	Interest earned on reserves and reserve funds	8,020,816
1811	Gain/Loss on sale of land & capital assets	
1812	Deferred revenue earned (Development Charges) (SLC 60 1025 01 + SLC 60 1026 01)	89,152,492
1813	Deferred revenue earned (Recreational land (The Planning Act)) (SLC 60 1032 01 + SLC 60 1035 01)	-33,483,476
1814	Other Deferred revenue earned	
1830	Donations	191,246
1831	Donated Tangible Capital Assets (SLC 53 0610 01)	115,409,680
1840	Sale of publications, equipment, etc.	4,135,173
1850	Contributions from non-consolidated entities	42,784
1865	Other Revenues from Government Business Enterprise (ie. Dividends, etc.)	
1870	Gaming and Casino Revenues	
1890	Other	9,057
1891	Other	313,759
1892	Other	289
1893	Other	1,297,858
1894	Other	1,113,528
1895	Other	-28,467,379
1896	Other	3,234,090
1897	Other	25,946,476
1898	Other	
1899		Subtotal 196,571,717
1880	Municipal Land Transfer Tax (City of Toronto Act, 2006)	

2014-V01

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 10

CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE

for the year ended December 31, 2014

1905	Increase/Decrease in Government Business Enterprise equity	
9910		
	TOTAL Revenues	758,591,943

2014-V01

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

CONSOLIDATED STATEMENT OF OPERATIONS: REVENUE

Schedule 10

for the year ended December 31, 2014

Continuity of Accumulated Surplus/(Deficit)

		1
		\$
2010	PLUS: Total Revenues (SLC 10 9910 01)	758,591,943
2020	LESS: Total Expenses (SLC 40 9910 11)	633,633,575
2030	PLUS:	
2040	PLUS:	
2045	PLUS: PSAB Adjustments	
2099	Annual Surplus/(Deficit)	124,958,368
2060	Accumulated surplus/(deficit) at the beginning of year	3,663,308,587
2061	Prior period adjustments	
2062	Restated accumulated surplus/(deficit) at the beginning of year	3,663,308,587
9950	Accumulated surplus/(deficit) at the end of year (SLC 10 2099 01 + SLC 10 2062 01)	3,788,266,955

Continuity of Government Business Enterprise Equity

		1
		\$
6010	Government Business Enterprise Equity, beginning of year	0
6020	PLUS: Net Income for Government Business Enterprise for year	
6060	PLUS:	
6090	Government Business Enterprise Equity, end of year	0

Total of line 0899 includes:

Provincial Gas Tax Funding

		1
		\$
4018	Provincial Gas Tax for Transit operating expenses.	8,710,472
4019	Provincial Gas Tax for Transit capital expenses.	1
4020	Provincial Gas Tax	8,710,473

Total of line 0899 includes:

Canada Gas Tax Funding

		1
		\$
4025	General Government	1,199,821
Transportation Services:		
4030	Roads - Paved	18,604,887
4031	Roads - Unpaved	
4032	Roads - Bridges and Culverts	
4033	Roadways - Traffic Operations & Roadside	
4040	Transit - Conventional	10,322,517
4041	Transit - Disabled & special needs	
4045	Air transportation	
4046	Other	
Environmental Services:		
4060	Wastewater collection/conveyance	
4061	Wastewater treatment & disposal	
4062	Urban storm sewer system	1,008,994
4063	Rural storm sewer system	
4064	Water treatment	
4065	Water distribution/transmission	
4066	Solid waste collection	
4067	Solid waste disposal	
4068	Waste diversion	
4069	Other	
4075	Recreation Facilities - All Other	
4076	Cultural services	
4080	Commercial and industrial	
4099	Canada Gas Tax	31,136,219

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

**Schedule 12
GRANTS, USER FEES AND SERVICE CHARGES**

for the year ended December 31, 2014

	Ontario Conditional Grants	Canada Conditional Grants	Other Municipalities	User Fees and Service Charges	Ontario Grants - Tangible Capital Assets	Canada Grants - Tangible Capital Assets	Other Municipalities - Tangible Capital Assets
	1	2	3	4	5	6	7
	\$	\$	\$	\$	\$	\$	\$
0299 General government				7,229,915			
Protection services							
0410 Fire				323,239			
0420 Police							
0421 Court Security							
0422 Prisoner Transportation							
0430 Conservation authority							
0440 Protective inspection and control				208,836			
0445 Building permit and inspection services				94,687			
0450 Emergency measures	17,173,701						
0460 Provincial Offences Act (POA)							
0498 Other <input type="text" value="Clean City"/>			198,250				
0499 Subtotal	17,173,701	0	198,250	626,762	0	0	0
Transportation services							
0611 Roads - Paved			344,148	1,072,067			
0612 Roads - Unpaved							
0613 Roads - Bridges and Culverts							
0614 Roads - Traffic Operations & Roadside							
0621 Winter Control - Except sidewalks, Parking Lots							
0622 Winter Control - Sidewalks, Parking Lots Only							
0631 Transit - Conventional				47,994,459	229,204	8,000,764	
0632 Transit - Disabled & special needs							
0640 Parking				704,850			
0650 Street lighting				121,009			
0660 Air transportation							
0698 Other <input type="text"/>							
0699 Subtotal	0	0	344,148	49,892,385	229,204	8,000,764	0
Environmental services							
0811 Wastewater collection/conveyance							
0812 Wastewater treatment & disposal							
0821 Urban storm sewer system							
0822 Rural storm sewer system							
0831 Water treatment							
0832 Water distribution/transmission							
0840 Solid waste collection							
0850 Solid waste disposal							
0860 Waste diversion							
0898 Other <input type="text"/>							
0899 Subtotal	0	0	0	0	0	0	0
Health services							
1010 Public health services							
1020 Hospitals							
1030 Ambulance services							
1035 Ambulance dispatch							
1040 Cemeteries				94,365			
1098 Other <input type="text"/>							
1099 Subtotal	0	0	0	94,365	0	0	0
Social and family services							
1210 General assistance							
1220 Assistance to aged persons	141,560			546,314			
1230 Child care							
1298 Other <input type="text"/>							
1299 Subtotal	141,560	0	0	546,314	0	0	0
Social Housing							
1410 Public Housing							
1420 Non - Profit/Cooperative Housing							
1430 Rent Supplement Programs							
1497 Other <input type="text"/>							
1498 Other <input type="text"/>							
1499 Subtotal	0	0	0	0	0	0	0
Recreation and cultural services							
1610 Parks				476,757		140,641	
1620 Recreation programs			40,700	2,872,413			
1631 Recreation facilities - Golf Course, Marina, Ski Hill				541,963			
1634 Recreation facilities - All Other			132,995	11,290,512		269,346	
1640 Libraries	363,519						
1645 Museums							
1650 Cultural services		6,000		1,985,686			
1698 Other <input type="text"/>							
1699 Subtotal	363,519	6,000	173,695	17,167,331	0	409,987	0
Planning and development							
1810 Planning and zoning				4,786,168			
1820 Commercial and industrial	184,413		5,500	257,767			
1830 Residential development							
1840 Agriculture and reforestation							
1850 Tile drainage/shoreline assistance							
1898 Other <input type="text"/>							
1899 Subtotal	184,413	0	5,500	5,043,935	0	0	0
1910 Other <input type="text"/>							
9910 TOTAL	17,863,193	6,000	721,593	80,601,007	229,204	8,410,751	0

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Schedule 20 TAXATION INFORMATION for the year ended December 31, 2014

General Information

1. Optional Property Classes in Effect

	2 Y or N
0202 N New Multi-Residential	N
0205 G Parking Lot (Includes CJ, CR, CX, CY, CZ)	N
0210 D Office Building	N
0215 S Shopping Centre	N
0220 L Large Industrial	N
0225 Other <input type="text"/>	N

2. Capping Parameters and Results

	Decrease - Percentage Retained 2 %	Tax Adjustment - Increases 3 \$	Net Class Impact 4 \$	Annualized Tax Limit 5 %	CVA Tax Limit 6 %	CVA Threshold Value for Protected Properties 7 \$	CVA Threshold Value for Clawed Back Properties 8 \$	Exclude Properties Previously at CVA Tax 9 Y or N	Exclude Properties that go from Capped to Clawed Back 10 Y or N	Exclude Properties that go from Clawed Back to Capped 11 Y or N
0320 M Multi-Residential	7.8%	0	18,452	10.0%	5.0%	250	250	Y	Y	Y
0330 C Commercial	21.9%	63,929	18,377	10.0%	5.0%	250	250	Y	Y	Y
0340 I Industrial	34.4%	194,725	-6,330	10.0%	5.0%	250	250	Y	Y	Y

3. Graduated Taxation (Tax Bands)

Grad. Tax Rates in Effect? 2 Y or N	Number of Tax Bands 3 #	Low Band		Middle Band	
		CVA Boundary 4 \$	% of Highest Band Rate 5 %	CVA Boundary 6 \$	% of Highest Band Rate 7 %
0610 C Commercial	N				
0611 G Parking Lot	N				
0612 D Office Building	N				
0613 S Shopping Centre	N				
0620 I Industrial	N				
0621 L Large Industrial	N				

4. Phase-In Program in Effect (Most recent Phase-In only)

Phase-In Program in Effect? 2 Y or N	Year Current Phase-In Initiated 3 Year	Term of Current Phase-In 4 # of Yrs
0805 R Residential	N	
0810 M Multi-Residential	N	
0815 N New Multi-Residential	N	
0820 C Commercial (Includes G, D, S)	N	
0840 I Industrial (Includes L)	N	
0850 F Farmland	N	
0855 T Managed Forest	N	
0860 P Pipeline	N	

5. Rebates for Eligible Charities

	2 %
1010 Rebate Percentage for Eligible Charities (SLC 72 2099 xx)	40.0%

6. Property Tax Due Dates for Current Year

To be completed by Single/Lower-tier Municipalities Only

	INTERIM Billing Installments			FINAL Billing Installments		
	Installments 2 #	First Due Date 3 YYYYMMDD	Last Due Date 4 YYYYMMDD	Installments 5 #	First Due Date 6 YYYYMMDD	Last Due Date 7 YYYYMMDD
1210 R Residential	3	20140219	20140423	3	20140723	20140917
1220 M Multi-Residential	3	20140219	20140423	3	20140820	20141022
1230 F Farmland	3	20140219	20140423	3	20140723	20140917
1240 T Managed Forest	3	20140219	20140423	3	20140723	20140917
1250 C Commercial	3	20140219	20140423	3	20140820	20141022
1260 I Industrial	3	20140219	20140423	3	20140820	20141022
1270 P Pipeline	3	20140219	20140423	3	20140723	20140917
1298 Other <input type="text"/>						

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Schedule 22 MUNICIPAL and SCHOOL BOARD TAXATION for the year ended December 31, 2014

1. GENERAL PURPOSE LEVY INFORMATION

											Phase-In Taxable Assessment		LT/ST Taxes			UT Taxes	Education Taxes	TOTAL
9299	TOTAL										66,630,755,043		350,548,682	306,868,631	251,205,854	908,623,167		
												0	0	0	0			
												0	0	0	0			
												0	0	0	0			
												0	0	0	0			
9201	Subtotal										72,485,880,735	66,630,755,043	350,548,682	306,868,631	251,205,854	908,623,167		

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Schedule 22

MUNICIPAL and SCHOOL BOARD TAXATION

for the year ended December 31, 2014

		Municipal Taxes		Education Taxes	TOTAL
		LT / ST	UT		
		12	13	14	15
		\$	\$	\$	\$
4.	ADJUSTMENTS TO TAXATION				
7010	Adjustments for properties, shared as if Payment-In-Lieu (Hydro properties RTQ = H, J, K)	478,572		-478,572	0
5.	SUPPLEMENTARY TAXES				
9799	Total of all supplementary taxes (Supps, Omits, Section 359)	8,959,698	7,936,067	6,920,019	23,815,784
6.	AMOUNT LEVIED BY TAX RATE				
9910	TOTAL Levied by Tax Rate	359,986,952	314,804,698	257,647,301	932,438,951
7.	AMOUNTS ADDED TO TAX BILL				
8005	Local improvements	16,987	49,656		66,643
8010	Sewer and water service charges				0
8015	Sewer and water connection charges				0
8020	Fire service charges				0
8025	Minimum tax (differential only)				0
8030	Municipal drainage charges				0
8035	Waste management collection charges				0
8040	Business improvement area	373,917			373,917
8097	Other <input type="text"/>				0
9890	Subtotal	390,904	49,656	0	440,560
8.	OTHER TAXATION AMOUNTS				
8045	Railway rights-of-way (RTC = W)				0
8050	Utility transmission and utility corridors (RTC = U)				0
8098	Other <input type="text" value="Hydro RTQ'S H, J & K to PIL'S"/>	-478,572			-478,572
9892	Subtotal	-478,572	0	0	-478,572
9.	TOTAL AMOUNT LEVIED				
9990	TOTAL Levies	359,899,284	314,854,354	257,647,301	932,400,939

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Schedule 24 PAYMENTS-IN-LIEU of TAXATION for the year ended December 31, 2014

		Municipal PILS		Education PILS	TOTAL
		LT / ST	UT	14	15
		12	13		
		\$	\$	\$	\$
4.	SUPPLEMENTARY PAYMENTS-IN-LIEU				
9799	Total of all supplementary PILS (Supps, Omits, Section 444)				0
5.	PAYMENTS-IN-LIEU LEVIED BY TAX RATE				
9910	TOTAL PILS Levied by Tax Rate	1,544,007	1,351,616	1,046,885	3,942,508
6.	AMOUNTS ADDED TO PAYMENTS-IN-LIEU				
8005	Local improvements				0
8010	Sewer and water service charges				0
8015	Sewer and water connection charges				0
8020	Fire service charges				0
8030	Municipal drainage charges				0
8035	Waste management collection charges				0
8040	Business improvement area				0
8097	Other <input type="text"/>				0
9890	Subtotal	0	0	0	0
7.	OTHER PAYMENTS-IN-LIEU AMOUNTS				
8045	Railway rights-of-way (RTC = W) - from Ontario Enterprises	108,807	95,249	274,606	478,662
8046	Railway rights-of-way (RTC = W) - from Province				0
8050	Utility transmission and utility corridors (RTC = U) - from Ontario Enterprises	32,838	28,746	89,247	150,831
8051	Utility transmission and utility corridors (RTC = U) - from Province				0
8055	Institutional Payments - Heads and Beds (Mun. Act 323, 324)	369,572	324,028		693,600
8060	Hydro-electric Power Dams - from Province				0
8098	Other <input type="text" value="HYDRO RTQ HJK"/>	478,572			478,572
9892	Subtotal	989,789	448,023	363,853	1,801,665
8.	TOTAL PAYMENTS-IN-LIEU LEVIED				
9990	TOTAL PILS Levied	2,533,796	1,799,639	1,410,738	5,744,173

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Schedule 26

TAXATION and PAYMENTS-IN-LIEU SUMMARY

for the year ended December 31, 2014

		TOTAL				ENG - Public	FRE - Public	ENG - Separate	FRE - Separate	Other
9010	Legislated Percentage of Education Taxes distributed to each School Board (Applic. to Com, Ind, Pipelines)	100.000%				63.637%	0.346%	35.286%	0.731%	0.000%
Property Class Group	Taxable Asmt. (CVA)	Taxable Asmt. (Wtd & Disc CVA)	Phase-In Taxable Asmt. (CVA)	Phase-In Taxable Asmt. (Wtd & Disc CVA)	TOTAL Taxes	Distribution of Education Taxes in column 6 by School Board				
	16 \$	2 \$	18 \$	17 \$	3 \$	ENG - Public 7 \$	FRE - Public 8 \$	ENG - Separate 9 \$	FRE - Separate 10 \$	Other 11 \$
0010 Residential	57,728,644,517	57,724,240,747	52,760,907,109	52,757,050,424	594,219,541	86,974,538	191,040	19,595,661	335,574	
0050 Multi-residential	1,358,865,400	2,316,865,507	1,312,624,820	2,238,025,318	23,329,031	2,433,122	3,054	225,526	2,927	
0110 Farmland	235,225,600	58,806,400	183,155,288	45,788,822	515,826	91,507	2	1,530	4	
0140 Managed Forests	2,060,600	515,150	1,794,609	448,652	5,055	779	1	129	3	
9110 Subtotal	59,324,796,117	60,100,427,804	54,258,481,826	55,041,313,216	618,069,453	89,499,945	194,097	19,822,846	338,508	0
0210 Commercial	6,869,501,488	8,733,324,773	6,454,626,778	8,211,908,552	145,912,340	44,602,636	242,508	24,731,659	512,352	0
0215 Commercial New Construction	676,841,929	861,517,598	645,617,987	822,419,678	14,613,068	4,466,937	24,287	2,476,867	51,312	0
0310 Parking Lot	25,399,000	32,945,043	24,279,804	31,493,334	559,586	171,055	930	94,848	1,965	0
0320 Office Building	322,381,135	417,758,599	305,279,443	395,591,663	7,029,024	2,148,639	11,682	1,191,396	24,681	0
0325 Office Building New Construct	17,836,000	22,107,772	17,282,010	21,421,319	380,622	116,349	633	64,514	1,337	0
0340 Shopping Centre	2,165,976,931	2,807,275,765	2,014,028,013	2,610,347,248	46,381,651	14,177,991	77,087	7,861,537	162,863	0
0345 Shopping Centre New Construc	52,346,680	66,303,446	49,255,215	62,377,125	1,108,342	338,799	1,842	187,860	3,892	0
9120 Subtotal	10,130,283,163	12,941,232,997	9,510,369,250	12,155,558,917	215,984,633	66,022,406	358,970	36,608,681	758,401	0
0510 Industrial	2,004,635,818	2,803,693,817	1,878,347,987	2,638,056,515	48,693,276	15,486,226	84,200	8,586,938	177,891	0
0515 Industrial New Construction	2,250,000	3,119,634	2,241,400	3,106,992	54,474	16,409	89	9,099	188	0
0610 Large Industrial	898,342,637	1,305,528,086	860,125,580	1,250,530,482	23,125,848	7,368,719	40,064	4,085,872	84,645	0
0615 Large Industrial New Construct	0	0	0	0	0	0	0	0	0	0
9130 Subtotal	2,905,228,455	4,112,341,537	2,740,714,967	3,891,693,988	71,873,598	22,871,355	124,354	12,681,909	262,724	0
0710 Pipelines	125,573,000	116,016,895	121,189,000	111,966,517	2,695,483	1,057,431	5,749	586,333	12,147	0
0810 Other Property Classes	0	0	0	0	0					
9160 Adj. for shared PIL properties					0					
9170 Supplementary Taxes					23,815,784	5,276,485	13,925	1,598,170	31,440	
Total Levied by Rate					932,438,951	184,423,073	695,438	71,129,070	1,399,722	0
9190 Amts Added to Tax Bill					440,560					
9192 Other Taxation Amounts					-478,572					
9199 TOTAL before Adj.	72,485,880,735	77,270,019,232	66,630,755,043	71,200,532,639	932,400,939	184,423,073	695,438	71,129,070	1,399,722	0

2. Payments-In-Lieu of Taxation

Property Class Group	PIL Asmt. (CVA)	PIL Asmt. (Wtd & Disc CVA)	Phase-In PIL Asmt. (CVA)	Phase-In PIL Asmt. (Wtd & Disc CVA)	Total PILS Levied	Municipal PILS		
	16 \$	2 \$	18 \$	17 \$	3 \$	LT / ST 4 \$	UT 5 \$	Education PILS 6 \$
1010 Residential	9,517,600	9,517,600	8,181,490	8,181,490	84,385	40,281	35,262	8,842
1050 Multi-residential	0	0	0	0	0	0	0	0
1110 Farmland	8,956,400	2,239,100	6,926,288	1,731,572	19,507	8,525	7,463	3,519
1140 Managed Forests	0	0	0	0	0	0	0	0
9210 Subtotal	18,474,000	11,756,700	15,107,778	9,913,062	103,892	48,806	42,725	12,361
1210 Commercial	278,613,169	325,865,853	254,122,415	296,792,185	3,733,678	1,461,226	1,279,150	993,302
1215 Commercial New Construction	0	0	0	0	0	0	0	0
1310 Parking Lot	3,915,000	5,078,147	3,723,500	4,829,752	85,817	23,779	20,816	41,222
1320 Office Building	0	0	0	0	0	0	0	0
1325 Office Building New Construct	0	0	0	0	0	0	0	0
1340 Shopping Centre	0	0	0	0	0	0	0	0
1345 Shopping Centre New Construc	0	0	0	0	0	0	0	0
9220 Subtotal	282,528,169	330,943,999	257,845,915	301,621,937	3,819,495	1,485,005	1,299,966	1,034,524
1510 Industrial	2,473,000	2,544,717	2,012,500	2,070,863	19,121	10,196	8,925	0
1515 Industrial New Construction	0	0	0	0	0	0	0	0
1610 Large Industrial	0	0	0	0	0	0	0	0
1615 Large Industrial New Construct	0	0	0	0	0	0	0	0
9230 Subtotal	2,473,000	2,544,717	2,012,500	2,070,863	19,121	10,196	8,925	0
1718 Pipelines	0	0	0	0	0	0	0	0
1810 Other Property Classes	0	0	0	0	0	0	0	0
9270 Subtotal	0	0	0	0	0	0	0	0
Total Levied by Rate					3,942,508	1,544,007	1,351,616	1,046,885
9290 Amts Added to PILS					0	0	0	0
9292 Other PIL Amounts					1,801,665	989,789	448,023	363,853
9299 TOTAL before Adj.	303,475,169	345,245,416	274,966,193	313,605,861	5,744,173	2,533,796	1,799,639	1,410,738

Part 3 contains Distribution of PILS by School Boards

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Schedule 26 TAXATION and PAYMENTS-IN-LIEU SUMMARY

for the year ended December 31, 2014

3. Payments-In-Lieu of Taxation: Distribution of Entitlements

Source of PILS	PILS Levied			TOTAL PILS Levied	Adjustment to PILS Levied	TOTAL PIL Entitlement	Distrib. of PIL Entitlement in Col. 7			Distribution of Education PILS in column 10 by School Board				
	LT / ST	UT	Education				LT / ST	UT	Education	English - Public	French - Public	English - Separate	French - Separate	Other
	3	4	5				8	9	10	11	12	13	14	15
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
5010 Canada	4,718	4,130	8,180	17,028		17,028	12,898	4,130						
5020 Canada Enterprises	32,113	28,111	55,670	115,894		115,894	87,783	28,111						
Ontario														
Municipal Tax Assist. Act				0		0								
5210 Prev. Exempt Properties				0		0								
5220 Other Mun. Tax Asst. Act	752,326	658,582	26,180	1,437,088	-171,227	1,265,861	665,576	597,409	2,876	2,876				
5230 Inst. Payments - Heads and Beds	369,572	324,028	0	693,600		693,600	369,572	324,028						
5232 Railway Rights-of-way	0	0	0	0		0								
5234 Utility Corridors/Transmission	0	0	0	0		0								
5236 Hydro-Electric Power Dams	0	0	0	0		0								
5240 Other <input type="text" value="Metrolinx"/>	194,976	170,682	1,607	367,265		367,265	194,976	170,682	1,607	1,453	1	150	3	
Ontario Enterprises														
5410 Ontario Housing Corp.				0		0								
5430 Liquor Control Board of Ont.	7,651	6,697		14,348		14,348	7,651	6,697						
5432 Railway Rights-of-way	108,807	95,249	274,606	478,662	-3,590	475,072	107,823	94,374	272,875	173,290	948	96,635	2,003	
5434 Utility Corridors/Transmission	32,838	28,746	89,247	150,831		150,831	122,085	28,746						
5437 Ontario Lottery and Gaming Corp.				0		0								
5460 Other <input type="text" value="Hydro PIL RTQ's"/>	478,572			478,572		478,572	478,572							
5610 Municipal Enterprises	318,328	278,663	549,775	1,146,766	-869,148	277,618		277,618						
5910 Other Muns and Enterprises	233,895	204,751	405,473	844,119	-5,067	839,052	634,301	204,751						
5950 Amounts Added to PIL	0	0	0	0		0								
9599 TOTAL	2,533,796	1,799,639	1,410,738	5,744,173	-1,049,032	4,695,141	2,681,237	1,736,546	277,358	177,619	949	96,785	2,006	0

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Schedule 40 CONSOLIDATED STATEMENT OF OPERATIONS: EXPENSES for the year ended December 31, 2014

	Salaries, Wages and Employee Benefits	Interest on Long Term Debt	Materials	Contracted Services	Rents and Financial Expenses	External Transfers	Amortization	Total Expenses Before Adjustments	Inter-Functional Adjustments	Allocation of Program Support *	Total Expenses After Adjustments	
	1	2	3	4	5	6	16	7	12	13	11	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
General government												
0240	Governance	4,897,386		456,505	36,454	78,548		469,304	5,938,197	2,794	563,997	6,504,988
0250	Corporate Management	18,142,947		9,430,549	6,867,535	8,921,589		4,279,869	47,642,489	47,165	2,557,885	50,247,539
0260	Program Support	34,744,687		9,005,884	12,998,879	1,750,175		2,291,300	60,790,925	273,586	-58,773,211	2,291,300
0299	Subtotal	57,785,020	0	18,892,938	19,902,868	10,750,312		7,040,473	114,371,611	323,545	-55,651,329	59,043,827
Protection services												
0410	Fire	55,690,308		2,176,556	906,427	53,877		3,750,113	62,577,281	29,310	3,906,909	66,513,500
0420	Police								0			0
0421	Court Security								0			0
0422	Prisoner Transportation								0			0
0430	Conservation authority								0			0
0440	Protective inspection and control	9,515,855		275,047	456,519	19,031		943,833	11,210,285	2,872	1,497,359	12,710,516
0445	Building permit and inspection services	8,609,579		122,643	144,604	130,185		341,601	9,348,612	92,911	704,217	10,145,740
0450	Emergency measures	1,926,562		199,322	15,087,078	87,206			17,300,168			17,300,168
0460	Provincial Offences Act (POA)	4,266,081		203,846	1,340,212	13,952		789,395	6,613,486	19,322	1,031,357	7,664,165
0498	Other Clean City	514,686		69,716	-2,787			232,005	1,677	72	49,043	864,412
0499	Subtotal	80,523,071	0	3,047,130	17,932,053	304,251		5,826,619	107,865,129	144,487	7,188,885	115,198,501
Transportation services												
0611	Roads - Paved	3,185,395		578,084	17,687,179	54,215		24,410,307	45,915,180	-331,274	1,456,641	47,040,547
0612	Roads - Unpaved								0			0
0613	Roads - Bridges and Culverts	59,927		7,799	88,648			2,718,770	2,875,144		27,312	2,902,456
0614	Roads - Traffic Operations & Roadside	11,785,400		1,081,201	2,529,237			5,296,732	20,692,570		3,414,002	24,106,572
0621	Winter Control - Except sidewalks, Parking Lots	4,652,454		2,803,847	9,392,269			73,974	16,922,544		3,796,370	20,718,914
0622	Winter Control - Sidewalks, Parking Lots Only								0			0
0631	Transit - Conventional	88,080,342		23,539,380	3,552,237	1,092,806		20,440,462	136,705,227	-402,243	9,870,422	146,173,406
0632	Transit - Disabled & special needs								0			0
0640	Parking	614,778		-37,224	704,451	44,637		120,654	1,447,296	-52,545	133,903	1,528,654
0650	Street lighting	664,535		4,839,599	2,543,318			6,955,820	15,003,272	367	119,939	15,123,578
0660	Air transportation								0			0
0698	Other Rail Spur	1			-1			9,855	9,855		19	9,874
0699	Subtotal	109,042,832	0	32,812,686	36,497,338	1,191,658		60,026,574	239,571,088	-785,695	18,818,608	257,604,001
Environmental services												
0811	Wastewater collection/conveyance								0			0
0812	Wastewater treatment & disposal								0			0
0821	Urban storm sewer system	296,277		26,923	1,882,860			8,427,819	10,633,879		264,016	10,897,895
0822	Rural storm sewer system	668,342		11,750	-8,279			4,073,629	4,745,442		145,664	4,891,106
0831	Water treatment								0			0
0832	Water distribution/transmission								0			0
0840	Solid waste collection								0			0
0850	Solid waste disposal								0			0
0860	Waste diversion								0			0
0898	Other								0			0
0899	Subtotal	964,619	0	38,673	1,874,581	0		12,501,448	15,379,321	0	409,680	15,789,001
Health services												
1010	Public health services								0			0
1020	Hospitals								0			0
1030	Ambulance services								0			0
1035	Ambulance dispatch								0			0
1040	Cemeteries	341,859		39,294	52,355	1,205		147,786	582,499	331	136,406	719,236
1098	Other								0			0
1099	Subtotal	341,859	0	39,294	52,355	1,205		147,786	582,499	331	136,406	719,236
Social and family services												
1210	General assistance								0			0
1220	Assistance to aged persons	1,414,600		303,372	232,294	8,497		192,558	634,257	2,250	244,671	3,032,499
1230	Child care								0			0
1298	Other								0			0
1299	Subtotal	1,414,600	0	303,372	232,294	8,497		192,558	634,257	2,250	244,671	3,032,499

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MAH Code: 21101

Schedule 40 CONSOLIDATED STATEMENT OF OPERATIONS: EXPENSES for the year ended December 31, 2014

	Salaries, Wages and Employee Benefits	Interest on Long Term Debt	Materials	Contracted Services	Rents and Financial Expenses	External Transfers	Amortization	Total Expenses Before Adjustments	Inter-Functional Adjustments	Allocation of Program Support *	Total Expenses After Adjustments
	1	2	3	4	5	6	16	7	12	13	11
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Social Housing											
1410 Public Housing								0			0
1420 Non-Profit/Cooperative Housing								0			0
1430 Rent Supplement Programs								0			0
1497 Other								0			0
1498 Other								0			0
1499 Subtotal	0	0	0	0	0	0	0	0	0	0	0
Recreation and cultural services											
1610 Parks	17,347,508	0	2,771,094	9,768,073	131,967	0	8,542,723	38,561,365	80,557	5,802,927	44,444,849
1620 Recreation programs	7,114,569	0	986,276	758,279	74,188	104,130	30,130	9,067,573	-26,223	629,055	9,670,405
1631 Rec. Fac. - Golf Crs, Marina, Ski Hill	252,841	0	94,359	330,777	2,363	0	644,014	1,324,354	-4,191	89,458	1,409,621
1634 Rec. Fac. - All Other	27,867,869	0	6,821,921	4,864,302	274,869	0	13,116,064	52,945,025	221,981	18,467,355	71,634,361
1640 Libraries	10,761,977	0	650,180	1,484,574	60,781	0	4,199,573	17,157,085	2,344	106,403	17,265,832
1645 Museums	0	0	0	0	0	0	0	0			0
1650 Cultural services	4,558,044	0	1,892,746	825,201	14,203	605,844	2,006,485	9,902,523	-19,341	882,251	10,765,433
1698 Other	0	0	0	0	0	0	0	0			0
1699 Subtotal	67,902,809	0	13,216,576	18,031,206	558,371	709,974	28,538,989	128,957,925	255,127	25,977,449	155,190,501
Planning and development											
1810 Planning and zoning	12,179,400		401,493	1,426,641	41,887		3,389,550	17,438,971	3,692	2,298,800	19,741,463
1820 Commercial and Industrial	4,352,680		1,080,777	920,858	33,099		294,039	6,681,453	56,263	576,830	7,314,546
1830 Residential development								0			0
1840 Agriculture and reforestation								0			0
1850 Tile drainage/shoreline assistance								0			0
1898 Other								0			0
1899 Subtotal	16,532,080	0	1,482,270	2,347,499	74,986	0	3,683,589	24,120,424	59,955	2,875,630	27,056,009
1910 Other								0			0
9910 TOTAL	334,506,890	0	69,832,939	96,870,194	12,889,280	1,134,537	118,399,735	633,633,575	0	0	633,633,575

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FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 42 ADDITIONAL INFORMATION

for the year ended December 31, 2014

Additional information contained in Schedule 40

		1	
		\$	
Total of column 1 includes:			
5010	Salaries and wages	267,093,861	
5020	Employee benefits	67,413,029	
5099	Total Salaries, Wages and Employee benefits (Not including line 5050)	334,506,890	
5050	Salaries, Wages and Employee benefits capitalized on Schedule 51	9,684,999	
5098	Total Salaries, Wages and Employee benefits (including capitalized wages)	344,191,889	
Total of column 3 includes:			
5110	Amounts for tax write-offs reported in SLC 40 0250 03	900,793	
Total of column 4 includes:			
5210	Municipal Property Assessment Corporation (MPAC)	0	
Total of column 5 includes:			
5610	Short term interest costs	4,227	
Total of column 6 includes:			
5810	Grants to charitable and non-profit organizations		
5820	Grants to universities and colleges		
Contributions to UNCONSOLIDATED joint local boards			
5840	Health unit		
5850	District Social Services Administration Board (DSSAB)		
5860	Consolidated Municipal Service Manager (CMSM)		
5870	Homes for the aged		
5880	Recreation boards		
5890	Fire area boards		
5895	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td>Brampton Arts Council</td></tr></table>	Brampton Arts Council	492,705
Brampton Arts Council			
5896	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td>Brampton Safe City</td></tr></table>	Brampton Safe City	232,005
Brampton Safe City			
5897	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td> </td></tr></table>		
5898	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td> </td></tr></table>		
5910	Payments pertaining to the equalization of General Assistance in the GTA		
5920	Payments pertaining to the equalization of Social Housing in the GTA		
Total of column 11 includes:			
6010	Payments for long term commitments and liabilities financed from the consolidated statement of operations	5,390,992	

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FIR2014: Brampton C

Asmt Code: 2110
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Schedule 51 SCHEDULE OF TANGIBLE CAPITAL ASSETS for the year ended December 31, 2014

ANALYSIS BY FUNCTIONAL CLASSIFICATION

	COST					AMORTIZATION				2014 Closing Net Book Value	
	2014 Opening Net Book Value	2014 Opening Cost Balance	Additions and Betterments	Disposals	Write Downs	2014 Closing Cost Balance	2014 Opening Amortization Balance	Annual Amortization	Amortization Disposal		2014 Closing Amortization Balance
	1 \$	2 \$	3 \$	4 \$	5 \$	6 \$	7 \$	8 \$	9 \$		10 \$
0299 General government	238,529,069	289,240,139	112,414,804	700,854		400,954,089	50,918,859	7,040,473	700,854	57,258,478	343,695,611
Protection services											
0410 Fire	32,488,615	61,836,604	12,107,710	609,600		73,334,714	29,505,503	3,750,113	583,684	32,671,932	40,662,782
0420 Police	0	0				0	0			0	0
0421 Court Security	0	0				0	0			0	0
0422 Prisoner Transportation	0	0				0	0			0	0
0430 Conservation authority	0	0				0	0			0	0
0440 Protective inspection and control	4,331,836	9,494,023	955,126	108,051		10,341,098	5,168,758	943,833	102,795	6,009,796	4,331,302
0445 Building permit and inspection services	691,301	2,672,835	310,977			2,983,812	1,980,463	341,601		2,322,064	661,748
0450 Emergency measures	0	0				0	0			0	0
0460 Provincial Offences Act (POA)	9,455,247	14,794,286	486,173			15,280,459	5,337,449	789,395		6,126,844	9,153,615
0498 Other [Clean City]	8,880	18,911	1,474			20,385	10,031	1,677		11,708	8,677
0499 Subtotal	46,975,879	88,816,659	13,861,460	717,651	0	101,960,468	42,002,204	5,826,619	686,479	47,142,344	54,818,124
Transportation services											
0611 Roads - Paved	1,164,205,042	1,534,551,049	74,215,820	28,500		1,608,738,369	369,463,883	24,410,307	24,047	393,850,143	1,214,888,226
0612 Roads - Unpaved	0	0				0	0			0	0
0613 Roads - Bridges and Culverts	51,598,670	85,080,653	12,025,770			97,106,423	33,481,983	2,718,770		36,200,753	60,905,670
0614 Roads - Traffic Operations & Roadside	85,825,690	149,940,634	16,229,699			166,170,333	64,077,727	5,296,732		69,374,459	96,795,874
0621 Winter Control - Except sidewalks, Parking Lots	1,818,527	3,307,240	82,681			3,389,921	1,525,931	73,974		1,599,905	1,790,016
0622 Winter Control - Sidewalks, Parking Lots Only	0	0				0	0			0	0
0631 Transit - Conventional	140,672,064	248,009,042	29,339,302	147,145		277,201,199	107,460,643	20,440,462	140,660	127,760,445	149,440,754
0632 Transit - Disabled & special needs	0	0				0	0			0	0
0640 Parking	866,580	1,164,229	113,903			1,278,132	297,519	120,654		418,173	859,959
0650 Street lighting	82,642,565	164,996,516	13,729,530			178,726,046	82,353,869	6,955,820		89,309,689	89,416,357
0660 Air transportation	0	0				0	0			0	0
0698 Other [Rail Spur]	55,026	295,657				295,657	240,632	9,855		250,487	45,170
0699 Subtotal	1,527,684,164	2,187,345,020	145,736,705	175,645	0	2,332,906,080	658,902,187	60,026,574	164,707	718,764,054	1,614,142,026
Environmental services											
0811 Wastewater collection/conveyance	0	0				0	0			0	0
0812 Wastewater treatment & disposal	0	0				0	0			0	0
0821 Urban storm sewer system	260,571,196	397,710,285	28,182,393			425,892,678	137,176,306	8,427,819		145,604,125	280,288,553
0822 Rural storm sewer system	154,264,040	203,398,873	18,733,141			222,132,014	49,134,833	4,073,629		53,208,462	168,923,552
0831 Water treatment	0	0				0	0			0	0
0832 Water distribution/transmission	0	0				0	0			0	0
0840 Solid waste collection	0	0				0	0			0	0
0850 Solid waste disposal	0	0				0	0			0	0
0860 Waste diversion	0	0				0	0			0	0
0898 Other	0	0				0	0			0	0
0899 Subtotal	414,835,236	601,109,158	46,915,534	0	0	648,024,692	186,311,139	12,501,448	0	198,812,587	449,212,105
Health services											
1010 Public health services	0	0				0	0			0	0
1020 Hospitals	0	0				0	0			0	0
1030 Ambulance services	0	0				0	0			0	0
1035 Ambulance dispatch	0	0				0	0			0	0
1040 Cemeteries	1,061,489	1,637,756	103,586			1,741,342	555,367	147,786		703,153	1,038,189
1098 Other	0	0				0	0			0	0
1099 Subtotal	1,061,489	1,637,756	103,586	0	0	1,741,342	555,367	147,786	0	703,153	1,038,189
Social and family services											
1210 General assistance	0	0				0	0			0	0
1220 Assistance to aged persons	6,775,882	10,561,513	239,724			10,801,237	3,785,502	634,257		4,419,759	6,381,478
1230 Child care	0	0				0	0			0	0
1298 Other	0	0				0	0			0	0
1299 Subtotal	6,775,882	10,561,513	239,724	0	0	10,801,237	3,785,502	634,257	0	4,419,759	6,381,478

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FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 51 SCHEDULE OF TANGIBLE CAPITAL ASSETS for the year ended December 31, 2014

ANALYSIS BY FUNCTIONAL CLASSIFICATION

	ANALYSIS BY FUNCTIONAL CLASSIFICATION										
	2014 Opening Net Book Value	COST					AMORTIZATION				2014 Closing Net Book Value
		2014 Opening Cost Balance	Additions and Betterments	Disposals	Write Downs	2014 Closing Cost Balance	2014 Opening Amortization Balance	Annual Amortization	Amortization Disposal	2014 Closing Amortization Balance	
1	2	3	4	5	6	7	8	9	10	11	
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Social Housing											
1410 Public Housing	0	0			0	0			0	0	
1420 Non-Profit/Cooperative Housing	0	0			0	0			0	0	
1430 Rent Supplement Programs	0	0			0	0			0	0	
1497 Other	0	0			0	0			0	0	
1498 Other	0	0			0	0			0	0	
1499 Subtotal	0	0	0	0	0	0	0	0	0	0	
Recreation and cultural services											
1610 Parks	542,711,242	601,230,333	15,241,986	1,236,560	615,235,759	58,486,723	8,542,723	1,141,459	65,887,987	549,347,772	
1620 Recreation programs	152,206	333,027	28,202		361,229	177,885	30,130		208,015	153,214	
1631 Rec. Fac. - Golf Crs, Marina, Ski Hill	7,011,533	9,303,909	464,579		9,768,488	2,339,593	644,014		2,983,607	6,784,881	
1634 Rec. Fac. - All Other	196,577,173	306,616,668	6,830,756	135,905	313,311,519	110,444,186	13,116,064	119,179	123,441,071	189,870,448	
1640 Libraries	38,355,320	55,233,494	2,177,163	1,631,565	55,779,092	16,878,149	4,199,573	1,590,912	19,486,810	36,292,282	
1645 Museums	0	0			0	0			0	0	
1650 Cultural services	47,621,574	60,291,361	506,394		60,797,755	12,654,618	2,006,485		14,661,103	46,136,652	
1698 Other	0	0			0	0			0	0	
1699 Subtotal	832,429,048	1,033,008,792	25,249,080	3,004,030	1,055,253,842	200,981,154	28,538,989	2,851,550	226,668,593	828,585,249	
Planning and development											
1810 Planning and zoning	9,738,246	25,703,958	3,003,489		28,707,447	15,937,477	3,389,550		19,327,027	9,380,420	
1820 Commercial and Industrial	435,704	1,799,796	249,920		2,049,716	1,364,185	294,039		1,658,224	391,492	
1830 Residential development	0	0			0	0			0	0	
1840 Agriculture and reforestation	0	0			0	0			0	0	
1850 Tile drainage/shoreline assistance	0	0			0	0			0	0	
1898 Other	0	0			0	0			0	0	
1899 Subtotal	10,173,950	27,503,754	3,253,409	0	30,757,163	17,301,662	3,683,589	0	20,985,251	9,771,912	
1910 Other	0	0			0	0			0	0	
9910 Total Tangible Capital Assets	3,078,464,717	4,239,222,791	347,774,302	4,598,180	4,582,398,913	1,160,758,074	118,399,735	4,403,590	1,274,754,219	3,307,644,694	

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FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

SCHEDULE OF TANGIBLE CAPITAL ASSETS

for the year ended December 31, 2014

SEGMENTED BY ASSET CLASS

		2014 Opening Net Book Value (NBV) 1 \$	2014 Closing Net Book Value (NBV) 11 \$
General Capital Assets			
2005	Land	680,060,518	682,659,049
2010	Land Improvements	92,119,784	94,355,752
2020	Buildings	336,254,011	444,721,270
2030	Machinery & Equipment	5,173,633	6,470,155
2040	Vehicles	113,776,807	118,448,422
2097	Other <input type="text" value="Furniture, Computer and Office Eq"/>	48,133,518	45,780,198
2098	Other <input type="text"/>	0	
2099	Total General Capital Assets	1,275,518,271	1,392,434,846
Infrastructure Assets			
2205	Land	923,199,611	925,472,302
2210	Land Improvements	5,733,859	5,249,598
2220	Buildings	22,175,425	20,747,738
2230	Machinery & Equipment	2,538,273	2,501,285
2240	Vehicles	4,321,924	5,567,377
2250	Linear Assets	844,977,354	955,671,548
2297	Other <input type="text"/>	0	
2298	Other <input type="text"/>	0	
2299	Total Infrastructure Assets	1,802,946,446	1,915,209,848
9920	Total Tangible Capital Assets	3,078,464,717	3,307,644,694
2405	Construction-in-progress	80,146,361	72,941,995
9921	Total Tangible Capital Assets and Construction-in-progress	3,158,611,078	3,380,586,689

2014-V01

FIR2014: Brampton C

Schedule 51

Asmt Code: 2110

SCHEDULE OF TANGIBLE CAPITAL ASSET: CONSTRUCTION-IN-PROGRESS

MAH Code: 21101

for the year ended December 31, 2014

ANALYSIS BY FUNCTIONAL CLASSIFICATION

		COST			
		2014 Opening Balance	Expenditures in 2014	Less Assets Capitalized	2014 Closing Balance
		1	2	3	4
		\$	\$	\$	\$
0299	General government	9,639,882	27,566,699	22,745,930	14,460,651
	Protection services				
0410	Fire	5,230,882	6,615,160	11,846,042	0
0420	Police	0			0
0421	Court Security	0			0
0422	Prisoner Transportation	0			0
0430	Conservation authority	0			0
0440	Protective inspection and control	0	48,248	20,931	27,317
0445	Building permit and inspection services	0			0
0450	Emergency measures	2,435	37,332	31,385	8,382
0460	Provincial Offences Act (POA)	0			0
0498	Other				0
0499	Subtotal	5,233,317	6,700,740	11,898,358	35,699
	Transportation services				
0611	Roads - Paved	49,691,784	61,605,048	65,050,928	46,245,904
0612	Roads - Unpaved	0			0
0613	Roads - Bridges and Culverts	0			0
0614	Roadways - Traffic Operations & Roadside	1,030,209	1,906,785	1,048,807	1,888,187
0621	Winter Control - Except sidewalks, Parking Lots	0			0
0622	Winter Control - Sidewalks, Parking Lots Only	0			0
0631	Transit - Conventional	-9,197,902	25,563,542	16,365,640	0
0632	Transit - Disabled & special needs	0			0
0640	Parking	0	54,038	2,979	51,059
0650	Street lighting	679,976	325,483	831,077	174,382
0660	Air transportation	0			0
0698	Other				0
0699	Subtotal	42,204,067	89,454,896	83,299,431	48,359,532
	Environmental services				
0811	Wastewater collection/conveyance	0			0
0812	Wastewater treatment & disposal	0			0
0821	Urban storm sewer system	0			0
0822	Rural storm sewer system	0			0
0831	Water treatment	0			0
0832	Water distribution/transmission	0			0
0840	Solid waste collection	0			0
0850	Solid waste disposal	0			0
0860	Waste diversion	0			0
0898	Other	0			0
0899	Subtotal	0	0	0	0
	Health services				
1010	Public health services	0			0
1020	Hospitals	0			0
1030	Ambulance services	0			0
1035	Ambulance dispatch	0			0
1040	Cemeteries	0	29,091		29,091
1098	Other				0
1099	Subtotal	0	29,091	0	29,091
	Social and family services				
1210	General assistance	0			0
1220	Assistance to aged persons	0			0
1230	Child care	0			0
1298	Other	0			0
1299	Subtotal	0	0	0	0
	Social Housing				
1410	Public Housing	0			0
1420	Non-Profit/Cooperative Housing	0			0
1430	Rent Supplement Programs	0			0
1497	Other	0			0
1498	Other	0			0
1499	Subtotal	0	0	0	0
	Recreation and cultural services				
1610	Parks	10,234,275	4,544,833	12,448,627	2,330,481
1620	Recreation programs	0			0
1631	Rec. Fac. - Golf Crs, Marina, Ski Hill	0	28,774		28,774
1634	Rec. Fac. - All Other	12,204,694	7,350,111	12,745,664	6,809,141
1640	Libraries	0	366,573	29,418	337,155
1645	Museums	0			0
1650	Cultural services	0	155,864	16,397	139,467
1698	Other				0
1699	Subtotal	22,438,969	12,446,155	25,240,106	9,645,018
	Planning and development				
1810	Planning and zoning	180,067	217,265	272,494	124,838
1820	Commercial and Industrial	450,059	42,435	205,328	287,166
1830	Residential development	0			0
1840	Agriculture and reforestation	0			0
1850	Tile drainage/shoreline assistance	0			0
1898	Other				0
1899	Subtotal	630,126	259,700	477,822	412,004
1910	Other	0			0
9910	Total Construction-In-Progress	80,146,361	136,457,281	143,661,647	72,941,995

FIR2014: Brampton C

Schedule 53

Asmt Code: 2110
MAH Code: 21101

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT) AND TANGIBLE CAPITAL ASSET ACQUISITION FINANCING/DONATIONS

for the year ended December 31, 2014

CONSOLIDATED STATEMENT OF CHANGE IN NET FINANCIAL ASSETS (NET DEBT)

		1
		\$
1010	Annual Surplus/(Deficit) (SLC 10 2099 01)	124,958,368
1020	Acquisition of tangible capital assets	-225,160,256
1030	Amortization of tangible capital assets (SLC 51 9910 08)	118,399,735
1031	Contributed (Donated) tangible capital assets	-115,409,680
1040	(Gain)/Loss on sale of tangible capital assets	194,590
1050	Proceeds on sale of tangible capital assets	
1060	Write-downs of tangible capital assets	
1070	Other <input type="text"/>	
1071	Other <input type="text"/>	
1099	Subtotal	-221,975,611
1210	Change in supplies inventories	178,383
1220	Change in prepaid expenses	-1,287,987
1230	Other <input type="text"/>	
1299	Subtotal	-1,109,604
1410	(Increase)/decrease in net financial assets/net debt	-98,126,847
1420	Net financial assets (net debt), beginning of year	500,239,448
9910	Net financial assets (net debt), end of year	402,112,601

SOURCES OF FINANCING FOR TCA ACQUISITIONS / DONATIONS

		1
		\$
Long Term Liabilities Incurred		
0205	Canada Mortgage and Housing Corporation (CMHC)	
0210	Ontario Financing Authority	
0215	Commercial Area Improvement Program	
0220	Other Ontario housing programs	
0225	Ontario Clean Water Agency (OCWA)	
0235	Serial debentures	
0240	Sinking fund debentures	
0245	Long term bank loans	
0250	Long term reserve fund loans	
0255	Lease purchase agreements (Tangible capital leases)	
0260	Construction Financing Debentures	
0265	Infrastructure Ontario	
0297	Other <input type="text"/>	
0298	Other <input type="text"/>	
0299	Subtotal	0
Financing from Dedicated Revenue		
0405	Municipal Property Tax by Levy	
0406	Reserves and Reserve funds (SLC 60 1012 01 + SLC 60 1012 02 + SLC 60 1012 03)	39,379,299
0410	Municipal User Fees & Service Charges	
0415	Development Charges (SLC 61 0299 08)	89,152,492
0416	Recreation land (The Planning Act) (SLC 60 1032 01)	-33,483,476
0419	Donations	
0420	Other <input type="text"/>	
0446	Proceeds from the sale of Tangible Capital Assets, etc.	
0447	Investment income	
0448	Prepaid special charges	
0495	Other <input type="text"/>	
0496	Other <input type="text"/>	
0497	Other <input type="text"/>	
0498	Other <input type="text"/>	
0501	Subtotal	95,048,315
Government Transfers		
0425	Capital Grants: Federal (SLC 12 9910 06 - (SLC 10 4099 01 - SLC 60 1047 01)	8,411,911
0430	Capital Grants: Provincial (SLC 12 9910 05 - (SLC 10 4019 01 - SLC 60 1045 01)	229,203
0435	Capital Grants: Other Municipalities (SLC 12 9910 07)	0
0440	Canada Gas Tax (SLC 10 4099 01)	31,136,219
0445	Provincial Gas Tax (SLC 10 4019 01)	1
0502	Subtotal	39,777,334
0499	Subtotal	134,825,649
0610	Contributed (Donated) tangible capital assets	115,409,680
9920	Total Capital Financing	250,235,329
0810	Unexpended Capital Financing or (Unfinanced Capital Outlay)	-90,334,607

FIR2014: Brampton C

Schedule 54

Asmt Code: 2110

CONSOLIDATED STATEMENT OF CASH FLOW - DIRECT METHOD

MAH Code: 21101

for the year ended December 31, 2014

* Municipalities must choose either the direct or indirect method. If indirect method is chosen, please use Schedule 54B.

CONSOLIDATED STATEMENT OF CASH FLOW - DIRECT METHOD

		2014 Actual
Operating Transactions		1
Cash received from		\$
0210	Taxes	
0220	Transfers	
0230	User Fees	
0240	Fees, Permits, Licenses and Fines	
0250	Enterprises	
0260	Investments	
0298	Other <input type="text"/>	
0299	Subtotal	0
Cash paid for		
0410	Salaries, Wages and Employment Contracts and Benefits	
0420	Material and Supplies	
0430	Contracted Services	
0440	Financing Charges	
0450	External Transfers	
0498	Other <input type="text"/>	
0499	Subtotal	0
2099	Cash provided by operating transactions	0
Capital Transactions		
0610	Proceeds on sale of tangible capital assets	
0620	Cash used to acquire tangible capital assets	
0630	Change in construction-in-progress	
0698	Other <input type="text"/>	
0699	Cash applied to capital transactions	0
Investing Transactions		
0810	Proceeds from portfolio investments	
0820	Portfolio investments	
0898	Other <input type="text"/>	
0899	Cash provided by / (applied to) investing transactions	0
Financing Transactions		
1010	Proceeds from long term debt issues	
1020	Principal long term debt repayment	
1030	Temporary loans	
1031	Repayment of temporary loans	
1096	Other <input type="text"/>	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Cash applied to financing transactions	0
1210	Increase in cash and cash equivalents	0
1220	Cash and cash equivalents, beginning of year	417,330,317
9920	Cash and cash equivalents, end of year	417,330,317

		2014 Actual
Cash and cash equivalents represented by:		1
1401	Cash	\$
1402	Temporary borrowings	
1403	Short term investments	
1404	Other <input type="text"/>	
9940	Cash and cash equivalents, end of year	0

2014-V01

FIR2014: Brampton C

Schedule 54

Asmt Code: 2110

CONSOLIDATED STATEMENT OF CASH FLOW - INDIRECT METHOD

MAH Code: 21101

for the year ended December 31, 2014

* Municipalities must choose either the direct or indirect method. If direct method is chosen, please use Schedule 54A.

CONSOLIDATED STATEMENT OF CASH FLOW - INDIRECT METHOD

		2014 Actual 1 \$	
Operating Transactions			
2010	Annual Surplus/(Deficit) (SLC 10 2099 01)	124,958,368	
2020	Non-cash items including amortization	118,594,325	
2021	Contributed (Donated) tangible capital assets	-115,409,680	
2022	Change in non-cash assets and liabilities		
2030	Prepaid expenses	-1,287,987	
2040	Change in deferred revenue		
2096	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td>Inventory</td></tr></table>	Inventory	178,383
Inventory			
2097	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td>Employee Benefits and Other Liabilities</td></tr></table>	Employee Benefits and Other Liabilities	89,245
Employee Benefits and Other Liabilities			
2098	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td>Cash Provided by Operating Activities</td></tr></table>	Cash Provided by Operating Activities	57,634,800
Cash Provided by Operating Activities			
2099	Cash provided by operating transactions	184,757,454	
Capital Transactions			
0610	Proceeds on sale of tangible capital assets		
0620	Cash used to acquire tangible capital assets	-131,660,000	
0630	Change in construction-in-progress		
0698	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td></td></tr></table>		
0699	Cash applied to capital transactions	-131,660,000	
Investing Transactions			
0810	Proceeds from portfolio investments		
0820	Portfolio investments	7,724,000	
0898	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td></td></tr></table>		
0899	Cash provided by / (applied to) investing transactions	7,724,000	
Financing Transactions			
1010	Proceeds from long term debt issues		
1020	Principal long term debt repayment		
1030	Temporary loans		
1031	Repayment of temporary loans		
1096	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td>Repayment of Capital Lease Obligation</td></tr></table>	Repayment of Capital Lease Obligation	-533,009
Repayment of Capital Lease Obligation			
1097	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td></td></tr></table>		
1098	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td></td></tr></table>		
1099	Cash applied to financing transactions	-533,009	
1210	Increase in cash and cash equivalents	60,288,445	
1220	Cash and cash equivalents, beginning of year	417,330,317	
9920	Cash and cash equivalents, end of year	477,618,762	

		2014 Actual 1 \$	
Cash and cash equivalents represented by:			
1401	Cash	468,118,762	
1402	Temporary borrowings		
1403	Short term investments	9,500,000	
1404	Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td></td></tr></table>		
9940	Cash and cash equivalents, end of year	477,618,762	

2014-V01

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 60

CONTINUITY OF RESERVES AND RESERVE FUNDS

for the year ended December 31, 2014

	Obligatory Res. Funds, Deferred Rev.	Discretionary Res. Funds	Reserves				
	1	2	3				
	\$	\$	\$				
0299 Balance, beginning of year	223,668,167	184,782,565	47,256,095				
0310 Allocation of Surplus		56,396,858	6,719,744				
0315 Allocation of Surplus : for operating.		56,396,858	6,719,744				
0320 Allocation of Surplus : for capital.							
Development Charges Act							
0610 Non-discounted services	70,099,111						
0620 Discounted services	49,759,741						
0630 Credits utilized (Development Charges Act) (SLC 61 0299 05)	0						
0699 Subtotal Development Charges Act	119,858,852						
0810 Lot levies							
0820 Subdivider contributions	3,160,345						
0830 Recreational land (the Planning Act)	10,611,842						
0841 Investment Income	-661,427	8,577,571	717,472				
0860 Gasoline Tax - Province	11,836,945						
0861 Building Code Act, 1992 (Section 2.23)	6,199,168						
0862 Gasoline Tax - Federal	28,116,773						
0864 Building Canada Fund (BCF)							
0870 Inter - Reserve Fund / Reserves Transfer							
0895 Other <table border="1" style="display: inline-table; vertical-align: middle;"><tr><td>Brampton Starter Company</td></tr><tr><td></td></tr><tr><td></td></tr><tr><td></td></tr></table>	Brampton Starter Company				112,500		
Brampton Starter Company							
0896 Other							
0897 Other							
0898 Other							
9940 TOTAL Revenues & Surplus	179,234,998	64,974,429	7,437,216				
Less: Utilization of reserve funds and reserves (transfers)							
1012 For acquisition of tangible capital asset	11,510,585	24,862,331	3,006,383				
1015 For current operations		17,311,353	609,265				
1025 Development Charges earned to tangible capital asset acquisition (SLC 61 0299 08)	89,152,492						
1026 Development Charges earned to operations (SLC 61 0299 07)	0						
1032 Recreational land (the Planning Act) earned to tangible capital asset acquisition	-33,483,476						
1035 Recreational land (the Planning Act) earned to operations							
1042 Deferred revenue earned (Provincial Gas Tax) for Transit (Operations)	8,710,472						
1045 Deferred revenue earned (Provincial Gas Tax) for Transit (Capital)							
1047 Deferred revenue earned (Canada Gas Tax)	31,137,379						
1055 Development Charges Act - Credits Provided (SLC 61 0299 10)	0						
1070 Inter - Reserve Fund / Reserves Transfer							
0910 Less: Utilization (deferred revenue recognized)	107,027,452	42,173,684	3,615,648				
2099 Balance, end of year	295,875,713	207,583,310	51,077,663				

2014-101

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 61

DEVELOPMENT CHARGES RESERVE FUNDS

for the year ended December 31, 2014

		Development Charges Proceeds					Development Charges Disbursements					
	Balance January 1	Development Charges Collected	Interest and Investment Income	Other Proceeds	Credits Utilized	Total	To: Consolidated Statement of Operations	To: Tangible Capital Asset Acquisition	Other Disbursements	Credits Provided	Total	Balance December 31
	1	2	3	4	5	6	7	8	9	10	11	12
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Development Charges												
0205 General Government	-18,090,721	3,376,264	-178,478			3,197,786		5,461,069	372,550		5,833,618	-20,726,553
0210 Fire Protection	-1,308,256	2,293,725	-448,781			1,844,944		2,115,006	104,789		2,219,795	-1,683,108
0215 Police Protection						0		0			0	0
0220 Roads and Structures	60,007,088	67,805,385	-499,046			67,306,340		51,715,562	1,647,929		53,363,491	73,949,936
0225 Transit	-19,346,211	5,911,600	-462,856			5,448,744		12,604,033	393,257		12,997,290	-26,894,758
0230 Wastewater						0		0			0	0
0235 Stormwater						0		0			0	0
0240 Water						0		0			0	0
0245 Emergency Medical Services						0		0			0	0
0250 Homes for the Aged						0		0			0	0
0255 Daycare						0		0			0	0
0260 Housing						0		0			0	0
0265 Parkland Development						0		0			0	0
0270 GO Transit						0		0			0	0
0275 Library	-1,939,446	2,773,435	-66,946			2,706,488		1,964,925	225,754		2,190,679	-1,423,636
0280 Recreation	30,891,845	34,588,482	1,639,150	59,302		36,286,934		12,325,642	887,311		13,212,954	53,965,826
0285 Development Studies	4,152,519	473,746	44,217			517,963		2,611,189	9,381		2,620,570	2,049,912
0286 Parking						0		0			0	0
0287 Animal Control						0		0			0	0
0288 Municipal Cemeteries						0		0			0	0
0290 Other						0		0			0	0
0295 Other						0		0			0	0
0296 Other	6,351,256	2,636,215	342,471			2,978,686		355,066	22,866		377,932	8,952,010
0297 Other	0					0					0	0
0299 TOTAL	60,718,074	119,858,852	369,730	59,302	0	120,287,885	0	89,152,492	3,663,837	0	92,816,329	88,189,630

2013-V01

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

**Schedule 62
DEVELOPMENT CHARGES RATES
for the year ended December 31, 2014**

RESIDENTIAL CHARGES (\$)										NON - RESIDENTIAL CHARGES (\$)							Sq. Metre
Service	Single Detached 1	Semi-Detached 2	Other Multiples 3	Apartments		Other 6	Other 7	Other 8	Other 9	NON Res. Per Sq. Metre 10	Industrial Per Sq. Metre 11	Commercial Per Sq. Metre 12	Institutional Per Sq. Metre 13	Other 14	Other 15	Other 16	Sq. Metre
				< = 1 Bedroom 4	> = 2 Bedroom 5												
0	Municipal Wide Charges									<i>If Other, Please Specify ></i>							
900	Growth Studies and Other	216.00	216.00	174.00	76.00	122.00											
310	Library	661.00	661.00	533.00	234.00	374.00											
210	Fire	631.00	631.00	509.00	223.00	357.00											
510	Recreation	9,131.00	9,131.00	7,365.00	3,230.00	5,161.00											
650	Transit	1,533.00	1,533.00	1,237.00	543.00	867.00											
490	Public Works	637.00	637.00	514.00	225.00	360.00											
530	Roads	13,572.00	13,572.00	10,947.00	4,802.00	7,671.00											
350	Municipal Parking	0.00	0.00	0.00	0.00	0.00											
901	Bramwest / NSTC	554.00	554.00	447.00	196.00	313.00											
9910	TOTAL MUNICIPAL WIDE CHARGES	26,935.00	26,935.00	21,726.00	9,529.00	15,225.00	0.00	0.00	0.00	0.00	96.70	45.31	96.70	96.70	45.31	89.76	0.00

1250 Are the rates being reported based on a new development charge by-law that was approved by council within the reporting year?
If yes(Y), please attach an electronic version of the new by-law.

2012/001

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

**Schedule 62
DEVELOPMENT CHARGES RATES - SPECIAL AREAS**

for the year ended December 31, 2014

1250 Are the rates being reported based on a new development charge by-law that was approved by council within the reporting year?

If yes(Y), please attach an electronic version of the new by-law.

Sq. Foot / Sq. Metre / Per Hectare/ Per Other (Please specify)

RESIDENTIAL CHARGES (\$)

NON - RESIDENTIAL CHARGES (\$)

	RESIDENTIAL CHARGES (\$)									NON - RESIDENTIAL CHARGES (\$)							
	Single Detached	Semi-Detached	Other Multiples	Apartments		Other	Other	Other	Other	Other	NON Res.	Industrial	Commercial	Institutional	Other	Other	Other
				< = 1 Bedroom	> = 2 Bedroom						Sq. Foot / Sq. Metre/ Per Hectare/ Per Other (Please Specify)	Sq. Foot / Sq. Metre / Per Hectare / Per Other (Please Specify)	Sq. Foot / Sq. Metre / Per Hectare / Per Other (Please Specify)	Sq. Foot / Sq. Metre / Per Hectare / Per Other (Please Specify)			
	1	2	3	4	5	6	7	8	9		10	11	12	13	14	15	16
Service																	

2014-V01

FIR2014: Brampton C

Schedule 70

Asmt Code: 2110
MAH Code: 21101

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

for the year ended December 31, 2014

Financial Assets		1
		\$
0299	Cash and cash equivalents	477,618,762
Accounts receivable		
0410	Canada	8,107,646
0420	Ontario	0
0430	Upper-tier	-7,000
0440	Other municipalities	265,298
0450	School boards	8,863,379
0490	Other receivables	41,868,473
0499	Subtotal	59,097,796
Taxes receivable		
0610	Current year's levies	35,035,960
0620	Previous year's levies	14,723,783
0630	Prior year's levies	4,161,775
0640	Penalties and interest	3,948,057
0690	LESS: Allowance for uncollectables	101,270
0699	Subtotal	57,768,305
Investments *		
0805	Canada	108,407,266
0810	Ontario	61,163,392
0815	Municipal	4,659,733
0820	Government business enterprises	
0828	Other <input type="text" value="Corporate and Other Provinces"/>	229,884,218
0829	Subtotal	404,114,609
Debt Recoverable from Others		
0861	Municipalities (SLC 74 0630 01)	0
0862	School Boards (SLC 74 0620 01)	0
0863	Retirement Funds (SLC 74 0899 01)	0
0864	Sinking Funds (SLC 74 1099 01)	0
0865	Individuals	
0868	Other <input type="text"/>	
0845	Subtotal	0
Other financial assets		
0830	Inventories held for resale	
0831	Land held for resale	
0835	Notes receivable	
0840	Mortgages receivable	
0850	Deferred taxes receivable	
0890	Other <input type="text" value="Other Current Assets"/>	369,862
0898	Subtotal	369,862
9930	TOTAL Financial Assets	998,969,334
8010	* Market value of Investments included in Line 0829	410,699,000

2014-V01

FIR2014: Brampton C

Schedule 70

Asmt Code: 2110
MAH Code: 21101

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

for the year ended December 31, 2014

Liabilities		1
Temporary loans		\$
2010	Operating purposes	
Tangible Capital Assets:		
2020	Canada	
2030	Ontario	
2040	Other	
2099	Subtotal	0
Accounts Payable		
2210	Canada	1,657,492
2220	Ontario	41,667
2230	Upper-tier	16,730,850
2240	Other municipalities	80
2250	School boards	8,823,408
2260	Interest on debt	
2270	Trade accounts payable	61,197,101
2290	Other	36,634,626
2299	Subtotal	125,085,224
2301	Estimated Tax Liabilities (PS3510)	4,798,445
Deferred revenue		
2410	Obligatory reserve funds (SLC 60 2099 01)	295,875,713
2490	Other	13,847,427
2499	Subtotal	309,723,140
Long term liabilities		
2610	Debt issued	
2620	Debt payable to others	
2630	Lease purchase agreements (Tangible capital leases)	92,967,633
2640	Other	
2650	Other	
2660	LESS: Debt issued on behalf of Government Business Enterprise	
2699	Subtotal	92,967,633
Solid Waste Management Facility Liabilities		
2799	Solid waste landfill closure and post-closure	
Post employment benefits		
2810	Accumulated sick leave	15,164,765
2820	Accrued vacation pay	11,399,244
2830	Accrued pensions payable	17,556,343
2840	Accrued Workplace Safety and Insurance Board claims (WSIB)	9,322,530
2898	Other	10,839,409
2899	Subtotal post employment benefits	64,282,291
Liability for contaminated sites		
2910	Remediation costs of contaminated sites	
9940	TOTAL Liabilities	596,856,733
9945	Net Financial Assets / Net Debt (Total Financial Assets LESS Total Liabilities)	402,112,601
Non-Financial Assets		1
		\$
6210	Tangible Capital Assets (SLC 51 9921 11)	3,380,586,689
6250	Inventories of Supplies	3,438,207
6260	Prepaid Expenses	2,129,458
6299	Total Non-Financial Assets	3,386,154,354
9970	Total Accumulated Surplus/(Deficit)	3,788,266,955
Analysis of the Accumulated Surplus/(Deficit)		1
		\$
6410	Equity in Tangible Capital Assets	3,380,586,689
6420	Reserves and Reserve Funds (SLC 60 2099 02 + SLC 60 2099 03)	258,660,973
6430	General Surplus/ (Deficit)	
6431	Unexpended capital financing	291,045,948
Local boards		
5030	Transit operations	
5035	Water operations	
5040	Wastewater operations	
5041	Solid waste operations	
5045	Libraries	
5050	Cemeteries	
5055	Recreation, community centres and arenas	
5060	Business Improvement Area	
5076	Other	
5077	Other	
5078	Other	
5079	Other	
5098	Total Local Boards	0
5080	Equity in Government Business Enterprises (SLC 10 6090 01)	0
6601	Unfunded Employee Benefits	-38,219,613
6602	Unfunded Landfill closure costs	
6603	Unfunded Remediation costs of contaminated sites	
6610	Other	-92,967,633
6620	Other	-3,139,409
6630	Other	-7,700,000
6640	Other	
6699	Total Other	-142,026,655
9971	Total Accumulated Surplus/(Deficit)	3,788,266,955

2014-V01

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Single/Lower-Tier ONLY **Schedule 72**

CONTINUITY OF TAXES RECEIVABLE

for the year ended December 31, 2014

Continuity of Taxes Receivable

		9
		\$
0210	Taxes receivable, beginning of year	53,492,823
0215	PLUS: Amounts added to tax bills for collection purposes only	1,860,292
0220	PLUS: Tax amounts levied in the year (SLC 26 9199 03)	932,400,939
0225	PLUS: Current Year Penalties and Interest	9,906,501
0240	LESS: Total cash collections (SLC 72 0699 09)	937,492,518
0250	LESS: Tax adjustments before allowances (SLC 72 2899 09)	14,873,597
0260	LESS: Tax adjustments not applied to taxation (SLC 72 4999 09)	5,751,666
0280	PLUS: <input type="text" value="Refunds, Allowance, Susp, Misc"/>	18,225,531
0290	Taxes receivable, end of year	57,768,305

Cash Collections

		9
		\$
0610	Current year's tax	874,375,071
0620	Previous year's tax	50,598,120
0630	Penalties and interest	10,166,270
0640	Amounts added to tax bills for collection purposes only	2,353,057
0690	Other <input type="text"/>	
0699	TOTAL Cash Collections	937,492,518

2014-V01

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Single/Lower-Tier ONLY Schedule 72 CONTINUITY OF TAXES RECEIVABLE

for the year ended December 31, 2014

Tax Adjustments Applied to Taxation		SCHOOL BOARDS					TOTAL Education 6 \$	Lower-Tier (Single-Tier) 7 \$	Upper-Tier 8 \$	TOTAL Tax Adjustment 9 \$
		English - Public 1	French - Public 2	English - Separate 3	French - Separate 4	Other 5				
		\$	\$	\$	\$	\$				
1099	Municipal Act (353, 354, 357, 358, RfR)	4,500,675	20,788	2,450,535	44,073		7,016,071	4,849,393	4,702,088	16,567,552
1299	Discounts for Advance Payments (Mun. Act 345(10))									0
1499	Tax Credit (Mun. Act 474.3)									0
1699	Tax Cancellation - Low income seniors and Disabled persons (Mun. Act 345.1)	63,562	71	26,863	143		90,639	219,459	201,328	511,426
1810	Rebates to Commercial properties (Mun. Act 362)						0			0
1820	Rebates to Industrial properties (Mun. Act 362)						0			0
1899	Subtotal	0	0	0	0	0	0	0	0	0
2099	Rebates for Charities (Mun. Act 361)	179,014	965	101,001	2,015		282,995	133,564	118,921	535,480
2299	Vacant Unit Rebates (Mun. Act 364)	879,046	4,575	497,028	9,877		1,390,526	768,709	693,699	2,852,934
2399	Reduction for Heritage Property (Mun. Act 365.2)						0			0
2890	Other Bill 140, New Const, P&I	53,267	273	29,108	501		83,149		38,722	121,871
2891	Other Reporting Adj (Lower Tier)						0	-5,715,666		-5,715,666
2892	Other						0			0
2893	Other						0			0
2899	Tax adjustments before allowances	5,675,564	26,672	3,104,535	56,609	0	8,863,380	255,459	5,754,758	14,873,597

Tax Adjustments Not Applied to Taxation		SCHOOL BOARDS					TOTAL Education 6 \$	Lower-Tier (Single-Tier) 7 \$	Upper-Tier 8 \$	TOTAL Tax Adjustment 9 \$
		English - Public 1	French - Public 2	English - Separate 3	French - Separate 4	Other 5				
		\$	\$	\$	\$	\$				
4010	Tax sale, Tax registration accounts									0
4210	Tax Deferral - Low income seniors and Disabled persons (Mun. Act 315)						0			0
4420	Net Impact of 5% Capping Limit Program						0			0
4890	Other Reporting Adj (Lower Tier)						0	5,751,666		5,751,666
4891	Other						0			0
4999	Tax Adjustments Not Applied to Taxation	0	0	0	0	0	0	5,751,666	0	5,751,666

Additional Information		SCHOOL BOARDS					TOTAL Education	Lower-Tier (Single-Tier)	Upper-Tier	TOTAL Tax Adjustment
		English - Public	French - Public	English - Separate	French - Separate	Other	6	7	8	9
		\$	\$	\$	\$	\$	\$	\$	\$	\$
6010	Recovery of Tax Deferrals						0			0
7010	Entitlement of School Boards	178,925,127	669,715	68,121,319	1,345,119	0	249,061,280			

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FIR2014: Brampton C

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Schedule 74

LONG TERM LIABILITIES AND COMMITMENTS

for the year ended December 31, 2014

1. Debt burden of the municipality

All outstanding debt issued by the municipality, predecessor municipalities and consolidated entities		1 \$
0210	To Ontario and agencies	
0220	To Canada and agencies	
0230	To Others	
0297	Other <input type="text" value="Tangible capital lease"/>	92,967,633
0298	Other <input type="text"/>	
0299	Subtotal	92,967,633
0499	PLUS: All debt assumed by the municipality from others	
LESS: All debt assumed by others		
0610	Ontario	
0620	School boards	
0630	Other Municipalities	
0640	Government Business Enterprises	
0697	Other <input type="text"/>	
0698	Other <input type="text"/>	
0699	Subtotal	0
LESS: Debt retirement funds		
0810	Sewer	
0820	Water	
0896	Other <input type="text"/>	
0897	Other <input type="text"/>	
0898	Other <input type="text"/>	
0899	Subtotal	0
LESS: Own sinking funds (Actual balances)		
1010	General municipal	
1020	Enterprises and others	
1096	Other <input type="text"/>	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Subtotal	0
9910	TOTAL Net Long Term Liabilities of the Municipality	92,967,633

2. Debt burden of the municipality: Analysed by debt instrument

1210	Sinking fund debentures	
1220	Installment (serial) debentures	
1230	Long term bank loans	
1240	Lease purchase agreements (Tangible capital leases)	92,967,633
1250	Mortgages	
1260	Ontario Clean Water Agency (OCWA)	
1280	Construction Financing Debentures	
1297	Other <input type="text"/>	
1298	Other <input type="text"/>	
9920	TOTAL Net Long Term Liabilities of the Municipality	92,967,633

3. Debt burden of the municipality: Analysed by function

1405	General government	92,967,633
1410	Protection services	
Transportation services:		
1415	Roadways	
1416	Winter Control	
1420	Transit	
1421	Parking	
1422	Street Lighting	
1423	Air Transportation	
Environmental services:		
1425	Wastewater system	
1430	Storm water system	
1435	Waterworks system	
1440	Solid Waste collection	
1445	Solid Waste disposal	
1446	Waste diversion	
1450	Health services	
1455	Social and family services	
1460	Social housing	
Recreation and cultural services:		
1465	Parks	
1466	Recreation programs	
1471	Recreation facilities - Golf Course, Marina, Ski Hill	
1474	Recreation facilities - All Other	
1475	Libraries	
1476	Museums	
1477	Cultural services	
1480	Planning and development	
1490	Other long term liabilities	
9930	TOTAL Net Long Term Liabilities of the Municipality	92,967,633

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FIR2014: Brampton C

Asmt Code: 2110

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Schedule 74

LONG TERM LIABILITIES AND COMMITMENTS

for the year ended December 31, 2014

4. Debt payable in foreign currencies (net of sinking fund holdings)

		1
		\$
1610	US Dollars:	
	Canadian dollar equivalent included in SLC 74 9910 01	
1620	Par value in 'U.S. Dollars'	
	Other currency:	
1630	Canadian dollar equivalent included in SLC 74 9910 01	
1640	Par value in <input type="text"/>	
1650	Canadian dollar equivalent included in SLC 74 9910 01	
1660	Par value in <input type="text"/>	

5. Interest earned on sinking funds and on debt retirement funds during the year

1810	Own funds	<input type="text"/>
	Ontario Clean Water Agency	
1820	Sewer	<input type="text"/>
1830	Water	<input type="text"/>

6. Details of sinking fund balance

2010	Value of own sinking fund debentures issued and outstanding at year end	<input type="text"/>
	Balance of own sinking funds at year end	
2110	Total contributions to own sinking funds	<input type="text"/>
2120	Total income earned from investments of sinking funds' monies	<input type="text"/>
2199	Subtotal	0
2210	Estimated total future contributions from this municipality required to meet obligations in line 2010 above	<input type="text"/>
2220	Estimated total future income earned from investments in lines 2199 and 2210 above	<input type="text"/>

7. Long term commitments at year end

2410	Hospital support	<input type="text"/>
2420	University support	<input type="text"/>
2430	Leases and other agreements	237,456,675
2440	Capital equipment, land acquisition	<input type="text"/>
2496	Other <input type="text"/>	<input type="text"/>
2497	Other <input type="text"/>	<input type="text"/>
2498	Other <input type="text"/>	<input type="text"/>
2499	TOTAL	237,456,675

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Schedule 74

LONG TERM LIABILITIES AND COMMITMENTS

for the year ended December 31, 2014

8. Contingent liabilities		Contingent Liabilities 4 Y or N	Is Value in Column 2 Estimated? 1 Y or N	Value 2 \$	Number of Years Payable Over 3 Years
2610	Pending or threatened litigation				
2620	Retroactive wage settlements				
2630	Guarantees of long term indebtedness in the name of the municipality but assumed by others				
2640	Outstanding loans guaranteed		N	9,247,959	
2698	Other <input type="text"/>				
2699	TOTAL			9,247,959	

9. Ontario Clean Water Agency Provincial Projects		Accumulated Surplus / Deficit 1 \$	Total Outstanding Capital Obligation 2 \$	Debt Charges 3 \$
Water projects:				
2810	For this Municipality only			
2820	Share of integrated project(s)			
Wastewater projects:				
2830	For this Municipality only			
2840	Share of integrated project(s)			

10. Debt Charges for the current year		Principal 1 \$	Interest 2 \$	Total 3 \$
Recovered from the Consolidated Statement of Operations				
3012	General Tax Rates			
3014	Other			
3015	Tile Drainage/Shoreline Assistance			
3020	Recovered from reserve funds			
Recovered from unconsolidated entities:				
3030	Electricity			
3040	Gas			
3050	Telephone			
3097	Other <input type="text"/>			
3098	Other <input type="text"/>			
3099	TOTAL	0	0	
Line 3099 includes:				
3110	Lump sum (balloon) repayments of long term debt			
3120	Provincial Grant funding for repayment of long term debt			
Analysis of Lease Purchase Agreements (Tangible Capital Leases) and Financing Leases (not Tangible Capital Leases)				
3140	Debt charges for Lease purchase agreements (Tangible capital leases)			0
3150	Financing leases (not Tangible capital leases) beyond term of Council			
3199	TOTAL			0

11. Long term debt refinanced		Principal 1 \$	Interest 2 \$
3410	Repayment of Provincial Special Assistance		
3420	Other long term debt refinanced		

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Schedule 74

LONG TERM LIABILITIES AND COMMITMENTS

for the year ended December 31, 2014

12. Future principal and interest payments on EXISTING debt

		RECOVERABLE FROM:							
		Consolidated Statement of Operations		Reserve Funds		Unconsolidated Entities		All Others	
		Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest
		1	2	3	4	5	6	7	8
		\$	\$	\$	\$	\$	\$	\$	\$
3210	Year 2015	1,348,241	7,005,410						
3220	Year 2016	1,454,137	6,899,514						
3230	Year 2017	1,568,351	6,785,301						
3240	Year 2018	1,691,535	6,662,116						
3250	Year 2019	1,824,394	6,529,257						
3260	Years 2020 to 2024	11,510,175	30,258,081						
3270	Years 2025 onwards	73,570,800	48,253,280						
3280	Int. to be earned on sink. funds								
3299	TOTAL	92,967,633	112,392,958	0	0	0	0	0	0

13. Other notes

Please list all Other Notes and forward supporting schedules as required by email to:

FIR.mah@ontario.ca

3601

* Use ALT + ENTER Keys to "Return" to the next line.

FIR2014: Brampton C

Asmt Code: 2110

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Schedule 75 WATER SERVICE

for the year ended December 31, 2014

WATER SERVICE

STATEMENT OF OPERATIONS

		1
		\$
Revenues		
0205	User Fees	
0206	Municipal Property Tax by Levy (Special Area Rates)	
0210	Services to Other Municipalities	
0215	Ontario Conditional Grants	
0220	Ontario Housing Programs	
0225	Canada Conditional Grants	
0230	Ontario Capital Grants	
0235	Canada Capital Grants	
0240	Canada Gas Tax Funding	
0245	Revenue from Other Municipalities	
0250	Investment Income	
0260	Deferred revenue earned	
0295	Other <input type="text"/>	
0296	Other <input type="text"/>	
0297	Other <input type="text"/>	
0298	Other <input type="text"/>	
0299	Total Revenues	0
Operating Expenses: Analysis of Expenses by Object		
0410	Salaries, Wages and Employee Benefits	
0420	Operating and General Expenditures	
0430	Amortization Expense	
0440	Interest Expense	
0495	Other <input type="text"/>	
0496	Other <input type="text"/>	
0497	Other <input type="text"/>	
0498	Other <input type="text"/>	
0499	Total Expenses	0
9910	Net Income	0

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 75

WASTEWATER SERVICE

for the year ended December 31, 2014

WASTEWATER SERVICE

STATEMENT OF OPERATIONS

		1
		\$
Revenues		
1005	User Fees	
1006	Municipal Property Tax by Levy (Special Area Rates)	
1010	Services to Other Municipalities	
1015	Ontario Conditional Grants	
1020	Ontario Housing Programs	
1025	Canada Conditional Grants	
1030	Ontario Capital Grants	
1035	Canada Capital Grants	
1040	Canada Gas Tax Funding	
1045	Revenue from Other Municipalities	
1050	Investment Income	
1060	Deferred revenue earned	
1095	Other <input type="text"/>	
1096	Other <input type="text"/>	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Total Revenues	0
Operating Expenses: Analysis of Expenses by Object		
1210	Salaries, Wages and Employee Benefits	
1220	Operating and General Expenditures	
1230	Amortization Expense	
1240	Interest Expense	
1295	Other <input type="text"/>	
1296	Other <input type="text"/>	
1297	Other <input type="text"/>	
1298	Other <input type="text"/>	
1299	Total Expenses	0
9920	Net Income	0

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 76

GOVERNMENT BUSINESS ENTERPRISES

for the year ended December 31, 2014

GOVERNMENT BUSINESS ENTERPRISES

STATEMENT OF FINANCIAL POSITION

		Please Specify GBE					Total 20
		1	2	3	4	5	
		\$	\$	\$	\$	\$	\$
Assets							
0210	Current						0
0220	Capital						0
0297	Other						0
0298	Other <input type="text"/>						0
0299	Total Assets	0	0	0	0	0	0
Liabilities							
0410	Current						0
0420	Long-term						0
0497	Other						0
0498	Other <input type="text"/>						0
0499	Total Liabilities	0	0	0	0	0	0
9910	Net Equity	0	0	0	0	0	0
0610	Municipality's Share						0

STATEMENT OF OPERATIONS

0810	Revenues						0
0820	Expenses						0
9920	Net Income (Loss)	0	0	0	0	0	0
1010	Municipality's Share						0
1020	Dividends paid						0

FIR2014: Brampton C

Schedule 77

Asmt Code: 2110

DISTRICT SOCIAL SERVICES ADMINISTRATION BOARD

MAH Code: 21101

for the year ended December 31, 2014

0210 District Social Services Administration Board

Consolidated Statement of Financial Position

Financial Assets

0410	Cash and cash equivalents	
0420	Accounts Receivable	
0430	Investments	
0496	Other <input type="text"/>	
0497	Other <input type="text"/>	
0498	Other <input type="text"/>	
0499	Total Financial Assets	

DSSAB	Municipality's Share	% of Municipality's Share of DSSAR
1	2	3
\$	\$	%
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

Liabilities

0610	Accounts Payable and accrued liabilities	
0620	Debt	
0630	Pensions and other employee benefits	
0640	Other accrued liabilities	
0650	Deferred Revenue	
0696	Other <input type="text"/>	
0697	Other <input type="text"/>	
0698	Other <input type="text"/>	
0699	Total Liabilities	

	0	
	0	
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

9910 Net Financial Assets (Net Debt)

0	0	
---	---	--

Non-Financial Assets

0810	Tangible capital assets	
0820	Inventories of supplies	
0830	Prepaid expenses	
0896	Other <input type="text"/>	
0897	Other <input type="text"/>	
0898	Other <input type="text"/>	
0899	Total Non-Financial Assets	

	0	
	0	
	0	
	0	
	0	
	0	
0	0	

9920 Accumulated Surplus/(Deficit)

0	0	
---	---	--

Accumulated Surplus Analysis

1010	Equity in Tangible Capital Assets	
1020	Reserves and Reserve funds	
1030	General Surplus/(Deficit)	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Accumulated Surplus/(Deficit)	

	0	
	0	
	0	
	0	
	0	
0	0	

FIR2014: Brampton C

Schedule 77

Asmt Code: 2110

DISTRICT SOCIAL SERVICES ADMINISTRATION BOARD

MAH Code: 21101

for the year ended December 31, 2014

1210 District Social Services Administration Board

Consolidated Statement of Operations

REVENUES

Provincial

1410	Ontario Works	
1420	Ontario Disability Support Program (ODSP)	
1430	Ontario Drug Benefit Program (ODB)	
1440	Child Care	
1450	Land Ambulance	
1460	Social Housing	
1498	Other <input type="text"/>	
1499	Total Provincial Funding	

DSSAB	Municipality's Share	% of Municipality's Share of DSSAB
1	2	3
\$	\$	%
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

Federal

1610	Social Housing	
1698	Other <input type="text"/>	
1699	Total Federal Funding	

	0	
	0	
0	0	

Municipal Contributions

1810	Municipal Billings	
1898	Other <input type="text"/>	
1899	Total Municipal Contributions	

	0	
	0	
0	0	

Other Revenues

2010	Investment Income	
2020	Deferred revenue earned	
2097	Other <input type="text"/>	
2098	Other <input type="text"/>	
2099	Total Other Revenues	

	0	
	0	
	0	
	0	
0	0	

9930 **Total Revenues**

0	0	
---	---	--

EXPENSES

Social Services

2210	Ontario Works	
2220	Ontario Disability Support Program (ODSP)	
2230	Ontario Drug Benefit Program (ODB)	
2240	Child Care	
2250	Social Housing	
2260	Other <input type="text"/>	
2299	Total Social Services	

	0	
	0	
	0	
	0	
	0	
	0	
0	0	

Health Services

2410	Land Ambulance	
2420	Public Health	
2430	Other <input type="text"/>	
2440	DSSAB Administration	
2496	Other <input type="text"/>	
2497	Other <input type="text"/>	
2498	Other <input type="text"/>	
2499	Total Health Services	

	0	
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

9940 **Total Expenses**

0	0	
---	---	--

9950 **Annual Surplus / (Deficit)**

0	0	
---	---	--

2014-V01

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 77

HEALTH UNIT

for the year ended December 31, 2014

0210 Health Unit

Consolidated Statement of Financial Position

Financial Assets

0410	Cash and cash equivalents	
0420	Accounts Receivable	
0430	Investments	
0496	Other <input type="text"/>	
0497	Other <input type="text"/>	
0498	Other <input type="text"/>	
0499	Total Financial Assets	

Health Unit 1 \$	Municipality's Share 2 \$	% of Municipality's Share of Health Unit 3 %
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

Liabilities

0610	Accounts Payable and accrued liabilities	
0620	Debt	
0630	Pensions and other employee benefits	
0640	Other accrued liabilities	
0650	Deferred Revenue	
0696	Other <input type="text"/>	
0697	Other <input type="text"/>	
0698	Other <input type="text"/>	
0699	Total Liabilities	

	0	
	0	
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

9910 **Net Financial Assets (Net Debt)**

0	0	
---	---	--

Non-Financial Assets

0810	Tangible capital assets	
0820	Inventories of supplies	
0830	Prepaid expenses	
0896	Other <input type="text"/>	
0897	Other <input type="text"/>	
0898	Other <input type="text"/>	
0899	Total Non-Financial Assets	

	0	
	0	
	0	
	0	
	0	
	0	
0	0	

9920 **Accumulated Surplus/(Deficit)**

0	0	
---	---	--

Accumulated Surplus Analysis

1010	Equity in Tangible Capital Assets	
1020	Reserves and Reserve funds	
1030	General Surplus/(Deficit)	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Accumulated Surplus/(Deficit)	

	0	
	0	
	0	
	0	
	0	
0	0	

FIR2014: Brampton C

Asmt Code: 2110
MAH Code: 21101

Schedule 77 HEALTH UNIT

for the year ended December 31, 2014

1210 Health Unit

Consolidated Statement of Operations

REVENUES

Provincial

1411	Province of Ontario	
1450	Land Ambulance	
1497	Other	
1498	Other	
1499	Total Provincial Funding	

Health Unit 1 \$	Municipality's Share 2 \$	% of Municipality's Share of Health Unit 3 %
	0	
	0	
	0	
	0	
0	0	

Federal

1611	Government of Canada	
1698	Other	
1699	Total Federal Funding	

	0	
	0	
0	0	

Municipal Contributions

1810	Municipal Billings	
1898	Other	
1899	Total Municipal Contributions	

	0	
	0	
0	0	

Other Revenues

2010	Investment Income	
2020	Deferred revenue earned	
2097	Other	
2098	Other	
2099	Total Other Revenues	

	0	
	0	
	0	
	0	
0	0	

9930 **Total Revenues**

0	0	
---	---	--

EXPENSES

Health Services

2410	Land Ambulance	
2420	Public Health	
2430	Other	
2440	DSSAB Administration	
2496	Other	
2497	Other	
2498	Other	
2499	Total Health Services	

	0	
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

9950 **Annual Surplus / (Deficit)**

0	0	
---	---	--

FIR2014: Brampton C

Asmt Code: 2110
MAH Code: 21101

Schedule 77 OTHER CATEGORY for the year ended December 31, 2014

0210 Entity

Consolidated Statement of Financial Position

Financial Assets

0410	Cash and cash equivalents	
0420	Accounts Receivable	
0430	Investments	
0496	Other <input type="text"/>	
0497	Other <input type="text"/>	
0498	Other <input type="text"/>	
0499	Total Financial Assets	

Other Category	Municipality's Share	% of Municipality's Share of Other Category
1	2	3
\$	\$	%
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

Liabilities

0610	Accounts Payable and accrued liabilities	
0620	Debt	
0630	Pensions and other employee benefits	
0640	Other accrued liabilities	
0650	Deferred Revenue	
0696	Other <input type="text"/>	
0697	Other <input type="text"/>	
0698	Other <input type="text"/>	
0699	Total Liabilities	

	0	
	0	
	0	
	0	
	0	
	0	
	0	
	0	
0	0	

9910

Net Financial Assets (Net Debt)

0	0	
---	---	--

Non-Financial Assets

0810	Tangible capital assets	
0820	Inventories of supplies	
0830	Prepaid expenses	
0896	Other <input type="text"/>	
0897	Other <input type="text"/>	
0898	Other <input type="text"/>	
0899	Total Non-Financial Assets	

	0	
	0	
	0	
	0	
	0	
	0	
0	0	

9920

Accumulated Surplus/(Deficit)

0	0	
---	---	--

Accumulated Surplus Analysis

1010	Equity in Tangible Capital Assets	
1020	Reserves and Reserve funds	
1030	General Surplus/(Deficit)	
1097	Other <input type="text"/>	
1098	Other <input type="text"/>	
1099	Accumulated Surplus/(Deficit)	

	0	
	0	
	0	
	0	
	0	
0	0	

FIR2014: Brampton C

Asmt Code: 2110
MAH Code: 21101

Schedule 77 OTHER CATEGORY for the year ended December 31, 2014

1210 Entity		
Consolidated Statement of Operations		
REVENUES		
Provincial		
Other Category	Municipality's Share	% of Municipality's Share of Other Category
1	2	3
\$	\$	%
1411 Province of Ontario	0	
1498 Other	0	
1499 Total Provincial Funding	0	
Federal		
1611 Government of Canada	0	
1698 Other	0	
1699 Total Federal Funding	0	
Municipal Contributions		
1810 Municipal Billings	0	
1898 Other	0	
1899 Total Municipal Contributions	0	
Other Revenues		
2010 Investment Income	0	
2020 Deferred revenue earned	0	
2097 Other	0	
2098 Other	0	
2099 Total Other Revenues	0	
9930 Total Revenues	0	
EXPENSES		
2693 Other	0	
2694 Other	0	
2695 Other	0	
2696 Other	0	
2697 Other	0	
2698 Other	0	
2699 Total Other Expenses	0	
9950 Annual Surplus / (Deficit)	0	

2014-V01

FIR2014: Brampton C**Schedule 77****CONSOLIDATED STATEMENT OF FINANCIAL POSITION &
STATEMENT OF OPERATIONS FOR OTHER ENTITIES**

Asmt Code: 2110

MAH Code: 21101

for the year ended December 31, 2014

Consolidated Statement of Financial Position

		Total All	Municipality's Share	% of Municipality's Share
		1	2	3
		\$	\$	%
Financial Assets				
0410	Cash and cash equivalents	0	0	
0420	Accounts Receivable	0	0	
0430	Investments	0	0	
0496	Other	0	0	
0497	Other	0	0	
0498	Other	0	0	
0499	Total Financial Assets	0	0	
Liabilities				
0610	Accounts Payable and accrued liabilities	0	0	
0620	Debt	0	0	
0630	Pensions and other employee benefits	0	0	
0640	Other accrued liabilities	0	0	
0650	Deferred Revenue	0	0	
0696	Other	0	0	
0697	Other	0	0	
0698	Other	0	0	
0699	Total Liabilities	0	0	
9910	Net Financial Assets (Net Debt)	0	0	
Non-Financial Assets				
0810	Tangible capital assets	0	0	
0820	Inventories of supplies	0	0	
0830	Prepaid expenses	0	0	
0896	Other	0	0	
0897	Other	0	0	
0898	Other	0	0	
0899	Total Non-Financial Assets	0	0	
9920	Accumulated Surplus/(Deficit)	0	0	
Accumulated Surplus Analysis				
1010	Equity in Tangible Capital Assets	0	0	
1020	Reserves and Reserve funds	0	0	
1030	General Surplus/(Deficit)	0	0	
1097	Other	0	0	
1098	Other	0	0	
1099	Accumulated Surplus/(Deficit)	0	0	

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FIR2014: Brampton C**Schedule 77****CONSOLIDATED STATEMENT OF FINANCIAL POSITION &
STATEMENT OF OPERATIONS FOR OTHER ENTITIES**

Asmt Code: 2110

MAH Code: 21101

for the year ended December 31, 2014

Consolidated Statement of Operations

		Total All	Municipality's Share	% of Municipality's Share of Total All
		1	2	3
		\$	\$	%
REVENUES				
Provincial				
1410	Ontario Works	0	0	
1411	Province of Ontario	0	0	
1420	Ontario Disability Support Program (ODSP)	0	0	
1430	Ontario Drug Benefit Program (ODB)	0	0	
1440	Child Care	0	0	
1450	Land Ambulance	0	0	
1460	Social Housing	0	0	
1497	Other	0	0	
1498	Other	0	0	
1499	Total Provincial Funding	0	0	
Federal				
1610	Social Housing	0	0	
1611	Government of Canada	0	0	
1698	Other	0	0	
1699	Total Federal Funding	0	0	
Municipal Contributions				
1810	Municipal Billings	0	0	
1898	Other	0	0	
1899	Total Municipal Contributions	0	0	
Other Revenues				
2010	Investment Income	0	0	
2020	Deferred revenue earned	0	0	
2097	Other	0	0	
2098	Other	0	0	
2099	Total Other Revenues	0	0	
9930	Total Revenues	0	0	
EXPENSES				
Social Services				
2210	Ontario Works	0	0	
2220	Ontario Disability Support Program (ODSP)	0	0	
2230	Ontario Drug Benefit Program (ODB)	0	0	
2240	Child Care	0	0	
2250	Social Housing	0	0	
2260	Other	0	0	
2299	Total Social Services	0	0	
Health Services				
2410	Land Ambulance	0	0	
2420	Public Health	0	0	
2430	Other	0	0	
2440	DSSAB Administration	0	0	
2496	Other	0	0	
2497	Other	0	0	
2498	Other	0	0	
2499	Total Health Services	0	0	
Other Expenses				
2693	Other	0	0	
2694	Other	0	0	
2695	Other	0	0	
2696	Other	0	0	
2697	Other	0	0	
2698	Other	0	0	
2699	Total Other Expenses	0	0	
9940	Total All Expenses	0	0	
9950	Annual Surplus / (Deficit)	0	0	

FIR2014: Brampton C

Asmt Code: 2110

MAH Code: 21101

Schedule 80
STATISTICAL INFORMATION
for the year ended December 31, 2014

1. Municipal workforce profile		Full-Time Funded Positions 1 #	Part-Time Funded Positions 2 #	Seasonal Employees 3 #
Employees of the Municipality				
0205	Administration	145.00		
0210	Fire	451.00	0.00	4.00
0211	Uniform	451.00		
0212	Civilian			4.00
0215	Police	0.00	0.00	0.00
0216	Uniform			
0217	Civilian			
0260	Court Security	0.00	0.00	0.00
0261	Uniform			
0262	Civilian			
0263	Prisoner Transportation	0.00	0.00	0.00
0264	Uniform			
0265	Civilian			
0220	Transit	871.00	76.00	45.00
0225	Public Works	256.00	9.00	15.00
0227	Ambulance	0.00	0.00	0.00
0228	Uniform			
0229	Civilian			
0230	Health Services			
0235	Homes for the Aged			
0240	Other Social Services			
0245	Parks and Recreation	405.00	1,695.00	24.00
0250	Libraries			
0255	Planning	202.00	3.00	8.00
0290	Other	453.00	259.00	72.00
0298	Subtotal	2,783.00	2,042.00	168.00
0300	Proportion of Munic. Empl. covered by 'Collective Agreements' (%)			
Employees of Joint Local Boards				
0305	Administration			
0310	Fire	0.00	0.00	0.00
0311	Uniform			
0312	Civilian			
0315	Police	0.00	0.00	0.00
0316	Uniform			
0317	Civilian			
0360	Court Security	0.00	0.00	0.00
0361	Uniform			
0362	Civilian			
0363	Prisoner Transportation	0.00	0.00	0.00
0364	Uniform			
0365	Civilian			
0320	Transit			
0325	Public Works			
0327	Ambulance	0.00	0.00	0.00
0328	Uniform			
0329	Civilian			
0330	Health Services			
0335	Homes for the Aged			
0340	Other Social Services			
0345	Parks and Recreation			
0350	Libraries	72.00	101.00	2.00
0355	Planning			
0390	Other	17.00		
0398	Subtotal	89.00	101.00	2.00
0399	TOTAL	2,872.00	2,143.00	170.00

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Schedule 80 STATISTICAL INFORMATION for the year ended December 31, 2014

Own Municipality	Other Munic., School Boards	Provincial	Federal
1	2	3	4
\$	\$	\$	\$

2. Selected investments of own sinking funds as at Dec. 31
0610 Own sinking funds

Number of Contracts	Value of Contracts
1	2
#	\$

3. Municipal procurement this year
1010 Total construction contracts awarded
1020 Construction contracts awarded at \$100,000 or greater

Number of Building Permits	Total Value of Building Permits
1	2
#	\$

4. Building permit information
1210 Residential properties
1220 Multi-Residential properties
1230 All other property classes
1299 Subtotal

1
\$

5. Insured value of physical assets
1410 Buildings
1420 Machinery and equipment
1430 Vehicles
1497 Other
1498 Other
1499 Subtotal

1
\$

6. Total Dollar Losses due to Structural Fires
1510 Losses due to structural fires, averaged over 3 yrs (2012 - 2014)

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Asmt Code: 2110

MAH Code: 21101

Schedule 80 STATISTICAL INFORMATION for the year ended December 31, 2014

7. Alternate service delivery arrangements

Municipal services which the municipality currently provides through some form of alternate service delivery: (Top 10 by Operating Expenses)

	Municipal service 1	S40 Functional Heading 3 LIST	S40 Line Number 2	Statement of Operations: Expenses 4 \$	Comments 5
1601					
1602					
1603					
1604					
1605					
1606					
1607					
1608					
1609					
1610					

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FIR2014: Brampton C

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Schedule 80 STATISTICAL INFORMATION for the year ended December 31, 2014

8. Consolidated Local boards including Joint local boards and all local entities set up by the municipality

(i) PROPORTIONALLY CONSOLIDATED joint local boards

	1	3 LIST	2	Proportion of Total Munic. Contributions Consolidated 4 %	5 \$	6 \$
	Name of Board or Entity	Board Description	Board Code		Municipality's Share of Total Contributions	Municipality's Share of Total Fee Revenues
0801	The Brampton Public Library Board	Library Board	1604	100%		
0802						
0803						
0804						
0805						
0806						
0807						
0808						
0809						
0810						
0811						
0812						
0813						
0814						
0815						
0816						
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0823						
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0838						
0839						
0840						
0841						
0842						
0843						
0844						
0845						
0846						
0847						
0848						
0849						

FIR2014: Brampton C

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Schedule 80

STATISTICAL INFORMATION

for the year ended December 31, 2014

(II) FULLY CONSOLIDATED local boards and any local entities set up by the municipality

1 Name of Board or Entity	3 Board Description LIST	2 Board Code	4 Proportion of Total Munic. Contributions Consolidated %	5 Municipality's Share of Total Contributions \$	6 Municipality's Share of Total Fee Revenues \$
0851			100%		
0852			100%		
0853			100%		
0854			100%		
0855			100%		
0856			100%		
0857			100%		
0858			100%		
0859			100%		
0860			100%		
0861			100%		
0862			100%		
0863			100%		
0864			100%		
0865			100%		
0866			100%		
0867			100%		
0868			100%		
0869			100%		
0870			100%		
0871			100%		
0872			100%		
0873			100%		
0874			100%		
0875			100%		
0876			100%		
0877			100%		
0878			100%		
0879			100%		
0880			100%		
0881			100%		
0882			100%		
0883			100%		
0884			100%		
0885			100%		
0886			100%		
0887			100%		
0888			100%		
0889			100%		
0890			100%		
0891			100%		
0892			100%		
0893			100%		
0894			100%		
0895			100%		
0896			100%		
0897			100%		
0898			100%		
0899			100%		

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Asmt Code: 2110
MAH Code: 21101

Schedule 80 STATISTICAL INFORMATION for the year ended December 31, 2014

9. Building Permit Information (Performance Measures)

1300 What method does your municipality use to determine total construction value?

1302 If "Other Method" is selected in line 1300, please describe the method used to determine total construction value

Column 1 #	Column 2 #	Column 3 #	Description 4 LIST
			TACBOC Construction Value Standard

Total Value of Construction Activity

1304 Total Value of Construction Activity for 2014 based on permits issued.

1 \$
2,260,648,985

Review of Complete Building Permit Applications: Median number of working days to review a complete building permit application and issue a permit or not issue a permit, and provide all reasons for refusal (by Category):

1306 **Category 1 : Houses (houses not exceeding 3 storeys/600 square metres)**
Reference : provincial standard is 10 working days

Median Number of Working Days 1 #
10

1308 **Category 2 : Small Buildings (small commercial/industrial not exceeding 3 storeys/600 square metres)**
Reference : provincial standard is 15 working days

12

1310 **Category 3 : Large Buildings (large residential/commercial/industrial/institutional)**
Reference : provincial standard is 20 working days

18

1312 **Category 4 : Complex Buildings (post disaster buildings, including hospitals, power/water, fire/police/EMS), communications**
Note : If no complete applications were submitted and accepted for a Category on lines 1306 to 1312, please leave the cell blank and do not enter zero.

9

Number Of Building Permit Applications

1314 **Category 1 : Houses (houses not exceeding 3 storeys/600 square metres)**

Number of Complete Applications 1 #	Number of Incomplete Applications 2 #	Total Number of Complete and Incomplete Applications 3 #
4,907	345	5,252

1316 **Category 2 : Small Buildings (small commercial/industrial not exceeding 3 storeys/600 square metres)**

103	15	118
-----	----	-----

1318 **Category 3 : Large Buildings (large residential/ commercial/ industrial/ institutional)**

801	166	967
-----	-----	-----

1320 **Category 4 : Complex Buildings (post disaster buildings, including hospitals, power/water, fire/police/EMS), communications**

4	5	9
---	---	---

1322 **Subtotal**

5,815	531	6,346
-------	-----	-------

Note: Zero should be entered on lines 1314 to 1320 in column 1 if no complete applications were submitted and accepted for a category. Zero should be entered in column 2 if no incomplete applications were submitted and accepted for a category.

10. Planning and Development

Land Use Planning (using building permit information)

1350 Number of residential units in new detached houses

Residential Units within Settlement Areas 1 #	Total Residential Units 2 #
2,248	2,248

1352 Number of residential units in new semi-detached houses

812	812
-----	-----

1354 Number of residential units in new row houses

1,295	1,295
-------	-------

1356 Number of residential units in new apartments/condo apartments

11	11
----	----

1358 **Subtotal**

4,366	4,366
-------	-------

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Asmt Code: 2110

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Schedule 80 STATISTICAL INFORMATION

for the year ended December 31, 2014

		Hectares		
		1		
		#		
1370	Land Designated for Agricultural Purposes Hectares of land designated for agricultural purposes in the Official Plan as of December 31, 2014.			
		1		
		#		
1710	11. Transportation Services Roads : Total Paved Lane Km	3,301		
1720	Condition of Roads : Number of paved lane kilometres where the condition is rated as good to very good.	2,595		
		Column 1	Column 2	Column 3
		1	2	3
		#	#	#
1722	Has the entire municipal road system been rated?			4
1725	Indicate the rating system used and the year the rating was conducted.			LIST
				Y
				SDI system used; last full survey in 2010; currently survey is
1730	Roads : Total UnPaved Lane Km	0		
1740	Winter Control : Total Lane Km maintained in winter	3,685		
1750	Transit : Total Number of Regular Service Passenger Trips on Conventional Transit in Service Area.	20,397,370		
1755	Transit : Population of Service Area.	563,982		
1760	Bridges and Culverts : Total Square Metres of Surface Area on Bridges and Culverts	72,511		
		Number of structures where the condition of primary components is rated as good to very good, requiring only repair		Total Number
		1	2	
		#	#	
1765	Rating Of Bridges And Culverts Bridges	174	174	
1766	Culverts	144	144	
1767	Subtotal	318	318	
		Column 1	Column 2	Column 3
		1	2	3
		#	#	#
1768	Have all bridges and culverts in the municipal system been rated?			4
1769	Indicate the rating system used and the year the rating was conducted.			LIST
				Y
				BCI system used; 1/2 surveyed in 2014, rest in 2015
		1		
		#		
1810	12. Environmental Services Wastewater Main Backups : Total number of backed up wastewater mains			
1815	Wastewater Collection/Conveyance : Total KM of Wastewater Mains.			
1820	Wastewater Treatment and Disposal : Total Megalitres of Wastewater Treated.			
1825	Wastewater Bypasses Treatment : Estimated megalitres of untreated wastewater.			
1835	Urban Storm Water Management : Total KM of Urban Drainage System plus (0.005 KM times No. of Catch basins)	1,585		
1840	Rural Storm Water Management : Total KM of Rural Drainage System plus (0.005 KM times No. of Catch basins).	210		
1845	Water Treatment : Total Megalitres of Drinking Water Treated.			
1850	Water Main Breaks : Number of water main breaks in a year.			
1855	Water Distribution/Transmission : Total kilometres of Water Distribution / Transmission Pipe.			
1860	Solid Waste Collection : Total tonnes collected from all property classes.			
1865	Solid Waste Disposal : Total tonnes disposed off from all property classes.			

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Schedule 80 STATISTICAL INFORMATION

for the year ended December 31, 2014

1870	Waste Diversion : Total tonnes diverted from all property classes.	
13. Recreation Services		
		1
		#
1910	Trails : Total kilometres of trails (owned by municipality and third parties).	333
1920	Indoor recreation facility space : Square metres of indoor recreation facilities (municipally owned).	139,714
1930	Outdoor recreation facility space : Square metres of outdoor recreation facility space (municipally owned).	158,431
14. Other Revenue (Used for the calculation of Operating Cost)		
		1
		\$
2310	Fire Services: Other revenue.	
2320	Paved Roads : Other revenue.	
2330	Solid Waste Disposal : Other revenue.	
2340	Waste Diversion : Other Revenue.	
2370	Assessment on Exempt Properties (Enter data from returned roll)	3,760,878,395

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Asmt Code: 2110

MAH Code: 21101

Schedule 81

ANNUAL DEBT REPAYMENT LIMIT

based on the information reported for the year ended December 31, 2014

NOTE: THE ESTIMATED ANNUAL REPAYMENT LIMIT IS EFFECTIVE JANUARY 01, 2016

Please note that fees and revenues for Homes for the Aged are not reflected in this estimate.

DETERMINATION OF ANNUAL DEBT REPAYMENT LIMIT		1
Debt Charges for the Current Year		\$
0210	Principal (SLC 74 3099 01)	0
0220	Interest (SLC 74 3099 02)	0
0299	Subtotal	0
Ontario Clean Water Agency Provincial Projects		
0410	Water projects - For this Municipality only (SLC 74 2810 03)	0
0420	Water projects - Share of integrated project(s) (SLC 74 2820 03)	0
0430	Wastewater projects - For this Municipality only (SLC 74 2830 03)	0
0440	Wastewater projects - Share of integrated project(s) (SLC 74 2840 03)	0
0499	Subtotal	0
0610	Payments for Long Term Commitments and Liabilities financed from the consolidated statement of operations (SLC 42 6010 01)	5,390,992
9910	Total Debt Charges	5,390,992
Excluded Debt Charges		1
		\$
1010	Electricity - Principal (SLC 74 3030 01)	0
1020	Electricity - Interest (SLC 74 3030 02)	0
1030	Gas - Principal (SLC 74 3040 01)	0
1040	Gas - Interest (SLC 74 3040 02)	0
1050	Telephone - Principal (SLC 74 3050 01)	0
1060	Telephone - Interest (SLC 74 3050 02)	0
1099	Subtotal	0
1410	Debt Charges for Tile Drainage/Shoreline Assistance (SLC 74 3015 01 + SLC 74 3015 02)	0
1411	Provincial Grant funding for repayment of long term debt (SLC 74 3120 01 + SLC 74 3120 02)	0
1412	Lump sum (balloon) repayments of long term debt (SLC 74 3110 01 + SLC 74 3110 02)	0
1420	Total Debt Charges to be Excluded	0
9920	Net Debt Charges	5,390,992
		1
		\$
1610	Total Revenues (* Sale of Hydro Utilities Removed) (SLC 10 9910 01)	758,591,943
Excluded Revenue Amounts		
2010	Fees for Tile Drainage / Shoreline Assistance (SLC 12 1850 04)	0
2210	Ontario Grants, including Grants for Tangible Capital Assets (SLC 10 0699 01 + SLC 10 0810 01 + SLC 10 0815 01)	18,092,397
2220	Canada Grants, including Grants for Tangible Capital Assets (SLC 10 0820 01 + SLC 10 0825 01)	8,416,751
2225	Deferred revenue earned (Provincial Gas Tax) (SLC 10 0830 01)	8,710,472
2226	Deferred revenue earned (Canada Gas Tax) (SLC 10 0831 01)	31,137,379
2230	Revenue from other municipalities, including Revenue for Tangible Capital Assets (SLC 10 1099 01 + SLC 10 1098 01)	721,593
2240	Gain/Loss on sale of land & capital assets (SLC 10 1811 01)	0
2250	Deferred revenue earned (Development Charges) (SLC 10 1812 01)	89,152,492
2251	Deferred revenue earned (Recreation Land (The Planning Act)) (SLC 10 1813 01)	-33,483,476
2253	Other Deferred revenue earned (SLC 10 1814 01)	0
2252	Donated Tangible Capital Assets (SLC 53 0610 01)	115,409,680
2254	Increase / Decrease in Government Business Enterprise equity (SLC 10 1905 01)	0
2299	Subtotal	238,157,288
2410	Fees and Revenue for Joint Local Boards for Homes for the Aged	0
2610	Net Revenues	520,434,655
2620	25% of Net Revenues	130,108,664
9930	ESTIMATED ANNUAL REPAYMENT LIMIT	124,717,672

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Schedule 83

Asmt Code: 2110

NOTES

MAH Code: 21101

for the year ended December 31, 2014

NOTES

0010 Schedule 10 :

0020 Schedule 12 :

0030 Schedule 40 :

0040 Schedule 51 :

0050 Schedule 53 :

0060 Schedule 54 :

0070 Schedule 60 :

0080 Schedule 70 :

0090 Schedule 74 :

0100 Schedule 75 :

AIM – Accessible Interactive Maps	CAMM – Council Agenda and Meeting Management
AMANDA – Building Permit Tracking System	CAO – Chief Administrative Officer
AMPS – Administrative Monetary Penalty System	CAS – Council and Administrative Services
ATU – Amalgamated Transit Unit	CCTV – Closed Circuit Television
AVL – Automated Vehicle Locator	CERV – Community Emergency Response Volunteer
BAS – Building Automation Systems	CIL – Cash In Lieu
BEC – Brampton Entrepreneur Centre	CIP – Community Improvement Plan
BEMO – Brampton Emergency Management Office	Class EA – Class Environmental Assessment
BEPAC – Brampton Environmental Planning Advisory Committee	COB – City of Brampton
BFES – Brampton Fire and Emergency Services	CofA – Committee of Adjustment
BFIP – Bicycle Facility Implementation Plan	COO – Chief Operating Officer
BILD – Building Industry and Land Development Association	CPI – Consumer Price Index
BL—Brampton Library	CSO – Corporate Services Office
BPFFA – Brampton Professional Fire Fighters Association	CSP – Customer Service Portal
BRIMS – Brampton Records and Information Management System	CUPE – Canadian Union of Public Employees
BRT – Bus Rapid Transit	CVC – Credit Valley Conservation Authority
	DC – Development Charge

DDGs – Development Design Guidelines

DPS – Development Permit System

DTIMS – Deighton Total Infrastructure Management System

EA – Environmental Assessment

EAB – Emerald Ash Borer

ELT – Executive Leadership Team

EMP – Environmental Master Plan

FCCC – Flower City Community Campus

FOI – Freedom of Information

FSEO – Festivals and Special Events Office

GEA – Ontario's Green Energy Act

GIS – Geographic Information System

GOC – Games Organizing Committee

GRS – General Rate Stabilization

GTA – Greater Toronto Area

HR – Human Resources

ICI – Institutional Commercial Industrial

ILS – Integrated Library System

IMET – Inter Municipal Enforcement Team

IMS – Infrastructure Management System

ISO – International Standards Organization

IT – Information Technology

ITSM – Information Technology Service Management

IWMS – Integrated Workplace Management System

JFCC – Joint Fire Communications Centre

KPIs – Key Performance Indicators

LCD – Liquid Crystal Display

LED – Light Emitting Diode

LRAP – Licensing Renewal Analysis Project

LRT – Light Rapid Transit

MAA – Municipal Access Agreement

MAG – Ministry of Attorney General

MAS – Management Advisory Services

MFIPPA – Municipal Freedom of Information and Protection

of Privacy Act

MMS – Minimum Maintenance Standards

MNR – Ministry of Natural Resources

MPAC – Municipal Property Assessment Corporation

MPI – Municipal Price Index

MPMP – Municipal Performance Management Program

OBC – Ontario Building Code

OCA – Office of the Central Area

OCE – Ontario Centres of Excellence

OCE – Office of Community Engagement

OMB – Ontario Municipal Board

OP – Official Plan

OPA – Official Plan Amendment

OPPI – Ontario Professional Planners Institute

P&IS – Planning & Infrastructure Services Department

PIS – Planning and Infrastructure Services

PLANTRAK – Development Tracking System

PM – Project Manager

POA – Provincial Offences Act

PSAB – Public Sector Accounting Board

PSO – Public Services Office

ROP – Region of Peel

ROW – Right of Way

SME - Small / Medium Enterprises

SOGR – State of Good Repair

SOP – Standard Operating Procedure

SP – Secondary Plan

SWM – Storm Water Management

TCA – Tangible Capital Asset Reporting

TMS – Talent Management System

ToR – Terms of Reference

TRCA – Toronto and Regional Conservation Authority

TMP – Transportation Master Plan

WHO - World Health Organization

WSIB – Workplace Safety and insurance Board